

Board of State and Community Corrections  
**Edward Byrne Memorial Justice Assistance Grant Program (CFDA #16.738)**

**Section I: Applicant Information Form**

**1.1. COUNTY AGENCY APPLICANT**

COUNTY AGENCY <b>San Benito County Sheriff's Office</b>		NAME AND TITLE OF DEPARTMENT/AGENCY HEAD <b>Darren Thompson, Sheriff-Coroner</b>		
FEDERAL EMPLOYER ID <b>94-6000530</b>		DATA UNIVERSAL NUMBERS SYSTEM (DUNS) <b>069115202</b>		
NAME AND TITLE OF PROJECT DIRECTOR <b>Eric Taylor, Captain</b>		TELEPHONE NUMBER <b>831-636-4080 x 187</b>		
STREET ADDRESS <b>2301 Technology Parkway</b>	CITY <b>Hollister</b>	STATE <b>CA</b>	ZIP CODE <b>95023</b>	FAX NUMBER <b>831-636-1416</b>
MAILING ADDRESS (if different)	CITY	STATE	ZIP CODE	E-MAIL ADDRESS <b>etaylor@sbcsheriff.org</b>

<b>1.2. PROJECT TITLE</b>	<b>1.3. JAG PROGRAM PURPOSE AREA(S)</b>	<b>1.4. AMOUNT OF FUNDS REQUESTED</b>
Unified Narcotics Enforcement Team (UNET)	Law Enforcement	\$ 660,000(total all three years)

**1.5. SUMMARY OF PROPOSAL**

The primary goals of the San Benito County project are to disrupt the drug trade and drug activity in our community through Law Enforcement Programs and address the root causes of gang affiliation and substance abuse by implementing the Strengthening Families Program, an evidence-based Prevention and Education Program targeting at risk youth and their families.

**1.6. DAY-TO-DAY CONTACT PERSON**

NAME AND TITLE <b>Richard Westphall, UNET Commander</b>		TELEPHONE NUMBER <b>831-801-3202</b>		
STREET ADDRESS <b>2301 Technology Parkway</b>		FAX NUMBER <b>831-636-5592</b>		
CITY <b>Hollister</b>	STATE <b>CA</b>	ZIP CODE <b>95023</b>	E-MAIL ADDRESS <b>Richard.Westphall@doj.ca.gov</b>	

**1.7. DESIGNATED FINANCIAL OFFICER**

NAME AND TITLE <b>Kellie Kennedy, Director of Administration</b>		TELEPHONE NUMBER <b>831-636-4131</b>		
STREET ADDRESS <b>2301 Technology Parkway</b>	CITY <b>Hollister</b>	STATE <b>CA</b>	ZIP CODE <b>95023</b>	FAX NUMBER <b>831-636-1416</b>
PAYMENT MAILING ADDRESS (if <b>2301 Technology Parkway</b>	CITY <b>Hollister</b>	STATE <b>CA</b>	ZIP CODE <b>95023</b>	E-MAIL ADDRESS <b>kkennedy@sbcsheriff.org</b>

**1.8. APPLICANT AGREEMENT**

By signing this application, I certify that I am vested by the Applicant agency with the authority to enter into contract with the BSCC. I certify that all funds received pursuant to this Grant Agreement will be spent exclusively on the purposes specified in this Application. I further assure that the Applicant will administer the grant program in accordance with the Grant Agreement as well as any and all applicable state and federal laws, audit requirements, and state and/or federal program guidelines.

NAME AND TITLE OF AUTHORIZED OFFICER (PERSON WITH LEGAL AUTHORITY TO SIGN) <b>Eric Taylor, Captain</b>	
APPLICANT'S SIGNATURE (blue ink only) 	DATE <b>5-8-19</b>

Section II: Project Need

**2.1. Demonstrate a clear and convincing project need.**

The County of San Benito (CSB) and its allied agencies have very limited resources. Since 2008, the Sheriff's Office staff has been cut by 40%. Though we have added to the Sheriff's Office staff in recent years, currently there are only an average of two to three patrol deputies per 12-hour shift covering nearly 1400 square miles of rural terrain. Additionally, the staff serve as Deputy Coroners, as the county does not maintain a coroner division. Since 2011, the number of gang members in our community rose from 50 to 300, a 500% increase. Our staff is also lacking in training and experience to identify and document gang activity and membership. The lack of capacity leaves the county vulnerable to the trends of increased violence, as well as, increased illegal drug use, as seen in the data extracted from Unified Narcotics Task Force (UNET) statics.

County of San Benito		UNET Statistics		Search Warrants		2014	2018
Sized Drugs		2014	2018	Search Warrants		27	28
<i>(weight by Grams unless otherwise noted)</i>				Consent Searches		2	3
Methamphetamine	4,297.72	6.54 Pounds		Probation Searches		30	31
Cocaine	1910.73	105.71		Parole Searches		5	6
Heroin	66.31	1049.35		Cell Phone Search Warrants		0	1
Processed Marijuana	1,092.18 Pounds	379.46 Pounds		Weapons Seized		2014	2018
Marijuana Plants	21,596	545		Handguns		19	20
Ecstasy	0	0.48		Rifle		9	10
LSD	0	30 DU		Assault Rifles		1	2
Xanax	0	35 DU		Shotguns		5	6
Hydrocodone	0	3 DU		Knife		9	10
Psilocybin Mushrooms	0	25		Dagger		1	2
Sildenafil	0	36 Pills		Pellet Gun		0	1
Tadalafil	0	48 Pills		Arrests		2014	2018
Lithium Carbonate	0	16 Pills		Number of Arrests		80	81

Despite the alarming increase in violence and dangerous drugs use, the County of San Benito and the City of Hollister general funds simply cannot afford additional personnel, leaving law enforcement without resources or staff to respond to crime tips from the community and/or criminal informants.

**2.2. Demonstrate the need(s) is related to any or all of the three priority Programs Purpose Areas and corresponding Areas of Need.**

The primary goals of the SBC project are to disrupt the drug trade and gang activity in our community through Law Enforcement Programs and to address the root causes of gang affiliation and substance abuse.

The project expands on our CSB *Strengthening Families Program (SFP)*, an evidence-based **Prevention and Education Program**. San Benito County Sheriff's Office goals are two-fold:

**Goal One:** Reduce illegal drug use and gang affiliation through additional **law enforcement task force**.

**Goal Two:** Strengthen 40 families per project year by collaborating with prevention partners to implement an evidenced-based *Family Strengthening Program* targeting at-risk youth and their families.

**2.3. Demonstrate a compelling justification for the grant funds.**

Since 2008, the already understaffed CSB budget for law enforcement has been reduced by 40%, challenging law enforcement to address the growing demands of our community. As an agricultural community, we have many illegal marijuana growers and drug manufacturing/sales operations we simply cannot address. The legalization of marijuana has exacerbated the problems. Additionally, the inability to proactively prevent, investigate and prosecute gang activity is putting us on the cusp of becoming a community of violence, our youth overtaken by gangs as seen in neighboring counties. San Benito County is within a region influenced by Salinas, Watsonville and San Jose, counties plagued by gang violence that poses a threat to our "unclaimed territory". According to a Confidential/Reliable Informant, Hollister and San Benito County have been designated a gang "drop-out town." An offshoot criminal street gang, Northern Ryders, is taking foot in our community. Their rivals are norther and southern Hispanic Criminal Street Gangs. This poses an immediate and different threat as Northern Ryders are targets of violence for multiple reasons and from multiple enemies.

Funding for additional targeted law enforcement and implementing proven evidence-based prevention and education programs will keep our community safe and contribute to the overall security, education, and wellbeing of our families.

**2.4. Demonstrate the relationship between need(s) and grant goals with supporting local data.**

According to a local survey conducted by the Community Action Board, our families and youth have identified gangs, drugs and violence as their main concerns in schools, their neighborhoods, and while out in public. Moreover, according to a survey conducted at the local high school, students were asked, "Within the

past year, local students were asked, "Did you carry any weapon, gun, knife, or club, on school property?" The response was staggering. In San Benito schools, as many as 7% of 7<sup>th</sup> graders, 11% and 9<sup>th</sup> graders and of 9% of 11<sup>th</sup> graders responded, 'yes'. Further, 23% of high school students reported gang affiliation, threatening the safety of our children.

**2.5. Demonstrate why current need is not met with existing resources.**

Our existing resources are a small annual contribution from the Hollister Police Department and San Benito County Sheriff's Office in the form of \$3000.00 cash (buy funds) and 1 FTE for San Benito County Sheriff's Office and 0.2 FTE for Hollister Police Department. We also have a commander of the task force who works for the California DOJ. The California Highway Patrol has also provided an Officer. Our existing Byrne Jag Grant, expiring soon, only pays the rent to house the task force, utilities, and a part time Secretary. In order for us to adequately address our problem areas, we need this grant funding to keep our task force housed, pay for analytical/administrative support, and staff the team with at least .5 FTE. There is simply no other way for us to maintain a covert, highly trained task force to address these issues and crimes.

Additionally, as a bedroom community to nearby Silicon Valley with a relatively lower cost housing, San Benito County's population is increasing rapidly. If the housing demand continues as it has, as many as 14,000 new homes will be built within the next 10 years. For law enforcement, these unknown persons and affiliations, challenge our ability to conduct covert operations and gather information from informants.

Section III: Project Description, Goals and Objectives

**3.1. Describe the 3-year project strategy in narrative form. In addition, complete Three-Year JAG Strategy (see Appendix D).**

Our 3-year project strategy is to disrupt the illegal and illicit drug trade that is often procured by local criminal street gangs. We will work with law enforcement agencies and conduct hot spot surveillance that is statistically driven. From known marijuana growers to the use of criminal informants to help solve open violent criminal cases and prevent further violence, we will make a measured impact on violent crime in our community as measured by the UNET statistics as a baseline and post.

In each of the three years we will work with a large collaborative of prevention and education partners led by First 5 San Benito to identify and expand the existing *Strengthening Families Program (SFP)* serving children, ages 3 -5 years, to seamlessly serve an additional 10 at-risk youth, ages 5 – 16 years, and their families for a total of 40 participants per project year. Lisa Faulkner, Executive Director of First 5 San Benito, will serve on the steering committee and will work closely with an independent outside evaluator to collect baseline and program outcome data to demonstrate the successes of SFP and/or areas to improve.

**3.2. Describe how the proposed project will address the needs described in the Project Need Section.**

The project plan includes collaboration between multiples of local organizations with shared resources who are committed to a common goal of community safety. A multi-pronged approach that includes both prevention and intervention partners from law enforcement, probation and prosecution; to community outreach and family engagement efforts of non-profit organizations, office of education, mental health, health and human services and faith-based organizations. We truly believe in holding offenders accountable, as well as helping good people who have made bad choices.

**3.3. Describe how the proposed project links to one or more of the three priority JAG Program Purpose Areas and corresponding Areas of Need.**

Our balanced approach of enforcement and education programs will impact multiple levels of the JAG Priority Purpose Areas and Priority Areas of Need. Our drug, gang and violent crime enforcement will reduce gang, drug and gun violence crimes. This will be made possible by task-force proactivity and cooperation with other local task forces. Our identification of "hot-spot" areas will help us direct our enforcement to the areas and communities with the greatest need for intervention and education.

The task force will identify children and families that may benefit from the *Strengthening Families Program*. The current project will expand the collaborative's current program housed in the Family Impact Center. Partners will provide in-kind FSP resources and services for an additional 10 families per year (40 families with children/youth ages, 6 – 16 years in total) with life-changing education and resources that will help

break the cycle of drug abuse and violence. Gang education will be integrated in the training as we have a large Hispanic Criminal Street Gang culture and influence in San Benito.

**3.4. List project partners that will provide services (agencies, contractors, stakeholders, private and/or public), include a description of the services to be provided; the partners' credentials; involved personnel; justification for choice; and the value the partners add to the proposed project.**

First 5 San Benito will expand its current "Family Nights" Family Strengthening Program to include 10 additional at-risk youth and their families prioritized and referred to the program from intervention partners. "Family Nights" will be held in two (8) week sessions to be during the Spring 2019 and Fall 2020, offered in both English and Spanish. To support the JAG project, First 5 will provide the following (in-kind):

- .15 FTE Project and Evaluation Oversight - Lisa Faulkner, Executive Director, First 5 San Benito Certified FSP Educator & Family Strengthening Standards (for providers); Trained and Certified in trauma informed practices -NeuroRelational Framework (Dr. Connie Lillas); NeuroSequential Model (Dr. Bruce Perry)
- .50 FTE Family Impact Center Community Coordinator-Janalle Davis will provide general facility and logistical coordination, clientele rapport, and evaluation coordination between families, trainers and ED
- (3) FSP Trainers / Family / Youth Facilitators certified in the Family Strengthening Program Model
- Family Impact Center (4,000 sq. ft) to provide a comprehensive, seamless FSP services for families
- 300 Family Night Meals will be provided to an additional 10 youth / families (10 meals x 30 persons)

**3.5. List the project goals and measurable objectives that will be implemented to achieve goals (include baseline data to help determine goals and objectives).**

**Goal One:** Reduce illegal drug use and gang affiliation through additional law enforcement task force

- Objective: Reduce the use of Methamphetamine, Cocaine, and Heroin -UNET statistics as a baseline
- Objective: Increase the number of arrests and confiscated weapons-UNET statistics as a baseline (see Section 2.1).

**Goal Two:** Strengthen 40 families per project year by collaborating with prevention partners to implement an evidenced- based *Family Strengthening Program* targeting at-risk youth and their families.

- Objective: Improve mental health, behavioral, and academic outcomes in children
- Objective: Improve parenting and mental health outcomes in parents from clinical to a normative range

**3.6. Describe staff allocations and assignments for the separate project components.**

We will staff the task force with a Commander, and three FTE agents. These persons will be responsible for the enforcement and prevention of violent crimes, gang activity and drug sales/manufacturing. It is through the proactive work of our task force that we will be able to identify families and children that may benefit from participation in the *Strengthening Families Program*.

The task force will have a part-time secretary that will be tasked with keeping statistical data and day-to-day operations support to keep the task-force equipped. The reports generated by this person will be vital

in our audit and invoice reports to the BSCC. This data will also be in compliance with our data collection, reporting and evaluations as required by the grant.

First 5 San Benito will provide staff for oversight and site coordination and (3) FSP trainers/facilitators recruit to implement the Strengthening Families Program (two (8) week sessions)

The site coordinator will be responsible to keep the program on task and equipped as per the budgeted items. The three group leaders will run the program for the 10 youth/ families per year.

**3.7. Define the target population (e.g., gender, age, offense history, criminogenic factors) including why and how it was selected.**

Our target population will be those who have either perpetrated in or are living within the realm of gang violence, violent crimes and/or drug abuse and sales. The Strengthening Families Program will target school-age children, ages 6-16 years, who are either entrenched in, or exposed, to drugs or violence.

**3.8. Describe the process for determining which services a participant will receive (if applicable).**

Once identified, we will engage families in the Strengthening Families Program. We also have a working relationship with probation and the District Attorney to try to place non-violent drug offenders in Sober Living Environment beds. Violent offenders will be held accountable through the criminal justice process. Meanwhile, their children and families may be placed in the Strengthening Families Program to assist in breaking the cycle of abuse and violence in our community.

**3.9. Provide a timeline of major project activities for the entire project period that is reasonable given the nature and scope of the project.**

TASK	TIMELINE	FY 2019/2020 COUNTY OF SAN BENITO JAG PROGRAM												
		S	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept
New Grant Begins 2019		*												
New Grantee Orientation (Mandatory) 2019			*											
Fall Family Strengthening Program Begins			*	*										
LOCAL EVALUATION PLAN 2019				*										
QUARTERLY PROGRESS REPORTS				*			*			*				*
SPRING FAMILY STRENGTHENING PROGRAM BEGINS						*								
Final Local Evaluation Plan 2022				*										
End of Grant Cycle 2022				*										

**3.10. Describe management structure and decision-making process for the project.**

Our management structure is simple and is as follows:

- San Benito County Sheriff's Office (SBCSO) will administer the grant.
- Our Steering Committee will oversee all decisions and allocation of grant funds.
- SBCSO Operations Captain will oversee UNET activities and report to Steering Committee.

- First 5 San Benito, Executive Director, Lisa Faulkner, will oversee Family Strengthening Programs and report to Steering Committee
- DOJ Supervising Agent will oversee day-to-day operations of the team.
- Administrative Assistant will compile stats, reports, and equip the team.

Our decision process for this model, builds on the success of the existing leadership model. A new evaluation and Family Strengthening Program oversight component will be integrated into the existing task force model to strengthen outcomes and accountability.

**3.11. Describe management's approach to ensuring program components are being monitored, assessed and adjusted as necessary.**

Captain Eric Taylor and Commander Rich Westphal have a long history of collaboration and cooperation. Our administration has full faith in the experience and decision making of Commander Westphal. We will continue our UNET council meetings and will report regularly to the Steering Committee. We will be held accountable at every stage of this project. We are and will remain a very transparent agency. If adjustments are requested by the committee, we will stand by the votes and recommendations therein.

**3.12. Provide documentation of the organization's readiness to start project(s) beginning October, 2019.**

Our task force is already working daily. The enforcement area of the project has been proven by the statistics shown in area 2 of this proposal. Our method of hot spotting will continue to produce the strong results we have had since early 2013.

Our new JAG partner, First 5 San Benito's Family Impact Center Collaborative (FICC), has a strong network of connections with community partners and families, willing and able to implement the SFP. The FICC contractors are ready, trained, FSP and certified. Seamlessly, the JAG partnership will expand the FICC current "Family Nights" program to include services that reach youth at risk of entering the justice system. The newly added youth program will address a gap in the FICC program by providing critical family/ youth family strengthening prevention education to siblings, youth and the families that attend FSP.

First 5 San Benito FICC will launch a marketing and engagement campaign to recruit 40 families into the program per year. Currently, the FICC program serves more than 100 families per year and is evaluated by Applied Survey Research (see **Attachment LOOA**). The collaboration with FICC will provide an existing platform of engagement, implementation and evaluation that will support the readiness to implement the project



with fidelity and on time.

**4.1. Provide a roster for the JAG Steering Committee, to include names, titles and organizational affiliations.**

(see Appendix C & F)

**4.2. Describe the process used to identify, recruit and engage steering committee members.**

Our small community has a robust steering committee in place that has proven its worth. They already sit on the committee for the Community Corrections Partnership. This group is made up of members from our faith community, health care, substance abuse care, mental health care, education, probation, prosecution, defense, enforcement, youth services and sober living environment services.

**4.3. Describe each member selected for the JAG Steering Committee, including their experience and expertise as related to the Project Need.**

	Name	Title	San Benito County (SBC) Organization/Agency
1	Joseph Frontella*	Chief Probation Officer	SBC Probation Department
Expertise: Joseph Frontella was elected based on his vast experience and knowledge of the criminal justice system in regards to probation and law enforcement.			
2	Candice Hooper*	District Attorney	SBC District Attorney's Office
Expertise: Candice Hopper was chosen based on her years of experience as a prosecutor. She is an expert in prosecution and sentencing alternatives.			
3	Greg LaForge*	Public Defender	Law Office of Greg LaForge
Expertise: Greg LaForge was chosen based on his years of experience as a prosecutor and public defender. He brings a different perspective to the committee as a defense attorney.			
4	Judge Steven Sanders*	Presiding Judge	Superior Court of CA, SBC
Expertise: Steven Sanders was selected based on his many years of experience in the criminal justice system. He is a great partner and a forward thinker in terms of mental health court, drug court and veterans court.			
5	Darren Thompson*	Sheriff	SBC Sheriff's Office
Expertise: Darren Thompson was selected based on his prior years of service to the community of Watsonville, CA and their gang and violence problems. He is also a community leader here in San Benito County and has vast foresight.			
6	Dave Westrick*	Hollister Police Chief	City of Hollister
Expertise: Dave Westrick was chosen based on his forward thinking and connection to our community. He is a master of public communication and the leader of the Hollister Police Department.			
7	Alan Yamamoto*	Behavioral Health Director	SBC Behavioral Health
Expertise: Alan Yamamoto was selected to inform our service to our increasing population of residents needing mental health services. His guidance and expertise is needed to inform services and alternatives for those afflicted with mental illness.			
8	Tracey Belton	Interim Director	SBC Health & Human Services
Expertise: Tracy Belton was selected to represent those in need of services in our county.			
9	Ray Espinosa	County Administrative Officer	SBC
Expertise: Ray Espinosa was chosen for his years of experience in leading the County of San Benito. He also has an expertise in technology and is a great partner to help blend county services.			

10	Lisa Faulkner	Executive Director	First 5 San Benito
Expertise: 25+ years of grant project oversight; Certified Parent Educator trained in more than 8 curricula including FSP; Trauma Informed trained and certified in NeuroRealtional Framework (Dr. C Lillas) & NeuroSequential Model (Dr. B Perry)			
11	Renee Hankla	Substance Abuse Counselor	SBC Behavioral Health
Expertise: Renee Hankla was chosen for her years of experience working with at risk families and substance abuse.			
12	Tony Lamonica	Corrections Captain	SBC Sheriff's Office
Expertise: Tony Lamonica was chosen for his role in overseeing the San Benito County Jail, AB109 reform and inmate programs.			
13	Krystal Lomanto	Superintendent of Schools	SBC Office of Education
Expertise: Krystal Lomanto was chosen based on her strong track record of service to youth and their education.			
14	Diane Ortiz	Executive Director	Hollister Youth Alliance
Expertise: Diane Ortiz was chosen based on her cooperation and compassion with the youth in our community. She is always looking for better ways to serve youth in our community.			
15	Eric Taylor	Captain of Operations	SBC Sheriff's Office
Expertise: Eric Taylor was chosen for his expertise in overseeing projects are successful and accountable. Captain Taylor services as an important accessible liaison between the Sheriff's Office and the community. With over 15 years' experience in gang investigation, hot-spot driven deployment, drug intervention and team supervision, he is a valued asset to the project and team.			
16	Steve Reid	Substance Abuse Counselor	County of San Benito
Expertise: Steve Reid was chosen for his expertise in helping those in crisis from addiction and destructive behavior			

\*CCP Executive Committee

**4.4. Demonstrate that there is full and balanced representation from both traditional and non-traditional stakeholder groups as related to the Project Need.**

We have stakeholders from both traditional and non-traditional groups. We are well represented by law enforcement professionals, defense counsel, probation alternatives, mental health professionals, education professionals, our County Board of Supervisors, faith-based organizations and Health and Human Services.

The executive board is comprised of law enforcement, Mental Health, Public Defender's Office, County Probation and a Judge from our Superior Court.

**4.5. Describe prior working relationships with members, if any.**

The members of this steering committee have a proven track record of experience, tolerance and great collaboration as the Community Corrections Partnership steering committee for our county. BSCC Staff has been involved with their efforts already and have seen their fair treatment of all as well as successes.

**4.6. Describe process used to identify the problem area(s) and develop the strategy.**

- A) UNET will focus on areas of known/documented drug/Gang activity (hot spots).
- B) Persons arrested for such activity will be held accountable.
- C) Children exposed to dangerous situations will be temporarily removed for their safety (DEC).
- D) Those arrested individuals and their families will have a determination made to see if they would benefit from services
- E) Direct referrals will be made to services such as the strengthening families program and out-patient drug treatment and/or residential drug rehabilitation.

**4.7. Describe how full participation and voting rights were ensured for all members throughout the process.**

Fortunately, the ideal committee was already in existence serving as our AB109 Community Corrections Partnership. This cohesive group has been meeting since 2012 where issues of evidence-based practices are common topics for vigorous discussion. The members were eager to agree to serve as the oversight committee.

On Monday November 3rd, the county application for the Byrne/JAG grant was discussed with the members of the Community Corrections Partnership (CCP). All the members of the CCP agreed to become the Steering Committee to oversee administration of the Byrne/JAG grant with full voting rights as indicated by the grant.

**4.8. Describe the applicant's history of collaboration, if any.**

The San Benito County Sheriff's Office has a strong philosophy and practice of collaborating with our community partners. From the faith community to probation, the DA's office to our community-based organizations; the San Benito County Sheriff's Office would not be successful in our endeavors without community input. Due to our history of budget inadequacies, we have partnered with agencies outside our county to impact crime and quality of life in San Benito County. We also have a strong relationship with California State Parks, the Bureau of Land Management, Department of Fish and Wildlife, the California Highway Patrol, HIDTA, California DOJ, FBI and the Federal Park Service.

We partner with Hollister Police Department, County Probation, Hollister Gives Back, Boy Scouts of America, Emmaus House, and other prevention and education agencies that include our local schools and sober living environments.

**4.9. Steps to establish and maintain collaboration as it relates to supporting this proposed project.**

The San Benito County Sheriff's Office will only be successful in this project if we maintain strong community ties and partnerships. We will work very close with our tight-knit steering committee. We will also continue our UNET Council that will not cease to provide direction and innovation. This steering committee

and council will continue to meet with monthly structured meetings. Each of our stakeholders has a seat at the table of the steering committee.

**4.10. Describe the steering committee's ongoing role throughout the project.**

The steering committee will provide continuous support, ideas and goals for this project. The ideas and needs of all members will be taken into consideration. Only in strong action together will we be able to provide our community with the best ideas and tactics in enforcement, education and prevention.

**Section V. Evidence-Based, Promising and Innovation Strategies**

**5.1. Describe the intervention(s) being proposed for implementation, including whether the intervention is evidence-based, innovative or promising (according to the definitions provided on pages 15-17).**

The County of San Benito will partner with First 5 San Benito Family Impact Center Collaborative to implement **evidence-based Strengthening Families Program "FSP"** (*Prevention and Education*) and conduct "Hot-Spot Policing" (*Law Enforcement*).

The Strengthening Families Program (SFP 3-5, SFP 6-11, SFP 12-16) is an evidence-based prevention program for parents and children ages 3-5, 6-11 and 12-16 years in higher risk families. SFP consists of parenting skills, children's life skills, and family skills training courses taught together in 8 week sessions, including an orientation session) 2-hours group sessions preceded by a meal that includes informal family practice time and group leader coaching.

**5.2. Discuss any evidence (e.g., research, outcome evaluations, etc.) or support (for "promising" or "innovative") that indicates the proposed intervention or one or more of its components have been effective elsewhere.**

SFP has been evaluated many times by independent researchers in randomized control trials or health services research with very positive results in reducing substance abuse and delinquency risk factors by improving family relationships. Hence, SFP is rated at the top of the list by international and national review groups. (Including the prestigious World Health Organization, Cochrane Collaboration Reviews in Oxford, United Nations Office of Drugs and Crime in Vienna, White House, National Institute on Drug Abuse (NIDA) sponsor of the original SFP research, Office of Juvenile Justice and Delinquency Prevention (OJJDP). SFP is

now being tested for the prevention of child abuse as an evidence-based program on Administration for Children and Families (ACF) grants to several states and tribes.)

**5.3. Discuss how the outcomes achieved elsewhere support using the proposed practice(s) in the applicant's jurisdiction to achieve the goals and objectives described in the proposal.**

Outcomes include increased family strengths and resilience and reduced risk factors for problem behaviors in high risk children, including behavioral problems, emotional, academic and social problems. SFP is now widely used as a universal primary prevention intervention in schools, churches, and communities offering SFP 3-16 for all families, and hoping thereby to attract more high-risk families. SFP builds on protective factors by improving family relationships, parenting skills, and youth's social and life skills.

**5.4. Describe the population(s) for which each intervention has been shown to be effective; show that the intervention is appropriate for the proposed target population.**

Over nearly thirty years SFP 6-11 has been implemented in schools, drug treatment centers, family and youth service agencies, child protection and foster care agencies, community mental health centers, housing projects, homeless shelters, churches, and drug courts and prisons.

**5.5. Describe what has been done to ensure that the support factors required or necessary for the intervention can be mobilized in the local setting.**

San Benito County agencies have a long-standing history of cooperation and collaboration. Through cooperation with the Public Defender's Office, District Attorney's Office and County Probation, we will identify offenders who may be helped by participating in the Strengthening Families Program. The steering committee members will ensure the program's success by partnering with faith-based community, education site and outreach non-profit partners, prosecution, defense and probation around this common goal.

**Section VI: Data Collection, Reporting and Evaluation**

**6.1. Clearly state the program goals (i.e. the expected benefits to the participants and or the community).**

The task force enforcement will use the evidence-based program called "hot spotting." We will use analytics and crime data to measure gang activity, violent crime and drug use/sales in each area tackle. In locations with high levels of gang activity, violent crime, and drug use/sales, we will identify families that may benefit from participation in the Strengthening Families Program (SFP).

The SFP was developed to improve behavioral problems in 6 to 11 year old children of alcohol or drug abusers. It has been culturally adapted and tested with urban and rural families with elementary school-aged children. SFP has proven successful with high-risk children whose parents are not drug or alcohol abusers and with families of diverse backgrounds. SFP has also been modified for rural families, early teens, and Hispanic families. It can also be offered to court-ordered parents, homeless families, and parents with children in protective services. The program's goals include improving mental health, behavioral, and academic outcomes in children, improving parenting and mental health outcomes in parents, and improving overall family functioning.

**6.2. Clearly state the program objectives (i.e. specific measurable accomplishments intended to advance program goals).**

The specific objectives of SFP for children in the program are to improve children's social skills and resiliency and academic outcomes; reduce children's aggression, depression and conduct disorder symptoms, substance use, and association with substance using or antisocial peers.

Objectives of the program for parents include improvements in parenting practices and reductions in parental depression and substance use. The program is also designed to improve family functioning, cohesion, and communication.

**6.3. Provide a detailed plan for assessing the effectiveness of the overall JAG Strategy, including all individual program components.**

Data from three sources – parents, children, and therapists/trainers – will be collected to improve triangulation of the data and to capture change in the child, the parents, and the family environment. Program effectiveness will be measured using the following pre-post questionnaires:

**SFP Local Evaluation Measures**

1. The standardized SFP Parent Interview Questionnaire (195-items), with questions to gauge client satisfaction and recommendations for SFP improvements added to the Follow-up Parent Interviews;
2. The SFP Children's Interview Questionnaire (150-items);
3. SFP Teacher/Trainer Interview Questionnaire (about 160-items), modified in response to the local site evaluator recommendations and pilot tests of the instrument.

These tools are standardized CSAP Family Core Measures and GPRA measures that have demonstrated high reliability, change sensitivity, and validity. To reduce testing burden, only subscales of selected instruments that measure the hypothesized outcomes will be used. These subscales include the following:

- Family Relationships, measuring family conflict, communication, cohesions, and organization
- Parenting, measuring parenting style, discipline, monitoring, parenting self-efficacy
- Children's social skills and resiliency, grade
- Children's aggression, depression, and conduct disorders
- Parents' depression
- Children's association with substance using and/or anti-social peers
- Children's and parents' tobacco, alcohol, and other drug use

The families will also provide children's report cards to the trainers to capture objective school achievement data (i.e., grades, absences, tardies, effort).

While the SFP questionnaires have demonstrated reliability and validity across all populations, their psychometric properties are unknown for the various ethnic groups that could be participating in SFP studies. Therefore, using structured interviews with parents and youth, qualitative data will be collected by the evaluation staff at baseline (pre-test and needs assessment) and post-test, as well as at the annual surveys. The client participants and stakeholders in the Project Advisory Committee will be involved in the development of the interview questions.

### **Process Evaluation**

#### **6.4. Describe the research design that will be used to complete the evaluation.**

The Strengthening Families Program has been evaluated in as many as 15 different research studies by independent evaluators. Our evaluation is designed as a pre-post test assessment of child, parent, and family outcomes, with quantitative and qualitative data collected at intake and exit.

The SFP evaluation will be staffed by an external evaluator, Applied Survey Research. In collaboration with First 5 San Benito, ASR will design the evaluation, oversee data collection and analyses. The data themselves will be collected by group leaders and site coordinator, whom the families trust.

**6.5. Provide the estimated number of participants in each individual program component.**

The SBC JAG project will expand the existing FSP "Family Night" program by 10 families; Partners will serve up to a total of 40 families each year.

**6.6. Describe the plan for tracking participants in terms of progress in the program, for example start dates, attendance logs, dropouts, successful completions, etc.**

The evaluation data, along with child and parent participation data will be recorded in the Management Information System (MIS). Staff will keep attendance logs and each family will be held accountable for their attendance. We will provide documentation of successful completion and also failures in our reports to the BSCC. These reports will also be available to the court and probation department if program completion is a legal requirement.

**6.7. Describe the plan to document the services provided to each participant.**

The site coordinator will work with the trainers to complete family intake questionnaires and pre – post surveys from each session. The trainers and First 5 staff will participate in reflective practices circles to discuss each individual family and develop a Family Sheet for documentation.

**6.8. Describe the plan to document the activities performed by staff who conducted the program.**

All training and education will be documented by the group leaders and site coordinator. All educational and instructional materials are available for review/audit by the BSCC. Copies can also be provided upon request.

**Outcome Evaluation**

**6.9. Identify method of determining if the program "worked" in terms of achieving the program set goals.**

Means, standard deviations, and change scores will be calculated for each question on the instruments, as well as the instrument subscales. Missing data will be calculated using missing data multiple imputation. When two adults complete the parent interview items concerning the target child, inter-rater reliabilities will be calculated. Results from these analyses will be used to determine whether the average scores for both parents or only use the mother's self-report, which has been found to have greater validity (Fitzgerald, Zucker, Maguin, & Reider, 1994). Cronbach's alphas will be calculated for instrument subscales to measure reliability. Scales with low reliability ( $\alpha < 0.7$ ) will not be used.



Capturing valid self-report data can be problematic with children younger than 9 years of age; hence, some of the data for the 8-9 year old's may not be used in the final analyses. Instead, we will rely on data from the parents' and therapist/trainers' reports and school data to measure change in outcomes for this age group.

The transcriptions of the structured interviews will be analyzed by an ethnographic software program (Nudist) looking for emerging themes in risk and protective factors and how they change after the interventions.

**6.10. List outcome variables that will be tracked.**

- Family Relationships
  - Family conflict
  - Communication
  - Cohesions
  - Organization
- Parent
  - Parenting style
  - Discipline
  - Monitoring
  - Parenting self-efficacy
  - Parent depression symptoms
  - Parent tobacco, alcohol, and other drug use
- Child
  - Child social skills
  - Child resiliency
  - Child aggression
  - Child depression symptoms
  - Child conduct disorder symptoms
  - Child peer relationships
  - Child tobacco, alcohol, and other drug use
  - Child grades
  - Child absences and tardies

**6.11. List the outcomes that will be tracked.**

- Family Relationship Quality
- Parenting Practices
- Parent Substance Use
- Child Mental and Behavioral Health
- Child's Substance Use
- Child Peer Relationships
- Child Academic Outcomes

**6.12. List criteria for determining participant success/failure in the project.**

Program impact will be assessed by conducting statistical significance testing on the pre- to the post-

test paired differences in mean scores on the instrument subscales. We will not include subjects who have dropped out of the program in the analysis, as they can bias the data. Participant success will be considered for each measure that demonstrates statistically significant pre-post change ( $p < .05$ ). We will also calculate the percentage of families who improve on each instrument and we will consider the program successful if the percent who improve on each measure is at least 80%.

Section VII:

**7.1. Describe applicant's ability to conduct the proposed project(s).**

The San Benito County Sheriff's Office is already the lead agency that runs UNET. We have a building in place that houses our task force, a Secretary and staff assigned. We have vehicles already dedicated to this task force as well as training to keep it going.

From day one of funding, we will be ready to "hit the ground running." We have already established partnerships and agreements with our community partners to assist in our efforts. We have a commitment from the California Highway Patrol to assist with a part-time Officer to assist in our investigations and enforcement.

We are ready to continue our collaborative efforts with probation, defense, mental/behavioral health, child protective services as well as faith-based organizations to provide services, support and resources to those affected by drug addiction, violence and gang activity.

**7.2. Describe applicant's/partners' experience and capability to conduct the project(s).**

As previously stated, our steering committee has an established track record of cooperation and collaboration as the Community Corrections Partnership. Members of the BSCC have attended meetings and have seen the collaboration first-hand. There is nothing to suggest our efforts will be any different in regard to this important project.

We have been running UNET and the CCP for some time now. We have a record of successes in both arenas. Our small community always bands together to tackle projects that benefit all vested parties. We will be ready to facilitate this project along with the full support of our committee members and support staff. We already have the problem areas identified, partners ready to assist, and will have no trouble creating our staff to run the Strengthening Families Program. We have local volunteers ready to take on tasks that will make our community safer and more secure.

**7.3. Describe the experience and qualifications of key project staff to provide and manage services.**

UNET Commander Rich Westphal has decades of experience in running a task force. Administrative Assistant Peggy McDonald has been with the Gilroy Police Department and has been assigned to UNET for

years. Her experience in data collection, reporting and administrative support has been proven time and time again. We have full confidence in her experience and skills.

We select only the most qualified candidates to serve as agents on our task force. They must go through a rigorous selection process and are managed and held accountable by Commander Westphal.

All UNET activities are monitored by and reported to Operations Captain Eric Taylor of the San Benito County Sheriff's Office. He makes sure goals are met, data is processed, and team members are held accountable. Captain Taylor has 15 years of experience in gang investigation, hot-spot driven deployment, drug intervention and team supervision.

**Section VIII:**

**8.1. Provide a description of the factors considered and the reasons behind the budget allocations and the extent to which this budget will allow the applicant to achieve its stated goals.**

Our main priorities are to keep our task force housed with utilities while providing one more FTE for support. Next, we want to introduce the Strengthening Families Program into our community to get to the root of violent crime, gang crime and drug abuse. Our main concern is how safe our families "feel" in their respective communities and neighborhoods. Instead of just trying to put people in jail, we want to improve the quality of life in our small community.

**8.2. List the cost per each project component(s).**

LAW ENFORCEMENT PROGRAMS	Salaries and Benefits	Services and Supplies	Professional Services	NGO Subcontracts	Equipment/ Fixed Assets	Data Collection, Reporting and Evaluation	Other (Travel, Training, etc.)
Year 1	\$124,285	\$75,715	\$0	\$0	\$0	\$11,000	\$9,000
Year 2	\$112,611	\$96,389	\$0	\$0	\$0	\$11,000	\$0
Year 3	\$112,611	\$96,389	\$0	\$0	\$0	\$11,000	\$0

**8.3. List each staff person assigned to the program, including title, responsibilities and percentage of time allocated to program.**

Law Enforcement Programs Year 1	Law Enforcement Programs Year 2	Law Enforcement Programs Year 3
Deputy Sheriff, to be named later (5% + Overtime) The Sheriff's Deputy will work together with other task force members assisting with	Deputy Sheriff, to be named later (5% + Overtime) The Sheriff's Deputy will work together with other task force members assisting with	Deputy Sheriff, to be named later (5% + Overtime) The Sheriff's Deputy will work together with other task force members assisting with

major incident crime, preventing transnational gangs from infiltrating communities and dismantling clandestine drug smuggling, manufacturing and distribution networks.	major incident crime, preventing transnational gangs from infiltrating communities and dismantling clandestine drug smuggling, manufacturing and distribution networks.	major incident crime, preventing transnational gangs from infiltrating communities and dismantling clandestine drug smuggling, manufacturing and distribution networks.
Peggy McDonald, Multi-Service Officer (610 annual hours) The multi-service officer will process evidence and process reports to forward to the district attorney for prosecution.	Peggy McDonald, Multi-Service Officer (480 annual hours) The multi-service officer will process evidence and process reports to forward to the district attorney for prosecution.	Peggy McDonald, Multi-Service Officer (480 annual hours) The multi-service officer will process evidence and process reports to forward to the district attorney for prosecution.
Eric Taylor, Sheriff's Captain (15%) The Sheriff's Captain's responsibilities will be to ensure the grant objectives are being met through participation and routine briefings and meetings.		

**8.4. Provide the number of individuals that will receive services, if applicable.**

Existing program serves 30 families per year, JAG program will expand the program by 10 new families this will provide prevention and education to 120 families over life of grant

**8.5. List the cost per participant in the project(s) (per capita), if applicable.**

\$1380 per family per year.

**8.6. Provide the direct and indirect costs.**

Shown in line-item budget, attached.

**8.7. Describe the project's cost effectiveness.**

The state, San Benito County Sheriff, and Hollister PD provide their own FTE at their expense. They pay salary and overtime for said personnel. This grant provides funding only for one additional FTE, administrative services, evaluation, and implementation of the SFP. Overall, this is an extremely efficient model for a task force that will serve up to 30 families over 3 years. It will also make for better quality of life for those living in our identified hot-spot areas of the county.

**8.8. Provide complete and detailed budget information in each section.**

First 5 San Benito is providing FSP services and resources (in-kind). The program requires a part-time site coordinator and family recruiter and 3 trainers to deliver the program (2 parent trainers and 1 youth trainer). The program costs per course (one group of up to 10 families) vary tremendously depending on

whether existing staff is employed as part of their regular job. If not, for about \$500 per month each, trainers can be hired hourly to run the groups one evening a week. Program costs should include \$300 for purchasing a basic set of six newly revised SFP manuals including Spanish version (e.g., Family Skills Training, Children's Skills Training, Parent Skills Training, Children's Handbook, Parents' Handbook, and the Implementation Manual). Once a single set is purchased, the site is then free to copy the manuals for trainers and the handbooks for families. It is also recommended that funds be budgeted for childcare, family meals, and transportation as well as for incentives for homework completion and graduation. General supplies are needed such as toys and minimal paper supplies.



2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
<b>Example:</b> Supportive Services (bus passes, gas cards, office supplies, uniforms)	\$350 x 50 Participants	\$17,500
Communications	Phones: \$410x9mo = 3,690; Internet \$58*x 9 mo = 522; Track device \$1,655	\$5,867
Computer Maintenance	Records Management System \$300	\$300
Food / Household Items	Drinking water \$375; Evidence Supplies \$1,000; Shredding Svc \$525	\$1,900
Maintenance of Equipment	Copier \$1,234; Fuel \$3,750; Vehicle maint: \$2,775; Alarm \$400	\$8,159
Office Expense	Postage \$188; Supplies \$2,625	\$2,813
Facility Rent	\$5,609 x 9 months	\$50,481
Copier Lease	\$188/mo x 9	\$1,692
Special Department Expense	Undercover Buy Funds	\$3,000
Utilities	Water /Garbage \$167 x 9	\$1,503
<b>TOTAL</b>		<b>\$75,715</b>

**Services and Supplies Narrative:**

The UNET Task Force is a stand alone entity therefore, services and supplies are not combined with other agency costs. The largest expense is facility rent. Because of the nature of the task force, space needs to be secure and confidential. Communications includes landline and wireless phones, internet connection and tracking devices that are used for investigative purposes. Special Department Expense is unique to the task force in that funds are "buy funds" that are used for drug investigations. Each partner agency is required to contribute to these funds. The balance of the grant funds, \$16,367, will be used for day-to-day operating costs in support of the task force.

3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
<b>Example:</b> Public Defender	Statewide Program Rate	\$15,000
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$0</b>

**Professional Services Narrative:**





6. Data Collection, Reporting and Evaluation Efforts	
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
Description	Grant Funds
<b>Example:</b> Data Collection & Reporting Efforts @ 7%	\$10,329
Data Collection & Reporting Efforts @ 5%	\$11,000
	\$0
	\$0
	\$0
<b>TOTAL</b>	<b>\$11,000</b>

Data Collection, Reporting and Evaluation Efforts

7. Other (Travel, Training, etc.)		
Description	Calculation for Expense	Grant Funds
<b>Example:</b> Training Classes	\$500/partipant x 30 participants	\$15,000
Training: gang; drugs	\$1,125/participant x 8	\$9,000
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$9,000</b>

**Other (Travel, Training, etc.) Narrative:**

Training is an intregral part of the task force in that street drugs and gang presence is at the forefront in our community. Training and meetings with other task forces provides information that keeps agents appraised of emerging gangs and drugs.



2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
Communications	Phones: \$410 x 12 = 4,920 / Internet \$58 x 12 = 696; Tracking Device 1x1655	\$7,271
Computer	Records Management Maintenance 1 x 300	\$300
Food / Household Expense	Drinking water \$500; Evidence Supplies \$994; Shredding Svc 58x12=696	\$2,190
Maintenance of Equipment	Copier \$137x12=1,644; Fuel \$250x 12=3,000; Vehicle Maint \$308x12=3696	\$8,340
Office Expense	Postage \$15 x 12 = 180 Office Supplies \$295 x 12 = 3,540	\$3,720
Facility Rent	\$5,609 x 12	\$67,308
Copier Lease	\$188 x 12	\$2,256
Special Department Expense	Undercover buy funds	\$3,000
Utilities	\$167 x 12	\$2,004
<b>TOTAL</b>		<b>\$96,389</b>

**Services and Supplies Narrative:**

Year 2 expenses are budgeted similarly to year 1 but reflected at the full year cost. The largest expense is facility rent. Because of the nature of the task force, space needs to be secure and confidential. Communications includes landline and wireless phones, internet connection and tracking devices that are used for investigative purposes. Special Department Expense is unique to the task force in that funds are "buy funds" that are used for drug investigations. Each partner agency is required to contribute to these funds. The balance of the grant funds, \$18,810 will be used for day-to-day operating costs in support of the task force.

3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$0</b>

**Professional Services Narrative:**

4. Non-Governmental Organizations (NGO) Subcontracts		
Description of Subcontract	Calculation for Expenditure	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$0</b>

**Non-Governmental Organizations (NGO) Subcontracts Narrative:**

5. Equipment/Fixed Assets		
Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$0</b>

**Equipment/Fixed Assets Narrative:**



<b>6. Data Collection, Reporting and Evaluation Efforts</b>	
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
Description	Grant Funds
Data Collection and Reporting 5% of grant award	\$11,000
	\$0
	\$0
	\$0
<b>TOTAL</b>	<b>\$11,000</b>

<b>Data Collection, Reporting and Evaluation Efforts</b>

<b>7. Other (Travel, Training, etc.)</b>		
Description	Calculation for Expense	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$0</b>

<b>Other (Travel, Training, etc.) Narrative:</b>



**2. Services and Supplies**

Description of Services or Supplies	Calculation for Expenditure	Grant Funds
Communications	Phones: \$410 x 12 = 4,920 / Internet \$58 x 12 = 696; Tracking Device 1x1655	\$7,271
Computer	Records Management Maintenance 1 x 300	\$300
Food / Household Expense	Drinking water \$500; Evidence Supplies \$994; Shredding Svc 58x12=696	\$2,190
Maintenance of Equipment	Copier \$137x12=1,644; Fuel \$250x 12=3,000; Vehicle Maint \$308x12=3696	\$8,340
Office Expense	Postage \$15 x 12 = 180 Office Supplies \$295 x 12 = 3,540	\$3,720
Facility Rent	\$5,609 x 12	\$67,308
Copier Lease	\$188 x 12	\$2,256
Special Department Expense	Undercover buy funds	\$3,000
Utilities	\$167 x 12	\$2,004
<b>TOTAL</b>		<b>\$96,389</b>

**Services and Supplies Narrative:**

Year 3 expenses are budgeted similarly to year 2 as historically costs have been relatively static. The largest expense is facility rent. Because of the nature of the task force, space needs to be secure and confidential. Communications includes landline and wireless phones, internet connection and tracking devices that are used for investigative purposes. Special Department Expense is unique to the task force in that funds are "buy funds" that are used for drug investigations. Each partner agency is required to contribute to these funds. The balance of the grant funds, \$18,810 will be used for day-to-day operating costs in support of the task force.

**3. Professional Services**

Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$0</b>

**Professional Services Narrative:**







**Section VIII: Project Budget and Budget Narrative**

**2018 JAG Program**      **Applicant County:** San Benito

**Program Purpose Area Allocations**

Applicants must allocate all JAG grants funds to one or more of the Program Purpose Areas (PPA) as described in the Request for Proposal. No JAG funds may be expended outside of the JAG priority PPAs. For the purposes of proposal scoring, no PPA shall carry more weight than another. The totals for each year in the Program Purpose Area (PPA) Funding Table must equal the total grant funds requested for that year.

Program Purpose Area Funding Table	Year 1	Year 2	Year 3	Total Grant Award
<b>Total Grant Funds Requested:</b>	\$220,000	\$220,000	\$220,000	\$660,000
1. Prevention and Education Programs				\$0
2. Law Enforcement Programs	\$220,000	\$220,000	\$220,000	\$660,000
3. Courts, Prosecution, Defense and Indigent Defense				\$0
<i>PPA allocations must equal the total grant funds requested*: Totals</i>	<b>\$220,000</b>	<b>\$220,000</b>	<b>\$220,000</b>	<b>\$660,000</b>

*\* If PPA allocation totals show as red font, they do not equal the amount of grant funds requested as required.*

**Year 1: Project Budget Table**

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$124,285
2. Services and Supplies	\$75,715
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$11,000
7. Other (Travel, Training, etc.)	\$9,000
<b>TOTAL</b>	<b>\$220,000</b>

**Year 2: Project Budget Table**

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$112,611
2. Services and Supplies	\$96,389
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$11,000
7. Other (Travel, Training, etc.)	\$0
<b>TOTAL</b>	<b>\$220,000</b>

**Year 3: Project Budget Table**

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$112,611
2. Services and Supplies	\$96,389
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$11,000
7. Other (Travel, Training, etc.)	\$0
<b>TOTAL</b>	<b>\$220,000</b>

## Appendix B: County Population Index

Source: California Department of Finance, Population Estimates, January 1, 2018

<b>Large Counties (700,001+)</b>		<b>Medium Counties (200,001-700,000)</b>	
Alameda	1,660,202	Butte	227,621
Contra Costa	1,149,363	Marin	263,886
Fresno	1,007,229	Merced	279,977
Kern	905,801	Monterey	443,281
Los Angeles County	10,283,729	Placer	389,532
Orange	3,221,103	San Luis Obispo	280,101
Riverside	2,415,955	Santa Barbara	453,457
Sacramento	1,529,501	Santa Cruz	276,864
San Bernardino	2,174,938	Solano	439,793
San Diego	3,337,456	Sonoma	503,332
San Francisco	883,963	Stanislaus	555,624
San Joaquin	758,744	Tulare	475,834
San Mateo	774,155	Yolo	221,270
Santa Clara	1,956,598		
Ventura	859,073		
<b>Small Counties (&lt;200,001)</b>			
Alpine	1,154	Mendocino	89,299
Amador	38,094	Modoc	9,612
Calaveras	45,157	Mono	13,822
Colusa	22,088	Napa	141,294
Del Norte	27,221	Nevada	99,155
El Dorado	188,399	Plumas	19,773
Glenn	28,796	<b>San Benito</b>	<b>57,088</b>
Humboldt	136,002	Shasta	178,271
Imperial	190,624	Sierra	3,207
Inyo	18,577	Siskiyou	44,612
Kings	151,662	Sutter	97,238
Lake	65,081	Tehama	64,039
Lassen	30,911	Trinity	13,635
Madera	158,894	Tuolumne	54,740
Mariposa	18,129	Yuba	74,727

Appendix C: Local JAG Steering Committee Member Roster

**Local JAG Steering Committee – County of San Benito**

Name	Title	Agency/Organization	Phone Number	Email Address
Joseph Frontella	Chief Probation Officer	SBC Probation Department	831-636-4070	<a href="mailto:jfrontella@cosb.us">jfrontella@cosb.us</a>
Candice Hooper	District Attorney	SBC District Attorney's Office	831-636-4120	<a href="mailto:chooper@cosb.us">chooper@cosb.us</a>
Greg LaForge	Public Defender	Law Office of Greg LaForge	831-636-2599	<a href="mailto:lawforge@pacbell.net">lawforge@pacbell.net</a>
Judge Steven Sanders	Presiding Judge	Superior Court of CA	831-636-4057	<a href="mailto:admin@sanbenito.courts.ca.gov">admin@sanbenito.courts.ca.gov</a>
Darren Thompson	Sheriff-Coroner	SBC Sheriff's Office	831-636-4080	<a href="mailto:DThompson@sbcsheriff.org">DThompson@sbcsheriff.org</a>
David Westrick	Hollister Police Chief	City of Hollister	831-636-4330	<a href="mailto:dwestrick@police.hollister.ca.us">dwestrick@police.hollister.ca.us</a>
Alan Yamamoto	Behavioral Health Director	SBC Behavioral Health	831-636-4020	<a href="mailto:alan@cosb.us">alan@cosb.us</a>
Tracey Belton	Interim Director	SBC Health & Human Services	831-636-4180	<a href="mailto:tbelton@cosb.us">tbelton@cosb.us</a>
Ray Espinosa	County Administrative Officer	San Benito County	831-636-4000	<a href="mailto:respinosa@cosb.us">respinosa@cosb.us</a>
Lisa Faulkner	Executive Director	First 5 San Benito	831-634-2046	<a href="mailto:lisa@first5sb.org">lisa@first5sb.org</a>
Renee Hankla	Substance Abuse Counselor	SBC Behavioral Health	831-636-4020	<a href="mailto:RHankla@sbcmh.org">RHankla@sbcmh.org</a>
Tony Lamonica	Corrections Captain	SBC Sheriff's Office	831-636-4080	<a href="mailto:TLamonica@sbcsheriff.org">TLamonica@sbcsheriff.org</a>
Krystal Lomanto	Superintendent of Schools	SBC Office of Education	831-637-5393	<a href="mailto:klomanto@sbcoe.org">klomanto@sbcoe.org</a>
Diane Ortiz	Executive Director	Hollister Youth Alliance	831-636-2853	<a href="mailto:diane@youthall.org">diane@youthall.org</a>
Eric Taylor	Captain of Operations	SBC Sheriff's Office	831-636-4080	<a href="mailto:ETaylor@sbcsheriff.org">ETaylor@sbcsheriff.org</a>
Steve Reid	Substance Abuse Counselor	San Benito County	831-636-4020	<a href="mailto:SReid@sbcmh.org">SReid@sbcmh.org</a>

## Appendix D: Three-Year JAG Strategy Template

**Instructions:** This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

### County of San Benito: JAG Strategy - Year One

**JAG Program Purpose Area:** (2) Law Enforcement Programs

**Priority Need Area:** (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduced illegal drug use	UNET statistics	By September 2020

**JAG Program Purpose Area:** (2) Law Enforcement Programs

**Priority Need Area:** (2) Gang Violence Reduction

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduce gang Affiliation	Data Collection	By September 2020
		Increase the number of arrests and confiscated weapons	UNET statistics	

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

**Priority Need Area:** (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Family Strengthening Program	First 5 San Benito	Improved Family Functioning	Data collection	Fall 2019 / Spring 2020
		Improve mental health & behavioral, and academic outcomes for youth		
		Improve parenting and mental health outcomes in parents (clinical to normative)		

## County of San Benito: JAG Strategy - Year Two

### JAG Program Purpose Area: (2) Law Enforcement Programs

Priority Need Area: (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduced illegal drug use	UNET statistics	By September 2021

### JAG Program Purpose Area: (2) Law Enforcement Programs

Priority Need Area: (2) Gang Violence Reduction

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduce gang Affiliation	Data Collection	By September 2021
		Increase the number of arrests and confiscated weapons	UNET statistics	

### JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Family Strengthening Program	First 5 San Benito	Improved Family Functioning	Data collection	Fall 2020 / Spring 2021
		Improve mental health & behavioral, and academic outcomes for youth		
		Improve parenting and mental health outcomes in parents (clinical to normative)		

## County of San Benito: JAG Strategy - Year Three

**JAG Program Purpose Area:** (2) Law Enforcement Programs

**Priority Need Area:** (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduced illegal drug use	UNET statistics	By September 2022

**JAG Program Purpose Area:** (2) Law Enforcement Programs

**Priority Need Area:** (2) Gang Violence Reduction

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Target Task Force and Hot Spotting	SBC Sheriffs Office	Reduce gang Affiliation	Data Collection	By September 2022
		Increase the number of arrests and confiscated weapons	UNET statistics	

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

**Priority Need Area:** (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Family Strengthening Program	First 5 San Benito	Improved Family Functioning	Data collection	Fall 2021 / Spring 2022
		Improve mental health & behavioral, and academic outcomes for youth		
		Improve parenting and mental health outcomes in parents (clinical to normative)		



## Appendix F: Letters of Agreement\*



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831 636 1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Greg LaForge  
San Benito County Public Defender  
339 7<sup>th</sup> St #G  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Dear Mr. LaForge:

This letter is letter of agreement between you and County of San Benito that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

Eric Taylor  
Operations Captain

Signed,

Greg LaForge  
Public Defender



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831 636-4080 • FAX: 831-636 1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

DA Candice Hooper  
San Benito County District Attorney's Office  
419 4<sup>th</sup> St  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Dear DA Hooper:

This letter is letter of agreement between you and County of San Benito that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

A blue ink signature of Eric Taylor.

Eric Taylor  
Operations Captain

Signed,

A black ink signature of Candice Hooper.

Candice Hooper  
District Attorney



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831 636 4080 • FAX: 831 636-1416

DARREN THOMPSON  
SHERIFF CORONER

### LETTER OF AGREEMENT

April 18, 2019

Renee Hankla  
San Benito County Probation CTC  
1111 San Felipe Rd Ste 101  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Ms. Hankla:

This letter is letter of agreement between San Benito County Probation CTC and County of San Benito that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

Eric Taylor  
Operations Captain

Signed,

Renee Hankla  
San Benito County Probation



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Chief Joseph Frontella  
San Benito County Probation  
400 Monterey St  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Dear Chief Frontella:

This letter is letter of agreement between San Benito County Probation and County of Santa Benito Sheriff that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

A blue ink signature of Eric Taylor.

Eric Taylor  
Operations Captain

Signed,

A blue ink signature of Joe Frontella.

Joe Frontella  
Probation Chief



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Alan Yamamoto  
San Benito County Behavioral Health  
1131 San Felipe Rd  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Director Yamamoto:

This letter is letter of agreement between San Benito County Behavioral Health and County of San Benito that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

  
Eric Taylor  
Operations Captain

Signed,

  
Alan Yamamoto  
Director Behavioral Health



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Tracey Belton  
San Benito County HHS  
1111 San Felipe Rd  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Director Belton:

This letter is letter of agreement between San Benito County Health and Human Services and County of San Benito Sheriff that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

Eric Taylor  
Operations Captain

Signed,

Tracey Belton  
Director



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Captain Tony Lamonica  
San Benito County Jail  
710 Flynn Rd  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Capt. Lamonica:

This letter is letter of agreement between you and the County of San Benito that explains the support and services provided for the proposed JAG project, including membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

A blue ink signature of Eric Taylor.

Eric Taylor  
Operations Captain

Signed,

A black ink signature of Tony Lamonica, appearing as "TL".

Tony Lamonica  
Mission Statement  
Captain Corrections





## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 18, 2019

Sheriff Darren Thompson  
San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Sheriff Thompson:

This letter is letter of agreement between you and County of San Benito that explains the support and services provided for the proposed JAG project, including (membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

  
Eric Taylor  
Operations Captain

Signed,

  
Darren Thompson  
Sheriff-Coroner



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF-CORONER

### LETTER OF AGREEMENT

April 17, 2019

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Eric Taylor  
San Benito County Sheriff's Office  
2301 technology Pkwy  
Hollister, CA 95023

This letter is a letter of agreement between the Sheriff's Office and San Benito County that explains the support and services provided for the proposed JAG project, including membership on the JAG Steering Committee.

- I agree to serve on the JAG Steering Committee as well as the Community Corrections Partnership.
- I look forward to providing guidance and oversight while on the Steering Committee for our project.
- I am committed to recruit and engage families and youth participants for FSP
- I will serve as a liaison between the JAG Steering Committee and FSP

Sincerely,

A handwritten signature in black ink, appearing to be "ET" followed by "104".

Eric Taylor  
Operations Captain  
San Benito County Sheriff's Office

#### MISSION STATEMENT

TO SERVE THE PUBLIC BY ESTABLISHING A PARTNERSHIP WITH THE COMMUNITY; TO PROTECT LIFE AND PROPERTY,  
PREVENT CRIME AND SOLVE PROBLEMS



351 Tres Pinos Rd., Suite 100-A  
Hollister, California 95023

Phone: (831) 634-2046  
Fax: (831) 634-2046  
Web: [www.first5sanbenito.org](http://www.first5sanbenito.org)

Lisa K. Faulkner  
Executive Director

**Commissioners:**

David Redman, O.D.  
Private Practice Optometrist  
Commission Chair

Marni Friedman, M.D.  
Family Practitioner  
Commission Vice Chair

Margie Barrios  
Community Member

James Rydingsword  
Director  
County Health & Human Services Agency

Mary Damm  
United Way of San Benito

Pat Henrickson  
Gavilan College Professor

Peter Hernandez  
County Board of Supervisors

Gail Newel  
Health Officer  
Public Health Services Agency

Elias Barocio Jr.  
Manager  
San Benito County Migrant Center

## LETTER AGREEMENT

April 17, 2019  
San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Lisa Faulkner  
First 5 San Benito  
351 Tres Pinos Road, Suite 100A  
Hollister, CA 95023

This letter is a letter of agreement between First 5 San Benito Children and Families Commission and San Benito County that explains the support and services provided for the proposed JAG project, including membership on the JAG Steering Committee.

In support of the project, First 5 San Benito Children and Families Commission agrees to the following:

- Oversee the Family Strengthening Program (FSP)
- Recruit and engage families and youth participants for FSP
- Serve as a liaison between the JAG Steering Committee and Applied Survey Research, Independent Evaluators
- Provide the Family Impact Center to house FSP
- Provide Family Strengthening Program Facilitators

We support the San Benito Sheriff's Office JAC application and the benefits to our families and youth.

Regards,

Lisa Faulkner



## SAN BENITO COUNTY SHERIFF'S OFFICE

2301 TECHNOLOGY PKWY • HOLLISTER, CALIFORNIA 95023  
PHONE: 831-636-4080 • FAX: 831-636-1416

DARREN THOMPSON  
SHERIFF CORONER

### LETTER OF AGREEMENT

April 18, 2019

Superintendent Krystal Lomanto  
San Benito County Office of Education  
460 5<sup>th</sup> St  
Hollister, CA 95023

San Benito County Sheriff's Office  
2301 Technology Pkwy  
Hollister, CA 95023

Superintendent Lomanto:

This letter is letter of agreement between SBCOE and County of San Benito that explains the support and services provided for the proposed JAG project, including membership on the Local JAG Steering Committee.

In support of the San Benito County Sheriff's Office JAG application, I agree to serve on the JAG Steering Committee as well as a member of the Community Corrections Partnership. As a member of the committee, I agree to attend regularly regular scheduled monthly meetings to provider general guidance to the JAG project, beginning October 2019 and ending December 2022.

In addition, I agree to support the development of the following:

- Local Evaluation Plan by December 31, 2019 to BSCC including program description of design and measures
- Evaluation of FSP Goals & Objectives
- Process & Outcome Evaluation
- Final Local Evaluation Report by December 21, 2022

Sincerely,

A handwritten signature in blue ink, appearing to read "Eric Taylor".

Eric Taylor  
Operations Captain

Signed,

A handwritten signature in blue ink, appearing to read "Krystal Lomanto".

Krystal Lomanto  
SBCOE Superintendent