

## PROPOSAL SUMMARIES

### CaVIP Applicants Recommended for Funding

#### Small Cities (in alphabetical order)

##### **City of Grass Valley**

The City of Grass Valley Police Department (GVPD), in partnership with Foothill House of Hospitality, will implement a violence reduction initiative that will target the unsheltered mentally ill and addicted. The project will build community/police trust through street outreach and intensive case management. GVPD will form a Homeless Street Outreach Team (HOT) consisting of a dedicated police officer and a homeless services case manager. The case manager will work with the police officer full time and respond to calls related to homelessness. The project will reduce violence utilizing de-escalation strategies, trust building through case management, emergency shelter, permanent housing and referrals to mental health and substance abuse treatment.

##### **City of Greenfield**

The City of Greenfield in partnership with Sun Street Centers, a CBO, King City, local educational agencies, and Probation will work jointly to implement a comprehensive approach to addressing community safety through targeted youth engagement. The Road to Success PLUS Program will focus its efforts in addressing behavioral change of youth at risk of or involved with local law enforcement or the juvenile justice system. The project will utilize a set of trauma-informed and culturally responsive evidence-based interventions, which will reduce the recidivism rates of the participants.

##### **City of Gustine**

The City of Gustine will support, expand and replicate evidence-based violence reduction efforts to reduce violence, drug use, aggravated assaults, school absence and suspension. A Youth Services Bureau will be created within the Gustine Police Department to represent the youth serving systems. The approach will be founded on three evidence-based strategies: (1) integrating school-based mental health services with supports, including reducing the use of suspensions; (2) formal diversion and restorative justice programs that foster constructive peer relationships, and (3) opportunities to experience positive recreational activities and leadership with law enforcement through community policing.

##### **City of King City**

The City of King in partnership with Sun Street Centers, a CBO, The City of Greenfield, local educational agencies, and Probation will work jointly to implement a comprehensive approach to addressing community safety through targeted youth engagement. The Road to Success PLUS Program will address behavioral change of youth at risk of or involved with local law enforcement or the juvenile justice system. The project will utilize a set of trauma-informed and culturally responsive evidence-based interventions, which will reduce the recidivism rates of the participants.

### **City of Marysville**

The City of Marysville, with Strong and Courageous Foundation and Yuba County Office of Education, will implement a gang reduction program to combat youth violence. The program will include the OJJDP Comprehensive Gang Model and the Gang Resistance Education and Training (G.R.E.A.T.). The project aims to reduce gang associations and involvement of youth in Marysville by providing academic, behavioral, and pro-social supports.

### **City of Parlier**

The City of Parlier, through the Parlier Communities that Care Collaborative and The Hope Coalition, will implement evidence-based primary prevention strategies and work on policy and environmental change. Parlier Communities That Cure Violence (CTCV) takes a data driven comprehensive public health approach to collaboratively and holistically reduce the rising violence and criminal activity. The project addresses all violence with a focus on domestic violence and rape. CTCV will implement the Start Strong Building Healthy Teens model to prevent teen dating violence and the Peace Over Violence model for providing support for the victims. The HOPE Coalition will implement the Cure Violence Mode.

## **Cities (in alphabetical order)**

### **City of Bakersfield**

The City of Bakersfield will reduce violence citywide while also minimizing incarceration and promoting opportunity for young people at highest risk of violence. The project will strengthen community-police relations, particularly with residents who are at disproportionately high risk of involvement in violence. The city will implement the following four-step process to build a procedurally just violence reduction strategy. First, build a partnership-focused project support and management team. Second, work with key community stakeholders to build a comprehensive and detailed “shared understanding” of the problem, the opportunity and the solution. Third, build the analytic, operational and management capacities needed for successful implementation and pilot implementation. Fourth, build a two-year implementation plan, implement the plan and employ an assessment of the effectiveness and value of the effort (in partnership with a highly regarded researcher) to shape a sustainable and resource-wise public safety initiative.

### **City of Fresno**

The Fresno Police Violence Reduction and Community Services Unit will form a partnership with established community-based organizations to provide proven and expanding multi-faceted violence reduction strategies. The focus of the project will be adolescents, young adults, their families, and those who currently or previously had justice system engagement who live in targeted low-income neighborhoods and who are at high-risk for gang recruitment and activities, violence and drug abuse. Through collaboration, the program will provide evidence-based interventions that include violence analysis, outreach, tattoo removal, hospital-based intervention, training for law enforcement and other stakeholders, mentorship, educational and computer lab classes, excursions, structured sports programs, case management, community building and group or individual counseling with licensed mental health clinicians.

### **City of Long Beach**

The City of Long Beach Department of Health and Human Services (LBDHHS) will interrupt the cycle of violence in the Washington Neighborhood of Long Beach using an evidenced-based and community-informed framework. The framework will be developed in collaboration with key government and community stakeholders including, but not limited to, schools, law enforcement, service providers, hospitals, parks and recreations, and youth. LBDHHS will reduce homicides, shootings, and aggravated assaults through two strategies: (1) create a comprehensive, coordinated and equitable gun violence response system in collaboration with multi-sector partners and (2) activate the Washington Neighborhood in the City of Long Beach through a street outreach program.

### **City of Los Angeles**

The Gang Reduction and Youth Development (GRYD) Office and GRYD providers will utilize the GRYD Gang Prevention and GRYD Gang Intervention Models of service as well as the GRYD Incident Response Protocol and violence interruption coordination approaches to identify the target population in Los Angeles' six focus areas, which includes those individuals at highest risk of perpetrating violence or being victimized by violence. Each GRYD contracted agency will be required to use either the Social Embeddedness Tool (SET) or Youth Services Eligibility Tool (YEST) to assist in identifying youth either already involved in gang violence or at highest risk of gang joining.

### **City of Oakland**

Oakland Ceasefire will engage adults active in gun violence to avoid further violence via various in-person communication strategies to warn of consequences and offer support to redirect their lives, including culturally competent life coaching and connection to resources. Oakland will also advance ongoing procedural justice efforts to strengthen police-community relations. Oakland aims to 1) increase take-up of life coaching from custom notifications; 2) Reduce criminal justice involvement and victimization; 3) improve outcomes for participants; and 4) strengthen police-community relations.

### **City of Oxnard**

The City of Oxnard in collaboration with DRAGG will expand Operation Peach Works (OPW) and offer Peace Through Collaboration (PTC). PTC, a trauma-informed approach through collaboration community partnerships, will provide community outreach, receive community partner referrals, provide leadership opportunities, provide to provide increased wrap-around, evidence-based support for 14 to 18-year-old at-risk youth on alternatives to negative behaviors. The program will provide a positive environment in order to help participants complete their educational and emotional goals and healing opportunities to youth and families who are ready for change.

### **City of Richmond**

The Beloved Community: Next Level Collaborative will serve individuals in Richmond and West Contra Costa County who are currently involved or at risk of involvement in violent crime. Individuals will enter the program through street outreach by the Office of Neighborhood Safety, law enforcement, health system and community referrals through the RYSE Youth Center. Project

partners Office of Neighborhood Safety, RYSE Youth Center, Richmond Police Activities League, National Council of Crime and Delinquency and Literacy for Every Adult Program (LEAP) will provide a menu of evidence-based interventions, life skills training, stipends, structured activities, and employment training, along with in-depth evaluation of the program.

### **City of Sacramento**

The City of Sacramento's Youth Peacemakers Fellowship project aims to reduce gun violence by offering the highest-risk gang involved youth intensive case management and supportive services. The project incorporates an evidence-based approach through assertive outreach, individualized life management action plans (LifeMAPs), intensive engagement, culturally responsive counseling and healing, transformational excursions, internships, and intergenerational mentoring.

### **City of Salinas**

The City of Salinas will focus on two programs targeting justice systems and gang impacted youth most at risk of violence. Salinas will partner with two community-based organizations with long records of service to the community and strong ties to the target population. The City of Salinas will support the expansion of California Youth Outreach (CYO) Re-Entry Assistance for Determined Youth (READY) Program to reach the highest risk, gang-impacted and gang affiliated offenders aged 14-19 (in Juvenile Hall and the Youth Center) and their parents/caregivers. Working with Rancho Cielo Youth Campus the city will support the expansion of the "Tiny Homes Construction Training Program" which combines skilled employment training with mentorship.

### **City of San Bernardino**

City of San Bernardino's Violence Intervention Program is designed to respond and reduce community violence citywide, improve outcomes for young people at highest risk, and to strengthen trust-based working partnerships between the community and police. San Bernardino aims to achieve their goals and objectives through a focused deterrence, real-time analysis and coordination of trauma informed culturally relevant intervention and prevention strategies, individual and family case management services, crime suppression rooted in principles of procedural justice, and long-term transitional service plans for individuals. In addition, the project will utilize culturally competent credible messengers to deliver direct supportive services. The project will continue to provide intervention services for San Bernardino youth and young adults who are among the State's most impacted by the cycle of violence.

### **City of San Francisco**

San Francisco Police Department (SFPD) will work with the Street Violence Intervention Program, California Partnership for Safe Communities, and Northeastern University to design, implement, and evaluate an evidence-based violence reduction strategy to provide services to at-risk individuals. Focused primarily in San Francisco's Supervisorial District 10, the project will seek to reduce shootings and homicides, reduce recidivism, re-arrest, and victimization and build trust in and legitimacy of SFPD specifically with individuals involved in or impacted by gun violence. This strategy will combine elements of procedural justice, intensive life coaching, and case management through a cognitive behavioral therapy model with aspects of focused deterrence.

### **City of San Jose**

The City of San Jose will expand Trauma-to-Triumph, the hospital-based violence intervention program, to a new partner, Regional Medical Center of San Jose. The project will serve clients from Regional Medical Center, which serves East San Jose. Trauma-to-Triumph identifies hospital trauma center patients who have been victims of community-based and related individual or group assault and gang-related violence, and uses these incidents as an opportunity to help clients turn away from a gang lifestyle. The program provides case management intervention services, career/educational counseling, and other support services. The case management is peer-based, by NGO staff who have come from similar environments as the clients.

### **City of Stockton**

The City's Office of Violence Prevention and its partners seek to reduce violence citywide, minimize incarceration and promote opportunity for young people at highest risk of violence while strengthening community-police relations. The strategy employs evidence-based, focused-deterrence. But, equally important, the strategy incorporates a strong commitment to violence intervention services and supports. Both the focused-deterrence and the intervention components are coupled to a nationally recognized community/police trust building initiative.

## **Community-Based Organizations (in alphabetical order)**

### **Catholic Charities of the Diocese of Oakland**

Catholic Charities will enhance and expand its TRUE Academy. A successful violence intervention and prevention program currently provided to justice system-involved youth and young adults in Oakland, CA. The program will develop an intensive Case Management component targeting individuals at highest near-term risk for violence and replicate services in the equally high need area of Richmond, CA. TRUE Academy includes a 10-week Cognitive Behavioral Group curriculum, evidence-based and trauma-informed mental health support, connections to supportive services, school-based support, collaboration with the juvenile justice system, and intensive case management to help participants build community and turn their lives around. Youth and young adults will decrease risk of violent perpetration or victimization and increase protective factors.

### **Fresh Lifelines for Youth, Inc.**

Fresh Lifelines for Youth (FYL) project will create a coordinated prevention and intervention youth serving system across Oakland and San Jose. FYL's prevention strategy is to partner with the Oakland Unified School District (USD), the Alameda County (AC) Office of Education, San Jose USD, Santa Clara (SCC) Office of Education and SCC Probation Department to provide its law-related education curriculum at alternative education and continuation schools. The program will serve the most marginalized students, who are also the most susceptible to violence. Through formal partnerships, FLY will expand Court Appointed Friend and Advocates (CAFA) Mentor Program in Oakland, doubling the number of Oakland youth served by this program, and provide the program in San Jose. FLY's CACF Mentor Program will support high-risk probation youth with strategies proven to be successful at reducing violence.

### **Fresno County Economics Opportunities Commission**

Fresno County Economics Opportunities Commission (EOC) will partner with Advance Peace (AP) to implement Project PEACE. The project will identify individuals in Fresno County who are the most at-risk of committing violent offenses, particularly involving gun violence. Project PEACE will target firearm offenders through a program that encompasses consistent contact, LifeMAP completion, social services navigation support/referrals, intergenerational mentoring and employment opportunities.

### **Kitchens for Good**

Kitchens for Good (KFG) provides a 21-month culinary and hospitality apprenticeship program (“Project Lunch”) that provides a holistic approach to reentry for individuals at highest risk for perpetrating violence or being a victimized by violence, justice involved and incarcerated adults, domestic violence survivors, and former foster youth. The program provides case management, employment readiness services, and trauma-informed care support that emphasize the evidence-based principles of cognitive behavioral therapy (CBT). Through a combination of technical career education, case management, life skills classes, and paid employment, KFG successfully lowers recidivism and its correlated violence in the reentry population. As a certified apprenticeship program, KFG goes beyond soft skills and job placement, but ensures that apprentices are supported and advance along a career path and achieve life stability over a 21-month period.

### **Los Angeles Brotherhood Crusade, Black United Fund, Inc.**

Brotherhood Crusade’s Proud to Be Me gang and violence prevention initiative purposes to prevent low-income 10-24-year-old participants who are gang-affiliated, at risk of being affiliated, juvenile justice system involved or high-risk youth from engaging or continuing to engage in violence. Proud to Be Me is an engaging, highly effective, trauma-responsive, 2-year, 894-hour during school and out of school time collective impact violence prevention, mentoring and workforce development model. The project expands programming across four school districts as well as to Los Angeles County’s in-camp and out-of-camp probationary youth.

### **Lundquist Institute for Biomedical Innovations at Harbor-UCLA Medical Center**

The CalVIP grant will expand Safe Harbor Hospital-Based Violence Intervention’s ability to provide intensive case management and mentoring services to high-risk individuals in South Los Angeles and South Bay of Los Angeles. By intervening at the point of injury addressing the social determinants of violence through meeting participant needs; building community partnerships; and providing youth and peer mentoring, Safe Harbor aims to reduce re-injury and justice-involvement while improving both participant and community health and reducing overall system costs.

### **Safe Passages (Advance Peace)**

Advance Peace Stockton will serve youth and young adults in the city of Stockton who are at highest risk of perpetrating or being victims of gun violence. Youth will enter the program through street outreach provided by Advance Peach Neighborhood Change Agents and referrals from the City of Stockton Office of Violence Prevention and other partners. The project will provide an array of research-based services to participants, including street outreach, case management, referrals to mental health services, intergenerational mentoring, transformative travel, and paid internships.

### **Sierra Health Foundations Center for Health Program Management**

The project will address gun violence in Sacramento, especially related to high levels of gang involvement in seven targeted neighborhoods. The project will expand Healing the Hood and work in partnership with three other programs to create an integrated approach to violence prevention, intervention and interruption. The approach follows the four components of Los Angeles Gang Reduction and Youth Development (GRYD) model's Comprehensive Strategy, with community engagement, gang prevention and violence interruption components.

### **Soledad Enrichment Actions, Inc.**

Soledad Enrichment Actions, Inc. (SEA, Inc.) will serve violently injured youth and young adults from the City of Los Angeles's contiguous Eastside neighborhoods with their Caught in the Crossfire hospital-based peer violence intervention program at the LAC + USC Medical Center. The intended results include 1) the prevention of retaliatory violence and reduction of the total number of youth/young adults injured by gang-related violence; 2) a drop in the number of repeat visits to the hospital and the criminal justice system as a result of violent crimes; 3) linkage of youth to local resources that help them live nonviolent lifestyles; and 4) provision of positive peer role models and the promotion of positive alternatives to violence.

### **South Bay Community Services**

South Bay Community Services project will enhance the AC and CHOICE/ATD programs by providing 3<sup>rd</sup> Wave, mindfulness-based mental health services and Credible Messenger Mentoring (CMM) to individuals at highest risk for perpetrating violence and/or being victims of violence, in order to increase their resiliency and reduce their involvement in violent crime. Two site-based therapists will be embedded within the AC and CHOICE/ATD teams to infuse the 3<sup>rd</sup> Wave approaches throughout all aspects of the programs. CMM mentors will work with youth in a group and one-on-one settings to nurture pro-social environments, offering firsthand wisdom about the challenge's youth face.

### **Sothern California Crossroads**

Through a partnership with St. Francis Medical Center and the L.A. County Office of Violence Prevention, Southern California Crossroads (Crossroads) will provide Hospital-Based Violence Intervention (HBVI) services to victims of trauma caused by violence. Approximately 350 victims will be outreached to at the hospital and 200 of those patients will receive additional standard/intensive case management services. Additionally, Crossroads will provide community interventions services to community members throughout the grant period. Crossroads will focus on the Compton, Cudahy, Lynwood, Norwalk, Santa Fe Springs, Willowbrook and Watts communities due to their higher crime statistics compared to other cities in California. Through this project, Crossroads will (1) reduce the rate of gang related crime and (2) reduce the risk factors that contribute to gang-involvement/affiliation in South and Southeast Los Angeles.

### **The Regents of University of California (Davis)**

The UC Davis Medical Center (UCDMC) Wraparound Hospital-based Violence Intervention Program (HVIP) extends care of violently injured youth and youth adults beyond the health care setting to support long-term healing and safety by providing these patients with relationship-based mentoring, referrals to culturally-affirming professional mental health care, and intensive,

individualized case management to address root causes of, and risk and protective factors for, violence. The project will support continued implementation of the UCDCM Wraparound program, provide for program expansion to ensure recruitment of all eligible patients and adequate mental health support for clients by a dedicated in-house mental health professional with experience specific to violently injured youth, and support ongoing rigorous evaluation to fully establish the efficacy of the HVIP model.

### **Watts Gang Task Force Council**

One Watts brings together several long-standing Watts organizations to counter violence with jobs. The Watts Gang Task Force; the Lead Agency and the Housing Authority of City of Los Angeles (HACLA) will partner to create peace and employment opportunities. WGTG will use Crisis Intervention Specialists to reduce violence. As an incentive, HACLA will provide high-end job training to residence over three years, including soft and hard skills, leading to various career options. Case Managers will work with participants to develop Life Plans, road maps that show each participant what they need to get to a well-paying career. Counseling and other individual supports will be available, as needed. Based on previous programs offered by HACLA, various incentives, including life skills training, anger management and record expungement, are combined with subsidized employment and entrepreneurial opportunities to help participants to find employment in healthcare, construction, and other growth industries.

### **Youth ALIVE!**

Youth ALIVE! Proposes a comprehensive violence reduction strategy, a collaboration of programs embedded in responding to the three most impactful experiences related to violence in the community: shootings, homicides, and incarceration, in order to break the cycles of violence, incarceration and re-victimization that flow from these traumas. The strategy is a home-grown, integrated network of effective programs and approaches that have pioneered or adapted to intervene with those most at risk of being a victim or perpetrator of gun violence that includes Hospital-based Violence Intervention, Intensive Case Management, Cure Violence model Street Outreach and Violence Interruption, Advance Peace fellowship model practices, Police/Community Trust Building, and Mental Health Services. Over the three years of the program, Youth ALIVE! Will serve a targeted population of individuals identified as high risk because of their history of victimization and/or perpetrations.