

Board of State and Community Corrections
Edward Byrne Memorial Justice Assistance Grant Program (CFDA #16.738)

Section I: Applicant Information Form

1.1. COUNTY AGENCY APPLICANT

COUNTY AGENCY Los Angeles County Sheriff's Department		NAME AND TITLE OF DEPARTMENT/AGENCY HEAD Alex Villanueva, Sheriff		
FEDERAL EMPLOYER ID 95-6000927		DATA UNIVERSAL NUMBERS SYSTEM (DUNS) 028950678		
NAME AND TITLE OF PROJECT DIRECTOR Holly A. Francisco, Captain				TELEPHONE NUMBER 562 946-7101
STREET ADDRESS 11515 S. Colima Rd	CITY Whittier	STATE CA	ZIP CODE 90604	FAX NUMBER 323 415-4660
MAILING ADDRESS (if different) 211 West Temple Street, 6 th flr	CITY Los Angeles	STATE CA	ZIP CODE 90012	E-MAIL ADDRESS hafranci@lasd.org

1.2. PROJECT TITLE	1.3. JAG PROGRAM PURPOSE AREA(S)	1.4. AMOUNT OF FUNDS REQUESTED
Drug Enforcement, Education and Prevention (DEEP) Program	1.) Law Enforcement Programs 2.) Prevention and Education Programs 3.) Prosecution, Courts, Defense, and Indigent Defense	\$ 6,000,000 (3 years)

1.5. SUMMARY OF PROPOSAL
 Drug Enforcement Education and Prevention

1.6. DAY-TO-DAY CONTACT PERSON

NAME AND TITLE Aelena Stanfield		TELEPHONE NUMBER 213 229-1809	
STREET ADDRESS 211 West Temple Street, 6th floor		FAX NUMBER 323 415-1083	
CITY Los Angeles	STATE CA	ZIP CODE 90012	E-MAIL ADDRESS Grantsunit@lasd.org

1.7. DESIGNATED FINANCIAL OFFICER

NAME AND TITLE Richard F. Martinez, Director		TELEPHONE NUMBER 213 229-3291	
STREET ADDRESS 211 West Temple, 6 th floor	CITY Los Angeles	STATE CA	ZIP CODE 90012
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1.8. APPLICANT AGREEMENT
 By signing this application, I certify that I am vested by the Applicant agency with the authority to enter into contract with the BSCC. I certify that all funds received pursuant to this Grant Agreement will be spent exclusively on the purposes specified in this Application. I further assure that the Applicant will administer the grant program in accordance with the Grant Agreement as well as any and all applicable state and federal laws, audit requirements, and state and/or federal program guidelines.

NAME AND TITLE OF AUTHORIZED OFFICER (PERSON WITH LEGAL AUTHORITY TO SIGN)
 Alex Villanueva, Sheriff

APPLICANT'S SIGNATURE (blue ink only) 	DATE 4-19-19
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Section II: Project Need

2.1: Southern California is the epicenter for illegal drug importation and distribution by transnational gangs operating in the region. Consequently, Los Angeles County is experiencing record incidents of drug use-related emergency department visits and overdose deaths that experts recognize as an epidemic. Dealing with problems of illegal drugs and crime in Los Angeles County requires a deep-rooted, comprehensive approach and funding.

2.2: Initiated in 2015, The Drug Enforcement, Education and Prevention (DEEP) strategy is a multipronged approach to address drug trafficking and criminal organizations in Los Angeles County, provide support and services to at-risk youth, and assist mentally ill county inmates in receiving proper mental health care and more efficient legal services.

2.3: Unfortunately, Los Angeles County's budget cannot provide sufficient financial support to continue DEEP without Byrne JAG grant funding. An evaluation of the previous DEEP project¹ found that "a lack of sufficient funding places undue burden on personnel and their operations in meeting the demands of their missions." A need for more personnel was the primary problem, relating to a decreased amount of illegal narcotics being prevented from reaching the streets.

2.4: L.A. County covers 4,060 square miles and is the most populous county in the nation. According to Census estimates for 2016, there were 10,137,915 people living in the county. The county poverty rate is 16.3%, which is substantially higher than the national average of 12.%. Of all youth 17 and younger who live in the county, 23.4% are living in poverty. The county has almost 21,000 miles of public roads of which 500 miles

¹ Graziano, L. M., Gauthier, J. F. (2018). *Drug Enforcement, Education & Prevention Project: Program Evaluation Study*. Los Angeles, CA: California State University, Los Angeles.

are freeways, with the largest port in the nation spanning 43 miles of oceanfront and the second largest international airport in the country. Highly mobile and approximately 130 miles from the Mexican border, the county is ideally situated for the large-scale trafficking of illegal narcotics.

The Southwest border (Tijuana/San Diego) remains the main entry point for the majority of methamphetamine entering the United States. According to the Customs and Border Protection (CBP), 97% of methamphetamine seizures occur at or near the Southwest border (SWB) and methamphetamine seizures continue to increase. The DEA's National Drug Assessment report found that methamphetamine seizures along the SWB increased 255% from 2012 (8,460 kg) to 2017 (30,081 kg). The majority (54%) of methamphetamine seized along the SWB in 2017 occurred in the San Diego corridor. Data from a Los Angeles narcotic task force showed total seizures have nearly doubled over recent years; during the same period, wholesale prices have dropped by nearly 80%. In the last two years, the number of seizures decreased, but the amount per seizure has nearly doubled. This indicates shipments from Mexico occur less often but are of larger amounts.

The public health impact of such a vast quantity of narcotics entering Los Angeles County is evident. According to the U.S. Center for Disease Control and Prevention, drug overdoses are the leading cause of accidental death in the U.S., exceeding deaths by firearms and motor vehicle accidents. In 2016, there were an estimate 13,219 heroin deaths in the U.S. – a 533% increase from 2002. Deaths associated with synthetic opioids – mainly fentanyl – are expected to rise at a staggering rate. In L.A. County, 488 people died of opioid-related causes in 2017; 149 were fentanyl overdose related. This is the

highest total of any county in California and represents a 65% increase from 2015, largely attributed to overdose deaths from synthetic opioid use (e.g., fentanyl). According to the California Office of Statewide Health Planning and Development, opioid overdose emergency department visits and hospitalizations in L.A. County have increased as well (992 in 2017). In 2015, DEEP partners made the first seizure of fentanyl of less than one pound. By 2018, fentanyl was the leading opioid seizure with over 300 pounds. Methamphetamine use also contributes to substantial negative health outcomes. Less recent data are readily available, but in 2014 there were 228 hospitalizations and 3,084 emergency department visits that listed amphetamines as the primary reason. When looking for any mention of amphetamines in these data², the totals increase to roughly 14,000 each for hospitalizations and emergency department visits in 2014.

Other demand-side considerations involve high-risk populations, including the mentally-ill and foster care youth. Mental illness, substance abuse, and criminal behavior are highly correlated. A recent study of serious mental illness (SMI) in probationers found that 38% qualified as having SMI, and this group was significantly more likely to have problematic substance use issues³. Additionally, 75% of foster youth come from families experiencing alcohol and substance use issues, and 34% of youth in foster care reported abusing alcohol or drugs⁴. There are 28,000 foster youth in L.A. County, and 2,000 are enrolled in extended foster care through age 21⁵.

² <http://epicenter.cdph.ca.gov/ReportMenus/AlcoholDrugTable.aspx>

³ Rossheim, M. E., Livingston, M. D., Lerch, J. A., Taxman, F. S., & Walters, S. T. (2018). Serious mental illness and negative substance use consequences among adults on probation. *Health & justice*, 6(1), 6. doi:10.1186/s40352-018-0064-7

⁴ Basca, B. & North, D. (2009). Preventing Substance Abuse Among Youth in Foster Care. <http://www.cars-rp.org/wp-content/uploads/2014/06/Prevention-Tactics-Vol09-No04-2009.pdf>

⁵ <https://kids-alliance.org/facts-stats/>

2.5: DEEP law enforcement partners historically have reimbursed participating agencies for much of the police officer overtime costs while assigned to a task force. Over many years, overtime reimbursement has been paid using a variety of funds including various state and federal grants, federal (OCDETF) funds, along with state and federal asset forfeiture. In recent years, a majority of overtime has been reimbursed through federal asset forfeiture large in part due to a reduction in grant availability and funding. Asset forfeiture revenue is unpredictable and has decreased recently while workload has been increasing. Revenue is decreasing due in part to a de-emphasis on illegal marijuana interdiction and changes to the asset forfeiture seizure process through CA Senate Bill 443. Reduced funding will reduce the scope of investigations and further limit the success of investigations that produce large seizures. Given the history for illegal drugs to flow through L.A. County before moving to other locations across the country, investment of federal funds in L.A. County can have a diffusion of benefits for other areas. Moreover, in general, each of the DEEP strategies represents an enhancement, or specialized service, to an existing organization or agency that likely would not exist without an additional source of funding. Each DEEP strategy targets a unique sub-population within their general activities (e.g., drug traffickers, mentally-ill clients, transition age foster youth).

Section III: Project Description, Goals and Objectives

3.1: The benefits of DEEP extend to both the community and law enforcement agencies. Reduction of illegal drug importation, distribution and use may see associated reductions in gang violence and other criminal activity related to illegal drugs within county communities as well. Law enforcement agencies will work in collaboration with other government and non-government agencies operating throughout Southern California, enhancing drug interdiction efforts and community safety (See Appendix D).

3.2: L.A. County’s DEEP emphasizes partnerships at multiple levels and across professional disciplines to address the county’s needs, including detecting the importation and sales of illegal narcotics, helping those affected by drugs, and preventing juvenile drug use.

3.3: Anticipated results include increased investigations and arrests of drug traffickers, increased drug seizures, improved resilience and socio-emotional skills for at-risk youth, and improved management of mentally-ill offenders, leading to reduced time spent in jail and increased access to services (see Table 1).

Table 1. Project Strategy			
Purpose Area & Need	Local Need	DEEP Component	Activities
Prevention & Education— Juvenile Delinquency & Substance Abuse	At-risk foster care youth	PEACE4KIDS	Life skills, substance use prevention for foster youth
Law Enforcement— Drug Enforcement	Drug trafficking	L.A. IMPACT	Investigations and enforcement
	Drug trafficking	L.A. CLEAR	Information sharing, Deconfliction, Crime analysis
	Drug trafficking	PACNET	Narcotics enforcement
Prosecution, Courts, Defense— Gang Prosecution & Indigent Defense	Drug trafficking	CNAP	Nuisance Abatement
	Mentally-ill defendants	PD-JMHLP	Services for mentally-ill defendants to improve jail, court, and treatment outcomes
	Drug trafficking	CHESS	Wiretaps, Investigations, Prosecution

3.4: DEEP consists of the following programs in Los Angeles County:

Los Angeles County Sheriff’s Department - PACNET (Parcel and Cargo Narcotics Team), consisting of LASD investigators, targets and / or investigates and

prosecutes drug trafficking-related offenses, with an emphasis on parcel and cargo interdiction. PACNET is currently understaffed with only one investigator, one sergeant who is partnered with a canine, and one lieutenant. Additional funds will be used to pay overtime for assigned PACNET sworn personnel and other department personnel. A portion of the funds will be used to fund a civilian Operations Assistant to provide administrative support.

Los Angeles County Public Defender Jail Mental Health Liaison Project (PD-JMHL), PD-JMHL is designed to help Deputy Public Defenders more efficiently represent mentally ill clients with a social worker serving as a liaison in the county jails, with the goal of transferring the mentally ill from custody and into treatment in the community. The L.A. County Public Defender currently has only one Jail Mental Health Liaison social worker that serves clients in custody. Additional funding would be used to deploy an additional social worker, thereby doubling capacity, to address the unmet needs of adult clients suffering from mental health disorders, developmental disabilities, and substance use disorder.

L.A. CLEAR (Los Angeles County Regional Criminal Information Clearinghouse) is a joint agency task force comprised of (1) Intelligence and Deconfliction Watch Center: operational and tactical intelligence support through tracking tactical/undercover operations for deconfliction among agencies; (2) Analytical Unit: analytical case support to investigators and prosecutors; (3) Mission Systems Support Unit: technological support for advanced electronic surveillance; and (4) Training. Additional funds will be used to pay salary and employee benefits for one (1) Watch Center Commander (LASD Lieutenant), one (1) Watch Center Analyst, one (1) Analytical

Unit Analyst, one (1) Special Operations Support Unit Analyst, and ten (10) software licenses for IP and telephone intercepts including maintenance costs and updated server hardware.

CNAP (Citywide Nuisance Abatement Program) [previously known as T.O.U.G.H.] is a gang and narcotics property abatement program housed within the L.A. City Attorney's Office that targets properties primarily through civil lawsuits to reduce criminal activity on private property. Grant funding will maintain support for one Deputy City Attorney (DCA) to focus full-time efforts on narcotics and gang-controlled locations within Los Angeles in conjunction with DEEP partners. The "DEEP DCA" position was established through JAG funding in 2015.

PEACE4KIDS (Peace for Kids) is a community-based, non-profit organization that provides direct services in South Los Angeles to over 250 youth in foster care and young adults after their transition to adulthood (ages 4-24). Primary research, data collection and program evaluation from the last seven years at Peace4Kids has validated the practices and methods of this intervention. Additional funding will increase available service hours for staff (salaries) directly associated with youth development and counseling services. PEACE4KIDS will be contracted through L.A. IMPACT to provide its program services.

L.A. IMPACT (Los Angeles Interagency Metropolitan Police Apprehension Crime Task Force) is comprised of local, state, and federal investigative agencies. Tasked with targeting, investigating, and prosecuting individuals who organize, direct, finance or otherwise engage in drug trafficking or money laundering activities, efforts are focused on drug importation into the county. The task force also includes non-traditional

components, such as the Los Angeles County Department of Children & Family Services (DCFS) that respond with L.A. IMPACT enforcement teams as partners to rescue children found exposed to and at imminent risk from illegal narcotics, weapons and other highly volatile criminal environments. The Drug Endangered Children/Multi Agency Response Team (DEC/MART) will work directly with Peace4Kids and respond when a child's health and safety is threatened. In 2018, the DEC/MART team rescued over 100 children from imminent risk and exposure to dangerous environments such as clandestine drug laboratories, narcotic interdiction, organized crime, gangs, homicides, wiretaps and fugitive apprehension. Taskforce overtime is a critical and underfunded expense that allows the agents/officers to continue to investigate complex money laundering investigations, drug trafficking organizations, traffickers and gang members who operate outside normal business hours in an effort to avoid suspicion and / or detection of investigators. Funding for overtime is needed for these labor-intensive investigations. With additional funding for overtime, L.A. IMPACT will be able to follow-up and act on leads / information expeditiously.

CHES (Clearinghouse Electronic Surveillance System) operates through the L.A. County District Attorney's Office; specially trained Deputy District Attorneys handle wiretap applications initiated through L.A. CLEAR and all attending legal actions, including investigation, prosecution and litigation. CHES prosecutors analyze, process and litigate state authorized wiretaps for the County of Los Angeles and investigations coordinated by DEEP. Additional funding will be used to fund a percentage of Deputy District Attorney salary for CHES and necessary/respective dues.

3.5, 3.6: The main goals of the law enforcement component of DEEP (PACNET, L.A. IMPACT, CHESS, L.A. CLEAR) are to reduce both the supply and demand for illegal drugs within Los Angeles County through multiple drug enforcement efforts, with an emphasis on prosecuting “distributors” versus end-users. DEEP’s law enforcement component will identify, investigate and disrupt or dismantle drug trafficking organizations; quantify investigations resulting in the seizure of illegal drugs in Los Angeles County; arrest and criminally prosecute of drug traffickers; share intelligence with other law enforcement agencies outside of the county to further investigations of drug trafficking activities in the region and measure the number of weapons (handgun or other) taken as a result of large-scale drug investigations. In cooperation with other DEEP law enforcement partners, CNAP objectives are to increase the level and number of prosecutions of civil abatement efforts against those involved in trafficking of drugs and money laundering, and negatively effecting the quality-of-life and safety of local communities.

Additionally, PD-JMHLP links clients to critical resources and empowers individuals to avoid contact with the criminal justice system. The objective of the PD-JMHLP is for an assigned psychiatric social worker(s) to act as a bridge between client, the attorney, and the court as well as assist with mitigation and case management. The assigned social worker will employ measurements to track the efficacy of the program by tracking clients who miss or refuse to attend court or cannot attend court because of medical issues, including illicit drug use. Qualitative data will measure processes and outcomes gathered from interviews with clients.

3.9: All DEEP agencies will assist in the development of an evaluation plan and finalize measures and data Sources: October 2019 – November 2019. Submit Local Evaluation Plan by December 31, 2019. Quarterly meetings and collection of data from each agency and submission of quarterly progress reports 2020 – 2022. Conduct stakeholder interviews, complete analysis and complete final report June 2022 – December 2022.

3.10: Project DEEP will again be managed through a seven-member Steering Committee facilitated by a committee chairperson and six additional voting members.

3.11: The Steering Committee participants will share delegated authority through formal meetings to represent their agencies and organizations in making commitments of resources (e.g., financial and personnel) to the effort. The Steering Committee will coordinate cross-agency collaborations and will insure that all project participants are on task with project goals and objectives. The Los Angeles County Sheriff's Department (LASD) is the lead agency responsible for DEEP and will oversee the work performed by all project participants receiving funding from this grant. Through a structured chain of command, LASD has the organizational capacity to ensure that program goals and objectives are met, state and local laws are upheld, and the County's policies and procedures are followed.

3.12: DEEP is an indispensable continuation from the previous grant allocation and ready to further address a constellation of drug-related issues that plague Los Angeles County and effect real change.

Section IV: Collaboration

4.1: (Appendix C)

4.2: The existing Los Angeles County (DEEP) Steering Committee was convened in response to the BSCC's request for proposals. Prior working partnerships within this

committee existed due to prior years' collaboration for JAG funding via the BSCC and partnerships through cooperative law enforcement efforts to reduce crime, recidivism and impact drug related criminal enterprises in Los Angeles County. While some participants were new to the committee, they represent a long-established partnership via their assigned agency.

4.3: The DEEP Steering Committee has been a constant for several years and coordinated this year by a facilitator, Los Angeles County Sheriff's Captain Holly Francisco (representing the Sheriff of Los Angeles County). On March 6, 2019, Captain Francisco summoned subject matter experts and regional stakeholders to develop the proposed plan. The process included outreach to previous members and a review of prior award records, evaluations and performance.

4.4: Peace4KIDS was invited to be a participant in DEEP after various Steering Committee meetings, formal project submissions, and group sessions by project stakeholders. The process, in which other Community Based Organizations (CBOs) were invited to present their programs at a local steering committee meeting held at the Los Angeles County Sheriff's Narcotics Headquarters, was transparent and democratic. Peace4Kids was selected by the committee because its mission added value to DEEP's program.

4.5: Captain Holly Francisco, LASD, SC Chair, Narcotics Bureau Commander; Jonathan Cristall, City of Los Angeles, CNAP [T.O.U.G.H.] ; Emilio Mendoza, L.A. County -Department of Children and Family Services, Assistant Regional Administrator; Lance Wong, Los Angeles County District Attorney – Head Deputy / Narcotics; Winston Peters, Los Angeles County Public Defender's Office, Assistant PD; Rigoberto Garcia, L.A.

IMPACT / CA Department of Justice, Executive Director ; Brian Rose, L.A. CLEAR / CA Department of Justice, Executive Director .

4.6 – 4.9: DEEP is a continuation of prevention and education programs to reduce recidivism and focuses on prevention, intervention and enforcement models to address individuals and groups that spread illicit drugs and crime throughout Southern California. The Steering Committee met on March 6, 2019 to discuss the previous effort, partners and evaluation completed by Cal State University – Los Angeles. After discussion and vote, a collaborative decision was made to continue the model and project. The Steering Committee’s decisions are driven through formal, verbal and written proposals; information garnered during all meetings will be circulated to those unable to attend. “Roberts Rules of Order” is used to facilitate consensus and action planning. All voting takes place only after members, or their proxies, reach a true quorum. Selected evaluators use project data to guide the project managers’ decision making. Project data from all components and data analysis will routinely be reviewed by the selected evaluator and considered to guide the project managers’ objective decision making.

4.10: DEEP will compile and disseminate comprehensive reports of statistical information immediately. DEEP’s Steering Committee will meet quarterly during the first year of funding to meet needs, resolve challenges, and ensure exemplary service. The committee will regularly evaluate progress towards achieving the objectives.

Section V: Evidence-Based, Promising and Innovative Strategies

5.1: Through years of collaboration, and guided by the Steering Committee, DEEP has developed an innovative multi-pronged approach that includes innovative practices to

address drug trafficking and to reduce the physical and socio-economic effects of illicit drug use.

DEEP has developed “complementary” law enforcement and investigative strategies to reduce the supply of illegal drugs in L.A. County. Nuisance abatement (CNAP) is a proven practice that uses civil penalties and evictions to curb illegal activity on private property. Drug dealing, drug trafficking, and offenders that engage in these activities do so in particular locations. Using nuisance abatement to improve property management, evict drug dealers, or close problematic properties can interrupt drug dealing activities and allows other to retake ownership of those areas. Next, there is reason to believe that investigation success is critical to the deterrent goals of the justice system (i.e., increasing certainty of punishment). DEEP’s use of dedicated prosecution and enforcement units (CHESS, L.A. IMPACT, PACNET) is innovative and improves upon other enhanced prosecution models. By connecting the prosecutor’s office to the investigation, the odds of successful investigation, arrest, charges and conviction are increased substantially. For example, obtaining wiretap warrants increase the likelihood that an investigation will result in arrests, charges, and convictions for drug trafficking and other violent crimes. Next, while the full results of information sharing (L.A. CLEAR) are yet to be accurately measured, a coordinated “clearing house” is recognized as a critical aspect of law enforcement effectiveness (e.g., increasing arrests), and particularly when part of a multi-agency effort. Given the number of jurisdictions in the county, deconfliction and information sharing are critical for identifying and investigating known offenders, especially when considering the high likelihood that offenders are active in multiple

jurisdictions. Information sharing is a critical component of general intelligence-led policing efforts, which forms the basis for other innovative strategies.

Lastly, due to increased supply of drugs in Los Angeles County, foster youth and mentally-ill individuals are at increased risk for a variety of negative outcomes, including substance use and justice system involvement. Peace4Kids uses trauma-informed approaches to improve the ability of foster youth to overcome the challenges they face. Mentally-ill individuals increasingly end up in the criminal justice system and also have co-occurring substance use disorders. By providing enhanced services for mentally-ill defendants, the Los Angeles County Public Defender Jail Mental Health Liaison Project (PD-JMHLP) has the potential to reduce time spent in jail, improve court appearance, and increase access to services.

5.2: A multi-pronged law enforcement approach is more likely to have an impact on drug trafficking than any single strategy, since the problem requires the use of complex information and tactics focused on locations and offenders. Nuisance abatement (CNAP) is a promising practice that has been implemented elsewhere with success⁶. Enhanced prosecution (CHESS, L.A. IMPACT, PACNET) focused on felons in possession of a weapon has been effective at reducing gun violence. The original enhanced prosecution strategy, Project Exile,⁷ was associated with a 22% decrease in gun crime. Other efforts to enhance investigations and improve case clearance have been effective, such as the

⁶ Sampson, R. (2004). Drug Dealing in Privately Owned Apartment Complexes. <https://popcenter.asu.edu/content/drug-dealing-privately-owned-apartment-complexes-page-3>. Green, Lorraine. 1995. "Cleaning Up Drug Hot Spots in Oakland, Calif.: The Displacement and Diffusion Effects." *Justice Quarterly* 12(4):737–54.

⁷ Rosenfeld, Richard, Robert Fornango, and Eric Baumer. 2005. "Did *Ceasefire*, *Compstat*, and *Exile* Reduce Homicide?" *Criminology & Public Policy* 4(3):419–50.

Milwaukee Homicide Review Commission⁸, which was associated with a 50% reduction in homicides. Other enforcement mechanisms (e.g., crackdowns, sweeps, or covert operations) combined with asset forfeiture can be a useful strategy for disrupting drug dealing, drug use,⁹ and serious crime¹⁰, at least in the short-term. In general, strategies that leverage resources to focus on specific problems are more likely to be effective. Other evidence suggests information sharing and intelligence-led policing are suitable strategies for disrupting organized crime¹¹. Connecting information on drug traffickers and drug trafficking activity is critical for understanding the scope of trafficking and enforcement efforts across the county. Peace4Kids was developed specifically for foster youth, and particularly transition-age youth (TAY). It has been effective in providing education, employment, and housing services. Using a trauma-informed approach, 92% of youth achieve program goals, and research evaluations have supported the effectiveness of this approach for developing socio-emotional skills and academic achievement.¹² Lastly, the efforts of PD-JMHL reflect one component of mental health courts, which are a promising practice for reducing recidivism, and is modeled after the

⁸ Azrael, Deborah, Anthony A. Braga, and Mallory O'Brien. 2012. *Developing the Capacity to Understand and Prevent Homicide: An Evaluation of the Milwaukee Homicide Review Commission*. Washington, D.C.: U.S. Department of Justice, Office of Justice Programs, National Institute of Justice. <https://www.ncjrs.gov/pdffiles1/nij/grants/240814.pdf>

⁹ Scott, M. S. (2004). The Benefits and Consequences of Police Crackdowns <https://popcenter.asu.edu/content/benefits-and-consequences-police-crackdowns-0>. Worrall, J. (2008). Asset Forfeiture <https://popcenter.asu.edu/content/asset-forfeiture-0>

¹⁰ Nunn, S., Quinet, K., Rowe, K., & Christ, D. (2006). Interdiction day: Covert surveillance operations, drugs, and serious crime in an inner-city neighborhood. *Police Quarterly*, 9, 73-99.

¹¹ Tilley, N. (2016). Intelligence-led policing and the disruption of organized crime: motifs, methods and morals. *Comparing the Democratic Governance of Police Intelligence: New Models of Participation and Expertise in the United States and Europe*, 153.

¹² Alpert, C (2012). The Impact of a Non-Profit Community-Based Organization on Foster Youths' Social-Emotional Development and Pre-Academic Skills; Gayle, Z., Ponciano, L., & White, G. (2014). Peace4Kids and Community as family: A narrative about the healing power of connections; Gayle, Z., Ponciano, L., & Zimet, M. (2017). The Peace4Kids Approach: An anthropological discovery of the shared foster care experience and its cultural value.

public defender's successful juvenile CARE program,¹³ which was found to reduce recidivism. Mental health courts in general are a promising practice and are cost-effective.¹⁴

5.3: While the nature of drug trafficking in L.A. County is complex, the collaborative efforts proposed here have already been successful at improving investigation and prosecution of drug trafficking organizations and have been recognized by the California Attorney General. The law enforcement activities of information sharing, advanced investigative techniques, and enhanced prosecution are critical to the drug enforcement goals of reducing the supply of illegal drugs and prosecuting drug traffickers and money launderers. A prior report¹⁵ on DEEP's efforts found that from 2013-2017, L.A. IMPACT initiated 2,644 investigations, including 1,927 searches conducted and 1,136 warrants served. This produced 2,301 arrests of suspects and 1,142 prosecutions – a vast majority involving the transportation / distribution of large amounts of drugs. The rate of monthly prosecutions has doubled from 2013-2015 to 2016-2017. All categories of L.A. IMPACT's activity have steadily increased since 2013. L.A. IMPACT cases contributed to 101,383 pounds of seized narcotics, averaging 1,690 pounds per month. This includes roughly 64,000 pounds of marijuana, 14,024 pounds of methamphetamine (ice or powder) and 1,099 liters of liquid methamphetamine. There has also been an increase in seizures of fentanyl, going from a few pounds total during 2013-2015 to 300 pounds seized in 2018.

¹³ <https://pubdef.lacounty.gov/juvenile/care-project/>

¹⁴ Sarteschi, Christine M., Michael G. Vaughn, and Kevin Kim. 2011. "Assessing the Effectiveness of Mental Health Courts: A Quantitative Review." *Journal of Criminal Justice* 39:12–20. Washington State Institute for Public Policy. *Return on Investment: Evidence-Based Options to Improve Statewide Outcomes*. http://www.wsipp.wa.gov/ReportFile/1102/Wsipp_Return-on-Investment-Evidence-Based-Options-to-Improve-Statewide-Outcomes-April-2012-Update_Full-Report.pdf

¹⁵ Graziano, L. M., Gauthier, J. F. (2018). *Drug Enforcement, Education & Prevention Project: Program Evaluation Study*. Los Angeles, CA: California State University, Los Angeles.

The above seizures equate to the removal of \$587,380,091 worth of profit from street drug sales. L.A. CLEAR is a critical information sharing and investigatory resource in L.A. County (e.g., it handled 1,388,780 case/subject inquiries and tracked 348,270 critical events from 2013-2017).

Based on an existing model, the work of PD-JMHL will improve the ability to provide indigent defense and services for mentally ill offenders, in an effort to increase court appearance, reduce jail time, improve access to services, and reduce recidivism. Peace4Kids has already evidenced favorable outcomes.

5.4: Peace4Kids was developed for foster youth, particularly transition-age youth (TAY), and has been working with this population for seven years. PD-JMHL uses a comprehensive approach to working with mentally-ill offenders, and uses social workers trained in mental health to work with these defendants. Next, collaborative multi-agency task forces, like the law enforcement component of DEEP, are appropriate for investigation and prosecution of drug trafficking organizations.

5.5: The DEEP partners are already operating their current programs, albeit to a limited degree due to funding issues, and many of them currently collaborate on a regular basis. The steering committee is committed to finding avenues for increased collaboration across non-traditional partnerships.

Section VI: Data Collection and Evaluation

6.1, 6.2: The goals and objectives of DEEP are presented in Table 2 below. These goals and objectives pertain to the DEEP partners' ongoing work and proposed grant activities, with the law enforcement partners focusing on the detection and interdiction of illegal drugs and drug traffickers. The goals and objectives of Peace4Kids align with their

efforts to prevent substance use and improve socioemotional adjustment for foster youth. Finally, the goals and objectives of PD-JHMLP reflect their efforts to create improve services for mentally-ill individuals involved in the justice system.

Table 2. Goals, Objectives, and Measures		
DEEP Component	Goals	Objectives
PEACE4KIDS	Prevent substance use	Substance use; Household substance use
	Improve socioemotional skills and academic achievement	Aggressive behaviors; Individualized Development Plan progress (% of goals attained)
L.A. IMPACT L.A. CLEAR PACNET	Reduce supply of illegal drugs in L.A. County	Investigations; Warrants; Arrests; Charges; Convictions; Drug seizure quantities; Monetary seizure
	Reduce the number of drug overdoses	Drug-related emergency department visits and overdose deaths
	Increase public awareness of the volume and impact of illegal drugs in L.A. County	Publicized drug and enforcement updates through various formats (e.g., LASD newsletter)
CHESS	Litigate state authorized wiretaps coordinated by DEEP	Actively pursue criminal filings and track number of defendants charged with narcotics trafficking.
CNAP	Enforce property violations against problem properties associated with drug trafficking	Number of nuisance abatement prosecutions
PD-JMHL P	Reduce length of jail time, improve case outcomes, and reduce recidivism	Length of time in jail; jail extractions avoided; recidivism rate; incarceration rate
	Increase transfer to community treatment	Percent receiving community treatment

6.3: The evaluation team, once selected, will be contracted through L.A. IMPACT to work with DEEP partners to collect appropriate data regarding these goals and objectives to conduct process and outcome evaluations. The analysis plan will depend on the final research design selected during the evaluation planning phase.

6.4: Evaluation will consist of longitudinal analyses for examination of overall trends as to processes and outcomes. Processes and outcomes will be examined in relation to

funding status through the years to determine what, if any, impact changes to the project's funding have had upon operations and effectiveness. Analysis of outcomes will be conducted to assess the impact.

6.5: PACNET: 4, PD-JMHL: 2, L.A. CLEAR: 4, CNAP: 1 L.A. IMPACT: 50, CHESS: 2 PEACE4KIDS: 3 (45+ participants in program).

6.6. - 6.8: Using mixed methodologies which include observations, focus groups, polls and surveys, evaluators will gather both qualitative and quantitative data to measure the success of DEEP prevention and intervention (PEACE4KIDS, PD-JMHL) services.

6.9: Ultimately, it is expected that increased drug enforcement efforts, prosecutions, and abatement procedures will result in the increase of drug "trafficking" arrests, reduction of violent crime and reduced overdoses of illicit drugs.

6.10, 6.11: The outcome variables are the (1) investigative efforts and techniques of L.A. IMPACT and PACNET, CHESS (Investigations, Wiretaps Attempted and Obtained, Identification Methods, Warrants Served); (2) deconfliction and technological support of L.A. CLEAR (Case/Subject Deconfliction Inquiries, Critical Event Tracking, Electronic Surveillance Support Cases, Audio/DNR, Case Support); and (3) court or state cases initiated by L.A. IMPACT, PACNET, CHESS, CNAP, PD-JMHL and Peace4Kids (Prosecutions, Abatement Procedures, Referred Children). The selected evaluator will track all process measures and outcomes.

6.12: DEEP will build upon existing structures and programs that share a common mission of securing the health and safety of L.A. County residents and its visitors. DEEP's prevention and education partners will help lessen risk of unhealthy behaviors and manage the care of populations affected by drugs, crime and mental illness. DEEP's

programs will enhance existing efforts to engage in Juvenile Delinquency Prevention, Substance Abuse Prevention, Drug Enforcement, and Indigent Defense.

Section VII: Capability and Qualification to Provide Services

7.1, 7.2, 7.3: Captain Holly Francisco will oversee the project for the Sheriff's Department. Captain Francisco has earned a Bachelor's degree in Occupational Studies from the California State University at Long Beach. She has over 29 years of sworn law enforcement experience in a variety of assignments; most notably, the Community Oriented Policing Services (COPS) Bureau and several investigative units, including the Sheriff's Homicide Bureau, Major Crimes Bureau, and her current assignment as the Unit Commander over the Narcotics Bureau. Captain Francisco will chair the steering committee and has been entrusted by the Sheriff to collaborate with the partner agencies to guide the implementation of this project.

Mr. Winston Peters, Assistant Public Defender and program manager for the Public Defender's office, has earned a Juris Doctorate degree from the University of California, Hastings College of Law, and an undergraduate degree from the University of California at Los Angeles. He is a recipient of the American Bar Association's (ABA) Livingston Hall Juvenile Justice Award, and the Pacific Juvenile Defender Center's Defender of the Year Award for service in the field of juvenile justice.

Mr. Lance Wong, Head Deputy – Major Narcotics Division and program manager for the District Attorney's Office, has earned a Juris Doctorate degree from the Western State University College of Law and an undergraduate degree in Criminal Justice from the California State University at Long Beach. He has been practicing law for over 31 years.

Section VIII: Project Budget and Budget Narrative

2018 JAG Program Applicant County: Los Angeles

Year 1: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
LASD Lieutenant Overtime	\$117/hour x 290 hours + workers comp rate: 5.238% =33,930 + 1,777	\$35,707
LASD Sergeant Overtime	\$109/hour x 620 hours + workers comp rate: 5.238% = 67,580 + 3,540	\$71,120
LASD Deputy Bonus 1 Overtime	\$85/hour x 641.5 hours + workers comp rate: 5.238% = 54,528 + 2856	\$57,384
LASD Assisting Deputy Overtime	\$85/hour x 400 hours + workers comp rate: 5.238% = 34000 + 1781	\$35,781
LASD Operations Assistant	75% FTE @ \$4679/mo x 12 + 54.635% EB = 42,111 + 23,007	\$65,118
LASD Operations Assistant Overtime	\$40.34/hour x 57.25 hours + workers comp rate: 5.238% = 2,309 + 121	\$2,430
TOTAL		\$267,540

Salaries and Benefits Narrative:

Los Angeles County Sheriff's Department - **PACNET** (Parcel and Cargo Narcotics Team): Additional funds will be used to pay overtime for PACNET personnel and other sheriff's personnel conducting PACNET investigations in order to further the mission of the program. A portion of the funds will be used to fund a civilian Operations Assistant to provide administrative support. *Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.*

2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
TOTAL		\$0
Services and Supplies Narrative:		
3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
CHES		
(FTE) Deputy DA IV	1 FTE x \$184,745/yr @26.0791% + 89.033% EB = 48,179.8 + 42,896	\$91,075
(FTE) Deputy DA III	1 FTE x \$156,219/yr @26.0791% + 89.033% EB = 40,740.5 + 36,272.5	\$77,013
Salary Savings	168,088 - 7.49% salsav	-\$12,590
\$155,498		
LA IMPACT		
LAI Task Force Officer (Sworn) Overtime	\$87/hour OT rate = 8.90923 hours per month for 50 sworn officers x 12 months	\$465,062
\$465,062		
PD-JMHL		
PD-JMHL Social Worker	2 FTE x \$10,833.333 (includes 58.87% EB) x 12 months	\$260,000
\$260,000		
CNAP		
Deputy City Attorney	1 FTE x \$189,175.20/yr @ 62.549% + 46.12% EB = 118,327.2 + 54,572.5	\$172,900
\$172,900		
LA CLEAR		
1-Watch Center Commander	FTE \$76.53/hour x 886.89 hours	\$67,874
1-Watch Center Commander	FTE \$67,874 x 54.635% EB	\$37,083
3-LAC Criminal Intelligence Specialists II	FTE \$25.53/hour x 2080 hours/yr x 3 CIS II	\$159,307
3-LAC Criminal Intelligence Specialists II	FTE EB = \$475 x 24 pay periods (per year) x 3 CIS II	\$34,200
3-LAC Criminal Intelligence Specialists	FTE \$53,102 yearly salary x 33% payroll cost x 3 CIS	\$52,571
LACPenlink PLX License - Intercept Edition	\$8,750 x 5 licenses	\$43,750
LACLEARPenlink PLX License	\$7,500 x 5 licenses	\$37,500
LACPenlink 7 phone/5 target	\$1,963 x 12 licenses	\$23,556
Penlink PLX Enterprise Server	33171 Onetime Purchase	\$33,165
Penlink-Lincoln Administrative Training	\$597/partipant x 2 participants	\$1,194
Airfare, hotel and per diem	\$1,000/participant x 2 participants	\$2,000
Penlink-Training Summit & User Product	\$450/participant x 4 participants	\$1,800
Airfare, hotel and per diem	\$1,250/partipant x 4 participants	\$5,000
\$499,000		
TOTAL		\$1,552,460

Professional Services Narrative:

Los Angeles County Public Defender Jail Mental Health Liaison Project (PD-JMHL): Additional funding would be used to deploy an additional social worker to address the unmet needs of adult clients suffering from mental health disorders, developmental disabilities, and substance use disorder. **CNAP (Citywide Nuisance Abatement Program [previously known as T.O.U.G.H.]):** Grant funding will maintain support for one Deputy City Attorney (DCA) to focus full-time efforts on narcotics and gang-controlled locations within Los Angeles in conjunction with DEEP partners. **L.A. IMPACT:** Additional overtime is needed for labor-intensive investigations. With additional funding for overtime, L.A. IMPACT will be able to follow-up and act on leads / information expeditiously. **CHES (Clearinghouse Electronic Surveillance System):** Additional funding will be used to fund a percentage of Deputy District Attorney salaries. **L.A. CLEAR:** The Watch Center Commander will manage the operations of the 24-hour Clearinghouse Watch Center, which is staffed by 21 non-sworn personnel. The lieutenant's role also includes maintaining the overall management responsibility for personnel, budget, and Watch Center security. The Criminal Intelligence Specialists will be responsible for training all Watch Center analysts and preparing monthly statistical reports for the following Watch Center programs; monthly activity reports involving major narcotics operations and investigations, License Plate Reader (LPR), Vigilant and Palintir. The Criminal Intelligence Specialists assist in the collection, analysis, and distribution of major drug related criminal intelligence.

**Penlink PLX combines the investigative power of all the collection and analysis tools into one all-inclusive platform. PLX Intercept Edition licenses are a onetime cost which allows a user to analyze the data obtained from intercept Internet Protocol (IP) addresses which are assigned to a computer network and telecommunication lines. The PLX Target Content license are a one-time cost which allow a user to conduct and analyze live target intercept telephone and IP address data. The Annual Maintenance is an annual fee charged by Penlink to maintain 12 licenses which are currently in use by providing software updates and user support. The licenses and annual maintenance is for the LACLEAR Special Operations Support Unit (SOSU).

**Penlink PLX Enterprise Server is a computer server that contains all the software programs that support PLX software for the department and multiple users. The current server is not able to handle the amount of PLX licenses and is beyond the end of life.

**Penlink Lincoln Administrative Training is for two Surveillance System Engineers who oversee and manage the entire Penlink PLX software system. This training is for those who use the system to conduct CALEA-based intercepts. The Penlink Training Summit & User Product Training is a conference keynote speaker, breakout sessions, insight into trends, data and technology.

Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.

4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
PEACE4KIDS Counseling + Services*		
Executive Director	.29207 FTE @ \$97,410/yr + 36% EB = 28,451 + 10,242	\$38,693
Youth Development Manager	.31 FTE @ \$61,162/yr + 24% EB = 18,960 + 4,550	\$23,510
Youth Services Coordinator	.31 FTE @ \$44,160/yr + 30% EB = 13,690 + 4,107	\$17,797
*To be contracted through L.A. IMPACT		
TOTALS		\$80,000

Non-Governmental Organizations (NGO) Subcontracts Narrative:

PEACE4KIDS (Peace for Kids) is a community-based, non-profit organization that provides direct services in South Los Angeles to over 250 youth in foster care and young adults after their transition to adulthood (ages 4-24). Peace4Kids employs an approach that is evidence-based on several levels. Primary research, data collection and program evaluation from the last 7 years at Peace4Kids has validated the practices and methods of this intervention. Additional funding will help pay for a percentage of staff salaries directly associated with youth development and counseling services. The Executive Director will devote 30% toward direct service. This person role in the grant program will be to supervise staff and directly interface with youth. The Youth Development Manager will devote 30% toward direct service. This person role in the grant program will be to direct all programs relating to transition-age youth and implement outcome measurement guidelines. The Youth Services Coordinator will devote 30% toward direct service. This person role in the grant program will be to facilitate youth participation and coordinate their attendance and activity. PEACE4KIDS will be contracted through L.A. IMPACT to provide its program services.

5. Equipment/Fixed Assets

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
TOTALS		\$0

Equipment/Fixed Assets Narrative:**6. Data Collection, Reporting and Evaluation Efforts**

Description	Grant Funds	
California State University*	\$100,000	
*To be contracted through L.A. IMPACT		
TOTAL		\$100,000

Data Collection, Reporting and Evaluation Efforts

Five percent of the total funds requested will be allocated to evaluate the efforts of the DEEP program as required by the RFP. The evaluator will be contracted through L.A. IMPACT to provide the required program evaluation. DEEP's previous evaluation for the BSCC was performed by California State University – Los Angeles. For this proposal, DEEP partners reached out to other California State Universities that are also located in Los Angeles County – Long Beach and Northridge. All three universities have expressed interested and are at this time in the process of preparing proposals. DEEP has required the following quantitate and qualitative strategies be used in the process:

Quantitative Data: Evaluators will propose a longitudinal analysis by utilizing the data collected in the previous evaluation (California State University – Los Angeles). The evaluator will examine the consistency of efforts of each agency and evaluate their impact on outcome measures.

Qualitative Data: Interviews will also be conducted to provide a greater depth of understanding of these agencies than what simple numbers can provide. For each of the agencies, interviews will be conducted with staff and other relevant stakeholders. The evaluator will conduct interviews with the same people who were interviewed in the previous evaluation to assess their perceptions of change over time and the impact of the increased funding. An evaluator will soon be selected by the DEEP Steering Committee.

7. Other (Travel, Training, etc.)

Description	Calculation for Expense	Grant Funds
TOTAL		\$0

Section VIII: Project Budget and Budget Narrative

2018 JAG Program **Applicant County:** Los Angeles

Year 2: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

1. Salaries and Benefits

Name and Title	(% FTE or Hourly Rate) & Benefits	Grant Funds
LASD Lieutenant Overtime	\$117/hour x 290 hours + workers comp rate: 5.238% =33,930 + 1,777	\$35,707
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LASD Deputy Bonus 1 Overtime	\$85/hour x 641.5 hours + workers comp rate: 5.238% = 54,528 + 2856	\$57,384
LASD Assisting Deputy Overtime	\$85/hour x 400 hours + workers comp rate: 5.238% = 34000 + 1781	\$35,781
LASD Operations Assistant	75% FTE @ \$4679/mo x 12 + 54.635% EB = 42,111 + 23,007	\$65,118
LASD Operations Assistant Overtime	\$40.34/hour x 57.25 hours + workers comp rate: 5.238% = 2,309 + 121	\$2,430
TOTAL		\$267,540

Salaries and Benefits Narrative:

Los Angeles County Sheriff's Department - PACNET (Parcel and Cargo Narcotics Team): Additional funds will be used to pay overtime for PACNET personnel and other sheriff's personnel conducting PACNET investigations in order to further the mission of the program. A portion of the funds will be used to fund a civilian Operations Assistant to provide administrative support.

Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.

2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
TOTAL		\$0
Services and Supplies Narrative:		
3. Professional Services		
Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
CHES		
(FTE) Deputy DA IV	1 FTE x \$184,745/yr @26.0791% + 89.033% EB = 48,179.8 + 42,896	\$91,075
(FTE) Deputy DA III	1 FTE x \$156,219/yr @26.0791% + 89.033% EB = 40,740.5 + 36,272.5	\$77,013
Salary Savings	168,088 - 7.49% salsav	-\$12,590
\$155,498		
LA IMPACT		
LAI Task Force Officer (Sworn) Overtime	\$87/hour OT rate = 9.86708 hours per month for 50 sworn officers x 12	\$515,062
\$515,062		
PD-JMHL		
PD-JMHL Social Worker	2 FTE x \$10,833.333 (includes 58.87% EB) x 12 months	\$260,000
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CNAP		
Deputy City Attorney	1 FTE x \$189,175.20/yr @ 62.549% + 46.12% EB = 118,327.2 + 54,572.5	\$172,900
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1-Watch Center Commander	FTE \$76.53/hour x 886.89 hours	\$67,874
1-Watch Center Commander	FTE \$67,874 x 54.635% EB	\$37,083
3-LAC Criminal Intelligence Specialists II	FTE \$25.53/hour x 2080 hours/yr x 3 CIS II	\$159,307
3-LAC Criminal Intelligence Specialists II	FTE EB = \$475 x 24 pay periods (per year) x 3 CIS II	\$34,200
3-LAC Criminal Intelligence Specialists	FTE \$53,102 yearly salary x 33% payroll cost x 3 CIS	\$52,571
Penlink Terminal Server	\$16,470	\$16,470
Penlink Collection Server	\$27,375	\$27,375
Penlink Annual Maint. For 12 Intercept Edition	\$2150.85 x 22 licenses	\$47,319
Penlink Training Summit + User Product	\$450 x 4 participants	\$1,800
Airfare, hotel and per diem	\$1,250.25 x 4 participants	\$5,001
\$449,000		
TOTAL		\$1,552,460

Professional Services Narrative:

Los Angeles County Public Defender Jail Mental Health Liaison Project (PD-JMHL): Additional funding would be used to deploy an additional social worker to address the unmet needs of adult clients suffering from mental health disorders, developmental disabilities, and substance use disorder. **CNAP (Citywide Nuisance Abatement Program [previously known as T.O.U.G.H.]):** Grant funding will maintain support for one Deputy City Attorney (DCA) to focus full-time efforts on narcotics and gang-controlled locations within Los Angeles in conjunction with DEEP partners. **L.A. IMPACT:** Additional overtime is needed for labor-intensive investigations. With additional funding for overtime, L.A. IMPACT will be able to follow-up and act on leads / information expeditiously. **CHES (Clearinghouse Electronic Surveillance System):** Additional funding will be used to fund a percentage of Deputy District Attorney salaries. **L.A. CLEAR:** The Watch Center Commander will manage the operations of the 24-hour Clearinghouse Watch Center, which is staffed by 21 non-sworn personnel. This includes maintaining the overall management responsibility for personnel, budget, and Watch Center security. The Criminal Intelligence Specialists will be responsible for training all Watch Center analysts and preparing monthly statistical reports for the following Watch Center programs; monthly activity reports involving major narcotics operations and investigations, License Plate Reader (LPR), Vigilant and Palintir. The Criminal Intelligence Specialists assist in the collection, analysis, and distribution of major drug related criminal intelligence.

**Annual Penlink Maintenance annual fee charged by Penlink to maintain 22 licenses which are currently in use by providing software updates and user support. Penlink is used by law enforcement and analyst to conduct intercept of telephones and computer IP addresses in critical investigations including but not limited to narcotics, homicide, and human trafficking. The annual maintenance is for the LACLEAR Special Operations Support Unit (SOSU).

**Penlink Terminal Server is a computer server that hosts all of the outside connections to the Penlink software. The current server is at end of life and a replacement is required to maintain technical support, upgrades and store all the data required from the additional software licenses. The data storage is critical - this information is often used as evidence in narcotic, homicide, human trafficking and other crimes classified as a felony. The Server is for the Special Operations Support Unit (SOSU).

**Penlink Training Summit & User Product Training is a conference keynote speakers, breakout sessions, insight into trends, data and technology. Access to computer lab, demonstration of live collection, internet communications and phone analysis. PLX Internet Communication Training - principles of phone communication to exploit internet communications, PLX Advanced Training - advanced techniques to enrich data analysis and PLX 101 Training -dive into the analytical power of PLX. Training cost include cost of training, air, hotel and per diem. *Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.*

4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
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*To be contracted through L.A. IMPACT		
TOTALS		\$80,000

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5. Equipment/Fixed Assets

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
TOTALS		\$0

Equipment/Fixed Assets Narrative:**6. Data Collection, Reporting and Evaluation Efforts**

Description	Grant Funds	
California State University*	\$100,000	
*To be contracted through L.A. IMPACT		
TOTAL		\$100,000

Data Collection, Reporting and Evaluation Efforts

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7. Other (Travel, Training, etc.)

Description	Calculation for Expense	Grant Funds
TOTAL		\$0

Section VIII: Project Budget and Budget Narrative

2018 JAG Program Applicant County: Los Angeles

Year 3: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
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Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.

2. Services and Supplies		
Description of Services or Supplies	Calculation for Expenditure	Grant Funds
TOTAL		\$0
Services and Supplies Narrative:		
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Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
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\$405,000		
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Professional Services Narrative:

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**Annual Penlink Maintenance annual fee charged by Penlink to maintain 22 licenses which are currently in use by providing software updates and user support. Penlink is used by law enforcement and analyst to conduct intercept of telephones and computer IP addresses in critical investigations including but not limited to narcotics, homicide, and human trafficking. The annual maintenance is for the LACLEAR Special Operations Support Unit (SOSU).

**Penlink Training Summit & User Product Training is a conference keynote speaker, breakout sessions, insight into trends, data and technology. Access to computer lab, demonstration of live collection, internet communications and phone analysis. PLX Internet Communication Training - principles of phone communication to exploit internet communications, PLX Advanced Training - advanced techniques to enrich data analysis and PLX 101 Training -dive into the analytical power of PLX. Training cost include cost of training, air, hotel and per diem.

Note: The salary and benefits and overtime are estimate and are subject to change during the grant term based on County or agencies approved rates. Reimbursement will reflect actual costs of the personnel conducting appropriate operations, not to exceed the total budget category.

4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
PEACE4KIDS Counseling + Services*		
Executive Director	.29207 FTE @ \$97,410/yr + 36% EB = 28,451 + 10,242	\$38,693
Youth Development Manager	.31 FTE @ \$61,162/yr + 24% EB = 18,960 + 4,550	\$23,510
Youth Services Coordinator	.31 FTE @ \$44,160/yr + 30% EB = 13,690 + 4,107	\$17,797

*To be contracted through L.A. IMPACT

TOTALS \$80,000

Non-Governmental Organizations (NGO) Subcontracts Narrative:

PEACE4KIDS (Peace for Kids) is a community-based, non-profit organization that provides direct services in South Los Angeles to over 250 youth in foster care and young adults after their transition to adulthood (ages 4-24). Peace4Kids employs an approach that is evidence-based on several levels. Primary research, data collection and program evaluation from the last 7 years at Peace4Kids has validated the practices and methods of this intervention. Additional funding will help pay for a percentage of staff salaries directly associated with youth development and counseling services. The Executive Director will devote 30% toward direct service. This person role in the grant program will be to supervise staff and directly interface with youth. The Youth Development Manager will devote 30% toward direct service. This person role in the grant program will be to direct all programs relating to transition-age youth and implement outcome measurement guidelines. The Youth Services Coordinator will devote 30% toward direct service. This person role in the grant program will be to facilitate youth participation and coordinate their attendance and activity. PEACE4KIDS will be contracted through L.A. IMPACT to provide its program services.

5. Equipment/Fixed Assets

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
TOTALS		\$0

Equipment/Fixed Assets Narrative:

6. Data Collection, Reporting and Evaluation Efforts

Description	Grant Funds	
California State University*	\$100,000	
*To be contracted through L.A. IMPACT		
TOTAL		\$100,000

Data Collection, Reporting and Evaluation Efforts

Five percent of the total funds requested will be allocated to evaluate the efforts of the DEEP program as required by the RFP. The evaluator will be contracted through L.A. IMPACT to provide the required program evaluation. DEEP’s previous evaluation for the BSCC was performed by California State University – Los Angeles. For this proposal, DEEP partners reached out to other California State Universities that are also located in Los Angeles County – Long Beach and Northridge. All three universities have expressed interested and are at this time in the process of preparing proposals. DEEP has required the following quantitate and qualitative strategies be used in the process:

Quantitative Data: Evaluators will propose a longitudinal analysis by utilizing the data collected in the previous evaluation (California State University – Los Angeles). The evaluator will examine the consistency of efforts of each agency and evaluate their impact on outcome measures.

Qualitative Data: Interviews will also be conducted to provide a greater depth of understanding of these agencies than what simple numbers can provide. For each of the agencies, interviews will be conducted with staff and other relevant stakeholders. The evaluator will conduct interviews with the same people who were interviewed in the previous evaluation to assess their perceptions of change over time and the impact of the increased funding. An evaluator will soon be selected by the DEEP Steering Committee.

7. Other (Travel, Training, etc.)

Description	Calculation for Expense	Grant Funds
		TOTAL
		\$0

Other (Travel, Training, etc.) Narrative:

Section VIII: Project Budget and Budget Narrative

2018 JAG Program **Applicant County:** Los Angeles

Program Purpose Area Allocations

Applicants must allocate all JAG grants funds to one or more of the Program Purpose Areas (PPA) as described in the Request for Proposal. No JAG funds may be expended outside of the JAG priority PPAs. For the purposes of proposal scoring, no PPA shall carry more weight than another. The totals for each year in the Program Purpose Area (PPA) Funding Table must equal the total grant funds requested for that year.

Program Purpose Area Funding Table	Year 1	Year 2	Year 3	Total Grant Award
Total Grant Funds Requested	\$2,000,000	\$2,000,000	\$2,000,000	\$6,000,000
1. Prevention and Education Programs	\$80,000	\$80,000	\$80,000	\$240,000
2. Law Enforcement Programs	\$1,331,602	\$1,331,602	\$1,331,602	\$3,994,806
3. Courts, Prosecution, Defense and Indigent Defense	\$588,398	\$588,398	\$588,398	\$1,765,194
<i>PPA allocations must equal the total grant funds requested*: Totals</i>	\$2,000,000	\$2,000,000	\$2,000,000	\$6,000,000

* If PPA allocation totals show as red font, they do not equal the amount of grant funds requested as required.

Year 1: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

Year 2: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

Year 3: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$267,540
2. Services and Supplies	\$0
3. Professional Services	\$1,552,460
4. Non-Governmental Organization (NGO) Subcontracts	\$80,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$100,000
7. Other (Travel, Training, etc.)	\$0
TOTAL	\$2,000,000

Appendix C: Local JAG Steering Committee Member Roster

Local JAG Steering Committee – County of Los Angeles

Name	Title	Agency/Organization	Phone Number	Email Address
*Holly A. Francisco	Captain	L.A.S.D.	562-946-7101	hafranci@lasd.org
*Brian Rose	Director	L.A. CLEAR	323-869-2552	brian.rose@laclea.ca.gov
*Rigoberto Garcia	Director	L.A. IMPACT	323-480-1253	rigoberto.garcia@laimpact.ca.gov
*Lance Wong	Head Deputy	L.A. Co District Attorney	213-257-2124	lwong@da.lacounty.gov
*Winston Peters	Assistant Public Defender	L.A. CO Public Defender	213-974-2904	wpeters@pubdef.lacounty.gov
*Jonathan Cristall	Supervising Assistant Attorney	L.A. City Attorney	213-978-4620	Jonathan.Cristall@lacity.org
*Emilio Mendoza	Assistant Regional Administrator	DCFS	323-869-6895	mendoea@dcfs.lacounty.gov
Kimberly Erickson	Deputy City Attorney	L.A. City Attorney	213-978-4620	kimberly.erickson@lacity.org
Jay A. Moss	Lieutenant	L.A.S.D.	562-946-7913	jamoss@lasd.org
Pasquale J. Guida	Special Assistant to Director	L.A. IMPACT	323-629-0864	pj.guida@laimpact.ca.gov
Chuck Balo	Assistant to Director	L.A. IMPACT	323-595-6997	chuck.balo@laimpact.ca.gov
Eric Ball	DCFS- Administrator	DCFS	213-765-7304	balle@dcfs.lacounty.gov
Zaid Gayle	Executive Director	Peace4Kids	213-716-3881	zaid@peace4kids.org

* (Voting Members)

Appendix D: Three-Year JAG Strategy Template

Instructions: This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

County of Los Angeles JAG Strategy - Year One

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Group Mentoring/Resource + Referral	Peace4Kids	Lower # incidence of drug use by participants	Individualized Development Plans (IDP)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	# of engagement with caregivers and foster families temper or impact substance use	Anonymized surveys conducted with caregivers and foster families	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	#TAY and youth know and exhibit and increased ability to manage early indicators of substance	IDP (See Above)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	#Peace4Kids alumni to serve as leaders in foster care community; advocates for others	No. of youth participating as leaders; number of non-program youth who engage in leadership activities.	Annual: 45 unduplicated youth participate by YR1 + 100 non-program youth in leadership by end of YR1

JAG Program Purpose Area: (3) Law Enforcement Programs

Priority Need Area: (2) Drug Enforcement (1) Intelligence

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Narcotics-related or suspected - criminal investigation linked to proceeds via public parcel services	LASD – PACNET	24 New Investigations	Statistical – Collection of Seizures / Proceeds & Arrests	Quarterly: 6 Cases Annual: 24 Cases
Narcotics-related or suspected criminal investigations + Anti-Money Laundering	L.A. IMPACT	24 Enhanced + Supported Investigations	# of Seizures by Taskforce Drugs/Proceeds/Arrests	Quarterly: 6 Cases Annual: 24 Cases
Watch Center Deconfliction	LA CLEAR	Critical Events: 70000 Inquiries: 255,000	Rissafe and Casetrack	Quarterly Reports/Annual Reports

Analytical Case Support	LA CLEAR	Charts and graphs: 4000 Case Referrals: 240	Casetrack	Quarterly Reports/Annual Reports
Special Operations Support Unit	LA CLEAR	Pings/DNRs: 1000 Wire intercepts: 150	Excel Spreadsheet	Quarterly /Annual Reports

JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Inmate Client Services Referral	PD- JMHL	26 Referrals	Data Collection – Survey	Monthly: 26 Referrals Annual: 300 Referrals
Civil Abatement Actions	CNAP	12 Abatement Actions	Monthly Reporting	Quarterly Updates
Law Enforcement Training (629.94)	CHESS	Number of PO trained	Agendas/Signups	Quarterly/Annual Reports
Narcotics- related/ trafficking Wiretaps Referred to Superior Court Judge	CHESS	Number of Wiretaps submitted to & # approved	LACO case tracking System	Quarterly/Annual Reports
Narcotic wiretaps that resulted in seizure	CHESS	Quantity of Heroin, meth, fentanyl	LACO case tracking System	Quarterly/Annual Reports
Defendants Charged with narcotics trafficking for heroin, cocaine, meth and fentanyl	CHESS	Number of filings and # of defendants charged with narco trafficking	LACO case tracking System	Quarterly/Annual Reports

County of Los Angeles: JAG Strategy - Year Two

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Group Mentoring/Resource + Referral	Peace4Kids	Lower incidence of drug use by participants	Individualized Development Plans (IDP)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	Engagement with caregivers and foster families temper or impact substance use	Anonymized surveys conducted with caregivers and foster families	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	TAY and youth know and exhibit and increased ability to manage early indicators of substance	IDP (See Above)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	Peace4Kids alumni to serve as leaders in foster care community; advocates for others	No. of youth participating as leaders; number of non-program youth who engage in leadership activities.	Annual: 45 unduplicated youth participate by YR1 + 100 non-program youth in leadership by end of YR1

JAG Program Purpose Area: (3) Law Enforcement Programs

Priority Need Area: (2) Drug Enforcement (1) Intelligence

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Narcotics-related or suspected - criminal investigation linked to proceeds via public parcel services	LASD – PACNET	24 New Investigations	Statistical – Collection of Seizures/Proceeds & Arrests	Quarterly: 6 Cases Annual: 24 Cases
Narcotics-related or suspected criminal investigations + Anti-Money Laundering	L.A. IMPACT	24 Enhanced + Supported Investigations	# of Seizures by Taskforce Drugs/Proceeds/Arrests	Quarterly: 6 Cases Annual: 24 Cases
Watch Center Deconfliction	LA CLEAR	Critical Events: 70000 Inquiries: 255,000	Rissafe and Casetrack	Quarterly Reports/Annual Reports
Analytical Case Support	LA CLEAR	Charts and graphs: 4000 Case Referrals: 240	Casetrack	Quarterly Reports/Annual Reports
Special Operations Support Unit	LA CLEAR	Pings/DNRs: 1000 Wire intercepts: 150	Excel Spreadsheet	Quarterly Reports/Annual Reports

JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Inmate Client Services Referral	PD- JMHL	26 Referrals	Data Collection – Survey	Monthly: 26 Referrals Annual: 300 Referrals
Civil Abatement Actions	CNAP	12 Abatement Actions	Monthly Reporting	Quarterly Updates
Law Enforcement Training (629.94)	CHESS	Number of PO trained	Agendas/Signups	Quarterly/Annual Reports
Narcotics- related/ trafficking Wiretaps Referred to Superior Court Judge	CHESS	Number of Wiretaps submitted to & # approved	LACO case tracking System	Quarterly/Annual Reports
Narcotic wiretaps that resulted in seizure	CHESS	Quantity of Heroin, meth, fentanyl	LACO case tracking System	Quarterly/Annual Reports
Defendants Charged with narcotics trafficking for heroin, cocaine, meth and fentanyl	CHESS	Number of filings and # of defendants charged with narco trafficking	LACO case tracking System	Quarterly/Annual Reports

County of Los Angeles: JAG Strategy - Year Three

JAG Program Purpose Area: (1) Prevention and Intervention Programs

Priority Need Area: (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Group Mentoring/Resource + Referral	Peace4Kids	Lower incidence of drug use by participants	Individualized Development Plans (IDP)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	Engagement with caregivers and foster families temper or impact substance use	Anonymized surveys conducted with caregivers and foster families	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	TAY and youth know and exhibit and increased ability to manage early indicators of substance	IDP (See Above)	Pre + Post measurement annual review of progress
Group Mentoring/Resource + Referral	Peace4Kids	Peace4Kids alumni to serve as leaders in foster care community; advocates for others	No. of youth participating as leaders; number of non-program youth who engage in leadership activities.	Annual: 45 unduplicated youth participate by YR1 + 100 non-program youth in leadership by end of YR1

JAG Program Purpose Area: (3) Law Enforcement Programs

Priority Need Area: (2) Drug Enforcement (1) Intelligence

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Narcotics-related or suspected - criminal investigation linked to proceeds via public parcel services	LASD – PACNET	24 New Investigations	Statistical – Collection of Seizures /Proceeds & Arrests	Quarterly: 6 Cases Annual: 24 Cases
Narcotics-related or suspected criminal investigations + Anti-Money Laundering	L.A. IMPACT	24 Enhanced + Supported Investigations	# of Seizures by Taskforce Drugs/Proceeds/Arrests	Quarterly: 6 Cases Annual: 24 Cases
Watch Center Deconfliction	LA CLEAR	Critical Events: 70000 Inquiries: 255,000	Rissafe and Casetrack	Quarterly Reports/Annual Reports
Analytical Case Support	LA CLEAR	Charts and graphs: 4000 Case Referrals: 240	Casetrack	Quarterly Reports/Annual Reports
Special Operations Support Unit	LA CLEAR	Pings/DNRs: 1000 Wire intercepts: 150	Excel Spreadsheet	Quarterly Reports/Annual Reports

JAG Program Purpose Area: (3) Prosecution, Courts, Defense and Indigent Defense


Priority Need Area: (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Inmate Client Services Referral	PD- JMHL	26 Referrals	Data Collection – Survey	Monthly: 26 Referrals Annual: 300 Referrals
Civil Abatement Actions	CNAP	12 Abatement Actions	Monthly Reporting	Quarterly Updates
Law Enforcement Training (629.94)	CHESS	Number of PO trained	Agendas/Signups	Quarterly/Annual Reports
Narcotics- related/ trafficking Wiretaps Referred to Superior Court Judge	CHESS	Number of Wiretaps submitted to & # approved	LACO case tracking System	Quarterly/Annual Reports
Narcotic wiretaps that resulted in seizure	CHESS	Quantity of Heroin, meth, fentanyl	LACO case tracking System	Quarterly/Annual Reports
Defendants Charged with narcotics trafficking for heroin, cocaine, meth and fentanyl	CHESS	Number of filings and # of defendants charged with narco trafficking	LACO case tracking System	Quarterly/Annual Reports

Appendix F Letter of Agreement

I, the undersigned, serve as a member of the Los Angeles County 2018 Edward Byrne Memorial Justice Assistance Grant (JAG) Steering Committee.

The objective of the Steering Committee is to identify the needs of the community as they relate to the JAG priorities identified in the Los Angeles County Sheriff's Department's Drug Enforcement, Education, and Prevention application, with funding allocated by the Board of State and Community Corrections throughout the JAG funding period which begins on October 1, 2019, and ends on September 30, 2022.

Signed: 

Date: 4/1/19

Emilio Mendoza, Assistant Regional Administrator

Print Name

Los Angeles County Department of Children and Family Services

Print Organization

Los Angeles County
POLICE CHIEFS' ASSOCIATION



March 7, 2019

Board of State and Community Corrections (BSCC)
Corrections Planning and Grant Programs Division
2590 Venture Oaks Way, Suite 200
Sacramento, CA 95833

Dear BSCC:

The Los Angeles County Police Chiefs' Association (LACPCA) is writing the California Board of State and Community Corrections (BSCC) to support Los Angeles County's proposal for the Edward Byrne Memorial Justice Assistance Grant (JAG).

Los Angeles County is submitting a collaborative strategy with a nexus to combat drug importers and distributors in Los Angeles County through the Drug Enforcement, Education and Prevention (DEEP) program. DEEP is a collaborative strategy that also includes prevention and education programs to reduce recidivism. The comprehensive plan focuses on prevention, intervention and enforcement models to address individuals and groups that spread illicit drugs and crime throughout Southern California.

In 1991, LACPCA created the Los Angeles Interagency Metropolitan Police Apprehension Crime Task Force (L.A. IMPACT) to investigate major crimes, with an emphasis on dismantling mid to major level transnational criminal organizations and clandestine laboratory operators. L.A. IMPACT is a partner in the DEEP program and largely dependent on JAG funding to dismantle drug trafficking organizations manufacturing, importing, and distributing illegal narcotics in Los Angeles County.

The LACPCA strongly supports the DEEP program in their funding efforts as we partner to combat crime in Los Angeles County and across the State of California.

Sincerely,

Keith Kauffman
President, Los Angeles County Police Chiefs' Association
Chief of Police, City of Redondo Beach California

ALHAMBRA
ARCADIA
AZUSA
BALDWIN PARK
BELL
BELL GARDENS
BEVERLY HILLS
BURBANK
CLAREMONT
COVINA
CULVER CITY
DOWNEY
EL MONTE
EL SEGUNDO
GARDENA
GLENDALE
GLENORA
HAWTHORNE
HERMOSA BEACH
HUNTINGTON PARK
INGLEWOOD
IRWINDALE
LAVERNE
LONG BEACH
LOS ANGELES
MANHATTAN BEACH
MONROVIA
MONTEBELLO
MONTEREY PARK
PALOS VERDES
PASADENA
POMONA
REDONDO BEACH
SAN FERNANDO
SAN GABRIEL
SAN MARINO
SANTA MONICA
SIERRA MADRE
SIGNAL HILL
SOUTH GATE
SOUTH PASADENA
TORRANCE
VERNON
WEST COVINA
WHITTIER

Committee on Appropriations
Ranking Member, Homeland Security
Labor, Health and Human Services and Education
Energy and Water

Democratic Senior Whip

Congressional Hispanic Caucus



LUCILLE ROYBAL-ALLARD
40TH DISTRICT, CALIFORNIA

WASHINGTON, DC OFFICE
2083 Rayburn House Office Building
Washington, DC 20515-0540
Telephone: (202) 225-1766
Fax: (202) 226-0350

DISTRICT OFFICE
500 Citadel Drive, Suite 320
Commerce, CA 90040-1572
Telephone: (323) 721-8790
Fax: (323) 721-8789

www.roybal-allard.house.gov

April 9, 2019

Board of State and Community Corrections (BSCC)
Corrections Planning and Grant Programs Division
2590 Venture Oaks Way, Suite 200
Sacramento, CA 95833

Dear Board of State and Community Corrections:

I am writing in support of Los Angeles County's proposal for the Edward Byrne Memorial Justice Assistance Grant (JAG).

This grant funding will allow Los Angeles County to enforce and combat drug importers and distributors that spread illicit drugs and crime in Los Angeles County through the Drug Enforcement, Education and Prevention (DEEP) program. DEEP is a collaborative strategy with a commitment to prevention, intervention and enforcement models that help address individuals and groups throughout Southern California and incorporates prevention education programs to reduce and eliminate recidivism.

Based out of my 40th Congressional District, the Los Angeles Interagency Metropolitan Police Apprehension Crime Taskforce (L.A. IMPACT) is a partner in the DEEP program and is largely dependent on the JAG funding to assist with the impact on the drug trafficking organizations and their illicit controlled substances in the Los Angeles County region. For the past 26 years, LA IMPACT has been a primary resource to law enforcement agencies in Los Angeles County for the most serious of crime problems and continues its efforts to reduce large scale drug trafficking, as well as its associated crime.

I strongly support the DEEP program and their commitment to combat crime and contribute to the general well-being of the communities in Los Angeles County and across the state of California. I am confident that the DEEP program will further address a constellation of drug-related issues and effect real change. Therefore, I respectfully ask that you give this application full and fair consideration.

Sincerely,

A handwritten signature in blue ink that reads "Lucille Roybal-Allard".

LUCILLE ROYBAL-ALLARD
Member of Congress

LRA:lc

XAVIER BECERRA
Attorney General

State of California
DEPARTMENT OF JUSTICE



DIVISION OF LAW ENFORCEMENT
1300 I STREET, SUITE 1140
SACRAMENTO, CA 95814
Telephone: 916-210-6300
E-Mail Address: kevin.gardner@doj.ca.gov

March 25, 2019

Board of State and Community Corrections
Corrections Planning and Grant Program
2590 Venture Oaks Way, Suite 200
Sacramento, CA 95833

Re: Letter of Endorsement for Los Angeles County - Edward Byrne Justice Assistance Grant

Dear BSCC Representative:

The California Department of Justice, Division of Law Enforcement, has prepared this letter to the California Board of State and Community Corrections (BSCC) in support of the Los Angeles County's proposal for the Edward Byrne Memorial Justice Assistance Grant (JAG).

The Los Angeles County is in the process of submitting a progressive, collaborative strategy with a focus to enforce and impact drug importers and distributors in the Los Angeles County via a combination of the public education and awareness campaign as well as an enforcement component. This plan will utilize the Drug Enforcement and Prevention Program (DEEP) which is a strategy of collaboration with a commitment to the prevention education programs to reduce and eliminate recidivism. This complete and comprehensive plan will focus on the prevention, intervention, and enforcement models, to address individuals and groups that distribute illicit controlled substances and associated crimes within the southern California area.

The California Department of Justice was instrumental in the creation and leadership of the Los Angeles Interagency Metropolitan Police Apprehension Crime Task Force (LA IMPACT). The LA IMPACT focused on the investigation of major crimes with an emphasis on controlled substances that would correlate with the enforcement of traffickers involved in the high level of transnational criminal organizations. These teams in the LA IMPACT were responsible for the dismantling of clandestine laboratory operations that were producing illicit controlled substances for distribution on the streets of southern California.

Board of State and Community Corrections

March 25, 2019

Page 2

The LA IMPACT is a partner in the DEEP Program and is largely dependent on the JAG funding to assist with the impact on the drug trafficking organizations that are manufacturing, importing and distributing illegal controlled substances in the areas of Los Angeles County.

The California Department of Justice, Division of Law Enforcement, endorses the efforts of the DEEP Program in the Los Angeles County area as we make a concerted effort to reduce crime and the peripheral issues associated with illegal controlled substances.

Sincerely,



KEVIN GARDNER
Chief

For XAVIER BECERRA
Attorney General



Los Angeles Regional Criminal Information Clearinghouse

Project Manager LA CLEAR, Chief of Police, Culver City – Scott Bixby

March 18, 2019

**Board of State and Community Corrections (BSCC)
Corrections Planning and Grant Programs Division
2590 Venture Oaks Way, Suite 200
Sacramento, CA 95833**

Dear BSCC,

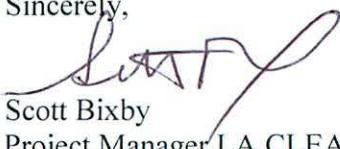
The Los Angeles Regional Criminal Information Clearinghouse (LA CLEAR) in conjunction with the Los Angeles County Police Chiefs' Association (LACPCA) is writing the California Board of State and Community Corrections (BSCC) to support Los Angeles County's proposal for the Edward Byrne Memorial Justice Assistance Grant (JAG).

Through the Drug Enforcement, Education and Prevention (DEEP) Program, a synergistic strategy combined with other Los Angeles County participants is being proposed to address the quality of life issues that crime, narcotic trafficking and drug abuse brings to Los Angeles County. DEEP also includes prevention and education programs to reduce recidivism. With a focus on prevention, intervention and enforcement modalities, this plan will address individuals and groups that spread illicit drugs and crime throughout Southern California.

In 1994, the Los Angeles County Chiefs of Police along with the High Intensity Drug Trafficking Area (HIDTA) formed the LA CLEAR initiative. The mission of LA CLEAR is to provide high level analytical support to law enforcement agencies investigating crimes such as narcotics investigations, homicides and human trafficking. LA CLEAR does this with a 24/7 watch center that provides critical deconfliction services ensuring officer and public safety. LA CLEAR's criminal investigative specialists use state of the art technologies and information sharing platforms that aid the investigators in these cases. LA CLEAR is a nationally recognized Investigative Support Center and a partner in the DEEP program. JAG funding is absolutely a necessity to deliver this unique law enforcement tool that positively impacts the communities in Los Angeles County.

As the Project Chairman for LA CLEAR, our executive board strongly supports the DEEP program in their funding efforts as we partner to combat crime in Los Angeles County and across the State of California.

Sincerely,


Scott Bixby
Project Manager LA CLEAR
Chief of Police, Culver City, California



MICHAEL N. FEUER
CITY ATTORNEY
April 16, 2019

Board of State and Community Corrections (BSCC)
Corrections Planning and Grant Programs Division
2590 Venture Oaks Way, Suite 200
Sacramento, CA 95833

Dear BSCC:

The Los Angeles City Attorney's Office is writing in support of Los Angeles County's proposal for the Edward Byrne Memorial Justice Assistance Grant ("JAG"). The City Attorney's Office strongly supports the Drug Enforcement, Education and Prevention ("DEEP") program. DEEP is a collaborative strategy used to combat the large-scale flow of narcotics into and through the County, assist youth in learning the skills needed to avoid drugs and gangs, and help mentally ill jail inmates receive proper medical care, as well as post-release support, in order to reduce recidivism.

The Citywide Nuisance Abatement Program ("CNAP") (formerly "Project TOUGH") is a specialized real property abatement unit in the Los Angeles City Attorney's Office that effectively targets properties where narcotics dealers and violent gang members regularly engage in persistent criminal activity. CNAP is one of seven collaborative partners of the DEEP program and is dependent upon JAG funding to further its primary objective of improving the quality of life for those living in drug and gang-controlled neighborhoods. CNAP attorneys use a variety of tools that result in physical and/or managerial improvements to nuisance properties, thus, making it more difficult for drug dealers and gang members to continue committing their crimes. As a result, illegal gang and narcotics activity at these locations is eliminated, resulting in the reduction of violent crime at both the site and the surrounding area. During the grant period, grant funds will support one Deputy City Attorney who will serve on the JAG Steering Committee, and who will abate nuisance activity at referred locations.

Sincerely,

A handwritten signature in black ink, appearing to read "Mary Clare Molidor". The signature is fluid and cursive.

Mary Clare Molidor, Chief Assistant City Attorney
Criminal and Special Litigation Branch

Grantee Contact Information Sheet

First Submission: Complete **all** of the information below. Please refer to the **Instructions** tab (bottom left of screen) for definitions. To facilitate package delivery for site visit purposes, list a street address as well as a post office box where applicable. Email the completed form to the appropriate grant inbox as listed on the Instructions tab.

Changes to contact information: If you make changes to key project staff at any time during your grant cycle, you must first notify your assigned Field Representative. For all changes to contact information, you must submit a Grantee Contact Information Sheet that lists **only** the Grantee, Grant Number, Grant Name and the information that has changed.

Grantee:	County of Los Angeles Sheriff Department	Grant Number:	
Grant Name:	Edward Byrne Memorial Justice Assistance Program (JAG) Grant		

1. Project Director:

Name: Holly Francisco	Title: Captain
Phone: 562 946-7101	Email: hafranci@lasd.org
Address: 11515 S. Colima Rd, Whittier, CA 90650	

2. Day-to-Day Programmatic Contact:

Name: Aelena Stanfield	Title: Grant Analyst
Phone: 213 229-1809`	Email: grantsunit@lasd.org
Address: 211 W. Temple Street 6flr, Los Angeles, CA 90012	

3. Financial Officer:

Name: Richard F. Martinez	Title: Director
Phone: 213-229-3291	Email: grantsunit@lasd.org
Address: 211 W. Temple Street 6flr, Los Angeles, CA 90012	

4. Day-to-Day Fiscal Contact:

Name: Anita Wang	Title: Grant Accountant
Phone: 213 229-1811	Email: grantsunit@lasd.org
Address: 211 W. Temple Street 6flr, Los Angeles, CA 90012	

5. Official Designated by the Governing Board:

Name: Alex Villanueva	Title: Sheriff
Phone: 213 229-3000	Email: grants@lasd.org
Address: 211 W. Temple Street 6flr, Los Angeles, CA 90012	

6. Chair of the Governing Board:

Name: Janice Hahn	Title: Board of Supervisor Chair
Phone: 213 974-4444	Email: fourthdistrict@bos.lacounty.gov
Address: 500 West Temple Street, Los Angeles, CA 90012	

7. Additional Project Contact (If applicable):

Name, Title: Program Manager Jay A. Moss	Phone, Email: 562-946-7913 Jamoss@lasd.org
Address 11515 S. Colima Rd. D-115, Whittier, CA 9650	

Person Completing this Form:

Name, Title: Aelena Stanfield, Grant Analyst	Date:
Phone, Email: 213 229-1809 atstanfi@lasd.org	