

Board of State and Community Corrections
Edward Byrne Memorial Justice Assistance Grant Program (CFDA #16.738)

Section I: Applicant Information Form

1.1. COUNTY AGENCY APPLICANT

COUNTY AGENCY		NAME AND TITLE OF DEPARTMENT/AGENCY HEAD		
Madera County, Office of the Sheriff		Jay Varney, Sheriff		
FEDERAL EMPLOYER ID		DATA UNIVERSAL NUMBERS SYSTEM (DUNS)		
94-6000518		004939377		
NAME AND TITLE OF PROJECT DIRECTOR				TELEPHONE NUMBER
Undersheriff Tyson Pogue				559-675-7772
STREET ADDRESS	CITY	STATE	ZIP CODE	FAX NUMBER
2725 Falcon Drive	Madera	CA	93637	559-675-7652
MAILING ADDRESS (if different)	CITY	STATE	ZIP CODE	E-MAIL ADDRESS
N/A				

1.2. PROJECT TITLE	1.3. JAG PROGRAM PURPOSE AREA(S)	1.4. AMOUNT OF FUNDS REQUESTED
Madera County Human Trafficking/Crimes Against Children Project	Prevention and Education Programs, Law Enforcement Programs, Prosecution, Courts, Defense, and Indigent Defense	\$ 660,000 (total all three years)

1.5. SUMMARY OF PROPOSAL
 A multi-disciplinary project to inhibit human trafficking, sexual exploitation, and internet crimes against children in Madera County through active community education, proactive investigation and enforcement, and proactive treatment of at-risk individuals and victims.

1.6. DAY-TO-DAY CONTACT PERSON

NAME AND TITLE		TELEPHONE NUMBER	
Commander Bill Ward		559-675-7718	
STREET ADDRESS		FAX NUMBER	
2725 Falcon Drive		559-675-7652	
CITY	STATE	ZIP CODE	E-MAIL ADDRESS
Madera	CA	93637	bward@maderacounty.com

1.7. DESIGNATED FINANCIAL OFFICER

NAME AND TITLE		TELEPHONE NUMBER		
Todd Miller		559-675-7707		
STREET ADDRESS	CITY	STATE	ZIP CODE	FAX NUMBER
200 W. 4 th Street	Madera	CA	93637	559-661-3006
PAYMENT MAILING ADDRESS (if different)	CITY	STATE	ZIP CODE	E-MAIL ADDRESS
2725 Falcon Drive	Madera	CA	93637	Todd.Miller@maderacounty.com

1.8. APPLICANT AGREEMENT
 By signing this application, I certify that I am vested by the Applicant agency with the authority to enter into contract with the BSCC. I certify that all funds received pursuant to this Grant Agreement will be spent exclusively on the purposes specified in this Application. I further assure that the Applicant will administer the grant program in accordance with the Grant Agreement as well as any and all applicable state and federal laws, audit requirements, and state and/or federal program guidelines.

NAME AND TITLE OF AUTHORIZED OFFICER (PERSON WITH LEGAL AUTHORITY TO SIGN)	
Jay Varney, Sheriff	
APPLICANT'S SIGNATURE (blue ink only)	DATE
	April 25, 2019

Section II: Project Need

2.1 Demonstrate a clear and convincing project need.

Madera County has several demographic and criminogenic factors known to lead to increased risk for human trafficking, sexual exploitation, and crimes against children including high poverty, high unemployment rates, large numbers of recent migrants, a large number of runaway and homeless youth, and high concentrations of child poverty. Recent US Census ACS data (2017) shows Madera County's poverty rate is 21.2%, which is 38% higher than the statewide rate of 13.3%. Madera County's unemployment rate is 8.2%, over double the statewide rate of 4.2%. The population is 58.0% Hispanic with 21.5% of the population being foreign born, making the county a prime area for labor exploitation. The area also has a child poverty concentration of 33.4%, ranking it 5th highest among California counties. Madera County is centrally located in a known human trafficking circuit between the areas of Las Vegas, Los Angeles, San Francisco, and Sacramento. Further, street gangs in the Central Valley are increasingly engaging in trafficking and sexual exploitation as profitable and low-risk ventures.

2.2. Demonstrate how the need(s) is related to any or all of the three Priority Program Purpose Areas and corresponding Areas of Need.

The proposed Madera County Human Trafficking Prevention Project is a multi-agency effort on behalf of the Sheriff's Department to address issues related to human trafficking and child crimes. The project addresses all three JAG PPAs and Priority Areas including: (1) Prevention and Education Programs PPA, Gang Initiatives and Juvenile Delinquency priority areas; (2) Law Enforcement Programs PPA, Violent Crime Reduction Initiatives priority area; and (3) Prosecution, Courts, Defense, and Indigent Defense PPA, Violent Crime Prosecution and Defense priority area of need. A coordinated effort to address human and sex trafficking crimes as well as crimes

against children does not currently exist and the county will integrate a variety of new efforts in this project that will follow the United Nations Palermo Protocol and the United States Trafficking Victims Protection Act standards for addressing human trafficking and child crimes in order to achieve the program goals.

2.3. Demonstrate a compelling justification for the grant funds.

Historically, Madera County's efforts to combat human trafficking have addressed exploitation after harm occurs and there have been few primary prevention strategies employed. There is also a lack of data regarding the full extent of the problem within the county with criminals and victims often go unrecognized, untreated, and unprosecuted. Circumstantial evidence points to the fact that human trafficking and crimes against children are on the rise and the county is also seeing an increase in the number of illicit businesses including unlicensed fruit vendors and massage parlors that are often fronts for human trafficking operations. Local law enforcement and social service agencies within the county lack the staffing or an effective strategy to combat these crimes. The proposed project seeks JAG funding to hire a Sheriff's Deputy Detective with related supplies and equipment to coordinate a multi-disciplinary, multi-agency project to inhibit human trafficking and related crimes through community education, treatment of victims as well as investigation and prosecution of perpetrators.

2.4. Demonstrate the relationship between need(s) and grant goals with supporting local data to include the type of community engagement used.

The proposed program is specifically written to address the needs identified above. The project will involve collaboration between a variety of agencies to raise public awareness regarding human trafficking and on-line sexual predation in both the community and local schools. There will be an enforcement component to target human trafficking and prostitution operations as well as to identify and provide services

to at-risk youth and adults. There will be an investigative and prosecutorial component to investigate cases and work with the district attorney to prosecute offenders; assist other investigators in human trafficking or on-line predation cases. There will be a component that will collaborate with Probation in monitoring of registered sex offenders or others involved in sexual exploitation of vulnerable populations in Madera County.

2.5. Demonstrate why current need is not met with existing resources.

The Madera County government has a small tax base due to a largely undiversified rural economy and small population. Law enforcement staffing and budgets have not fully recovered from cuts made during the recession years of 2008-2011 and there are still hiring freezes in place. This lost capacity has a direct effect on levels of pro-active outreach, enforcement, and prosecution efforts by the Sheriff's Department and related county agencies, including investigations into human trafficking. This overall lack of investigative and prosecutorial services has a detrimental effect on the vulnerable populations suffering from these crimes.

Section III: Project Description, Goals and Objectives

3.1. Describe the three-year project strategy in narrative form. In addition, complete Three-Year JAG Strategy (see Appendix D).

The proposed program will achieve three goals over the 36 month performance period including: GOAL 1: Prevention of human trafficking and on-line sexual predation with an educational program achieved through public awareness presentations on human trafficking and on-line sexual predation at fairs and community events (Objective 1) and internet safety and awareness presentations given to students at area schools (Objective 2). GOAL 2: Achieve protection of victims, investigation, and intervention in human trafficking operations by conducting investigations that target human trafficking and prostitution operations within Madera County (Objective 1) and identifying at-risk

youth or adults via collaborative interventions with partner agencies (Objective 2); and provide services to victims of human trafficking and sexual exploitation (Objective 3).

GOAL 3: Prosecution and sentencing of traffickers and others through legal actions taken by the District Attorney against offenders (Objectives 1 & 2) and Probation Department monitoring of registered sex offenders or others involved in sexual exploitation of vulnerable populations following sentencing (Objective 3).

3.2. Describe how the proposed project will address the needs described in the *PROJECT NEED SECTION II*.

The project will hire a new Sheriff's Deputy Detective with related supplies and equipment to coordinate a multi-disciplinary, multi-agency project to inhibit human trafficking and related crimes through community education, treatment of victims as well as investigation, prosecution of perpetrators, and other activities as outlined in the Three Year JAG Strategy document (Appendix D).

3.3. Describe how the proposed project links to one or more of the three priority JAG Program Purpose Areas (page 6) and corresponding Areas of Need.

The intent of the project design is to develop a comprehensive effort to inhibit human trafficking, sex trafficking, and predation/exploitation crimes against children within Madera County through community education, to treat persons that are victims of human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The project has links to all three JAG PPAs and Priority Areas including: (1) Prevention and Education Programs PPA, Gang Initiatives and Juvenile Delinquency priority areas; (2) Law Enforcement Programs PPA, Violent Crime Reduction Initiatives priority area; and (3) Prosecution, Courts, Defense, and Indigent Defense PPA, Violent Crime Prosecution and Defense.

3.4. List project partners that will provide services, including a description of the services to be provided, the partners' credentials, involved personnel, justification for choice, and the value the partners add to the proposed project.

Partner Agency	Personnel/Credentials/Assignments	Value Added
Madera County Superintendent of Schools	Executive level participation, such as Director of Student Services, from 4 individual school districts, Messaging on human trafficking, on-line sexual predation, internet safety Coordinate w/School Resource Officers and School Resource Deputies, coordination of countywide PROTECT anti trafficking curriculum	40 hrs x 4 staff x \$55/ hr.= \$8,800
Madera Police Department	Police Officer (POST), (Two), On-Campus School Resource Officer, assistance with investigations and project's safety and awareness message	40 hrs x 2 officers x \$30.54 hr = \$2,443
Chowchilla Police Department	Police Officer (POST), (Two), On-Campus School Resource Officer, assistance with investigations and project's safety and awareness message	40 hrs x 2 officers x \$30.54 hr = \$2,443
Madera County Department of Public Health	Registered Nurse (Licensed), Medical Services Coordinator	120 hrs x \$36.41 hr = \$4,369
Madera County District Attorney	Dep District Attorney (Licensed), Warrant Preparation, Investigation Guidance, Prosecution	250 hrs x \$67.30 = \$16,285
Madera County Probation Department	Deputy Probation Officer, (Two), investigation assistance, offender monitoring	100 hrs x 2 DPOs x 36.06 = \$7,212
Total Value Added		\$41,552

3.5. List the project goals and measurable objectives that will be implemented to achieve goals (include baseline data to help determine goals and objectives).

Goal/Objective	Description
GOAL 1	Prevention of human trafficking and on-line sexual predation
OBJECTIVE 1	Make <i>5000 contacts</i> with public awareness presentations regarding human trafficking and on-line sexual predation at fairs and community events
OBJECTIVE 2	Provide <i>150 presentations on internet safety and awareness</i> for Madera County students working with police departments and schools
GOAL 2	Protection, investigation and intervention in human trafficking operations
OBJECTIVE 1	Conduct <i>20 investigations</i> to target human trafficking and prostitution operations within Madera County
OBJECTIVE 2	Identify <i>100 at-risk youth or adults</i> via collaborative interventions with partner agencies and provide appropriate services via partner agencies
OBJECTIVE 3	Provide services to <i>50 victims</i> of human trafficking and sexual exploitation with appropriate county partner agencies
GOAL 3	Prosecution of traffickers and others convicted of sex crimes
OBJECTIVE 1	Investigate <i>20 human trafficking cases</i> and work with the Madera County District Attorney to prosecute offenders
OBJECTIVE 2	Investigate <i>20 on-line predation cases</i> and work with the Madera County District Attorney to prosecute offenders
OBJECTIVE 3	Monitoring of registered sex offenders or others involved in sexual exploitation of vulnerable populations

3.6. Describe staff allocations and assignments for the separate project components.

Position	Assignments	Allocation	Totals
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Analyst	Grant Administration and Compliance, Sheriff's Business Office	200 hrs. x \$40 hr.	\$8,000
Community Service Officer	Hours provided in furtherance of the community events, education efforts	500 hrs. x \$21.56 hr.	\$10,780
Program Assistant	Case Records, DA Filings, Project Work Records, Steering Committee Administration, Team Leader Support, Support for Project Components, BSCC Progress Report	400 hrs. x 18.56/ hr.	\$7,424
Senior IT Systems Analyst	Computer forensics and investigation lead and support	400 hrs. x \$41.39/hr.	\$16,556
Sheriff's Commander	Threat assessment, Search Warrant review and assessment, supervision of detective and Problem Oriented Policing team coordination with human trafficking/ICAC Sheriff's Detective	80 hrs. x \$53.27/hr.	\$4,262
Sheriff's Sergeant	Operational oversight, Search warrant review and execution, report approval	120 hrs. x \$38.26/hr.	\$4,591
Sheriff's Corporal	Coordination, deconfliction, and assistance from MadNET drug task force on related investigations		
Undersheriff	Consultations during start-up of ICAC operations based on prior assignment to ICAC investigations	20 hrs. x \$58.86	\$1,177
Project Steering Committee	Steering Committee Participation, Policy, Guidance and Project Management	8 Admins, 30 hrs. x \$60 (approx.) hr.	\$14,400
Value of total committed non-grant funded project staff			\$15,577

3.7. If applicable define the target population (e.g., gender, age, offense history, criminogenic factors), including why and how it was selected.

There are three general populations targeted by this project: (1) Madera County youth and at-risk youth aged 12-18, that are threatened by poverty, gang activity, drug use, and other socioeconomic or criminogenic factors that could lead them to becoming victims of human trafficking and sex crimes; (2) Madera County adults and at-risk adults, aged 18+, threatened by socioeconomic or criminogenic factors that could lead them to becoming victims of human trafficking and related crimes; (3) Adults, aged 18+, that have committed human trafficking and/or other sexual exploitation crimes and which were investigated and prosecuted as a component of the proposed project.

3.8. Describe the process for determining which services a participant will receive (if applicable).

Services will be delivered to project targets through procedures and work directed to each age group as developed for this project. Certain services are delivered with education partners to broadly serve youth. The adult population will receive a human

trafficking awareness message through a variety of public events. Victims of human trafficking will be directed towards victim's services partners to receive appropriate treatment. Offenders and others involved in crimes human trafficking and sexual exploitation following law enforcement investigations and interventions will be prosecuted by the DA and monitored by Probation Department partners.

3.9. Provide a timeline of major project activities for the entire project period that reasonably supports the nature and scope of the project.

Project Timeline Activity	Date
Year 1 (October 1, 2019-September 30, 2020)	
Initiate project work; Steering Committee to meet to review project plan, goals, objectives; finalize partner roles & responsibilities	October 1, 2019
Hire grant funded Sheriff Detective Position	November 1, 2019
BSCC New Grantee Orientation for project staff	November 7, 2019
Adult public awareness activities to begin (continue quarterly)	November 2019
Youth education activities to begin (continue quarterly)	November 2019
Detective-led investigations to begin (continue monthly)	November 2019
Collaborative interventions to rescue/redirect at-risk youth & adults to begin (continue monthly)	November 2019
Services for victims to begin (continue monthly)	November 2019
District Attorney prosecutions to begin (continue monthly)	November 2019
Monitoring by Probation Department to begin (continue monthly)	November 2019
Submission of Local Evaluation Plan to BSCC by project team	December 31, 2019
Submission of first quarterly report	December 31, 2019
Remainder of reporting for Year 1 submitted to BSCC (quarterly as required)	Mar. 2020-Sept. 2020
Complete reapplication process for Year Two grant	September 2020
Year 2 (October 1, 2020-September 30, 2021)	
Steering Committee review of the project components and objectives with all staff. Revisions and new strategies/tasks will be considered.	October 1, 2020
Adult public awareness activities (continue quarterly)	Oct. 2020-Sept. 2021
Youth education activities (continue quarterly)	Oct. 2020-Sept. 2021
Detective-led investigations (continue monthly)	Oct. 2020-Sept. 2021
Interventions to rescue/redirect at-risk youth & adults (continue monthly)	Oct. 2020-Sept. 2021
Services provided to victims (continue monthly)	Oct. 2020-Sept. 2021
District Attorney prosecutions (continue monthly)	Oct. 2020-Sept. 2021
Monitoring by Probation Department (continue monthly)	Oct. 2020-Sept. 2021

Reporting for Year 2 submitted to BSCC (quarterly as required)	Dec. 2020-Sept. 2021
Complete reapplication process for Year Three grant	September 2021
Year 3 (October 1, 2021-September 30, 2022)	
Steering Committee review of the project components and objectives with all staff. Revisions and new strategies/tasks will be considered.	October 1, 2021
Adult public awareness activities (continue quarterly)	Oct. 2021-Sept. 2022
Youth education activities (continue quarterly)	Oct. 2021-Sept. 2022
Detective-led investigations (continue monthly)	Oct. 2021-Sept. 2022
Interventions to rescue/redirect at-risk youth & adults (continue monthly)	Oct. 2021-Sept. 2022
Services provided to victims (continue monthly)	Oct. 2021-Sept. 2022
District Attorney prosecutions (continue monthly)	Oct. 2021-Sept. 2022
Monitoring by Probation Department (continue monthly)	Oct. 2021-Sept. 2022
Reporting for Year 2 submitted to BSCC (quarterly as required)	Dec. 2021-Sept. 2022
Final local evaluation report will be submitted to BSCC prior to	December 31, 2022.

3.10. Describe management structure and decision-making process for the project.

The Madera County Sheriff’s Department will have fiscal and performance monitoring responsibility for project compliance. Project monitoring and on-going direction prerogatives will be handled by the Team Leader. The Team Leader will answer to the Steering Committee during monthly meetings and provide progress reports. The Team Leader will document work performance of project staff and partner agencies. The Business Office will have records and documentation systems review authority and will provide guidance/compliance information to the Steering Committee and Team Leader.

3.11. Describe management's approach to ensuring program components are being monitored, assessed, and adjusted as necessary.

The project will be managed by a Steering Committee composed of stakeholders that are best poised to deal with the educational, preventative, and prosecutorial aspects of the project. The Committee will meet monthly to discuss current and planned activities. All members will receive/review the quarterly Project Progress Reports prior to submission to BSCC. The Committee will have the authority to review work and project

budget documents. The Committee will receive a monthly summary of actual expenditures and work to assure that funds are available to meet the objectives and to achieve success in each component. Meetings of the Committee will follow a published agenda with minutes kept and retained.

3.12. Provide documentation of the organization’s readiness to start project(s) beginning October 1, 2019.

The proposed project builds on an existing successful tradition of cooperative, multi-agency approach to problem solving. Previously, the MadNET program and MDS Steering Committee — which has a successful, ongoing, multi-decade history, including 3 years as a Byrne JAG funded task force. The Project Steering Committee will be made up of many of the same representative agencies that were replace the MDS Steering Committee steering committee members. There are existing incumbents that will move into the human trafficking project upon initiation. Please see attached Letters of Agreement from participating agencies.

Section IV: Collaboration

4.1. Provide a roster for the Local JAG Steering Committee, to include names, titles, and organizational affiliations (see Appendix C). Include a Letter of Agreement for each member (see Appendix F).

See Appendices C and F, attached to this application.

4.2. Describe the process used to identify, recruit, and engage steering committee members.

The Steering Committee builds upon nearly 30 years of previous work with the County’s established (and previously JAG-funded) Narcotics Task Force (MadNET) and its replacement, the Madera Drug Suppression (MDS) Steering Committee which steered the previous JAG grant project from 2015-2018. The personnel and agencies involved in these activities have annually worked towards regional consensus. Many of the same

agencies and personnel that were involved in the past efforts have signed Letters of Agreement committing their resources to accomplish the purposes of this project.

4.3. Describe each member or agency selected for the Local JAG Steering Committee, including members experience and expertise as related to the Project Need.

Title/Agency	Representative Name/Title	Expertise/Experience
City of Chowchilla Police Department	David Rivere, Chief	28 years in law enforcement, including 3 years as City of Chowchilla Police Chief
City of Madera Police Department	Dino Lawson, Chief	1 year as City of Madera Chief of Police; background in law enforcement at FBI National Academy
Community Action Partnership of Madera County	Tina Rodriguez, Program Manager	12 years as Program Manager for Community Service Programs at CAPMC, specializes in victim's services and relations.
Madera County Community and Economic Development Dept.	Matt Treber, Director	3 Years as Director of Community and Economic Development Dept. and 8 years as a planner and Deputy Planning Director
Madera County Department of Public Health	Sara Bosse, Director	1.5 years as Director of Public Health; 4 Years as Fresno County Manager of Policy, Planning, and Communication; 13 years as Senior Administrative Analyst for the UC Cooperative Extension
Madera County Department of Social Services	Deborah Martinez, Director	Nearly 18 years of experience as social services program management and social services department administration
Madera County District Attorney	Sally Moreno, District Attorney	Elected official with over 25 years practicing law including 3.5 years as Senior Deputy DA for Fresno County and 4.5 years as Deputy DA for Madera County
Madera County Probation Department	Rick Dupree, Chief Probation Officer	Over 20 years of experience in corrections, Court Ordered Monitoring, Drug Court Administrator
Madera County Sheriff's Department	Jay Varney, Sheriff	Elected official with over 30 years of law enforcement management, including 12 years as City of Chowchilla Police Chief.
Madera County Superintendent of Schools	Cecilia Massetti	Elected official with 8 years of experience as the Madera County Superintendent of Schools.

4.4. Demonstrate that there is full and balanced representation from both traditional and non-traditional stakeholder groups as related to the Project Need.

The Project Steering Committee, members and agencies outlined above and in Appendix C, is composed of Law Enforcement administrators and managers of county, municipal, educational agencies and service providers that have a long history of coordination on law enforcement projects. Each agency is a full voting member. Each agency representative will bring their knowledge of related programs so that a

comprehensive strategy can be put together, taking advantage of local synergy and the resources available from BSCC.

4.5. Describe prior working relationships with members, if any.

The County of Madera maintains strong cooperative relationships, internally and with external agencies. The elected Policy Boards routinely work together towards common strategies. Local civic agencies have worked for many years on area transportation issues, regional water services, and land-use development. The area has been served by the Madera Anti-Terrorism Task Force, the Narcotics Task Force (MadNET), and most recently the Madera Drug Suppression (MDS) taskforce. These task forces have negotiated and arrived at strategic investments of over \$5 million.

4.6. Describe process used to identify the problem area(s) and develop the strategy.

In determining the problem areas for the proposed project, the county reviewed the growing body of literature on the proactive prevention of human trafficking and related crimes, reaching several conclusions that informed the project design: (1) Coordinated, community-based approaches utilizing task forces customized to address a range of vulnerabilities across diverse groups are key to helping prevent human trafficking before it begins; (2) Coordinated Primary Prevention Efforts by Local Task Forces must use data-driven approaches to assess vulnerabilities and implement research-informed prevention strategies; (3) Successful primary prevention strategies must employ multiple, concurrent approaches at a variety of levels and settings. The project team researched the U.N. Palermo Protocol and the U.S. Trafficking Victims Protection Act standards for addressing human trafficking and child crimes, the goals of which could fit within the scope and priority areas of the JAG program. Based on this, the project team developed the general scope and activities of the proposed project.

4.7. Describe how full participation and voting rights were ensured for all members throughout the process.

The agencies have agreed that this is a collaborative process. The public administrators and managers are committed to fairness in participation and shared authority in the use of funds, and the assessment of work progress. All members of the Steering Committee are invested with full voting rights by their Letters of Agreement.

4.8. Describe the applicant's history of collaboration, if any.

The agencies on the Steering Committee have cooperatively worked on local problems through a variety of local forums over many years. The agencies have worked to strategically address issues in Homeland Security, Public Health Emergency Management, Narcotics Suppression, General Law Enforcement, and regional all hazard emergency management programs. The history of regional cooperation among the agencies in the Steering Committee provides a solid foundation for future successful collaboration. Many of these agencies/persons have successfully worked together to lead prior year awards of JAG Byrne drug suppression sub-grants.

4.9. Describe the process used to establish and maintain collaboration as it relates to supporting this proposed project.

The Steering Committee will meet on a monthly basis to monitor implementation and to assure that constituent agencies are meeting their obligations. Monthly meetings will provide opportunities for pro-active planning of work and tasks.

4.10. Describe the steering committee's ongoing role throughout the project.

The Steering Committee members will fulfill the following functions:

All members will have voting rights
Meet monthly to discuss project activities
Have the authority to review project documentation
Review reports prior to their submission to BSCC
Receive monthly internal reports from project staff and will provide direction
Review the project budget and have discretion to redirect funds
Approve each annual application to the BSCC
Receive a monthly summary of actual expenditures and work to assure funds are available to meet the program goals and objectives

Exercise broad discretion in the delivery of the work-program
Make meetings accessible to the public
Receive recommendations for additional or modified activities at the suggestion of service advocates in the community
Call a public hearings
Publish meeting agendas and minutes
Advocate issues, needs, and recommendations to the governing boards and policy bodies of the public agencies participating in this project

Section V: Evidence-Based, Promising and Innovative Strategies

5.1 Describe the intervention(s) being proposed for implementation, including whether the intervention is evidence-based, innovative, or promising.

The project relies on the “3P” approach to combating human trafficking (Prevention, Protection, and Prosecution) advocated by the United Nations Palermo Protocol, which is an innovative and promising practice emphasizing a multi-disciplinary approach to combat and prevent human trafficking. The project makes use of the evidence-based approach of repeated, sequential messaging for its outreach and education components. It will consider drawing from the Prevention Organized to Educate Children on Trafficking (PROTECT) program, which is one of the few education/outreach programs that currently has demonstrated effectiveness inhibiting human trafficking. The project will also draw from successful anti-gang enforcement strategies such as Operation Ceasefire. This program combines aggressive law enforcement and prosecution efforts under the assumption that crimes can be prevented when the costs of committing the crime are perceived by the offender to outweigh the benefits of committing a crime. The strategy has proven highly effective with anti-gang enforcement and the Sheriff’s Department envisions that the aggressive investigation/intervention/prosecution of human trafficking and exploitation crimes within Madera County could help deter them.

5.2 Discuss any evidence or support that indicates the proposed intervention or one or more of its components have been effective elsewhere.

Prevention efforts that proactively address known risk factors for human trafficking, hard data regarding the extent of the problem, and examples or studies of effective interventions are limited. There have been some local efforts to address human trafficking that the proposed project seeks to emulate including the Fresno Economic Opportunities Commission (Fresno EOC)'s Central Valley Against Human Trafficking (CVAHT) project which formed multi-disciplinary networks of over 1,200 contacts across the San Joaquin Valley that collaboratively combat human trafficking. An evaluation of its overall effectiveness has not yet been completed. Madera County's project also seeks to emulate the City of Fresno's recent Mayor's Initiative to Combat Human Trafficking. This is a multi-disciplinary approach to bring together agencies and departments in Fresno to expose, prosecute and care for those victims of trafficking crimes. The initiative has subcommittees that address key parts of the anti-human trafficking process and have developed action plans for improving their areas of service and expertise. There has not yet been any evaluation of the program's overall success.

5.3. Discuss how the outcomes achieved elsewhere support using the proposed practice(s) in the applicant's jurisdiction to achieve the goals and objectives described in the proposal.

There is limited information regarding prevention efforts designed to proactively address known risk factors for human trafficking, hard data regarding the extent of the problem, and examples of effective interventions. Nevertheless, local efforts have shown short term success. The Fresno EOC's CVAHT program identified and served over 700 victims of all forms of human trafficking across the San Joaquin Valley and saw a large increase in the number of victims identified and served. The CVAHT program has not

been completed and fully evaluated in a manner that could show how effective (or ineffective) they were at curbing human trafficking.

5.4. Describe the population(s) for which each intervention has been shown to be effective; show that the intervention is appropriate for the proposed target population.

Some of the most highly vulnerable populations at risk to trafficking and exploitation in Madera County include undocumented workers, runaway and homeless youth, individuals with addiction issues, and low income individuals; however, people across all income and education levels can be trafficked. It is the goal of this proposal to broadly target youth and at-risk youth aged 12-18 as well as adults and at-risk adults aged 18+.

5.5. Describe what has been done to ensure that the support factors required or necessary for the intervention can be mobilized in the local setting.

Successful efforts to address human trafficking make use of coordinated community-based approaches that involve a variety of organizations working together to address the issue from educational (awareness/prevention), law enforcement (enforcement/protection) and legal (prosecution/ monitoring) standpoints. As described in Section IV, the Madera County Sheriff’s Department has long participated in a multi-agency collaborative to address drug use within the county and will transition to a collaborative effort that addresses human trafficking and sexual exploitation crimes against children.

Section VI: Data Collection and Evaluation

Local Evaluation Plan -- 6.1. Clearly state the program goals.

Goal	Description
GOAL 1	Prevent human trafficking and online sexual predation through public awareness, outreach, and education to youth and adults.
GOAL 2	Protect victims of human trafficking as well as investigate and intervene in human trafficking and online predation operations
GOAL 3	Prosecute and monitor traffickers and others convicted of sex crimes

6.2. Clearly state the program objectives.

Objective	Description
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GOAL 1 - OBJECTIVE 1	Deploy 1,500 deputy sheriff or community service officer hours to make a minimum of 5000 contacts with public awareness presentations at fairs and community events for the 36-month period
GOAL 1 - OBJECTIVE 2	Deploy 360 SRO or other employee hours to provide minimum of 36 internet safety presentations for Madera County students working with SROs and school officials for the 36-month period
GOAL 2 - OBJECTIVE 1	Deploy the full-time Sheriff Detective to conduct minimum of 20 investigations to target human trafficking and sex trafficking operations within Madera County, working with partner agencies
GOAL 2 - OBJECTIVE 2	Deploy the full-time Sheriff Detective to help identify minimum of 100 at-risk youth or adults via collaborative interventions with partner agencies and provide appropriate services
GOAL 2 - OBJECTIVE 3	Deploy Sheriff Detective and representatives from partner agencies to provide services to minimum of 50 potential victims of human trafficking and sexual exploitation. Sheriff's Detective to assist in further countywide implementation of Madera County CSEC protocol.
GOAL 3 - OBJECTIVE 1	Deploy Sheriff Detective, District Attorney's Office, and partner agencies to investigate a minimum of 20 trafficking cases and to prosecute offenders
GOAL 3 - OBJECTIVE 2	Deploy Sheriff Detective, District Attorney's Office, and partner agencies to investigate a minimum of 20 on-line predation cases and to prosecute offenders
GOAL 3 - OBJECTIVE 3	Deploy the Sheriff's Detective to coordinate with the assigned Deputy Probation Officer to conduct monitoring of convicted and registered sex offenders or others involved in sexual exploitation of vulnerable populations.

6.3. Provide a detailed plan for assessing the effectiveness of the overall three-year JAG strategy, including all individual program components.

Each year of the program, the project team will document activity conducted to achieve the project goals and objectives. Sheriff's Department staff will capture objective information. Surveys will be done by staff in all components. Survey design, and technical analysis of the data may be completed by staff or by a recognized criminologist, retained for technical assessment.

6.4. Describe the research design that will be used to complete the evaluation.

The team will collect baseline data at community meetings and with student populations, at the beginning of each year, and conduct progress surveys in target populations throughout the year. Comparative Analysis (CA) will help reveal whether messaging services are recognized and acknowledged by populations targeted in this program. For investigations and offender populations, CA will also reveal whether targets acknowledge "positive contact" by monitoring service staff.

Process Evaluation -- 6.5. Provide the estimated number of participants in each individual program component.

Prevention activities under Goal 1 should make 5000 contacts with public awareness presentations and provide 36 presentations to Madera County students. Investigation and enforcement activities under Goal 2 should see 20 investigations conducted, the identification of 100 at risk youth and/or adults, and provide services to a minimum of 50 victims. Goal 3 should investigate and prosecute 20 human trafficking cases, investigate and prosecute 20 sexual exploitation cases, and monitor registered sex offenders or others involved in sexual exploitation of vulnerable populations.

6.6. Describe the plan for tracking participants in terms of progress in the program.

Sheriff's officers will use sign-in sheets, contact information, and logging of messages to record numbers of the public reached during outreach/awareness presentations. SRO officers will use campus daily attendance figures and message logs to identify the number of student messaging contacts made. Structured documentation of case investigations will follow traditional law enforcement models and focus on cases opened/investigated, cases closed, cases leading to charges, individuals diverted to services, and individuals prosecuted. Staff will log the number of at-risk youth referred to service providers. Structured tracking will be maintained by DPOs for all persons entering, progressing and leaving supervision.

6.7. Describe the plan to document the services provided to each participant.

Case documented incremental services will be kept for prosecuted individuals, trafficking and online crime suspects, and for the youth and adult victims. Event photographs, school attendance, and sign-in rosters will be used to document education messaging to youths and adults.

6.8. Describe the plan to document the activities performed by staff who conducted the program.

Business Office Analysts will read the RFP, Programmatic Guidance, Grant Agreement and consult with BSCC grant specialists to develop clear understanding of program purposes and project compliance. They will participate in the orientation workshop in November 2019. Technical knowledge will be shared with the Sheriff, the Steering Committee, the Team Leader, and all project staff to assure that the project properly documents work, and spends funds appropriately. The program will also be subject to independent financial review in the Federal Single Audit. In these processes, the Business Office staff has the knowledge, and team contacts, to assure that work conducted is appropriate to the JAG Program.

Outcome Evaluation -- 6.9. Identify method of determining if the program "worked" in terms of achieving the program set goals.

To identify project success, the project team will conduct simple, direct surveys at the initiation of services to target populations. These will help assess intervention and treatment strategies as well as participant populations.

6.10. List outcome variables that will be tracked.

Goal	Outcome Variable Tracked
1	Level of awareness generated from school/youth presentations
1	Level of awareness generated from community presentations
2	Number of investigations conducted for trafficking operations
2	Number of investigations conducted for other sexual exploitation operations
2	Number of at-risk youth (ages 12-18) identified
2	Number of at-risk adults (ages 18+) identified
2	Number of youth trafficking/exploitation victims identified
2	Number of adult trafficking/exploitation victims identified
3	Number of human trafficking offenders prosecuted/sentenced
3	Number of sexual exploitation offenders prosecuted/sentenced
3	Number of sex offenders monitored and treated

6.11. List the outcomes that will be tracked.

Goal	Outcome Tracked
1	Increased awareness of SRO services and youth-oriented messaging regarding internet safety and human trafficking
1	Increased awareness of human trafficking and on-line sexual predation by general public as well as awareness of available law enforcement and service provider resources
2	Increased number of investigations and interventions into possible human trafficking and prostitution operations in Madera County
2	Increased numbers of at-risk youth and adults identified and prevented or rescued from trafficking or sexual exploitation situations within the county

2	Increased level of services provided to help victims of trafficking and/or sexual exploitation within the county
3	Increased number of human trafficking offenders identified, investigated, and prosecuted by the Madera County District Attorney's office
3	Increased number of sexual exploitation offenders (sex offenders) identified, investigated, and prosecuted by the District Attorney's office
3	Continued and increased monitoring and supervision of sex offender populations by Madera County Probation Department

6.12. List criteria for determining participant success/failure in the project.

Goal 1: Prevention through community and school outreach/education	
•	<i>Criteria for Success:</i> More than 36 school presentations conducted
•	<i>Criteria for Success:</i> More than 5000 adult community residents reached via awareness messaging
•	<i>Criteria for Failure:</i> not reaching the specified target numbers of school and community presentations or individual contacts
Goal 2: Protection of victims, investigation & intervention in criminal operations	
•	<i>Criteria for Success:</i> Conducting at least 20 investigations into human trafficking, prostitution, or other sexual exploitation operations by the Sheriff's Detective hired with JAG funding
•	<i>Criteria for Success:</i> Identification of at least 100 adults and/or youth who are at risk of exploitation and the provision of services to these individuals by project partner agencies
•	<i>Criteria for Success:</i> Provision of support services to at least 50 victims of human trafficking and/or sexual exploitation crimes by project partner agencies
•	<i>Criteria for Failure:</i> Not investigating the targeted number of cases, serving less than the targeted number of at-risk youth and adults and serving less than the targeted number of victims
•	<i>Criteria for Failure:</i> At-risk persons or victims that exit treatment programs without successful return or completion
Goal 3: Prosecution of offenders and monitoring	
•	<i>Criteria for Success:</i> Investigation and prosecution of at least 20 human trafficking cases by District Attorney and project partners
•	<i>Criteria for Success:</i> Investigation and prosecution of at least 20 sexual exploitation or related criminal cases by District Attorney and project partners
•	<i>Criteria for Success:</i> Successful monitoring and completion of probationary sentences for sex offenders and others convicted through this program
•	<i>Criteria for Failure:</i> Not prosecuting the minimum target number of human trafficking and exploitation cases
•	<i>Criteria for Failure:</i> Offenders that defy probation terms and which are arrested and prosecuted again for new crimes committed

Section VII: Capability and Qualification to Provide Services

7.1. Describe applicant's ability to conduct the proposed project(s).

The Madera County Sheriff's Department Business Office is responsible for budget development, implementation and monitoring of grant programs. The staff of 4 employees, including 3 administrative professionals, develops grant proposals, seeks Board authority to submit, contract, implement, monitor, progress report, invoice, and close grant programs. The Business Office has successfully administered 15 annual

sub-awards of JAG grant funds. All prior programs were audited to assure that expenditures were appropriate to grant purposes. The Sheriff's Department has also administered additional federal awards list including 8 Homeland Security Sub-grants provided by CalOES varying from \$240,000 to over \$500,000 each year. The Sheriff has also administered the Emergency Management Performance Grant, the size of these prior sub-granted federal funds is similar to the proposed grant of \$224,000 requested for this application for BSCC JAG funding.

7.2. Describe applicant's/partners' experience and capability to conduct the project(s).

The JAG grant Steering Committee employed in previous JAG grant projects that funded the MadNET and MDS anti-drug projects, members of which now make up the proposed human trafficking suppression project, had significant experience administering a previous 26 sequential Anti-Drug Abuse Grants. The Sheriffs Business Office and the majority of the steering committee members have managed, to completion, eight Homeland Security Sub-grants.

7.3. Describe the experience and qualifications of key project staff to provide and manage services.

The Project is served by both funded and unfunded staff. The Steering Committee is the first level of management. Each represented organization will provide cooperative staffing with JAG funds used to hire a Detective that will help coordinate the project, the partner agencies, and deliver targeted work. The project team will include experienced probation officers, deputy sheriffs, deputy district attorneys, police officers, social services staff, school resource officers, and administrative clerical staff.

Section VIII: Project Budget and Budget Narrative

JAG RFP Budget Attachment

As part of the application process, Applicants are required to submit the JAG RFP Budget Attachment (Budget Attachment). Upon submission, the Budget Attachment will become Section VIII: Project Budget and Budget Narrative of the official proposal package and will be rated as such based on the criteria listed below. Applicants are solely responsible for the accuracy and completeness of the information entered in the Budget Attachment.

Detailed instructions for completing the Budget Attachment are listed on the Instructions tab of the workbook.

Applicants must complete all four (4) sections, as identified by tab labels in the budget workbook:

- 1) Year 1 Budget
- 2) Year 2 Budget
- 3) Year 3 Budget
- 4) PPA Allocations*

**Note: PPA Allocations are not a rating factor. This is included as a BJA data collection requirement.*

All project costs must be directly related to the objectives and activities of the project. The Budget Attachment covers the entire three-year grant period.

The following items will be rated as a part of this section, and must be addressed by the applicant in the JAG RFP Budget Attachment:

- 8.1. Provide a description of the factors considered and the reasons behind the budget allocations and the extent to which this budget will allow the applicant to achieve its stated goals.**
- 8.2. Describe the project's cost effectiveness.**
- 8.3. List the cost per each project component(s).**
- 8.4. List each staff person assigned to the program, including title, responsibilities, and percentage of time allocated to program.**
- 8.5. Provide the number of individuals that will receive services, if applicable.**
- 8.6. List the cost per participant in the project(s) (per capita), if applicable.**
- 8.7. Provide the direct costs.**
- 8.8. Provide complete and detailed budget information in each section.**

For additional guidance related to grant budgets, refer to the *BSCC Grant Administration Guide*, found under Quick Links on the Corrections Planning and Grant Programs home page:

http://www.bscc.ca.gov/s_correctionsplanningandprograms.php

2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
Example: Supportive Services (bus passes, gas cards, office supplies, uniforms)	\$350 x 50 Participants	\$17,500
Apple Macbook Pro laptop computer	\$3,500 x 1 unit	\$3,500
Apple iPad tablet device	\$2,000 x 1 unit	\$2,000
Computer Software	\$500 x 1 unit/license(s)	\$500
		\$0
		\$0
		\$0
		\$0
TOTAL		\$6,000

Services and Supplies Narrative:

LAPTOP COMPUTER: An Apple Macbook Pro laptop computer will be purchased for use by the Deputy Sheriff Detective hired for the proposed project during Year 1 of the grant. The laptop will be used to assist the Detective with their investigative and reporting duties as well as other activities related to their management role in the project in support of Project Goals 1-3.

TABLET DEVICE: Additionally, an Apple iPad tablet device will be purchased for use by the Detective position during Year 1 of the grant. The iPad will be used to assist the Detective with investigative and reporting duties as well as other activities related to their management rolled in the project in support of Project Goals 1-3.

SOFTWARE: Also, various standard software applications/licenses will be purchased for use on the computers such as the Microsoft Office Suite, Adobe Acrobat, etc. during Year 1 of the grant.

SUPPLIES COST BREAKDOWN (Year 1):
 COMPUTER: Apple Macbook Pro Laptop Computer (1) at \$3,500 per unit = \$3,500.00
 TABLET: Apple iPad Tablet Device (1) at \$2,000 per unit = \$2,000.00
 SOFTWARE: Software applications/licenses (various) at \$500 = \$500
 TOTAL SUPPLIES COST (Year 1) = \$6,000.00

3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
Example: Public Defender	Statewide Program Rate	\$15,000
NONE REQUESTED		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$0

Professional Services Narrative:

NONE REQUESTED

4. Non-Governmental Organizations (NGO) Subcontracts		
Description of Subcontract	Calculation for Expenditure	Grant Funds
Example: Private Industrial Council	Training Class \$450 x 25 participants	\$11,250
NONE REQUESTED		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTALS		\$0

Non-Governmental Organizations (NGO) Subcontracts Narrative:

NONE REQUESTED

5. Equipment/Fixed Assets		
Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
Example: Purchase of Vehicle	Toyota Prius @ Market Value	\$24,000
Forensic Computer Hardware	1x Forensic computer unit & hardware package @ \$15,000	\$15,000
Forensic Software/Licensing Package	1x Forensic computer software & licensing package @ \$10,000	\$10,000
GreyKey Hardware/Software Package	1x GreyKey device hardware, software, & licensing package @ \$33,305	\$33,305
Cellbrite Hardware/Software Package	1x Cellbrite device hardware, software, & licensing package @ \$12,000	\$12,000
		\$0
		\$0
		\$0
TOTALS		\$70,305

Equipment/Fixed Assets Narrative:

FORENSIC COMPUTER HARDWARE: This will include the forensic computer unit and tower along with forensic hardware as a packaged item to be used by the Detective position to help carry out their primary project duties to investigate and intervene in cases of human trafficking, prostitution, internet crimes against children, and other crimes related to sexual exploitation within Madera County in response to Project Goals 2-3.

FORENSIC COMPUTER SOFTWARE: This will include the software package and licensing for the above forensic computer as a packaged item. It will be used by the Detective position to help carry out their primary investigation and intervention duties in response to Project Goals 2-3.

GREYKEY DEVICE/SOFTWARE: This will include a GreyKey iPhone encryption bypass device and software package from the Grayshift Company. The device is used to unlock iPhones seized as part of law enforcement investigations. The device will be used by the Detective position to help carry out their primary investigation and intervention duties in response to Project Goals 2-3.

CELLEBRITE DEVICE/SOFTWARE: This will include a Cellbrite cellphone/mobile data extraction, transfer and analysis device and software package. The device is used to unlock and decrypt cellphone data as part of law enforcement investigations. The device will be used by the Detective position to help carry out their primary investigation and intervention duties in response to Project Goals 2-3.

EQUIPMENT COST BREAKDOWN (Year 1):
 FORENSIC COMPUTER: Forensic Computer & hardware package (1) at \$15,000 per package = \$15,000
 FORENSIC SOFTWARE: Software Package for Forensic Computer (1) at \$10,000 per package = \$10,000
 GREYKEY DEVICE: GreyKey iPhone encryption bypass device & software package (1) at \$33,305 per package = \$33,305
 CELLEBRITE DEVICE: Cellebrite cellphone encryption bypass device & software package (1) at \$12,000 per package = \$12,000
 TOTAL EQUIPMENT COST (Year 1) = \$70,305

6. Data Collection, Reporting and Evaluation Efforts

Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award

Description	Grant Funds
Example: Data Collection & Reporting Efforts @ 7%	\$10,329
Data collection, reporting, and evaluation efforts by criminologist evaluator @ 5.45%	\$12,000
	\$0
	\$0
	\$0
TOTAL	\$12,000

Data Collection, Reporting and Evaluation Efforts

DATA COLLECTION, REPORTING, & EVALUATION: The Madera County project proposes expenditures to meet the 5% minimum funding for data collection and evaluation in support of the project goals and objectives. The project proposes that 5.45% of the grant award (\$12,000 for each year) be allocated for contracting with an evaluator or criminologist for baseline data collection and progress reporting, and final reporting. The evaluator would also coordinate the development and submission of the required Local Evaluation Plan document in Year 1 of the grant and work in conjunction with the Project Team Lead (the Detective hired with grant funding) with oversight from the Project Steering Committee.

EVALUATOR COST BREAKDOWN (Year 1):

Data collection, reporting, and evaluation efforts by criminologist evaluator at 5.45% of total grant award (Year 1) = \$12,000

TOTAL EVALUATOR COST (Year 1) = \$12,000

7. Other (Travel, Training, etc.)

Description	Calculation for Expense	Grant Funds
Example: Training Classes	\$500/participant x 30 participants	\$15,000
Forensic Training Classes	Tuition & travel to training courses for Detective position	\$9,160
Travel - BSCC New Grantee Orientation	2 persons x 2 nights x 2 per diem	\$840
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$10,000

Other (Travel, Training, etc.) Narrative:

TRAVEL: Travel to the mandatory BSCC New Grantee Conference in Sacramento, CA in Year 1 of the grant. Funds allocated for two persons for two nights with meal per diem.

FORENSICS TRAINING: Funding allocated for training in forensics investigations and new forensics equipment purchased via grant funds to be attended by the Deputy Sheriff Detective position hired via this grant. Training costs include travel and per diem as well as tuition costs. Specified number of trainings not determined at this stage, so four one week trainings has been listed.

OTHER COSTS BREAKDOWN (Year 1):

TRAVEL: 2x nights at \$150 = \$300; 2x Per Diem at \$60 = \$120; Total per person = \$420; Total for two persons = \$840

FORENSICS TRAINING: Travel and training for four courses = 5x nights at \$150 = \$750; 5x Per Diem at \$60 = \$300; Total per person (training travel) = \$1,050 + \$1,240 forensics course training tuition = \$2,290 total cost for one course. \$2,290 x four training courses = \$9,160

TOTAL OTHER COSTS (Year 1) = \$10,000

Section VIII: Project Budget and Budget Narrative

2018 JAG Program Applicant County: Madera County, Office of the Sheriff

Year 2: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$141,000
2. Services and Supplies	\$0
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$57,000
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$12,000
7. Other (Travel, Training, etc.)	\$10,000
TOTAL	\$220,000

1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
Deputy Sheriff Detective Position	1 FTE @ \$76,523/year + \$45,171/year = \$121,695	\$121,695
Officer Overtime Pay	\$39.60 x 487.50 hours = \$19,305	\$19,305
TOTAL		\$141,000

Salaries and Benefits Narrative:

SHERIFF DETECTIVE POSITION: The single full-time Detective position will continue to be funded with JAG grant funding in Year 2 of the project period. The full-time Detective will work as the Project Team Leader in support of all project components supporting the goals and objectives of the proposed "Madera Human Trafficking/Crimes Against Children Project." The Detective will report to the Steering Committee regarding project activities. The primary responsibility of this position will be to investigate and intervene in cases of human trafficking, prostitution, internet crimes against children, and other crimes related to sexual exploitation within Madera County and help connect victims or at risk persons with appropriate service providers (Project Goal 2). The hired Detective position will also work with project partner agencies to prosecute those crimes (Project Goal 3). The position will also participate as needed in the youth and adult outreach and education activities (Project Goal 1).

DETECTIVE POSITION COST BREAKDOWN (Year 2):
 SALARY: \$36.79 hourly, \$6,376.94 monthly and \$76,523.28 annually.
 BENEFITS: \$3,764.33 monthly and \$45,171.96 annually.
 TOTAL POSITION COST (Year 2) = \$121,695.24

OFFICER OVERTIME PAY: Overtime pay will be provided for the hired Detective position for any overtime hours incurred while performing their duties related to the Project Goals. Overtime pay will also be provided for the Sheriff's Deputies and Community Service Officers participating in the program outreach and education components (Project Goal 1) as well as any officers assisting in the human trafficking and related crime investigations and interventions (Project Goal 2). Overtime pay will go to Madera County Sheriff Department officers only and not other project partners. As the specific number of hours cannot be determined at this time, at total of 488 overtime hours at \$39.60 per hour will be allocated.

OVERTIME PAY COST BREAKDOWN (Year 2):
 \$39.60 hourly for 487.50 hours = \$19,305
 TOTAL OVERTIME COST (Year 2) = \$19,305

2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
NONE REQUESTED FOR YEAR 2		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$0

Services and Supplies Narrative:
 NONE REQUESTED FOR YEAR 2

3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
NONE REQUESTED		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$0

Professional Services Narrative:
 NONE REQUESTED

6. Data Collection, Reporting and Evaluation Efforts	
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
Description	Grant Funds
Data collection, reporting, and evaluation efforts by criminologist evaluator @ 5.45%	\$12,000
	\$0
	\$0
	\$0
TOTAL	\$12,000

Data Collection, Reporting and Evaluation Efforts

DATA COLLECTION, REPORTING, & EVALUATION: The Madera County project proposes expenditures to meet the 5% minimum funding for data collection and evaluation in support of the project goals and objectives. The project proposes that 5.45% of the grant award (\$12,000 for each year) be allocated for contracting with an evaluator or criminologist for baseline data collection and progress reporting, and final reporting. In Year 2, the evaluator will continue to coordinate with the Project Team Lead (the Detective hired with grant funding) with oversight from the Project Steering Committee.

EVALUATOR COST BREAKDOWN (Year 2):
 Data collection, reporting, and evaluation efforts by criminologist evaluator at 5.45% of total grant award (Year 2) = \$12,000
 TOTAL EVALUATOR COST (Year 2) = \$12,000

7. Other (Travel, Training, etc.)		
Description	Calculation for Expense	Grant Funds
Forensic Training Classes	Tuition & travel to training courses for Detective position	\$9,160
BSCC Grant Program Related Travel	2 persons x 2 nights x 2 per diem	\$840
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$10,000

Other (Travel, Training, etc.) Narrative:

TRAVEL: Travel for any other BSCC grant-related functions in Year 2 such as workshops or meetings. Funds allocated for two persons for two nights with meal per diem. Costs may be transferred to Forensics training item if no grant program related travel required.

FORENSICS TRAINING: Funding allocated in Year 2 for training in forensics investigations and forensics equipment. Training to be attended by the Deputy Sheriff Detective position hired via the grant. Training costs include travel and per diem as well as tuition costs. Specified number of trainings not determined at this stage, so four one week trainings has been listed for Year 2.

OTHER COSTS BREAKDOWN (Year 2):
 TRAVEL: 2x nights at \$150 = \$300; 2x Per Diem at \$60 = \$120; Total per person = \$420; Total for two persons = \$840
 FORENSICS TRAINING: Travel and training for four courses = 5x nights at \$150 = \$750; 5x Per Diem at \$60 = \$300; Total per person (training travel) = \$1,050 + \$1,240 forensics course training tuition = \$2,290 total cost for one course. \$2,290 x four training courses = \$9,160
 TOTAL OTHER COSTS (Year 2) = \$10,000

4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
NONE REQUESTED		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
TOTALS		\$0

Non-Governmental Organizations (NGO) Subcontracts Narrative:

NONE REQUESTED

5. Equipment/Fixed Assets

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
Forensic Software/Licensing Package	1x Forensic computer software & licensing updates package @ \$15,000	\$15,000
GreyKey Software/Licensing Package	1x GreyKey device software, & licensing updates package @ \$33,305	\$30,000
Cellbrite Software/Licensing Package	1x Cellbrite device software, & licensing updates package @ \$12,000	\$12,000
TOTALS		\$57,000

Equipment/Fixed Assets Narrative:

FORENSIC COMPUTER SOFTWARE: This will include the Year 3 software package and licensing updates/renewals for the forensic computer equipment purchased in Year 1. The software will continue to be used by the Detective position to help carry out their primary project duties to investigate and intervene in cases of human trafficking, prostitution, internet crimes against children, and other crimes related to sexual exploitation within Madera County in response to Project Goals 2-3.

GREYKEY SOFTWARE/LICENSING: This will include Year 3 software updates/renewals for the GreyKey iPhone encryption bypass device purchased in Year 1. The device and software will continue to be used by the Detective position to help carry out their primary investigation and intervention duties in response to Project Goals 2-3.

CELLEBRITE SOFTWARE/LICENSING: This will include Year 3 software updates/renewals for the Cellbrite cellphone/mobile data extraction, transfer and analysis device purchased in Year 1. The device and software will continue to be used by the Detective position to help carry out their primary investigation and intervention duties in response to Project Goals 2-3.

EQUIPMENT COST BREAKDOWN (Year 3):

FORENSIC SOFTWARE: Software updates/renewals for Forensic Computer at \$15,000 per package = \$15,000

GREYKEY DEVICE: Software updates/renewals for GreyKey iPhone encryption bypass device at \$30,000 per package = \$30,000

CELLEBRITE DEVICE: Software updates/renewals for Cellebrite cellphone encryption bypass device at \$12,000 per package = \$12,000

TOTAL EQUIPMENT COST (Year 3) = \$57,000

6. Data Collection, Reporting and Evaluation Efforts

Must be at least 5 percent for \$25,000, whichever is greater) of the total grant award

Description	Grant Funds
Data collection, reporting, and evaluation efforts by criminologist evaluator @ 5.45%	\$12,000
	\$0
	\$0
	\$0
TOTAL	\$12,000

Data Collection, Reporting and Evaluation Efforts

DATA COLLECTION, REPORTING, & EVALUATION: The Madera County project proposes expenditures to meet the 5% minimum funding for data collection and evaluation in support of the project goals and objectives. The project proposes that 5.45% of the grant award (\$12,000 for each year) be allocated for contracting with an evaluator or criminologist for baseline data collection and progress reporting, and final reporting. In Year 3, the evaluator will continue to coordinate with the Project Team Lead (the Detective hired with grant funding) with oversight from the Project Steering Committee.

EVALUATOR COST BREAKDOWN (Year 3):

Data collection, reporting, and evaluation efforts by criminologist evaluator at 5.45% of total grant award (Year 3) = \$12,000
TOTAL EVALUATOR COST (Year 3) =\$12,000

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7. Other (Travel, Training, etc.)

Description	Calculation for Expense	Grant Funds
Forensic Training Classes	Tuition & travel to training courses for Detective position	\$9,160
BSCC Grant Program Related Travel	2 persons x 2 nights x 2 per diem	\$840
		\$0
		\$0
		\$0
		\$0
		\$0
TOTAL		\$10,000

Other (Travel, Training, etc.) Narrative:

TRAVEL: Travel for any other BSCC grant-related functions in Year 3 such as workshops or meetings. Funds allocated for two persons for two nights with meal per diem. Costs may be transferred to Forensics training item if no grant program related travel required.

FORENSICS TRAINING: Funding allocated in Year 3 for training in forensics investigations and forensics equipment. Training to be attended by the Deputy Sheriff Detective position hired via the grant. Training costs include travel and per diem as well as tuition costs. Specified number of trainings not determined at this stage, so four one week trainings has been listed for Year 3.

OTHER COSTS BREAKDOWN (Year 3):

TRAVEL: 2x nights at \$150 = \$300; 2x Per Diem at \$60 = \$120; Total per person = \$420; Total for two persons = \$840

FORENSICS TRAINING: Travel and training for four courses = 5x nights at \$150 = \$750; 5x Per Diem at \$60 = \$300; Total per person (training travel) = \$1,050 + \$1,240 forensics course training tuition = \$2,290 total cost for one course; \$2,290 x four training courses = \$9,160

TOTAL OTHER COSTS (Year 3) = \$10,000

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Section VIII: Project Budget and Budget Narrative
2018 JAG Program Applicant County: Madera County, Office of the Sheriff
Program Purpose Area Allocations

Applicants must allocate all JAG grants funds to one or more of the Program Purpose Areas (PPA) as described in the Request for Proposal. No JAG funds may be expended outside of the JAG priority PPAs. For the purposes of proposal scoring, no PPA shall carry more weight than another. The totals for each year in the Program Purpose Area (PPA) Funding Table must equal the total grant funds requested for that year.

Program Purpose Area Funding Table	Year 1	Year 2	Year 3	Total Grant Award
Total Grant Funds Requested	\$220,000	\$220,000	\$220,000	\$660,000
1. Prevention and Education Programs	\$6,000	\$19,305	\$19,305	\$44,610
2. Law Enforcement Programs	\$192,000	\$178,695	\$178,695	\$549,390
3. Courts, Prosecution, Defense and Indigent Defense	\$22,000	\$22,000	\$22,000	\$66,000
<i>PPA allocations must equal the total grant funds requested*</i> Totals	\$220,000	\$220,000	\$220,000	\$660,000

* If PPA allocation totals show as red font, they do not equal the amount of grant funds requested as required.

Year 1: Project Budget Table	
Budget Line Item	Grant Funds
1. Salaries and Benefits	\$121,695
2. Services and Supplies	\$6,000
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$70,305
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$12,000
7. Other (Travel, Training, etc.)	\$10,000
TOTAL	\$220,000

Year 2: Project Budget Table	
Budget Line Item	Grant Funds
1. Salaries and Benefits	\$141,000
2. Services and Supplies	\$0
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$57,000
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$12,000
7. Other (Travel, Training, etc.)	\$10,000
TOTAL	\$220,000

Year 3: Project Budget Table	
Budget Line Item	Grant Funds
1. Salaries and Benefits	\$141,000
2. Services and Supplies	\$0
3. Professional Services	\$0
4. Non-Governmental Organization (NGO) Subcontracts	\$0
5. Equipment/Fixed Assets	\$57,000
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$12,000
7. Other (Travel, Training, etc.)	\$10,000
TOTAL	\$220,000

Appendix C: Local JAG Steering Committee Member Roster

Local JAG Steering Committee – County of MADERA, Office of the Sheriff

Name	Title	Agency/Organization	Phone Number	Email Address
Jay Varney	Sheriff	Madera County Office of the Sheriff	559-675-7770	Jay.Varney@maderacounty.com
Sally Moreno	District Attorney	Madera County Office of the District Attorney	559-675-7726	Sally.Moreno@maderacounty.com
Rick Dupree	Chief Probation Officer	Madera County Probation Department	559-675-7739	RDupree@maderacounty.com
Matthew Treber	Director	Madera County Community and Economic Development Department	559-675-7821	matthew.treber@maderacounty.com
Deborah Martinez	Director	Madera County Department of Social Services	559-675-7841	deborah.martinez@maderacounty.com
Sara Bosse	Director	Madera County Department of Public Health	559-675-7893	Sara.Bosse@maderacounty.com
Dino Lawson	Chief of Police	City of Madera Police Department	559-675-4200	dlawson@cityofmaderapd.org
David Riviere	Chief of Police	City of Chowchilla Police Department	559-665-8600	driviere@cityofchowchilla.org
Cecilia Massetti	Superintendent of Schools	Madera County Superintendent of Schools	559-673-6051	cmassetti@mcsos.org
Tina Rodriguez	Program Manager	Community Action Partnership of Madera County	559-276-5831	trodriguez@maderacap.org

Appendix D: Three-Year JAG Strategy Template

Instructions: This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

County of MADERA: JAG Strategy - Year One: October 1, 2019 – September 30, 2020

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Madera school-based safety & awareness presentations	Sheriff's Dept., Madera PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Chowchilla school-based safety & awareness presentations	Sheriff's Dept., Chowchilla PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Madera County regional human trafficking awareness presentations	Sheriff's Dept., Health Dept., Social Services	Community awareness	Event surveys & participation counts	6 events yearly
Media placements	Sheriff's Dept.	Community awareness	Number of placements	6 placements yearly

JAG Program Purpose Area: (2) Law Enforcement Programs

Priority Need Area: (2) Violent Crime Reduction Initiatives

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Human trafficking & related crime investigations	Sheriff's Dept, Madera PD, Chowchilla PD	Increased number investigations conducted	Enforcement data capture	Monthly
Collaborative interventions to rescue/redirect at-risk youth & adults	Sheriff's Dept, Madera PD, Chowchilla PD, Social Services, Health Dept.	Increase number youth & adults prevented from being exploited	Number of cases; before/after participant queries	Monthly
Provision of services to victims of human trafficking & exploitation	Sheriff's Dept, Madera PD, Chowchilla PD, Victim Services, Social Services, Health Dept.	Improved outcomes for victims	Number of cases; before/after participant queries	Monthly

JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Violent Crime Prosecution and Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Prosecution of human trafficking cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Prosecution of online & other sexual predation cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Monitoring of sex offenders and others convicted of trafficking & exploitation offenses following sentencing	Probation Department, Sheriff's Dept.	Increased number offenders monitored	Number of cases handled/monitored	Monthly

County of MADERA: JAG Strategy - Year Two: October 1, 2020 – September 30, 2021

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Madera school-based safety & awareness presentations	Sheriff's Dept., Madera PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Chowchilla school-based safety & awareness presentations	Sheriff's Dept., Chowchilla PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Madera County regional human trafficking awareness presentations	Sheriff's Dept., Health Dept., Social Services	Community awareness	Event surveys & participation counts	6 events yearly
Media placements	Sheriff's Dept.	Community awareness	Number of placements	6 placements yearly

JAG Program Purpose Area: (2) Law Enforcement Programs

Priority Need Area: (2) Violent Crime Reduction Initiatives

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Human trafficking & related crime investigations	Sheriff's Dept, Madera PD, Chowchilla PD	Increased number investigations conducted	Enforcement data capture	Monthly
Collaborative interventions to rescue/redirect at-risk youth & adults	Sheriff's Dept, Madera PD, Chowchilla PD, Social Services, Health Dept.	Increase number youth & adults prevented from being exploited	Number of cases; before/after participant queries	Monthly
Provision of services to victims of human trafficking & exploitation	Sheriff's Dept, Madera PD, Chowchilla PD, Victim	Improved outcomes for victims	Number of cases; before/after participant queries	Monthly

	Services, Social Services, Health Dept.			
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JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Violent Crime Prosecution and Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Prosecution of human trafficking cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Prosecution of online & other sexual predation cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Monitoring of sex offenders and others convicted of trafficking & exploitation offenses following sentencing	Probation Dept., Sheriff's Dept.	Increased number offenders monitored	Number of cases handled/monitored	Monthly

County of MADERA: JAG Strategy - Year Three: October 1, 2021 – September 30, 2022

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Madera school-based safety & awareness presentations	Sheriff's Dept., Madera PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Chowchilla school-based safety & awareness presentations	Sheriff's Dept., Chowchilla PD, Supt. of Schools	Student awareness	Student participation count	Quarterly, during school
Madera County regional human trafficking awareness presentations	Sheriff's Dept., Health Dept., Social Services	Community awareness	Event surveys & participation counts	6 events yearly
Media placements	Sheriff's Dept.	Community awareness	Number of placements	6 placements yearly

JAG Program Purpose Area: (2) Law Enforcement Programs

Priority Need Area: (2) Violent Crime Reduction Initiatives

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Human trafficking & related crime investigations	Sheriff's Dept, Madera PD, Chowchilla PD	Increased number investigations conducted	Enforcement data capture	Monthly

Collaborative interventions to rescue/redirect at-risk youth & adults	Sheriff's Dept, Madera PD, Chowchilla PD, Social Services, Health Dept.	Increase number youth & adults prevented from being exploited	Number of cases; before/after participant queries	Monthly
Provision of services to victims of human trafficking & exploitation	Sheriff's Dept, Madera PD, Chowchilla PD, Victim Services, Social Services, Health Dept.	Improved outcomes for victims	Number of cases; before/after participant queries	Monthly

JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Violent Crime Prosecution and Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Prosecution of human trafficking cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Prosecution of online & other sexual predation cases	District Attorney, Sheriff's Dept.	Increased number cases prosecuted	Number of cases; number of convictions	Monthly
Monitoring of sex offenders and others convicted of trafficking & exploitation offenses following sentencing	Probation Dept., Sheriff's Dept.	Increased number offenders monitored	Number of cases handled/monitored	Monthly

Appendix F: Letters of Agreement

Letters of agreement have been provided for the agencies composing the Steering Committee for the “Madera Human Trafficking/Crimes Against Children Project,” including the following:

- City of Chowchilla Police Department
- City of Madera Police Department
- Community Action Partnership Madera County
- Madera County Community and Economic Development Department/Code Enforcement
- Madera County Department of Public Health
- Madera County Department of Social Services/Child Protective Services
- Madera County District Attorney
- Madera County Office of Education/Superintendent of Schools
- Madera County Probation Department

LETTER OF AGREEMENT

From

Chowchilla Police Department

In Support of the Madera Human Trafficking/Crimes Against Children Project

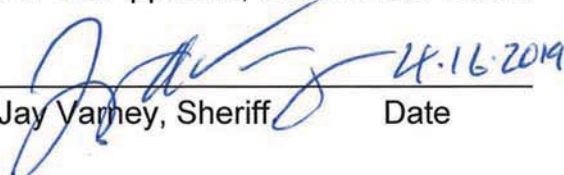
The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. The Chowchilla Police Department supports this project and will offer the following resources towards the management and labor success of the project:

This Chowchilla Police Department will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Chowchilla Police Department will provide supportive services to the project, on a request basis. Actual levels of participation will be based on capacities of the Chowchilla Police Department and local law enforcement service requirements of the city.

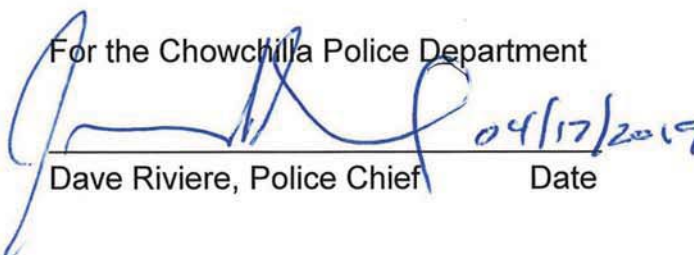
No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff



Jay Varney, Sheriff Date 4.16.2019

For the Chowchilla Police Department



Dave Riviere, Police Chief Date 04/17/2019

LETTER OF AGREEMENT

From

Madera Police Department

In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. Madera Police Department supports this project and will offer the following resources towards the management and labor success of the project:

This agency will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Madera Police Department will provide additional supportive services on a request basis. Actual levels of participation will be based on capacities of the Police Department and local law enforcement service requirements of the city.

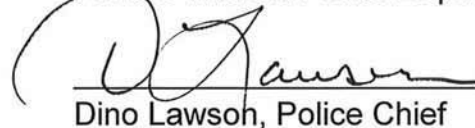
No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff



Jay Varney, Sheriff Date 4.16.2019

For the Madera Police Department



Dino Lawson, Police Chief Date 04-17-19

LETTER OF AGREEMENT

From

Madera County Victim Services

In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. Madera County Victim Services supports this project and will offer the following resources towards the management and labor success of the project:

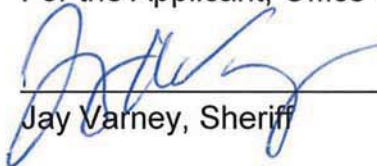
Madera County Victim Services will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

Madera County Victim Services will provide supportive services to the project, on a request basis. Actual levels of participation will be based on capacities of Victim Services and local victim services requirements of the county.

No project funds will be exchanged in the furtherance of this work.

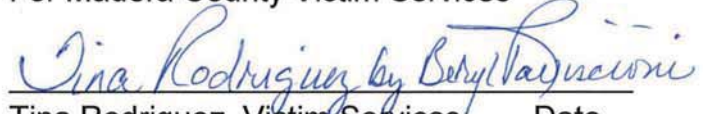
For the Applicant, Office of the Sheriff

For Madera County Victim Services


Jay Varney, Sheriff

4.16.2019

Date


Tina Rodriguez, Victim Services
Program Manager

4/17/19

Date

LETTER OF AGREEMENT

From

Madera County Code Enforcement

In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. Madera County Code Enforcement supports this project and will offer the following resources towards the management and labor success of the project:

Madera County Code Enforcement will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.


Madera County Code Enforcement will provide supportive services to the project, on a request basis. Actual levels of participation will be based on capacities of Code Enforcement and local code enforcement service requirements of the county.

No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff


Jay Varney, Sheriff 4.16.2019
Date

For Madera County Code Enforcement


Matt Treber, 4/17/19
Date
Director of Community and Economic
Development

LETTER OF AGREEMENT

From

Madera County Public Health Department

In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. Madera County Public Health Department supports this project and will offer the following resources towards the management and labor success of the project:

This agency will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Madera County Public Health Department will provide additional supportive services on a request basis. Actual levels of participation will be based on capacities of the Health Department and local health service requirements of the county.

No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff

 4-22-2019

Jay Varney, Sheriff Date

For the Madera Police Department

 4/22/19

Sara Bosse, Director Date
Madera County Public Health Dept.

LETTER OF AGREEMENT

From

County of Madera, Office of the District Attorney
In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. The Office of the District Attorney supports this project and will offer the following resources towards the management and labor success of the project:

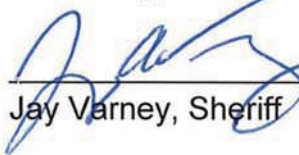
The Office of the District Attorney will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Madera County District Attorney will provide additional supportive services on a request basis. Actual levels of participation will be based on capacities of the District Attorney and local prosecution enforcement service requirements of the county.

No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff

For the Madera Unified School District

 4.16.2019

Jay Varney, Sheriff Date

 4.16.19

Sally Moreno, District Attorney Date

LETTER OF AGREEMENT

From

Madera County Superintendent of Schools

In Support of the Madera Human Trafficking/Crimes Against Children Project

The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. The Madera County Superintendent of Schools supports this project and will offer the following resources towards the management and labor success of the project:

The Madera County Superintendent of Schools will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Madera County Superintendent of Schools will provide supportive services to the project, on a request basis. Actual levels of participation will be based on capacities of the Office of the Madera County Superintendent of Schools and education service requirements of the county.

No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff

For the Madera County Superintendent of Schools


Jay Varney, Sheriff

4-17-2019

Date


Cecilia Massetti, Superintendent of Schools

4-17-2019

Date

LETTER OF AGREEMENT

From

Madera County Probation

In Support of the Madera Human Trafficking/Crimes Against Children Project

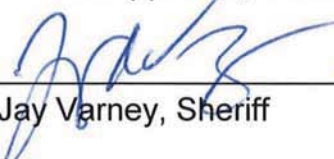
The County of Madera, Office of the Sheriff, has proposed a multi-disciplinary project to inhibit human trafficking and crimes against children through community education, to treat persons afflicted with human trafficking and crimes against children, and to investigate and prosecute organizations and persons that are actively involved in human trafficking and crimes against children. The application specifically seeks to re-target JAG Byrne grant funds away from single focus law enforcement, and towards a comprehensive effort to suppress human trafficking and crimes against children over the project period. The Madera County Probation Department supports this project and will offer the following resources towards the management and labor success of the project:

The Madera County Probation Department will provide an executive to sit on the Madera Human Trafficking/Crimes Against Children Steering Committee. The body will meet quarterly to review current progress, budget expenditures, and plan future activities.

The Madera County Probation Department will provide supportive services to the project, on a request basis. Actual levels of participation will be based on capacities of the Probation Department and local probation enforcement service requirements of the county.


No project funds will be exchanged in the furtherance of this work.

For the Applicant, Office of the Sheriff



Jay Varney, Sheriff Date 4.16.2019

For the Madera County Probation Department



Rick Dupree, Chief of Probation Date 4.17.19