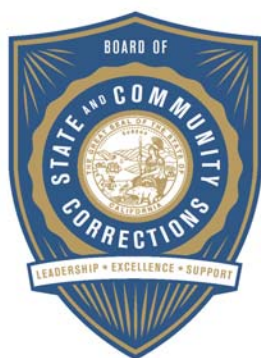


# CALIFORNIA GANG REDUCTION INTERVENTION AND PREVENTION PROGRAM

.....  
2014 REPORT TO THE FISCAL COMMITTEES OF THE LEGISLATURE

**April 2014**



## **BOARD OF STATE AND COMMUNITY CORRECTIONS**

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600 Bercut Drive, Sacramento, CA 95811

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**CALIFORNIA GANG REDUCTION INTERVENTION AND PREVENTION PROGRAM**

# **CALGRIP**

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## **2014 REPORT**

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STATE OF CALIFORNIA  
EDMOND G. BROWN, JR., GOVERNOR

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	Irvine Police Department
Community provider of rehabilitative treatment or services .....	<b>Scott Budnick</b>
for adult offenders	Anti-Recidivism Coalition
Community provider or advocate with expertise in effective .....	<b>David Steinhart</b>
programs, policies, and treatment of at-risk youth and	Commonweal - Juvenile Justice Program
juvenile offenders	
Public Member .....	<b>Mimi H. Silbert</b>
	Delancey Street Foundation



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## Executive Summary

The California Gang Reduction Intervention and Prevention program began in 2007 when Governor Schwarzenegger created the Governor's Office of Youth Violence Policy (OGYVP). The CalGRIP program was initiated to help communities support strategies to reduce gang and youth violence. The program was first administered by the OGYVP and later transferred to the California Emergency Management Agency (CalEMA), which is now the California Office of Emergency Services. At its onset CalGRIP provided anti-gang funding to many state departments including: job training, education and intervention programs through the CalEMA, and the Employment Development Department; the Corrections Standards Authority (now the Board of State and Community Corrections (BSCC)) to spend \$1.1 million on anti-gang programs; and \$7 million for the California Highway Patrol to help local jurisdictions combat gang violence.

In July 2012, as a result of AB 1464 (Chapter 21, Statutes of 2012), the BSCC acquired sole administrative responsibility for the program. The administrative responsibility of the \$9.2 million annual grant program came to BSCC along with an increased level of accountability. Under the BSCC the CalGRIP allocation is based upon an applicant's ability to demonstrate that funding is used to implement proven evidence-based prevention, intervention and suppression programs.

With the signing of Assembly Bill 109 (Chapter 15, Statutes of 2011), the Legislature and the Governor enacted Public Safety Realignment with an understanding that California must reinvest in its criminal justice resources to support community-based corrections programs that focus on evidence-based practices that will improve public safety. In conjunction with AB 109, the Governor signed Senate Bill 92 (Chapter 26, Statutes of 2011), which established the BSCC, effective July 1, 2012, to provide statewide leadership, coordination, and technical assistance to effectively manage California's adult and juvenile criminal justice populations. As part of the creation of the BSCC, several grant programs, including the CalGRIP, were consolidated, and administrative responsibility was transferred from other agencies to the BSCC. This responsibility also requires the BSCC to submit a report and evaluation of the CalGRIP program to the fiscal committees of the Legislature not later than April 1, 2014.

The use of evidence-based strategies represents a significant shift throughout the criminal justice field that places an emphasis on achieving measurable outcomes while ensuring that the services that are provided and the resources that are used are effective. As a condition of funding recipients are now required to evaluate programs and report on outcomes. The new funding strategy, with its focus on proven programs, aligns this program with BSCC's mandate for implementing certain provisions of AB 526 (Chapter 850, Statutes of 2012 (Dickinson)). AB 526 requires the BSCC to:

- Move toward consolidating the grant application processes for delinquency, intervention and prevention funds for grant programs with similar program purpose,
- Incentivize comprehensive regional partnerships, and
- By January 1, 2014, develop funding allocation policies that ensure that within three years no less than 70 percent of funding for "gang and youth violence suppression, intervention, and prevention programs and strategies is used in programs that utilize promising and proven evidence-based principles and practices."



In early 2013, the BSCC established a Gang Issues Standing Committee (Committee) and tasked the Committee with, among other things, providing policy recommendations to address the BSCC's requirements under AB 526. In November 2013 the 13-member BSCC Board (Board) adopted the Committee-recommended funding allocation policies that directed BSCC staff to clearly define what is meant by evidence-based programs, practices and strategies, and to identify the grant funding streams that will be included when determining the 70 percent threshold. The Board's approval of Committee-recommended policy also set the course for the BSCC to explore incentives that encourage regional collaborative partnerships. Regional collaborations were a significant component of previous CalGRIP awards and the BSCC will continue to emphasize these partnerships moving forward.

BSCC field representatives are in the process of becoming certified by the University of Cincinnati to assess evidence-based strategies. Ultimately, trained BSCC staff will be able to help locals direct funding to programs and practices that will best reduce gang activity while ensuring that state funds are used effectively.

According to a July 2013 BSCC survey of stakeholders, gang issues continue to be a public safety priority across California. Consequently, demand for CalGRIP funding remains strong. In the most recent grant cycle, 49 cities submitted proposals in request for nearly \$20 million to implement anti-gang programs. On January 1, 2014 the BSCC began to distribute the current round of funding to the 20 cities whose proposals were deemed most likely to produce positive results. Pursuant to Budget Bill Item 5227-101-0214 (SB 92, Chapter 36, Statutes of 2011), the CalGRIP Program appropriates \$9.2 million each year from the State Restitution fund with the following six provisions:

1. (a) \$1 million grant annually to the City of Los Angeles;(b) \$8.2 million competitive grants to all other cities
2. All grantees must provide a dollar for dollar match
3. The BSCC must submit a report and evaluation to the Legislature no later than April 2014
4. The grants shall be competitive to cities; no grant shall exceed \$500,000; at least two grants shall be awarded to cities with populations of less than 200,000; preference shall be given to regional approaches
5. Grants require collaboration with local Juvenile Justice Coordinating Councils, and each grantee must establish an Advisory Council with specified representation to help prioritize the use of the funds
6. A minimum of 20 percent of the funds received by grantees shall be distributed to community-based organizations.

Currently there are two active cycles of CalGRIP funding, each a two-year cycle, ending on December 31, 2014 and December 31, 2015 respectively. The BSCC is administering a total of \$18.5 million in grant funds to 34 cities. Each city is required to provide a local match, which means as of January 1, 2014 more than \$37 million in CalGRIP-initiated anti-gang programs are underway in California. The clerical burden of administering funding, both on the BSCC and applicants, is formidable. In March 2014 the BSCC Board approved changing CalGRIP to a 3-year grant cycle in order to ease the administrative burden, provide for greater project sustainability and, more importantly, because longer grant cycles are the cornerstone of effective evidence-based program implementation. It becomes effective for grant awards that run from January 1, 2015 through December 31, 2017.

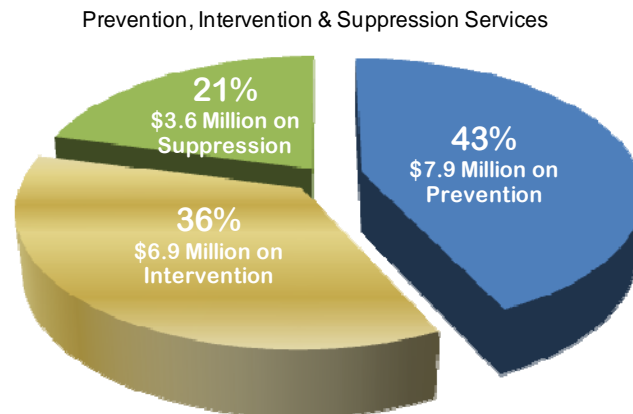
## Introduction

This report will illustrate the many ways in which grantees are partnering with other city and county agencies, law enforcement, schools, local business, and community-based organizations to make their neighborhoods and residents safer. Despite a lack of long-term data there is anecdotal evidence to support that CalGRIP funding is helping locals fight this top priority for law enforcement. The Chief of Police for the City of Fresno credits CalGRIP funds, in large part, for a 12 percent reduction in the city's crime rate.

*The war on gangs must be fought on multiple fronts by balancing strong enforcement, prosecution, and intervention efforts. The CalGRIP grant has given our department the opportunity to intervene in the lives of gang members by providing them with much needed services to include tattoo removal. The continuance of CalGRIP is vital to our overall efforts toward eradicating gangs from our neighborhoods.*

Police Chief Jerry Dyer, Fresno Police Department.

Evidence-based programs, practices and strategies (EBP) place emphasis on achieving measurable outcomes and making sure that the services provided and the resources used are effective. CalGRIP has historically recommended use of EBPs in the implementation of projects. Since gaining oversight of the program the BSCC makes the use of EBPs a requirement of funding.



Based on a grantee survey of intended use of funds, the chart above depicts the percentage of total funding that is allocated toward prevention, intervention and suppression. All grantees were required to identify the EBPs being applied to their programs. Following is a partial list of EBPs currently in use.

- **Prevention:** Botvin Life Skills Training Program, Boys and Girls Club, Big Brothers / Big Sisters, Out of School Time Program, Project Toward No Drug Abuse, Gang Resistance Education and Training (GREAT), Guiding Good Choices
- **Intervention:** Aggression Replacement Training (ART), Triple P Positive Parenting, Big Brothers / Big Sisters, Case Management, Functional Family Therapy, El Joven Noble Program, OLWEUS Bullying Prevention Program, Urban Youth Conservation Corps, Project Learn
- **Suppression:** Gang Detective Unit, CeaseFire Strategies, Gun Buy-Back Program, South County Youth Task Force, Tattoo Cover-Up Program, Point Break Program, Crisis Response, Proactive Peace Making

Along with funds allocation responsibilities, the BSCC is required to submit this report and evaluation of the CalGRIP Program to the Legislature by April 1, 2014. Due to the limited time that the BSCC has had CalGRIP oversight, it is difficult to make definitive conclusions as to the effectiveness of individual programs on the prevention and suppression of gang participation, violence and criminal activity.

It is important to note that the CalGRIP competitive process allows each applicant city to develop services and programs that meet its unique local needs. To that end, every applicant is required to establish a CalGRIP Advisory Council, consisting of city and county officials, local law enforcement, educational agencies and community-based organizations, to assess local need and prioritize the use of funds.

Programs designed to successfully prevent young people from embracing the gang lifestyle received the largest portion of funding. Essentially, the cities that were successful in receiving funding were those with the most comprehensive plans for attacking local gang problems – not necessarily those with the most obvious gang-related crime issues.

This report provides a snapshot of the approach employed by each of the 34 cities based on its own dynamic need. Each snapshot touches on the following headings and is based on information and data as provided by the grantees.

- **CalGRIP Advisory Council**
- **Program Description**
- **Program Goal**
- **Program Need**
- **Services and Evidence-Based Practices**
- **Measurable Objectives**
- **Collaborative Partnerships**
- **Program Evaluation**
- **Budget**

For the purpose of program descriptors, goals, needs, objectives, EBPs, and data, the information in the following profiles is in summary format and not exhaustive. For details about a specific program, please contact the BSCC.

**Apple Valley CalGRIP  
Coordinating and  
Advisory Council**

**Project Director**  
**Sgt. Shawn Henry**  
Apple Valley Police Dept.

**AVPAL Executive Officer**  
**Cpt. Lana Tomlin**  
Chief of Police  
Apple Valley Police Dept.

**Financial Officer**  
**Marc Puckett**  
Finance Director  
Town of Apple Valley

**Council Member**  
**Donna Kaufman**  
Deputy District Attorney  
San Bernardino County

**Council Member**  
**Tom Hoegerman**  
Superintendent  
Apple Valley School District

**Council Member**  
**Trish Hill**  
Chief Financial Officer  
Apple Valley  
Police Activities League

## Town of Apple Valley

The Town of Apple Valley and the local gang task-force use CalGRIP funds for the continued provision of gang suppression, intervention and prevention programming for youth at high risk of gang involvement. The program targets areas where gang activity is most prevalent.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant period: January 1, 2014 to December 31, 2015
- The Apple Valley Police Department is the lead agency for CalGRIP

### Program Goals

The Apple Valley CalGRIP program has two overarching goals:

- Provide life skills to help prevent students from participating in gang activity
- Suppress gang activity and reduce its related crime in target areas

### Program Need

Apple Valley and the surrounding region has had an infiltration of Los Angeles-based gang members. From 2006 to 2010, the number of 7th-grade boys who identified themselves as gang members nearly doubled.

Apple Valley Unified School District	2006-2008				2008-2010			
	Female		Male		Female		Male	
	Yes	No	Yes	No	Yes	No	Yes	No
7th Grade	12.3%	87.7%	10.4%	89.5%	13.0%	87.0%	19.3%	80.7%
9th Grade	7.5%	92.5%	11.0%	89.0%	9.2%	90.8%	13.9%	86.1%
11th Grade	4.1%	95.9%	14.0%	86.0%	6.4%	93.6%	11.9%	88.1%

During the same period, Part 1 crimes (crimes against people and thefts) increased 7 percent in Apple Valley, yet decreased in surrounding areas.

Jurisdiction	Population	2010 Reporting of Part 1 Crimes
Apple Valley	70,700	7% Increase
Hesperia	92,062	17% Increase
Victorville	120,336	Down by 7%
Adelanto	31,765	Down by 8%
Victor Valley (entire Region)	370,000	Down by 11%

### Services & Evidence-Based Programs

- Botvin Life Skills Training Program (LST)  
Based on three critical domains: personal self-management skills, general social skills, and drug resistance skills
- SHOCK Program  
Self-discipline, Honor, Obedience, Character, and Knowledge

## Measurable Objectives

- 50% of Botvin students will increase their grade point average by 1 point
- 50% of Botvin students reduction in school disciplinary actions, truancies, and criminal citations
- 10% reduction in gang-related crime town-wide
- 2% reduction in Part 1 crimes in target areas

## Collaborative Partnerships

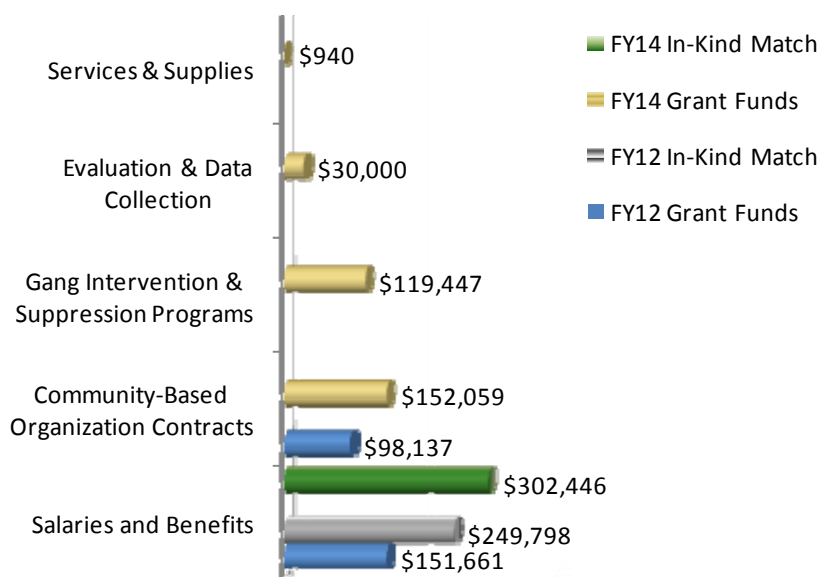
- The City of Apple Valley, Apple Valley Police Department
- The County of San Bernardino: Probation Department, Sheriff’s Department, Juvenile Justice Coordinating Council, District Attorney’s Office, Office of Education
- Apple Valley Unified School District
- Apple Valley Police Athletic League

## Program Evaluation

- Data evaluation occurs via contract with EMT Associates using Senior Research Associate, Carrie Petrucci, MSW, Ph.D. Dr. Petrucci is assisted by a research associate.
- The program uses a process and outcome evaluation methodology that is multi-level, incorporating program and individual level data, and uses mixed-methods, incorporating qualitative and quantitative measures.
- Project data collection methods and tools include: shared spreadsheets, Survey Monkey specific to program activities, attendance logs, curricula reports, pre/post tests, recorded interview, completion status reports, and existing school and crime data.

## Budget

To date Apple Valley has received a total of \$552,244 in CalGRIP funds



“Apple Valley’s CalGRIP program is a data-driven, coordinated use of resources and proven programs in response to crime and related youth issues we are experiencing. The early prevention programs target middle school students at risk of joining a gang.”

Robert Lovingood  
First District Supervisor  
San Bernardino County

**Carpinteria CalGRIP  
Coordinating and  
Advisory Council**

**Patricia Alpert**  
Executive Director, Carpinteria  
Education Foundation

**Marybeth Carty**  
Carpinteria Care for Youth

**Paul Cordeiro**  
Principal, Rincon High School

**Gerardo Cornejo**  
Principal  
Carpinteria High School

**Erin Cross**  
Manager, Juvenile Services  
Santa Barbara Co. Probation

**Eduardo Cué**  
Program Director, Council on  
Alcohol and Drug Abuse

**Hilary Dozer**  
Chief Dep. District Attorney  
County of Santa Barbara

**Dave Durflinger**  
Carpinteria City Manager

**Kristin Mayville**  
Principal,  
Rincon High School

**John Merritt**  
Principal  
Carpinteria Middle School

**Holly Minear**  
Principal, Summerland and  
Aliso Elementary Schools

**Ruth Rech**  
Director Pupil Services  
Carpinteria Unified School  
Dist.

**Jill Sharkey, Ph.D.**  
Gevirtz Graduate School  
U.C. Santa Barbara

**Sharon Velarde**  
Director, Special Projects  
Carpinteria Unified School  
Dist.

**Tom Verica**  
County of Santa Barbara  
Alcohol Drug Mental Health  
Services

## City of Carpinteria

The City of Carpinteria uses CalGRIP funds for gang prevention and intervention. The program will continue to build upon a research-based framework that emphasizes individual developmental strengths and increased protective factors in the family, school and community for at-risk youth.

- Prior grant period: January 1, 2012 to December 31, 2013.
- Current grant period: January 1, 2014 to December 31, 2015
- The Carpinteria Administrative Services Department is lead agency for CalGRIP

### Program Goal

To increase the resiliency of at-risk youth who are targeted for project services, as measured by changes in attitude toward gang involvement, and increased social and emotional protective factors in the family, school, and community

### Program Need

The Carpinteria Unified School District (CUSD) serves 2,291 students. The project targets approximately 1,250 youth and their families due to related risk factors.

Targeted Risk Factors for CUSD Students At Risk of Gang Activity or Involvement*	
Family	<ul style="list-style-type: none"> <li>• Many families with multi-generational gang involvement</li> <li>• 63% of CUSD students are from low-income families</li> <li>• Relaxed parental attitude toward alcohol and drug use                             <ul style="list-style-type: none"> <li>• 45% of 9th graders report drinking alcohol at home</li> <li>• 19% report no parental disapproval of marijuana use</li> </ul> </li> </ul>
Alcohol & Drug	<ul style="list-style-type: none"> <li>• 26% of 7th &amp; 9th graders used alcohol and drugs before age 11</li> <li>• 37% of 9th and 40% of 11th graders reported alcohol or drug use in the last month</li> <li>• 15% of 9th and 17% of 11th grade students reported more than one experience indicative of substance abuse dependency</li> </ul>
Mental Health	<ul style="list-style-type: none"> <li>• 1 of 4 local secondary students reported being depressed</li> <li>• 17% of 9th and 13% of 11th grade students reported that they have seriously considered a suicide attempt within the last year</li> </ul>
School	<ul style="list-style-type: none"> <li>• 56% of elementary students and 27% of secondary students are English Language Learners</li> <li>• Nearly 1 in 4 of all students in the district were truant in the 2011-12 school year</li> </ul>
*Based on a CUSD Report	

### Services & Evidence-Based Programs

- START (Support, Treatment, Advocacy, and Referral Team) Program
- CADA (Council on Alcoholism and Drug Abuse) Mentoring Program
- CL/FNL (Club Live/Friday Night Live) facilitated by CADA
- AllStars Afterschool Program
- Reconnecting Youth Program, CADA-based Intervention Program
- Teen Court and Social Training Classes

## Measurable Objectives

- 75% of START students will complete counseling
- 65% of CADA students will show improvements substance abuse, family relationships and social supports
- 90% of CL/FNL participants will report increased opportunities for community engagement, and leadership
- 5% improvement each semester in GPA & attendance for AllStars Afterschool Program students
- 75% of Reconnecting Youth Program students will improve in one or more of the following: GPA, attendance, mood management, decreased drug use
- 90% of Teen Court direct referrals will not reoffend within six months; 90% of students referred to classes and jury duty will complete their contract successfully
- 45% of Matrix students and 80% of CYT students will successfully complete substance abuse training

## Collaborative Partnerships

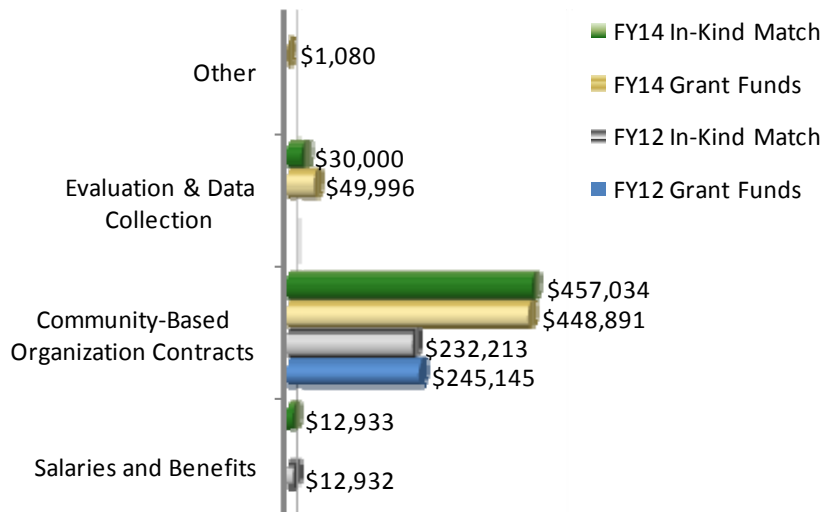
- City of Carpinteria: Administrative Services Department, Carpinteria Police Department
- Carpinteria Unified School District and the Carpinteria Education Foundation
- Council on Alcoholism and Drug Abuse
- Santa Barbara County Sheriff, Carpinteria Substation
- South Coast Task Force on Youth Gangs
- County of Santa Barbara: Sheriff, Probation Department, Juvenile Justice Coordinating Council, Office of Education, Office of the District Attorney, Alcohol Drug Mental Health Services

## Program Evaluation

- Data evaluation occurs via contract with Dr. Jill Sharkey of the University of California at Santa Barbara.
- Process and outcome evaluation methodology, multi-level and mixed-method, uses program and individual level data, and qualitative and quantitative measures.
- Data collection methods and tools: spreadsheets, surveys, interview, self-reporting, logs, curricula reports, completion status reports, pre/post tests, and existing school and crime databases.

## Budget

To date Carpinteria has received a total of \$745,112 in CalGRIP funds



“It is my belief that the strategies proposed for the Carpinteria CalGRIP program will help youth in the City of Carpinteria develop the skills and knowledge necessary to disassociate them from gang violence and prepare them to positive and successful members of the community.”

Saul Serrano  
Coordinator  
South Coast Task Force on Youth Gangs

**Chico CalGRIP  
Advisory Council**

**Brian Nakamura**  
City Manager  
City of Chico

**Kirk Trostle**  
Police Chief  
Chico Police Department

**Steve Bordin**  
Chief Probation Officer  
Butte County Probation

**Mike Ramsey**  
District Attorney  
Butte County

**Dave Scott**  
Superintendent, Chico  
Unified School District

**Matt Thomas**  
Professor, CSU  
Member, Butte County  
Juvenile Justice  
Commission

**Rachell Brobst**  
Chief Executive Officer  
Boys and Girls Club  
North Valley

## City of Chico

The Chico CalGRIP is a multi-pronged project of gang prevention, intervention, and suppression programming. The Chico Police Department (CPD) working with the Boys and Girls Club of North Valley (BGCNV) and other local agencies will provide program services to at-risk youth who are involved or in danger of becoming involved in gang activity.

- Current grant period: January 1, 2014 to December 31, 2015
- City of Chico Police Department serves as lead for CalGRIP

### Program Goal

The CPD, in partnership with the BGCNV and the Chico Unified School District, will coordinate a multijurisdictional approach to provide gang prevention, intervention, suppression, and re-entry services for at-risk youth in the Chico area

### Program Need

The City of Chico has experienced a steady increase in criminal street gang behavior over the last few years. Currently, there are between 1,200 and 1,300 gang members within the city area. Gang members throughout the county gather in Chico, making the city a hub for gang activity. As a result, there has been a sharp rise in the number and severity of gang related crimes.

Risk Factors Contributing to Gang-related Crime in the Chico Community
<ul style="list-style-type: none"><li>• 10% unemployment rate in Butte County, compared to 8.6% statewide</li><li>• 18.3% poverty rate, compared to 14.2% statewide</li><li>• 21.7% of individuals in Chico live below the poverty rate</li><li>• 78% of school-age children in the county qualify for free or reduced lunch</li><li>• Severe budget cuts reduced police staffing, and eliminated School Resource Officers in the three area high schools</li></ul>



### Services & Evidence-Based Programs

- Aggression Replacement Training (ART)  
Focuses on improved social skills, moral reasoning, anger management, and reducing aggressive behavior
- BGCNV Project Learn  
Promotes accountability, organizational capacity, improved school performance
- BGCNV SMART Leaders  
Focus on planning, development, leadership, mentoring, and community service
- Why Try Program (Implemented by BGCNV)  
Improves outcomes in the areas of truancy, behavior and academics
- Common Sense Discipline and Restorative Justice  
Positive youth development, problem solving, and conflict resolution



## Measurable Objectives

- 15% increase in school attendance for students in prevention, intervention and suppression programs
- 75% of students participating in BGCNV activities will complete all sessions of their activities
- 50% of families participating in family education workshops will complete at least 75% of assigned activities
- 15% decrease in school suspensions, expulsions, school-related incidents for the students that participate in intervention and suppression programming
- 15% decrease in juvenile crime incidents and juvenile gang incidents for the students that are participating in intervention and suppression programming
- 50% of youth participating in community service will complete their hours of service
- 50% of youth participating in the job mentoring program will complete the program
- 60% of Reentry youth will have no new offenses (measured annually)

## Collaborative Partnerships

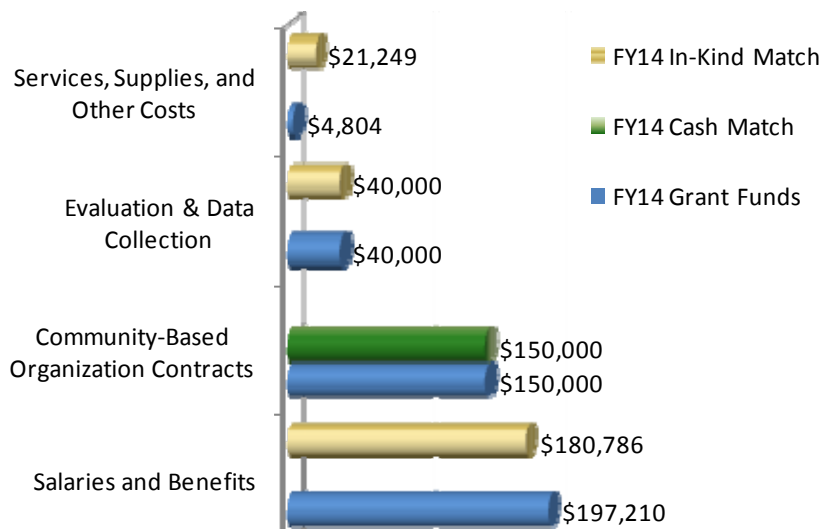
- Chico Police Department
- City of Chico
- Chico Unified School District
- Boys and Girls Club North Valley
- Butte County: Probation Department, Office of the District Attorney, Juvenile Justice Commission

## Program Evaluation

- Data evaluation will occur via contract with Gary Bess Associates (GBA), evaluation consultants. GBA has specialized criminal justice and behavioral health fields for more than 20 years.
- GBA will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures. Data collection methods and tools will include: spreadsheets, surveys, self-reporting, logs, curricula reports, completion status reports, pre and post tests, interview, and existing school and crime databases.

## Budget

Chico has received a total of \$392,014 in CalGRIP funds



“The funding for this program greatly enhances the police department’s ability to interact with school personnel. This will help identify youth who have a high risk factor of becoming involved in gang behavior.”

Excerpt: City of Chico, California Gang Reduction, Intervention and Prevention Program Application 2013

**Compton CalGRIP  
Advisory Committee**

**Aja Brown**  
Mayor  
City of Compton

**G. Harold Duffey**  
City Manager  
City of Compton

**Janna Zurita**  
Councilwoman District 1  
City of Compton

**Satra Zurita**  
Senior Administrative  
Analyst, City of Compton  
Dept. of Public Works

**Darin Brawley**  
Superintendent  
Compton Unified School  
District

**Jackie Lacey**  
District Attorney  
County of Los Angeles

**Leonard McCray**  
Captain, Compton Station  
Los Angeles County  
Sheriff's Department

**Jerry Cummings**  
Lieutenant  
Compton Station  
Los Angeles County  
Sheriff's Department

**Jerry Powers**  
Chief Probation Officer  
Los Angeles County  
Probation Department

## City of Compton

The City of Compton will use CalGRIP funds to enhance the Gang Resistance Education and Training (GREAT) Program that has been successfully operating in the Compton Unified School District elementary and middle schools. The GREAT Summer and GREAT Families components will be added to existing programs to create comprehensive gang prevention programming for the district.

- Current grant period: January 1, 2014 to December 31, 2015
- City of Compton, Grants Division serves as lead for the CalGRIP Program

### Program Goal

To successfully incorporate the components of GREAT Summer and GREAT Families to the existing GREAT program in the elementary and middle schools to enhance gang prevention and intervention services to students and families in the Compton Unified School District

### Program Need

The breadth of gang culture in the City of Compton is nearly unmatched. The CQ Press ranks Compton as the 8th most dangerous city in the country.

In 2013 there was a spike in gang-related homicides. The Los Angeles County Sheriff also reported an increase in the crimes of aggravated assault, burglary, prostitution and theft.

- In 2013 there were 22 slayings in Compton, all classified as gang-related.
- In 2012, 15 of 21 killings in the City were gang-related.
- Per the Los Angeles County Sheriff, there are 3 prevalent gangs in Compton with more than 50 separate groups.

The City of Compton has other external and internal impediments in addressing the issues of gang-related crime in the community.

- Changes in California's correctional policies whereby the responsibility for lower level offenders and parolees has shifted from state to local jurisdictions.
- Lack of funding for law enforcement and other prevention agencies to meet the goals of violent crime reduction, gang neutralization, and drug elimination and reduction through prevention and intervention.

### Services & Evidence-Based Programs

- GREAT Program  
School-based, law-enforcement officer instructed classroom curricula, intended to immunize youth against delinquency, violence, and gang involvement
- GREAT Summer Component  
Builds on school-based program, teaches social skills, adds structured activities to summer months, creates relationships with community and law enforcement
- GREAT Families Component  
Engages parents and youth to promote positive family bonds. Provides parenting tools, improves communication, identifies the importance of rules and discipline

### Measurable Objectives

- More positive attitudes toward police
- More positive attitude about police in classrooms
- Less positive attitude about gangs
- More use of refusal skills
- Higher collective efficacy
- Less use of hitting neutralizations
- Less anger
- Lower rates of gang membership
- Less risk-seeking

### Collaborative Partnerships

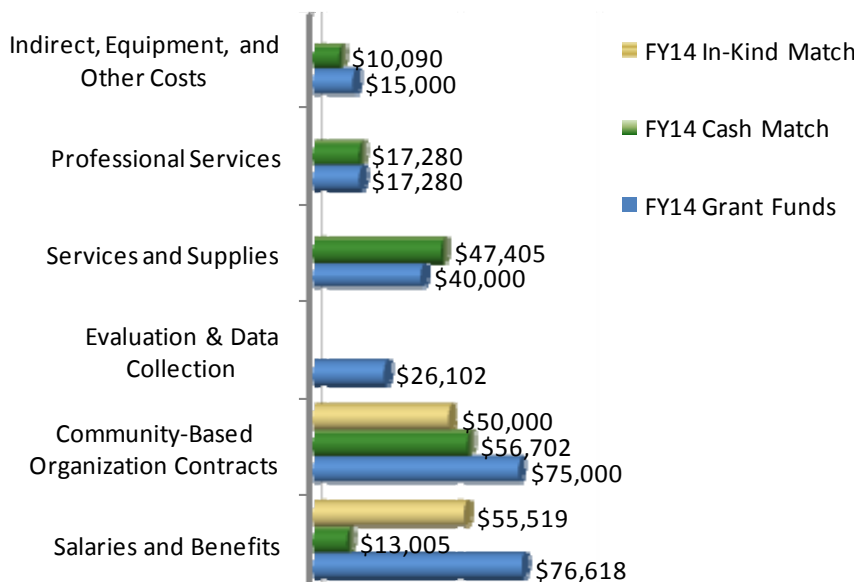
- City of Compton, Grants Division
- Compton Unified School District
- Compton Station, Los Angeles County Sheriff’s Department
- County of Los Angeles: Office of the District Attorney, Probation Department
- Youth Athletic League

### Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

### Budget

Compton has received a total of \$250,000 in CalGRIP funds



“Compton, a city of about 100,000 is in the midst of a community emergency as violent crime has risen. It is our intent to take immediate action. The grant is an important part of that strategy.”

Aja Brown  
Mayor  
City of Compton

**Corona CalGRIP  
Coordinating and  
Advisory Council**

**Bradley L. Robbins**  
City Manager, City of Corona

**Barbara Thierjung**  
Public Safety Finance  
Deputy Director, Corona

**Michael E. Abel**  
Chief of Police, Corona  
Police Department (PD)

**Thomas Weeks**  
Captain, Corona PD

**Paul Mercado**  
Sergeant, Corona PD

**Dan Leary**  
Sergeant, Corona PD

**Jerry Lopez**  
District Attorney  
County of Riverside

**Joe Doty**  
Deputy Probation Officer  
Riverside County Probation

**Michael Cobarrubias**  
Assistant Superintendent  
Corona-Norco Unified  
School District (CNUSD)

**Steve Ellis**  
Security Supervisor, CNUSD

**Stacy Newton**  
Strategic Partnership  
Schools Group

**Brian Cervantes**  
Captain, Corona Police  
Community Partnership

**Dom Betro**  
President  
Family Services Association

**Carol Coyne**  
Co-President  
United Neighbors Involving  
Today's Youth (UNITY)

## City of Corona

The City of Corona will use CalGRIP funds in a collaborative effort to reduce gang membership through the use of evidence-based prevention and intervention programs in coordination with the Corona Police Department's ongoing suppression activities.

- Current grant period: January 1, 2014 to December 31, 2015
- The Corona Police Department serves as lead for CalGRIP

### Program Goals

The Corona CalGRIP project has identified two overarching goals

- Provide evidence-based programs, practices, and strategies for intervention and prevention for at-risk youth to reduce gang activity in the community
- Increase systems capacity and infrastructure to address gang-related activity

### Program Need

The risk factors for gang involvement in City of Corona community and for students in the Corona-Norco Unified School District are high.

Results from a 2012 California Health Kids Survey represent trends that are of growing concern - according to student reports, risky behaviors are increasing and protective factors are decreasing.

- 40% of children and youth live in single-family households
- 20% of the population, aged 25 and over, are high school drop-outs
- In the 2012-13 school year, 286 CNUSD students were on formal probation
  - The recidivism rate is 54%
- CNUSD has a truancy rate of 14%
- 2,490 students were suspended; 150 students were expelled
  - 35% of the incidents were related to violence
  - 14% were related to drug use
- An estimated 30% of CNUSD students have unmet mental health needs
- 24% of students have engaged in a physical fight on campus in the last year
- 28% report being a victim of bullying
- 19% reported current alcohol use
- 22% reported current marijuana use
- 48% of students did not endorse a high level of developmental assets

### Services & Evidence-Based Programs

- GREAT Program  
Gang Resistance Education and Training: school-based, law-enforcement officer instructed classroom curricula, intended to immunize youth against delinquency, violence, and gang involvement
- ART Program  
Aggression Replacement Training, which focuses on improved social skills, moral reasoning, anger management, and reducing aggressive behavior

## Measurable Objectives

- Decrease the juvenile recidivism rate by 10%
- Decrease current alcohol and drug use by 15%
- Decrease the percentage of expulsions and suspensions related to violent/aggressive behavior by 30%
- Decrease truancy rates by 10%
- Decrease juvenile crime rates by 20%
- Decrease the number of incidents of graffiti and tagging by 25%
- Decrease youth gang membership by 20%

## Collaborative Partnerships

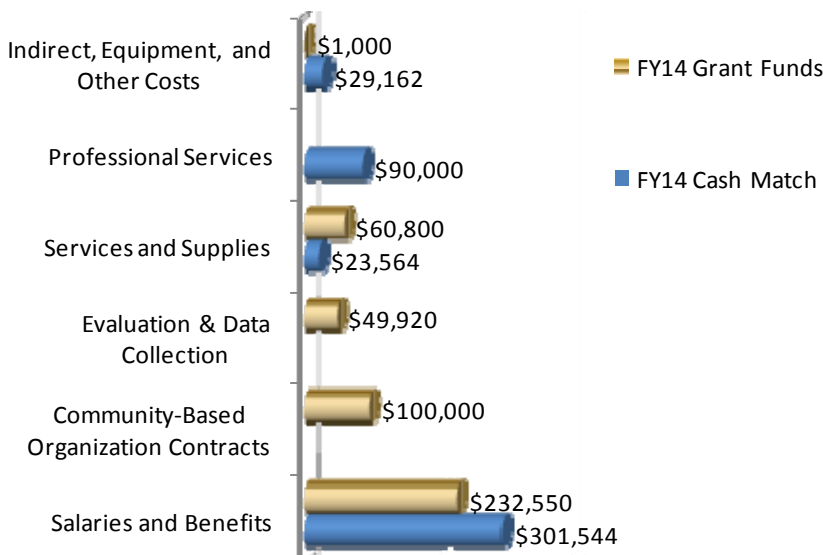
- Corona Police Department - CalGRIP Lead Agency
- City of Corona
- Corona-Norco Unified School District
- Riverside County: Office of the District Attorney, Probation Department
- Corona Police Community Partnership
- Strategic Partnership Schools Group
- Family Services Association
- United Neighbors Involving Today's Youth

## Program Evaluation

- Corona has contracted with Strategic Partnership Schools Group (SPSG) to serve as the program evaluator. SPSG has extensive experience evaluating state and federal grant programs that address youth violence.
- The program will utilize will use a mixed method (process, outcome and fidelity) evaluation methodology, that is multi-level, using program and individual level data, and qualitative and quantitative measures. Tools and methods for data collection: existing school and crime records, attendance logs, fidelity checks, treatment logs, discharge logs, surveys, pre/post tests, interview, and completion status reports.

## Budget

The City of Corona has received a total of \$444,270 in CalGRIP funds



“We have had great success with our innovative programs that have used strategic approaches through partnerships with law enforcement, juvenile justice agencies, local education agencies, community-based organization, local businesses and faith-based organizations.”

Excerpt: City of Corona, California Gang Reduction, Intervention and Prevention Program Application, 2013

Duarte CalGRIP  
Advisory Council and  
Community Mediation Team

**Deputy Addi Sardar**  
LA County Probation

**Karen Herrera**  
City Manager, City of Duarte

**Liz Reilly**  
Mayor Pro-Tem, City of Duarte

**Captain Christopher Nee**  
LA County Sheriff

**Sergeant Tony Haynes**  
LA County Sheriff

**Deputy Eduardo Cordero**  
LA County Probation

**Aida Torres**  
Crime Prevention Specialist  
City of Duarte

**Reyna Diaz**  
President  
Duarte Unified School District

**Iring Montenegro**  
Park Program Director  
LA County Parks & Recreation

**Larry Spicer**  
Council Member  
City Monrovia

**Terrence Williams**  
Council Member, Monrovia  
Arcadia Duarte Council

**Lois Gason**  
Community Leader  
City of Duarte

**Marin Martinez**  
Project Director  
Torre de Alabanza

**Ulises Gutierrez**  
Project Director  
Y-Life Project

**Christine Bennett**  
**Derek Blow**  
Staff Interventionists  
Y-Life Project

**Terrence Brown**  
MAP & Monrovia PD Chaplain

**William Kelly**  
Senior Pastor  
Abundant Living Church

## City of Duarte

The City of Duarte uses CalGRIP funds for the Duarte Prevention and Intervention (Duarte PIP) project. Modeled after the Gang Alternative and Prevention Program (Los Angeles County Probation), Duarte PIP uses a multi-dimensional approach to provide evidence-based prevention, intervention and suppression programming to an underserved population of at-risk youth and their families.

- Grant period: January 1, 2013 to December 31, 2014
- The City of Duarte Public Safety Department serves as lead for CalGRIP

## Program Goal

Duarte PIP's primary goal is to reduce gang membership and gang-related violence by coordinating with law-enforcement, schools, and other community organizations to provide comprehensive, evidence-based programming for at-risk youth and their families

## Program Need

For 45 years, 3 major, multi-generational street gangs have negatively influenced youth in the City of Duarte. Combating gang recruitment gang-related crime has proven difficult due to limited resources and contributing risk factors.

- 140% increase in gang-related Part 1 crimes (crimes against people and thefts) from January to August 2012 compared to the same months in 2011.
- There are 550 known gang members from 3 prevalent gangs
- Multi-generational nature of gangs poses recruitment threat to local youth
- Limited economic opportunity contributes to gang involvement
- Gang recruitment efforts intensify with return of parolees and probationers
- Local budget cuts hinder law enforcement's ability meet gang neutralization, and violent crime prevention and intervention goals

## Services & Evidence-Based Programs

- Duarte Youth Programs
  - Caring Helping Youth Living In Life (CHYLL), Duarte Area Resource Team (DART), Youthworks
  - Focus on leadership, job skills, community service, pro-social behaviors
- THINK Together After-School Programs
  - Focus on improving academic performance and reducing truancy
- YMCA Homework Heroes
  - Extended care treatment for youth and families - tutoring, counseling, activities, and pro-social classes
- Y-Day Camps
  - Focus on community activities, character and team building, pro-social behavior

## Measurable Objectives

- Reduce gang membership and violence by 50% during the life of the grant
- Provide program services to a target population of 500 juveniles and their families
- Increase the Academic Performance Index by 3-4% at each of the 6 schools in the district
- Reduce truancy rates at elementary and intermediate schools from 9.2% to 8%

## Collaborative Partnerships

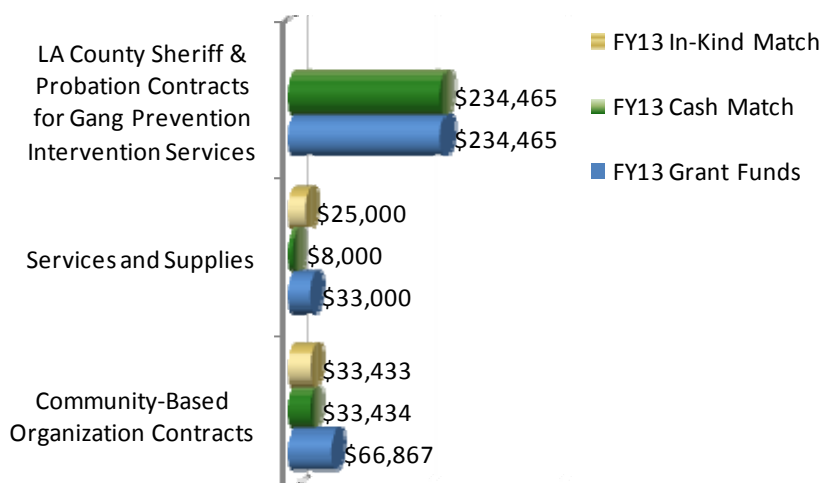
- City of Duarte
- Duarte Unified School District
- Los Angeles County Sheriff
- Los Angeles County Probation
- Santa Anita YMCA
- Foothill Unity Center
- Duarte Share Mentoring Program
- Foothill Family Services

## Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include (but are not limited to): computer-assisted risk-assessment, sign-in and attendance sheets, counseling forms, progress reports, survey, completion status reports, observation reports, interview, and existing school and crime data.

## Budget

The City of Duarte has received a total of \$334,332 in CalGRIP funds



“Our Youth Programs are carefully designed to provide opportunities to create a sense of belonging in the community. They range from mentoring to community service. Youth work alongside community leaders, law enforcement, and city staff to establish a network filled with pro-active adults and positive ties with law enforcement.”

Excerpt: City of Duarte, California Gang Reduction, Intervention and Prevention Program Application 2012

Fillmore CalGRIP  
Advisory and  
Coordinating Council

**Monica McGrath**  
Chief of Police, Fillmore PD  
TW-F Project Director

**Pamela Stewart**  
Vice President, City Impact  
TW-F Program Manager

**Daniel Moody**  
TW-F Case Manager

**Hon. Manuel Covarrubius**  
Presiding Juvenile Court Judge  
Ventura

**Mark Varela**  
Chief Probation Officer, Ventura

**Betty Alvarez Ham**  
President, City Impact

**Geoff Dean**  
Sheriff, Ventura County Sheriff

**Greg Totten**  
District Attorney, Ventura

**Barry Fisher**  
Director, Public Health Services

**Meloney Roy**  
Director  
Behavioral Health Department

**Terrence Towner**  
Chair, Juvenile Justice  
Delinquency Prevention Comm.

**Steve Lipson**  
Public Defender, Ventura

**Kathy I. Long**  
Board of Supervisors

**John Zaragoza**  
Board of Supervisors

**Stanley Mantooth**  
Superintendent of Schools

**Barry Zimmerman**  
Director  
Human Services Agency

**Michael Powers**  
County Executive Officer

## City of Fillmore

The City of Fillmore uses CalGRIP funds for its Transformation Works – Fillmore (TW-F) program. TW-F utilizes evidence-based programs and strategies targeted for high-risk gang-affiliated and gang-involved youth. The program provides services that address gang and drug issues, and teach problem-solving, decision-making and communication skills.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2014 to December 31, 2015
- The Fillmore Police Department is the lead agency for CalGRIP

### Program Goal

The programs overall goal is to combine prevention and intervention services through evidence-based programs, practices and strategies to reduce risk factors and enhance protective factors, and as a result prevent youth from becoming victims or from entering the criminal justice system

### Program Need

Gang activity has long been a major issue for the City of Fillmore. In March 2012, a survey by the Ventura County Sheriff was published titled *The Circle of Care Safety Blueprint*. It identified critical community needs and factors that contribute to increasing gang activity.

- 80% of those surveyed designated youth violence as a high area of concern and stated a need for support systems for mentoring and gang prevention
- There are budget constraints, limited resources and a shortage of recreational activities
- The unemployment rate has climbed to 10.4%
- The drop-out rate among area high schools is 16.4%

Results of a California Healthy Kids Survey (2010) indicate that students in the Fillmore Unified School District suffer a sense of hopelessness and have safety concerns related to gangs and violence at school.

- 41% of middle school students and 45% of high school students indicate gang activity as a moderate or severe problem at school
- Only 14% of high school students feel there are sufficient resources to create a safe campus
- 65% of middle school and 41% of high school students indicate vandalism and graffiti as a moderate or severe problem on campus

### Services & Evidence-Based Programs

- Case Management & Academic Intervention
- Moral Reconciliation Therapy & Trauma focused Cognitive Behavioral Therapy
- Functional Family Therapy
- OLWEUS Bullying Prevention Program
- Parent Project & Triple P-Positive Parenting Program
- Palmer Drug Abuse Program
- Big Brothers/Big Sisters Mentoring Program
- Money Matters, Successful Living, Life Skills Training & Social Skills Training
- Emergency Entry to Exit (Violence Prevention Program)



### Measurable Objectives

- 10% reduction in violent juvenile crimes and incidences of gang-related violence for all participants
- 10% reduction in the incidence of gang-related violence, for all participants
- 50 youth will receive case management services with the following expected objectives:
  - 100% of the participants will have and Individualized Service Strategy and/or Individual Employment Plan
  - 75% of school-age participants be return to or be enrolled in school, GED, or local college classes
  - 75% of age-appropriate participants will be placed in a Work Readiness Program and 30% will receive unsubsidized employment
- Participants will have a 50% reduction in the number of police contacts/arrests
- 80 youth will receive Gang Awareness/Anger Management education/prevention classes with the following objectives:
  - 60% of participants will reduce negative/gang-related behaviors on school campus
  - Participants will have a 10% reduction in violations for gang terms and weapons

### Collaborative Partnerships

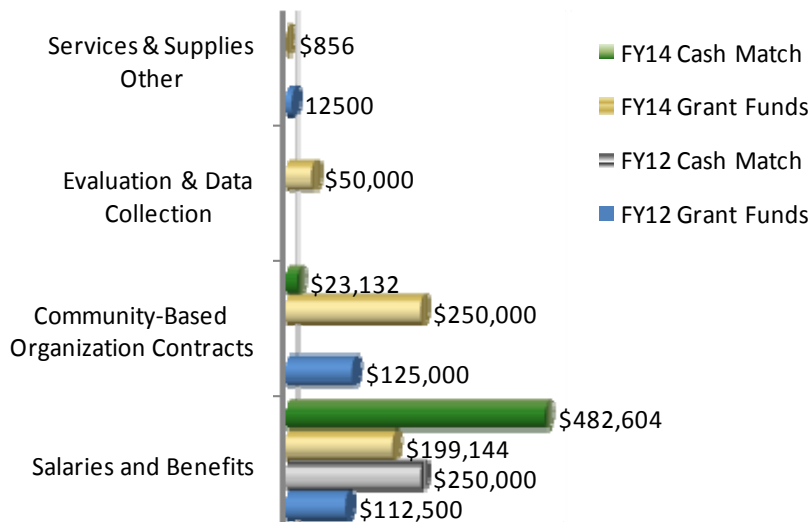
- The City of Fillmore, Fillmore Police Department
- County of Ventura: Sheriff’s Department, Probation Department and Juvenile Justice Coordinating Council, Board of Supervisors, Human Services Agency
- Fillmore Unified School District
- Community Based Organizations: City Impact, Big Brothers and Big Sisters, One Step A La Vez, Boys and Girls Club of Santa Clara Valley, Palmer Drug Abuse Program, Interface Children and Family Services

### Program Evaluation

- TW-F has contracted with The National Council on Crime and Delinquency (NCCD) for program evaluation
- NCCD uses a process evaluation that includes a systematic review of data to delineate services and activities, and uses a heuristic model to organize data and structure analysis of complex initiatives, a model that focuses on five elements: context, identification, interventions, linkages and goals. The outcome evaluation is mixed-method using both quantitative and qualitative data.

### Budget

To date the City of Fillmore has received a total of \$750,000 in CalGRIP funds



“I have seen great value from the services provided by Transformation Works—Fillmore to high risk youths in our communities and neighborhoods. The collaborative partnerships are committed to providing a positive change, and we are pleased with the working relationships that have been established over the years .”

Kathy Long  
Ventura County Supervisor  
District 3

**City of Fresno  
Mayor's Gang Prevention  
Initiative Advisory Board**

**Honorable Kimberly Gaab**  
Fresno County Superior Court  
Juvenile Justice Division

**John Navarrette**  
Administrative Office,  
City of Fresno

**Ken Taniguchi**  
Chief Public Defender, Fresno

**Ashley Swearengin**  
Mayor, City of Fresno

**Margaret Mims**  
Sheriff, County of Fresno

**Rick Chavez**  
Chief Probation Officer, Fresno

**Jerry Dyer**  
Chief of Police, Fresno PD

**Elizabeth Egan**  
Chief District Attorney, Fresno

**Howard Himes**  
Director Social Services, Fresno

**Mike Hanson**  
Superintendent  
Fresno Unified School District

**Chris Villa**  
Dean of Student Services  
Fresno City College

**Ralph G. Piearcy**  
District Administrator  
CDCR Fresno Adult Parole

**Donna Taylor, MSN**  
Director, Behavioral Health  
County of Fresno

**Mike Berg**  
Superintendent  
Central Unified School District

**Jim Abrames**  
Division Chief, CHP-Central

**Jim Yovino**  
Superintendent  
Fresno CO Office of Education

**John Pestorich**  
Superintendent  
Washington Unified School Dist.

**Ruby M. Hefley**  
Community Member

**Diane Carbray**  
Director  
Boys & Girls Club, Fresno CO

**Pastor Ricardo Garcia**  
Restoration Outreach  
Christian Center

## City of Fresno

To impact gang activity, the City of Fresno, uses a regional approach that involves county-wide law enforcement, government agencies, school district officials, a local gang consortium, and many community partners. CalGRIP funds are used for a wide spectrum of evidence-based prevention, intervention and suppression programs ranging from social service needs to street level enforcement units.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The Fresno Police Department is the lead agency for CalGRIP

### Program Goals

- MGPI: Provide resources for youth and adults in need of encouragement and services to leave the gang life style, gain employment and be productive citizens
- El Joven Noble: Provide a safe environment for young male Latinos; engage a supportive program that provides alternatives to violence
- Ceasefire, PSN: Provide pro-active intervention and investigations involving gangs, gang violence, and illegal firearms
- Care Fresno: Create safe and healthy communities by training program site leaders to live in gang infested neighborhoods

### Program Need

The City of Fresno has a long and deep-rooted history of gangs and gang violence, particularly violent incidents involving guns.

Fresno Police Department data indicates that gangs and guns contribute to a high percentage of violence in the community.

- In 2012, 159 of 244 shootings and 28 of 51 homicides were gang-related
- In 2013 (through September 15) 160 of 266 shootings and 22 of 39 homicides were gang-related

According to data from the street-gang law enforcement team, Multi-Agency Gang Enforcement Consortium or MAGEC, gang activity severely impacts the City of Fresno and the surrounding community.

- In the County of Fresno, there are 24,000 gang members/associates and 141 established gangs in the County of Fresno
- In the City of Fresno, there are 10,100 gang members in 94 gang sets, and 5,000 to 10,000 associated gang members
- Fresno County is home to 3.05% of the nation's total gang members

### Services & Evidence-Based Programs

- Mayor's Gang Prevention Initiative (MGPI)
- El Joven Noble Program
- Fresno Ceasefire
- Project Safe Neighborhoods (PSN)
- Care Fresno

## Measurable Objectives

- Enroll 100 participants in the MGPI services during the 2-year grant cycle
- Enroll 60 participants in the El Joven Noble 10-session violence prevention sessions
- Enroll 30 participants in a 2-hour monthly “El Circulo de Jovenes” support group
- Conduct needs assessment and community referrals to 30 El Joven participants
- Ceasefire/PSN: Review and screen 100 gang-related illegal firearm cases by the of Year 1 and 150 cases by the end of Year 2
- Establish 5 new Care Fresno community learning sites in gang-dominated residential areas
- Enroll 110 children per year in “Care Camp” ( a 1-week summer camp) at no cost
- Enroll 115 children in Care Fresno after school programs

## Collaborative Partnerships

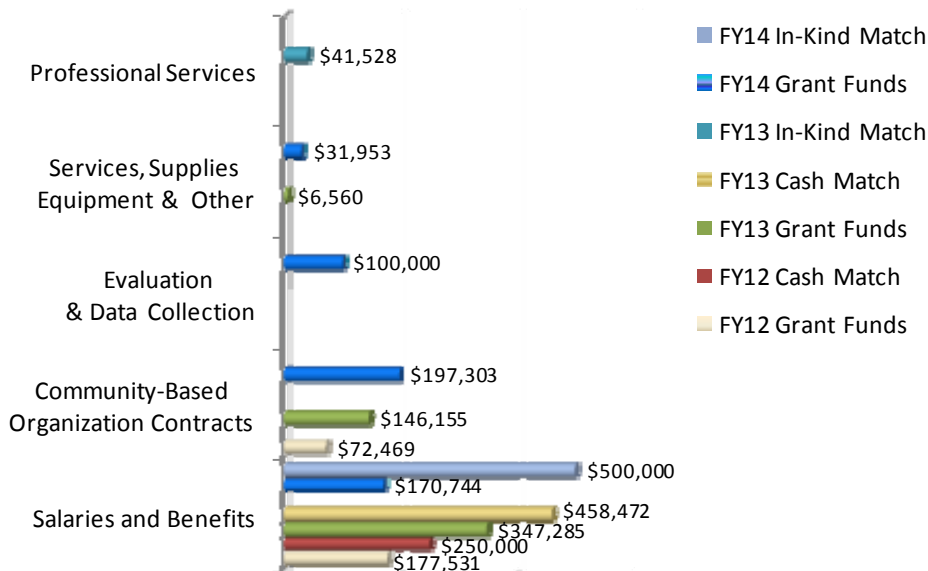
- City of Fresno: Fresno Police Department, Mayor’s Office, Administrative Office
- County of Fresno: Sheriff’s Dept., Probation Dept., Office of the District Attorney, Superior Court, Dept. of Social Services, Dept. of Behavioral Health, Public Defender’s Office, Office of Education, Juvenile Justice Coordinating Council, Equal Opportunities Commission
- Fresno, Central & Washington Unified School Districts, Fresno City College
- Boys & Girls Club of Fresno County, Fresno Police Athletic League
- Restoration Outreach Christian Center

## Program Evaluation

- The City of Fresno has contracted with California State University Fresno for project evaluation using Fresno criminology professors assisted by graduate students.
- In process evaluation, both qualitative and quantitative research methodologies will be employed as part of a data triangulation strategy; quantitative data analysis with sophisticated statistical models will be emphasized in outcome evaluations to assess the impact of each program.

## Budget

To date the City of Fresno has received a total of \$1,250,000 in CalGRIP funds



“Mayor’s Gang Prevention Initiative: MGPI’s project goal is to provide resources for those youth and adults in need of services and to encourage them to leave the gang lifestyle, obtain meaningful employment, and become productive citizens.”

Excerpt: City of Fresno, California Gang Reduction, Intervention and Prevention Program Application 2013

**Fullerton CalGRIP  
Advisory Council**

**Joe Felz**  
Fullerton City Manager

**Hugo Curiel**  
Director  
Fullerton Parks & Recreation

**Dan Hughes**  
Chief of Police  
Fullerton Police Department

**Matt Rowe**  
Gang Unit Sergeant  
Fullerton Police Department

**Aaron Orozco**  
Recreation Supervisor  
Fullerton Parks & Recreation

**Margot R. Carlson, LMFT**  
Executive Director  
Community Service  
Programs, Inc.

**Pam Keller**  
Executive Director  
Fullerton Collaborative

## City of Fullerton

In a collaborative effort, the City of Fullerton, local law enforcement agencies, schools, and community-based organizations work to combat gang activity, violence, and gang membership by providing evidence-based prevention, intervention, and suppression services to at-risk youth and their families.

- Grant period: January 1, 2013 to December 31, 2014
- City of Fullerton, Parks and Recreation Department is lead agency or CalGRIP

### Program Goal

Provide prevention, intervention and suppression services for at-risk youth and their families to reduce gang activity and decrease the number of multi-generational gang members

### Program Need

The city of Fullerton has long been plagued with gang-membership and associated gang-related crime. The number of gang-related felony cases filed by the Orange County District Attorney's Office continues to rise annually.

Facts contributing to the need to provide gang intervention and suppression in the City of Fullerton and surrounding community\*

- There are four prevalent gangs anchored in the City of Fullerton
- The number of gang members living in the City has reached 1,000
- Fullerton gang-related crimes include homicide, robbery, aggravated assault, firearms possession, narcotic sales, narcotic use, and felony vandalism
- From July 2010 to June 2011, 95 of 130 robberies was gang-related and committed in the CalGRIP target area
- The majority of felony assault incidents also occurred in the target area
- Juveniles in the Fullerton area are most often arrested for gang and drug related crimes; often the two types are linked
- Substantial budget are an impediment to law enforcement's ability meet gang suppression and intervention goals.

*\*Information taken from reports by the California Department of Justice, Orange County District Attorney's Office and the Fullerton Police Department*

### Services & Evidence-Based Programs

- Social Support / Case Management
- Family Services
- Education Services
- After School and Summer Activities
- Mentoring
- Incentive Programs

## Measurable Objectives

- 30 at-risk families will receive intensive, all-inclusive social support/case management services
- 50 at-risk families will attend seasonal trainings on parenting skills, stress management, identification and treatment of substance abuse and other medical/mental health problems
- 200 at-risk youth will receive tutoring and homework assistance at least 4 days per week during the school year and supervised recreation 5 days per week during the summer months
- 50 of the most at-risk youth will take part in weekly small group or individual mentoring for a period of 2 years
- 50 of the most at-risk youth will attend educational workshops conducted by a police officer on the dangers of substance abuse and gang membership
- Curfew violation patrols will be increased by 8 hours per week

## Collaborative Partnerships

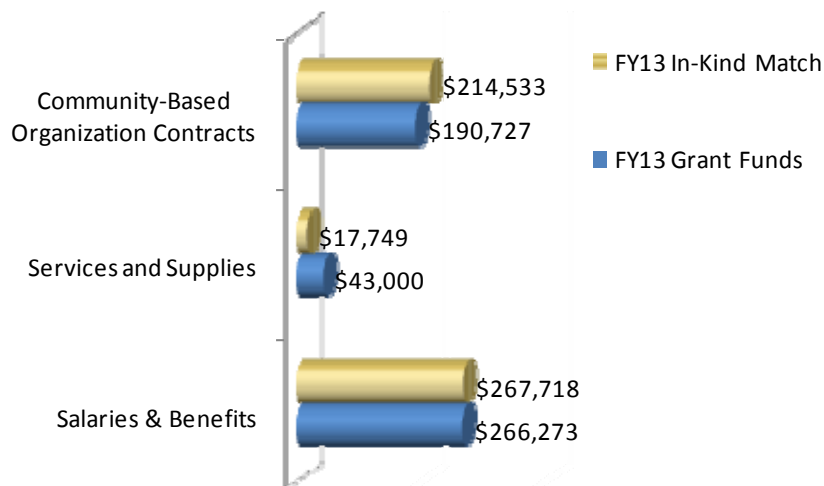
- City of Fullerton Police Department
- Orange County Department of Probation
- Fullerton Unified School District
- Orange County Department of Education
- California State University, Fullerton
- Community Service Programs, Inc.
- Fullerton Collaborative
- Boys and Girls Club, Fullerton

## Program Evaluation

- The program uses a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

## Budget

The City of Fullerton has received a total of \$500,000 in CalGRIP funds



“The City has developed, implemented and evaluated a school-centered youth development program that focuses on preventing and reduction gang activity, substance abuse, delinquency and violence among high risk youth ages 8 to 15 years.”

Excerpt: City of Fullerton, California Gang Reduction, Intervention and Prevention Program Application 2013

## Gilroy CalGRIP Advisory Board

- Bernice Aguilera**  
Youth Task Coordinator
- Javier Aguirre**  
Director of Reentry Services
- Steve Betando**  
Superintendent, MHUSD
- Ray Blockie**  
Chair, Juvenile Justice Comm.
- Dion Bracco**  
Councilmember, Gilroy
- Mariel Caballero**  
Program Mgr., Juv. Probation
- Raul Colunga**  
Commissioner, Juv. Justice
- Maria De Leon**  
Recreation Director, Gilroy
- Alex Dorado**  
President, Gilroy Gang TF
- Robert Durr**  
Lieutenant, SCC Sheriff
- Rick Sung**  
Captain, SCC Sheriff
- Anne Ehresman**  
Exec Director, YMCA
- Andrea Flores-Shelton**  
Sen. Analyst, SCC Public Health
- Karen Fletcher**  
Interim Chief, SCC Probation
- Don Gage**  
Mayor, City of Gilroy
- Chris Ghione**  
Comm. Service Dir., Morgan Hill
- Tom Haglund**  
City Administrator, Gilroy
- Jermaine Hardy**  
Program Mgr., SCC Probation
- Casandra Hosseini**  
Deputy Officer, SCC Probation
- Lara Gracie**  
Deputy Officer, SCC Probation
- Edward Leverone**  
Captain, SCC Sheriff's Office
- Steve Lowney**  
Supervising Dep. DA, SCC
- Beth McGowen**  
Judge, Juvenile Court, SCC
- Erin O'Brien**  
CEO, Community Solutions
- Diane Ortiz**  
Exec Director, Youth Alliance
- Adam Perez**  
Sen. Analyst, SCC Pub. Defender
- Jaime Rosso**  
School Board Trustee, GUSD
- Steve Rymer**  
City Manager, Morgan Hill

## City of Gilroy

The City of Gilroy uses CalGRIP funds for South County Youth REACH, a regional school-based intervention project that combines law enforcement (Police, Probation and Sheriff), city, county, school and community-based agency resources to combat gang violence and reduce gang membership in South Santa Clara County.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current Grant period: January 1, 2014 to December 31, 2015
- The Gilroy Police Department serves as lead agency for CalGRIP

### Program Goal

The project goal is to REACH South County youth so they can identify themselves as Resilient, Empowered, Aware, Connected, and Healthy by leveraging personnel from the Gilroy and Morgan Hill Police Departments, Santa Clara County Sheriff's Office, and the Gilroy and Morgan Hill Unified School Districts to provide services to more than 500 youth and young adults

### Program Need

The South Santa Clara County is a prime recruiting ground for youth gang members. A number of factors contribute to the vulnerability of at-risk youth: high truancy rates, socio-economic disadvantage, and households that are often left unsupervised.

#### 2010 Census Data: Targeted Risk Factors for South Santa Clara County Area

- A large number of people in target area live below poverty level
- There is a 41% Latino/Hispanic presence, compared to 37% statewide
- 41% speak a language other than English at home
- 28% of the population is under age 18 and the high school graduation rates fall 5% below the California average

#### Gang-related Crime Data\*

- Gilroy ranked 3rd highest among the County's 19 cities for juvenile arrests and citations
- 2013 saw a 24% increase in violent crimes compared to 2012
- There were 4 homicides in 2013 compared to 1 in 2012. 3 were committed by juveniles
- In 2012, there were more than 900 documented gang members in Gilroy, 100 more than in 2011
- In the same time period, Gilroy schools had a 4% increase in school arrests

*Juvenile Justice Annual Report 2012, South County Citations FY13*

### Services & Evidence-Based Programs

- REACH Project
- El Joven Noble Curriculum
- Pro-Social Training
- Evidence-Based Parent Training

**Measurable Objectives**

- 75% of youth group participants will measurably improve their school conduct
- 70% of youth group participants will demonstrate new goals, and have better relationships with family
- 60% of referrals/contacts will be referred fro services that are appropriate for their needs
- 75% of youth in case management will have and increase in positive decision-making skills
- No less than 25% decrease in the number of violent incidents on school campus
- 70% of participants in pro-social activities will have a measurable increase in positive engagement with adults
- There will be a notable reduction in youth criminal activity based on local crime statistic measurements

**Collaborative Partnerships**

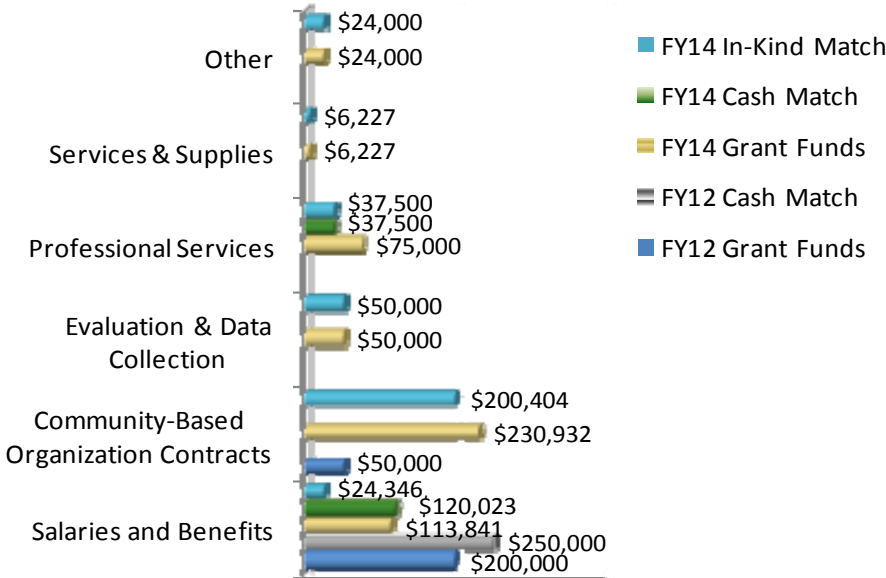
- Gilroy and Morgan Hill Police Departments
- Gilroy and Morgan Hill Unified School Districts
- Santa Clara County Sheriff’s Office and Probation Department
- Gilroy Gang Task Force
- Santa Clara County Juvenile Justice Commission
- Youth Alliance
- Community Solutions

**Program Evaluation**

- South County Youth Reach will contract with a professional consulting firm for the evaluation component of the project.
- REACH will use a comprehensive process and outcome evaluation methodology, multi-level and mixed-method, using qualitative and quantitative measures, and program and individual level data.

**Budget**

To date the City of Gilroy has received a total of \$750,000 in CalGRIP funds.



“The solution to gang violence is not a simple one, but it starts with the courage of the community to act and the resolve to take positive action.”

Zoe Lofgren  
Member of Congress

**Gonzales CalGRIP  
Advisory Council**

**Renee Lomell Mendez**  
City Manager  
City of Gonzales

**Paul D. Miller**  
Chief of Police  
Gonzales Police Dept.

**Harold R. Wolgamott**  
Emergency Services Director  
Special Project Analyst  
City of Gonzales

**Rev. Edgar A Mohorko**  
President  
Clergy Council

**Elizabeth A. Modena**  
Superintendent  
Gonzales Unified School  
Dist.

**Theresa Rouse, Ed. D.**  
Superintendent  
King City Union School Dist.

**Deneen Newman**  
Superintendent  
Soledad Unified School Dist.

**Anna Foglia**  
Chief Executive Officer  
Sun Street Centers

**Donna Ferrar**  
Chief Executive Officer  
South County Boys & Girls  
Club

## City of Gonzales

The City of Gonzales uses CalGRIP funds for its Empowerment4Peace project, which serves to reduce gang activity and gang-related violence in the communities of South Monterey through the implementation of proven evidence-based prevention, intervention and suppression programs.

- Grant period: January 1, 2013 to December 31, 2014
- The City of Gonzales Police Department serves as lead agency for CalGRIP

### Program Goals

- Mobilize the communities to fight back against violence
- Provide at-risk youth an alternative to violence for conflict resolution
- Strengthen the community through prevention services using CeaseFire model
- Significantly reduce the incidences of gang violence
- Provide at-risk youth with life skills and tools to make informed decisions

### Program Need

South Monterey County (SMC) cities are experiencing a dramatic increase in gun related homicides and shooting: as a result, SMC is deemed a “High Intensity Gang Area.” According to police reports, the intensity of violence has escalated beyond drive-by shootings to execution style gang-related murders. Intense gang-violence permeates the lives of youths in every community in the region.

Gang-related crime statistics per South Monterey County law enforcement and a 2010 analysis by the Violence Policy Center

- During the first 3 quarters of 2012 there were 13 gang-related homicides, an alarming number that surpassed all previous years
- Homicide is the second leading cause of death for California youth ages 10 to 24; In 2010, Monterey County ranked #1 in the state per capita for youth homicide
- In 2010, in Monterey County 92% of youth homicides were gang-related

The table below illustrates 2009 crime rates, per 100,000

City	Violet Crime	Murder	Forcible Rape	Robbery	Aggravated Assault
Greenfield	948	39	19	374	516
King City	582	34	68	137	343
Salinas	789	20	32	263	472
California Average	472	5.3	23.6	173.4	269.7

Source: Department of Justice: FBI Crime in the United States, 2009

### Services & Evidence-Based Programs

- SMC-CeaseFire
- Life Skills Training
- Truancy Intervention



## Measurable Objectives

- Probation Officers will provide intensive case management to 90 youth and Chronic Truancy to 20 per year
- Provide Life Skills Training to 40 at-risk youth per year
- 100 youth will participate in after school activities and sports programming
- SMC School District will receive 40 Development Assets Training and will integrate it into school activities
- Provide Boys & Girls Club Smart Moves programming for 100 youth to teach resistance, assertiveness and decision-making skills
- Using the CeaseFire model, reduce non-accidental gun deaths by 40%

## Collaborative Partnerships

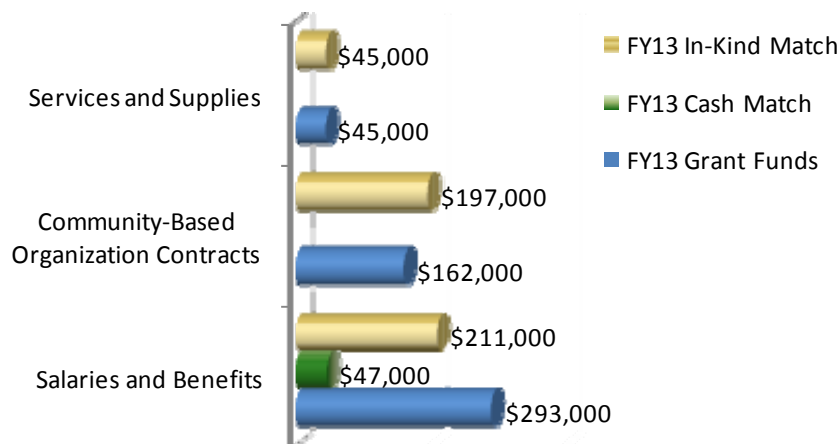
- City of Gonzales Police Department
- Cities of Gonzales, Greenfield, King, and Soledad
- All South County Monterey Police Departments
- Monterey County Probation Department, Silver Star Resource Center
- South Monterey County School Districts
- South County Boys and Girls Club
- South County YMCA
- Rancho Cielo Youth Corps

## Program Evaluation

- Each participating agency has established a Project Coordinator that is responsible for data collection and evaluation
- The program will use a process and outcome evaluation methodology, using both program and individual level data, and qualitative and quantitative measures. Tools and measures to include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

## Budget

The City of Gonzales has received \$500,000 in CalGRIP funds



“Empowerment4Peace has been proven successful in targeting gang violence and gang involvement by fostering collaborative relationships, and building community education, awareness, support and intervention among the cities.”

Anthony Cannella  
California Senator  
12th District

**Hayward CalGRIP  
Advisory Council**

**Diane Urban**  
Chief of Police  
Hayward Police Department

**Chien Wu-Fernandez**  
Executive Director  
Student, Family and  
Community Services  
Hayward Unified School Dist.

**Nancy E. O'Malley**  
District Attorney  
County of Alameda

**Gregory J. Ahern**  
Sheriff  
County of Alameda

**LaDonna Harris**  
Chief of Probation  
Alameda Probation Dept.

**Sheila Jordan**  
Superintendent of Education  
County of Alameda

**Keith Lewis**  
Executive Director  
Project Eden

**David B. Vliet, MBA**  
Chief Executive Officer  
Tiburcio Vasquez Health  
Center, Inc.

**Monique August**  
Executive Director  
Choose College Education  
Foundation

**John Steinfirst**  
Interim Executive Director  
La Familia Counseling  
Center, Inc.

## City of Hayward

The City of Hayward's CalGRIP program, Hayward Positive Alternatives for Youth (HPAY), provides a continuum of prevention, early intervention and more intensive intervention services, through a network of partners, to youth at risk of gang-involvement. Based on needs assessment, youth receive different services along a continuum according to their level of gang-involvement.

- Grant period: January 1, 2013 to December 31, 2014
- The Hayward Police Department serves as lead agency for CalGRIP

### Program Goals

The goals of HPAY are to increase student resiliency to violence and other negative behaviors, to increase academic performance and to reduce gang membership

### Program Need

The City of Hayward and adjacent communities continue to be affected by violence.

#### Gang prevalence according to the City of Hayward Police Department

- Hayward is negatively affected by 25 gangs
- There are an estimated 2,284 gang members in the Hayward area
- Gang members from adjacent areas commit many crimes in Hayward

#### Related data from California Healthy Kids Survey (09/10 & 11/12), the Education Data Partnership Report 2012, and California Department of Education 2011

- In Hayward, the gang membership level is 10% above those in Alameda County and statewide
- The 4-year drop-out rate for the Hayward Unified School District (HUSD) is 26.2% for all students, compared to a countywide average of 14.8%
- HUSD truancy rates are nearly twice the county average, and more than twice the state average at 60.2%, 34.9%, and 29.8 percent respectively
- In Hayward 31% of students in Grade 7, 28% in Grade 9 and 26% in Grade 11 report having been harassed on campus, compared respectively to 27%, 23% and 15% countywide

### Services & Evidence-Based Programs

- Gang Awareness Education Presentations, Students and Parents  
For the development of skills and coping mechanisms to avoid gang involvement
- Junior Giants  
Summer baseball league co-sponsored by the San Francisco Giants franchise
- Parent Education - Tiburcio Vasquez Health Center  
Culturally / linguistically appropriate gang awareness education for parents
- Botvin Life Skills Training Program (LST)
- GREAT Program: Gang Resistance Education and Training
- Language and Leadership Program  
Public speaking, spoken work, videography, civic engagement, entrepreneurship
- Coordination of Services Team (COST)  
Services include: academic, substance abuse, family therapy, crisis intervention, career planning, leadership development, and community service

## Measurable Objectives

- 1,250 HUSD students in Grade 5 will participate in Gang Awareness Education Presentations
- 1,250 HUSD students in Grades 7 and 8 will participate in presentations for youth contemplating gang activity and involvement
- 500 youth, ages 6 to 14 will participate in the 8-week Junior Giants summer baseball league
- 300 elementary school students and their parents will participate in 1 of 6 gang awareness workshops
- 160 parents will receive education services about health, education and gang issues that affect their children
- 180 high-risk / gang-involved high school students will receive Botvin LST training from HUSD staff
- HPD School Resource Officers will offer the 12-week GREAT program to 360 middle school students
- Over the 2 year grant period, 100 at-risk youth will receive support though COST
- 25 high-risk families will receive family counseling through the Youth and Family Service Bureau
- 90 students will receive alcohol and drug prevention workshops; 45 will receive individual intervention
- 180 COST referral students will receive Choose College Education Foundation academic and career planning
- 90 at-risk students will receive Language and Leadership Program services

## Collaborative Partnerships

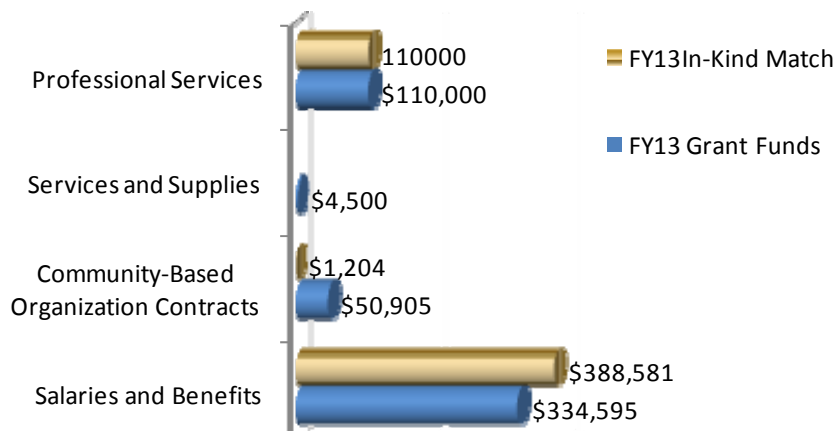
- The City of Hayward Police Department , Hayward Unified School District
- County of Alameda: Probation Department, Sheriff’s Office, Office of the District Attorney, Juvenile Justice Coordination Council, Department of Education
- Youth and Family Service Bureau, La Familia Counseling Center, Inc.
- Project Eden, Choose College Education Foundation

## Program Evaluation

- The Youth and Family Service Bureau is responsible for collecting data quarterly from each program component. Project measures will be compiled by the Advisory Council
- HPAY will use a process and outcome evaluation methodology, multi-level, mixed-method, program and individual level data, qualitative and quantitative measures. Methods and tools include: attendance records, counseling forms, reports, survey, completion status reports, observation, interview, and existing school / crime data.

## Budget

The City of Hayward has received \$500,000 in CalGRIP funds.



“ Our focus is to create a systematic, holistic approach to stemming youth violence, while continually improving program components. The result is a seamless process that provides appropriate services to youth throughout their academic experience.”

Excerpt: City of Hayward, California Gang Reduction, Intervention and Prevention Program Application 2012

**Hollister CalGRIP  
CalGRIP Advisory**

**Al De Vos**

Gang Prevention Coordinator  
County of San Benito

**Bill Avera**

Interim City Manager  
City of Hollister

**Ignacio Valesquez**

Mayor  
City of Hollister

**David Westrick**

Chief of Police  
Hollister Police Department

**Carlos Reynoso**

Captain  
Hollister Police Department

**Brent Cardall**

Chief Probation Officer  
County of San Benito

**Darren Thompson**

Sheriff  
County of San Benito

**Willard McCabe**

Superintendent  
Aromas San Juan Unified  
School District

**Gary McIntire**

Superintendent  
Hollister School District

**Diane Ortiz**

Executive Director  
Hollister Youth Alliance

**Larry Shaw**

President  
Hollister San Benito  
Police Athletic League

## City of Hollister

The City of Hollister uses CalGRIP funds to continue the Safe Communities and Neighborhood Project, a school-based multi-agency, multi-jurisdictional project that provides evidence-based prevention, intervention and suppression strategies and activities for gang involved youth and their families.

- Grant period: January 1, 2013 to December 31, 2014
- The City of Hollister Police Department serves as lead agency for CalGRIP

### Program Goal

The overall goal of the project is to provide evidence-based services and activities to at-risk youth and their families in order to decrease gang involvement and juvenile violence and to suppress gang activity and reduce its related crime in target areas

### Program Need

In the 2009 and 2010 countywide Community Action Board surveys, San Benito County residents agreed overwhelmingly that gang issues were of great concern.

According to the California Healthy Kids Survey, youth who feel safe at school also have a stronger connection to school, adults at school and education.

- In 2009 and 2010, 100% of all juvenile probation cases were also validated gang members
- 65% of elementary school and middle school students reported being targets of violence "2 to 3 times per month" to "several times per year"
- Compared to the rest of the state, 7% more students, grades 7, 9, and 11 reported carrying a gun to school 1-4 or more times

The impact of gang activity on the City of Hollister and surrounding communities is profound.

- In 2010, adult gang members accounted for 8% of all violent crime, 28% of firearms and weapons violations, 20% of all drugs and contributing to minors arrests, and 30% of all probation/parole violations
- From October 2010 to October 2011, the gang-related homicide rate rose to 11 per 100,00
- In the California Healthy Kids Survey, 11% of students in grades 7 and 9, 9% in grade 11, and 19% in continuation school claimed gang membership
- Gang bookings doubled from 2009 to 2010, and from 2010 to 2011 they rose again. Similarly, in the same time period, the number of field interviews of gang-involved individuals by Hollister Police Department doubled

### Services & Evidence-Based Programs

- GREAT Program - Gang Resistance Education and Training
- Community Oriented Policing and Problem Solving (COPPS)
- Olweus Bullying Prevention Project
- El Joven Noble Intervention Program

### Measurable Objectives

- Expand the current delivery of Olweus Bullying Prevention service to 10 schools county wide
- Probation Department will provide El Joven Noble services, case management and graduated sanctions, to gang involved youth in target areas
- Provide case management services for 95 youth
- Enlist and train 180 staff from 10 participating schools to advance violence prevention efforts
- Administer the Olweus Bullying Prevention Survey to all 3rd through 8th grade students at 10 participating schools
- Expand G.R.E.A.T Programming to include participation at all 10 target schools

### Collaborative Partnerships

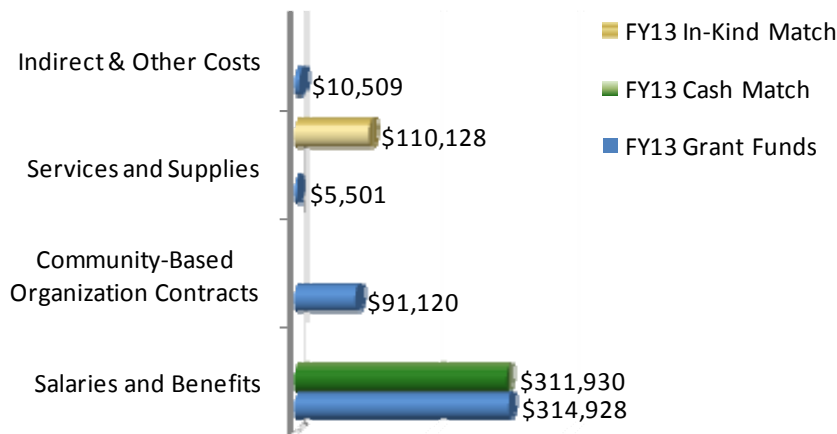
- City of Hollister
- Hollister Police Department
- County of San Benito: Sheriff’s Department, Probation Department
- Hollister School District
- Aromas San Juan Unified School District
- Hollister Youth Alliance
- Hollister San Benito Police Athletic League

### Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

### Budget

The City of Hollister has received \$422,058 in CalGRIP funds.



“The City of Hollister’s Safe Communities and Neighborhoods Project is an ongoing effort to reduce gangs and gang violence through a multi-agency, multi-jurisdictional effort to provide strategically proven methods and activities that target gang involvement in the community.”

Luis A. Alejo  
 Assembly Member  
 28th District

**Lodi CalGRIP  
Advisory Council**

**Mark Helms**

Chief of Police  
Lodi Police Department

**Fernando Martinez**

Lieutenant  
Investigations Division  
Lodi Police Department

**Sierra Brucia**

Sergeant, Supervisor  
Special Investigations Unit  
Lodi Police Department

**Phil Katzakian**

Mayor  
City of Lodi

**Jordan Ayers**

Deputy City Manager  
City of Lodi

**Katherine Pennington**

Assistant Superintendent  
of Elementary Education  
Lodi Unified School District

**Maria Cervantes**

Principal  
Joe Serna Jr. Charter School

**Michael Nardino**

Executive Director  
Lodi Boys & Girls Club

**Robina Asghar**

Executive Director  
Community Partnership of  
San Joaquin

**Joel Wurgler**

Executive Director  
Point Break Adolescent  
Services

**Jake McGregor**

Executive Director  
One-Eighty Adolescent  
and Family Services

## City of Lodi

The City of Lodi's CalGRIP project is a comprehensive multi-agency effort to provide evidence-based prevention, intervention and suppression services to at-risk youth and to address blight and gang-related violence in target areas.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The Lodi Police Department serves as lead agency for CalGRIP

### Program Goals

The goal of the program is to provide comprehensive proven programming to:

- Provide life skills, and learning opportunities to increase academic performance and pro-social behaviors for participating students
- Provide case management services for youth and their families to reduce gang-related activity, gang involvement, and gang violence
- Implement law-enforcement programs to reduce violence related to gangs, to recover firearms and to dismantle gang leadership

### Program Need

Although the reported number of incidents of gang violence decreased, the Lodi Police Department contends that remains significant gang violence in the city.

- On September 13, 2012 a juvenile Sureño gang member was shot
- On September 14, 2012 a juvenile Sureño member stabbed an adult Norteño gang member at the Lodi Grape Festival, while he was with his family
- Since January 2012 to January 2013 there were 16 reported incidents involving gangs and firearms, including assaults and robberies
- As of October 2012, the number of gang member and associates rose to 282 (89 juveniles) from 217 in December 2011

### Services & Evidence-Based Programs

- Project Learn  
A school-based academic enhancement program, funded by the Lodi Boys and Girls Club; the comprehensive program involves both parents and students
- Point Break  
Counseling program for high school gang members, modeled after the national program Why Try, facilitated by the 180 Teen Center
- Family Counseling and Parenting Classes  
Provided by the Community Partnership for Families of San Joaquin
- Gun Buy-Back Program  
Based on the City of Oakland's "One Less Gun" program; proved effective and used by agencies nationwide
- Tattoo Cover-up Program

### Measurable Objectives

- 50 students and their parents will participate in the Project Learn Program
- 100 participants will receive comprehensive case management services
- Identify and refer 100 at-risk juveniles to participate in the Point Break Program
- Remove 200 guns from the community through the Gun Buy-Back Program
- In response to case-management referrals, cover up 20 gang-related tattoos
- Reduce gang-related crime by at least 20% (a reduction of 51% was measured from June 2011 to June 2012; the reduction is attributed to a CalGRIP funded programming)
- Provide specialized gang training and education for 8 police officers during the 2 year grant cycle

### Collaborative Partnerships

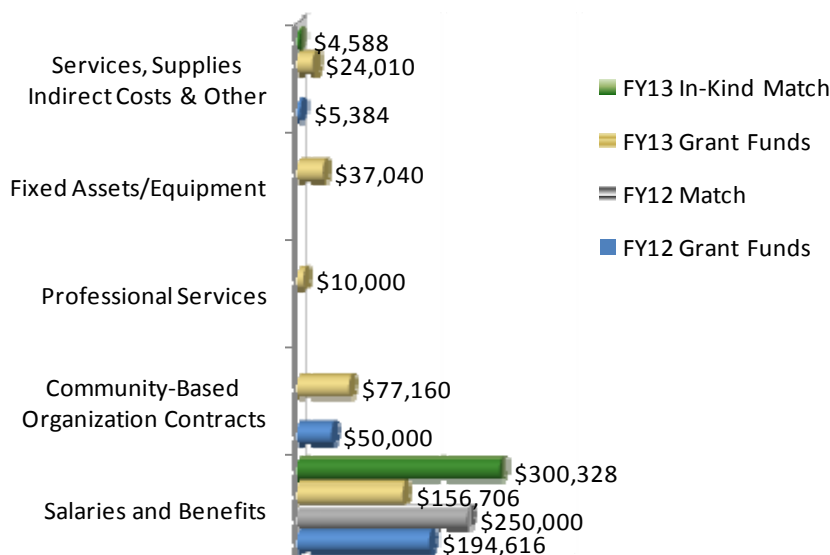
- City of Lodi: Police Department, City Manager’s Office, Mayor’s Office
- San Joaquin County Probation Department Juvenile Division
- Lodi Unified School District
- Joe Serna Jr. Charter School
- Lodi Boys and Girls Club
- Community Partnership for Families of San Joaquin
- Point Break Adolescent Resources
- One-Eighty Adolescent and Family Services

### Program Evaluation

- Each participating agency is responsible for data collection for their respective program. Data and information is made available to the Advisory Council on a monthly basis.
- Quarterly, the Advisory Council evaluates data for program effectiveness. Tools and measures include: risk-assessment evaluation, surveys, progress reports, attendance records, counseling forms, completion status reports, existing school and crime data ,interview and observation reports.

### Budget

To date the City of Lodi has received a total of \$554,916 in CalGRIP funds.



“The Tattoo Cover-Up program will allow gang members demonstrating a commitment to leaving the gang lifestyle, and avenue to rid themselves of gang tattoos which can prevent access to jobs, cause issues at school, and make them targets for other gang members.”

Excerpt: City of Lodi California Gang Reduction, Intervention and Prevention Program Application 2012

**Lompoc CalGRIP  
Advisory Council**

**Laurel Barcelona**

City Administrator  
City of Lompoc

**Larry A. Ralston**

Chief of Police  
Lompoc Police Department

**William Brown**

Sheriff  
County of Santa Barbara

**Bev Taylor**

Chief Probation Officer  
County of Santa Barbara

**Joyce Dudley**

District Attorney  
County of Santa Barbara

**Fran Forman**

Community Action  
Commission  
Santa Barbara County

**Trevor McDonald**

Superintendent  
Lompoc Unified School Dist.

**William Cirone**

Superintendent  
Office of Education  
County of Santa Barbara

**Craig Hamlin**

Coast Valley Substance  
Abuse Treatment Center

**Ray McDonald**

County Workforce  
Information Board

## City of Lompoc

The City of Lompoc CalGRIP provides a comprehensive evidence-based prevention, intervention and suppression services for 50 youth, aged 15 to 19 years, who have been involved or are at risk becoming involved in the juvenile justice system.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2014 to December 31, 2015
- The Lompoc Police Department (PD) serves as lead for CalGRIP

### Program Goals

The goal of Lompoc CalGRIP is to see an overall reduction in gang activity through a comprehensive strategy of intensive case management, job preparation and on-the-job training, support for education and substance abuse prevention and treatment

### Program Need

Sergeant Nate Flint of the Lompoc PD's Gang Unit says, "Gangs inherently reduce the quality of life in a community and Lompoc is no different. We currently have a gang problem. Gang related cases are very difficult to prosecute because victims are in fear of gang members coming after them or a family member if they report a crime."

#### Crime Statistics, Gang-Involvement and Relative Data

- In the county, 382 of 876 youth on probation were subject to gang terms and conditions in 2012
- There are 4 major gangs in the City of Lompoc: the Lompoc PD estimates that 470 active gang members live in the city
- In April 2013 an African-American student was stabbed by a member of a Lompoc Hispanic gang known as the Westside VLP
- In 2011, a 6-month investigation resulted in 53 gang and drug arrests
- In June 2013, police arrested 16 suspected gang members whose leader was charged with kidnapping, torture and charging other gangs tax on drug sales

Sources: Lompoc PD, 2012 Comprehensive Juvenile Justice Plan

### Services & Evidence-Based Programs

- Project Toward No Drug Abuse  
Evidence-based curriculum for youths at-risk of substance abuse
- Intensive Case Management  
Multi-disciplinary system of care to facilitate achievement of clients' personal goals and objectives
- Education Support  
Cooperative effort of Lompoc Unified School District and the Juvenile Court and Community Schools to provide intensive academic services
- Lompoc Youth Corps Career Days and Lompoc Youth Corps Crew  
Job training / placement and skills development, identified by the U.S. Office of Juvenile Justice as a critical element and core strategy to reduce gang behaviors



### Measurable Objectives

- As a primary prevention strategy, intensive case management services will be provided to all 50 participants
- All participants will receive an educational assessment, individual plan, and academic case management
- All 50 participants will take part in Lompoc Youth Corps “Career Days” and receive career development and job skills training
- In each project year, a minimum of 15 clients will participate as members of a Lompoc Youth Corps crew, and will receive supervision and training to perform services: staging community events, solar installation, urban forestry, recycling, habitat restoration, and fire/hazard reduction
- Youth identified as at-risk for drug abuse will participate in “Project Toward No Drug Abuse” curriculum
- All participants will receive

### Collaborative Partnerships

- City of Lompoc : Police Department, City Administrator’s Office
- Lompoc Unified School District
- Juvenile Court and Community Schools
- County of Santa Barbara: Sheriff’s Department, Probation Department, District Attorney’s Office, Community Action Commission, Department of Education, Workforce Information Board
- Coastal Valley Substance Abuse Treatment Center
- Lompoc Youth Corps

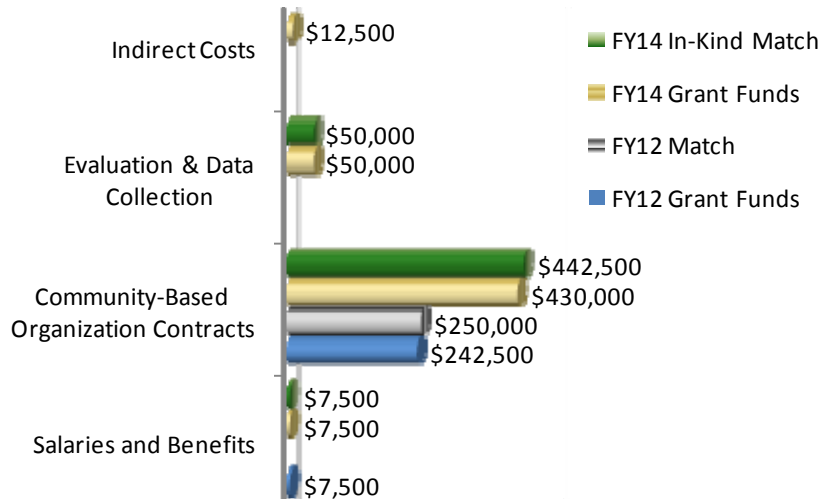
### Program Evaluation

- Project evaluation has been contracted with Dr. Jill Sharkey and Dr. Merith Cosden of the University of California, Santa Barbara.
- Process and outcome evaluation methodology, multi-level and mixed-method, uses program and individual level data, and qualitative and quantitative measures.
- Data collection methods and tools: spreadsheets, surveys, interview, self-reporting, logs, curricula reports, completion status reports, pre/post tests, and existing school and crime databases.

“I am confident that by further supporting this effort, which provides youth on probation with case management and on-the-job training, we will see a decrease in both gang affiliation and violence in the City of Lompoc.

### Budget

To date the City of Lompoc has received a total of \$750,000 in CalGRIP funds



Joyce E. Dudley  
 District Attorney  
 Santa Barbara County

**Long Beach CalGRIP  
Advisory Council**

- Erik Miller, [Operation Jump St.](#)
- Carolyn Bell, [LB Bar Foundation](#)
- Caitlin Yoshioka, [LB Blast](#)
- Juan Carlos Reyes, [LBPD](#)
- Jason Lehman, [LBPD](#)
- Cathy Brennan, [LA Probation](#)
- Matt Saldana, [LBUSD](#)
- Lionel Gonzalez, [LBUSD](#)
- Ara Arzumian  
[Big Brothers / Big Sisters, LB](#)
- Madeline Gonzalez  
[LA Co. Dept. of Mental Health](#)
- Clarence Rhone  
[LB GRIP Leadership Academy](#)
- Doug Haubert, [LB City Prosecutor](#)
- John C. Lawson II  
[LA Superior Court Judge](#)
- Tracy Colunga, [City of LB](#)
- Dr. Farah Naz Khaleghi  
[LB Community Improvement](#)
- Jud Schoendorf  
[Board of Health & Human Svcs.](#)
- Charles Wade  
[Bethel CME Community Church](#)
- Dr. James Saucedo  
[CSULB Multicultural Center](#)
- Rebecca Vance-Freeland  
[Pacific Gateway Workforce Dev.](#)
- Dr. Lydia Hollie, [Former Chair  
LB Weed & Seed Steering Comm.](#)
- Jessica Quintana, [Centro CHA, Inc](#)
- Jodie Marholz  
[Total Family Support Clinic](#)
- Karen Wyatt  
[Helpline Youth Counseling](#)
- Sue Baker, [YMCA LB](#)
- Kimmy Maniquis, [CCEJ](#)
- Alma Campos, [New Generations](#)
- Charles Wade  
[Bethel CME Community Church](#)
- Ladine Chan  
[St. Mary Medical Center.](#)
- Lance Robert, [100 Black Men LB](#)
- Teela Allen, [Boys & Girls Club LB](#)
- Rene Castro  
[BHC, Former LB GRIP Chair](#)
- Sara Pol-Lim  
[United Cambodian Church](#)
- Ty Hatfield, [Former Vice Chair](#)
- Hillary Rivers, [Comm. Activist](#)
- Deborah Kearn, Patrick Dyson,  
Lillian Parker, Jeanette McAlpin,  
Claudette Powers, Sinta Wade,  
& Mark Rothenberg, Esq.  
[Community Members](#)

**City of Long Beach**

The City of Long Beach CalGRIP program is a multi-agency, multi-jurisdictional effort to reduce gang activity, membership and related violence by employing evidence-based programming for at-risk youth and families, including includes job training and placement, mentoring, and comprehensive case-management services.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The Long Beach Development Services Department serves as lead for CalGRIP

**Program Goals**

The project goal is to reduce gang activity among at-risk youth ages 8-24 in Long Beach through use of evidence-based practices that include employment readiness programs, improved parenting, mentorship, and community based activity

**Program Need**

Crime Statistics, Gang-Involvement and Relative Data
<ul style="list-style-type: none"> <li>• 965 youth are on probation in the City of Long Beach</li> <li>• In 2012-13, 160 youth returned to school from juvenile hall and camps</li> <li>• There are 2,311 adults on probation in Long Beach</li> <li>• Part 1 Crime totals rose to their highest level in 2012</li> <li>• Murder rose from 26 in 2011 to 30 in 2012</li> <li>• In the target area zip codes, gang-related murders were up 51% and gang shootings were up 18.9% in 2012 as compared to the same time in 2011</li> <li>• Gang violence contributes to at least half of the homicides in Long Beach</li> <li>• Long Beach has more than 5,500 known gang members and 58 active gangs</li> <li>• Gang membership in Long Beach is roughly twice the state average</li> </ul>
<i>Source: Long Beach Police Department</i>

**Services & Evidence-Based Programs**

- Big Brother / Big Sister Community Based Mentoring Program  
Evidence-based mentoring program model, proven successful at improving school performance, reducing drug and alcohol use, and reducing gang-related activity, involvement and violence
- Positive Parenting Program (Triple P)  
Evidence-based parent education program designed to strengthen family bonds, improve parenting skills, and provide alternatives to violent or abusive behavior
- Wraparound Case Management Model  
Evidence-based case management model that is the basis for Long Beach Cal-GRIP Wraparound Team
- Gang Diversion Through Employment Readiness  
Work development curricula, summer employment, job training and placement

## Measurable Objectives

- Engage 400 at-risk and gang-affiliated youth in the Long Beach GRIP program (Grant Year (GY) 2013-14)
- Of the 400 program participants, connect 100 with employment / career development activities (GY 2013-14)
- At least 90 youth will be deterred from gang activity, by participating in employment readiness programs and activities (GY 2014-15)
- At least 60 program youth will be deterred from gang affiliation through parental participation in in the Positive Parenting Program (GY 2014-15)
  - Anticipated outcome: 60 youth will not take part in gang membership or gang violence as a result of parental participation in Triple P (GY 2014-15)
- All participants, ages 8-16, will participate in Big Brother / Big Sister mentoring program (GY 2014-15)
  - Anticipated outcome: 30 youth will not take part in gang membership or gang violence as a result of their participation in the mentoring program (GY 2014-15)
- At least 52 program youth will have an increased stake in neighborhood improvement and empowerment through participation in civic leadership programs (GY 2014-15)

## Collaborative Partnerships

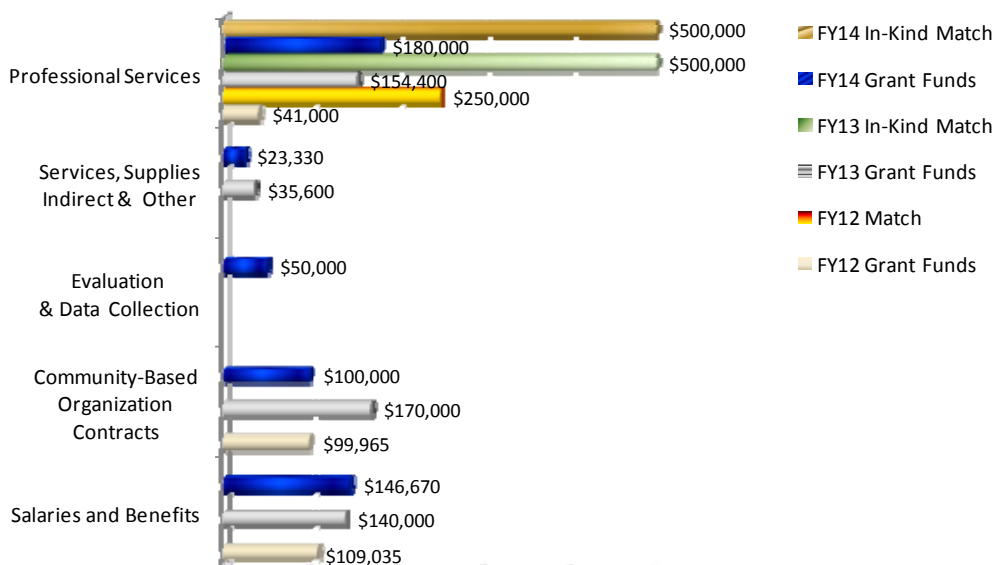
- The City of Long Beach, Long Beach Police Department, Workforce Development Agency
- Long Beach School District
- County of Los Angeles: Probation Department, Department of Mental Health, Juvenile Justice Coordination Council
- California State University Long Beach, Criminal Justice Department
- Big Brothers / Big Sisters
- Transforming Life Center
- Long Beach Cares - Youth Civic Engagement Program

## Program Evaluation

- Long Beach GRIP will contract with a local university for evaluation services. It will consist of a process and outcome evaluation, multi-level, mixed-method, program and individual level data, qualitative and quantitative measures.

## Budget

To date the City of Long Beach has received \$1,250,000 in CalGRIP funds.



“Probation and the City of Long Beach are strongly connected within the target community and are committed to providing responsive services that meet the diverse needs of the community.”

Jerry E. Powers  
Chief Probation Officer  
Los Angeles County

**Los Angeles CalGRIP  
Advisory Council**

**Guillermo Cespedes, MSW**  
Deputy Mayor  
City of Los Angeles

**Charlie Beck**  
Chief of Police  
Los Angeles Police Dept.

**Mike Feuer**  
City Attorney  
City of Los Angeles

**Dr. John E. Deasy**  
Superintendent  
Los Angeles Unified School  
District

**Douglas Guthrie**  
President, CEO  
Housing Authority  
City of Los Angeles

**Jerry E. Powers**  
Chief Probation Officer  
County of Los Angeles

**Nathan Arias**  
President, CEO  
Soledad Enrichment Action,  
Inc.

**Jean Champommier**  
President, CEO  
Alma Family Services

**Jose Perez**  
Supervisor,  
Case Management  
Aztecs Rising

**Samantha J. Westcott**  
Manager, S.P.O. Team  
Children's Hospital  
Los Angeles

## City of Los Angeles

The City of Los Angeles uses CalGRIP funding to operate its comprehensive project, Gang Reduction and Youth Development (GRYD), which is a five-pronged strategy rooted in a theory of change and comprised of evidence-based practices that consist of cognitive behavioral therapy and multi-generational family systems coaching.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The Los Angeles Mayor's Office serves as lead for CalGRIP

### Program Goals

The goals of the strategy in each GRYD zone are to:

- Reduce gang joining among at-risk youth
- Reduce gang involvement among youth and young adults
- Respond to 100% of the incidents of violence citywide to ensure proper provision of victim's assistance cross collaborative sectors and to gain and disseminate incident intelligence to deter potential retaliation
- Coordinate collaborative partnerships that support the implementation of the comprehensive strategy

### Program Need

The targeted areas or GRYD zones - 12 communities that account for 6% of the city's size - are where 30% of the city's gang crime occurs.

Crime Statistics, Gang-Involvement and Related Data
<ul style="list-style-type: none"> <li>• There are 45,000 gang members and over 450 separate gangs in Los Angeles</li> <li>• In 2012, there were approximately 4,333 gang-related crimes</li> <li>• In 2012, 51% of Los Angeles' 298 homicides were gang-related</li> </ul>
Targeted Risk Factors
<ul style="list-style-type: none"> <li>• About half of all residents in the GRYD zones did not graduate high school</li> <li>• 30% of the city's foster children reside in GRYD zones</li> <li>• 31% of probation youth attend school in GRYD zones</li> <li>• 30% of families in these communities live below the poverty level</li> </ul>
<p><i>Source: Los Angeles Police Department</i></p>






### Services & Evidence-Based Programs

- GRYD Prevention Model, GRYD Cabinet, GRYD Interdisciplinary Teams
- Youth Services Eligibility Tool (YSET), Intervention Deployment Plan
- Family Case Management Model, including Genogram Family-Asset Tool
- Gun Buy-Back, Community Action Teams (CATs)
- Community Education Campaign, Summer Night Lights Program
- Crisis Response, Proactive Peace Making, Los Angeles Violence Intervention Academy

## Measurable Objectives

- Provide extensive, direct and holistic services to approximately 400 families and impact over 2,000 parents, guardians and youth through community education and violence prevention efforts
- Decrease risk levels of secondary prevention participants below the threshold for gang-joining
- Increase awareness of the risk factors linked to gang-joining among school personnel in an effort to increase the propensity of appropriate participants referrals
- Increase levels of self-differentiation among gang-involved youth and young adults
- Reduce levels of gang-related violence in and around GRYD zones
- Collaborate with local/regional partners to provide service-related interventions to gang-involved participants
- Increase levels of self-differentiation among gang-involved youth and young adults

## Collaborative Partnerships

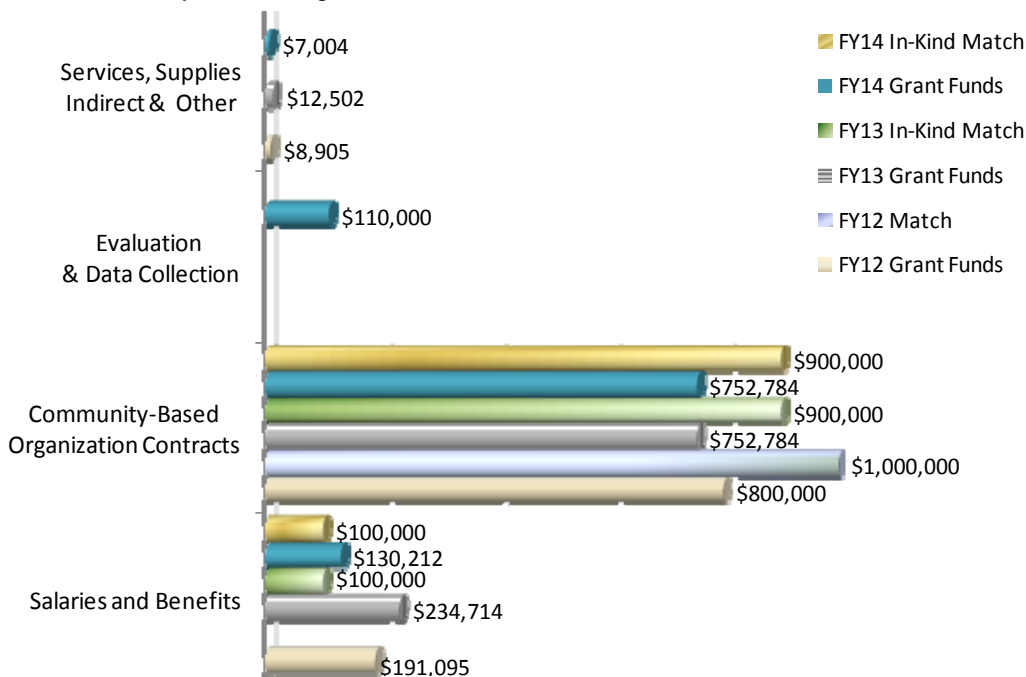
- Mayor’s Office of Gang Reduction and Youth Development
- Los Angeles Police Department, Los Angeles City Attorney’s Office, Los Angeles Housing Authority
- Los Angeles Unified School District
- Los Angeles County Probation Department
- Soledad Enrichment Action, Inc., Alma Family Services, Aztecs Rising, Children’s Hospital of Los Angeles

## Program Evaluation

- GRYD contracts with a team of research entities to evaluate the strategy citywide including the University of Southern California (USC), the Urban Institute, and Harder & Company Community Research.
- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

## Budget

To date, the City of Los Angeles has received \$3,000,000 in CalGRIP funds



“...These multi-jurisdictional partnerships that are already in place, including strong relationships between GRYD and LAPD, have the capacity to ensure evidence-based program implementation will continue to achieve outcomes that reduce gang violence, impact community safety, and support youth and family development. LAPD strongly supports this strategy.”

Charlie Beck  
Chief of Police  
LAPD

**Madera CalGRIP  
Advisory Council**

**David R. Tooley**  
City Administrator  
City of Madera

**Wayne Padilla**  
City Administrator  
City of Chowchilla

**Michael Kime**  
Chief of Police  
Madera Police Dept.

**Jay Varney**  
Chief of Police  
Chowchilla Police Dept.

**John Anderson**  
Sheriff  
County of Madera

**Rick Dupree**  
Chief Probation Officer  
Madera County Probation

**Lawrence Fernandez**  
Gang Intervention Specialist  
Madera Unified School Dist.

**Steve Carney**  
Executive Director,  
Career and Alternative  
Education Services  
Office of Education  
Madera County

**Nancy Conway**  
Fund Development Officer  
Big Brothers / Big Sisters

## City of Madera

The City of Madera, in partnership with the countywide anti-gang task force, Madera Gang Enforcement Team (MADGET), uses CalGRIP funds to provide evidence-based programming for gang prevention, intervention and suppression to combat the influence of gangs in the region.

- Current grant period: January 1, 2013 to December 31, 2014
- The Madera Police Department serves as lead agency for CalGRIP

### Program Goals

The goal of MADGET to combine anti-gang enforcement operations to provide programs that will:

- Provide life skills to help prevent at-risk youth from participating in gang activity
- Suppress gang activity and reduce its related crime in target areas

### Program Need

As a direct result of gangs, the crime rate in Madera is one of the highest among similar sized communities across the nation. Per the FBI Uniform Crime Report (2008) Madera experiences 8.88 violent crimes per 1,000 residents compared to a state rate of 5.61 and national rate of 4.7.

Commander Robert Salas leads MADGET and estimates 6,000 validated gang members in the region, most of whom live in the City of Madera. There is an estimated 600 juvenile gang members that attend Madera Unified School District schools. The region also suffers from negative economic conditions that are considered targeted risk-factors for gang-involvement.

	Unemployment	Poverty Rate	Child Poverty Rate	No High School Diploma
United States	8.2%	14.9%	22.5%	15.9%
California	10.4%	16.6%	22.8%	15.8%
<b>Madera County</b>	<b>13.0%</b>	<b>21.0%</b>	<b>31.3%</b>	<b>34.2%</b>
<b>City of Chowchilla</b>	<b>14.9%</b>	<b>18.4%</b>	<b>27.0%</b>	<b>31.5%</b>
<b>City of Madera</b>	<b>18.3%</b>	<b>25.7%</b>	<b>34.9%</b>	<b>46.4%</b>

### Services & Evidence-Based Programs

- GREAT Program  
Gang Resistance Education and Training: school-based, law-enforcement officer instructed classroom curricula, intended to immunize youth against delinquency, violence, and gang involvement
- Big Brothers/Big Sisters Mentoring Program (BBBS)  
BBBS' Bigs & Littles program successfully partners at-risk students with positive mentors and has demonstrated effectiveness through nationwide peer review (Making a Difference: An Impact Study of Big Brothers/Big Sisters, Tierney, et al.)

**Measurable Objectives**

- Deliver GREAT curriculum to 1,000 elementary school students (average 250 per semester)
- Match at least 15 students per year with a mentor in the BBBS program
- Conduct 180 compliance checks on gang members released from state prison to local jurisdiction
- Conduct 300 compliance checks and home visits on parolees/probationers released under AB109
- Execute search warrants for gang related possession of stolen property, drugs or guns
- Arrest gang members that are on warrant status (estimated 5 per month, total 120)

**Collaborative Partnerships**

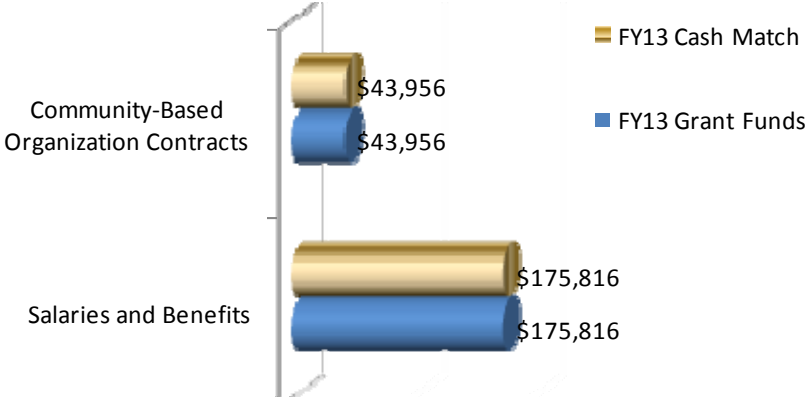
- The City of Madera Police Department
- The City of Chowchilla Police Department
- Madera County Gang Enforcement Team
- Madera Unified School District
- The City of Madera Grants Department
- County of Madera: Office of Education, Office of the District Attorney, Sheriff’s Office, Probation Department
- Big Brothers / Big Sisters

**Program Evaluation**

- The city of Madera has established a project team to conduct evaluations.
- The project team will utilize will use a mixed method (process and outcome) evaluation methodology; multi-level, using program and individual level data, and qualitative and quantitative measures. The tools and methods for data collection: existing school and crime records, attendance logs, fidelity checks, treatment logs, discharge logs, survey, pre/post tests, interview, and completion status reports.

**Budget**

The City of Madera has received \$219,772 in CalGRIP funds



“The Mission Statement of the Madera County Gang Enforcement Team is to allocate resources from all Madera County cities, the District Attorney, Probation, and other allied law enforcement agencies for the purpose of promoting safe, secure neighborhoods, free of violent crime and gang violence.”

MADGET  
2011 Annual Report

**Modesto CalGRIP  
Advisory Council**

**Galen Carroll**  
Chief of Police  
Modesto Police Department

**Craig Gundlach**  
Lieutenant  
Gang Enforcement  
Modesto Police Department

**Greg Nyhoff**  
City Manager  
City of Modesto

**Jill Silva**  
Chief Probation Officer  
County of Stanislaus

**Adam Christianson**  
Sheriff  
County of Stanislaus

**Pam Able**  
District Superintendent  
Modesto City Schools

**Birgit Fladager**  
District Attorney  
County of Stanislaus

**Rosemary McFadden**  
Program Director  
Center for Human Services

## City of Modesto

The City of Modesto uses CalGRIP funds for Project Wake Up, a 9-week educational program that provides prevention and intervention programming for at-risk youth and their families with a focus on guiding at-risk youth away from self-destructive or gang involved behavior, promoting pro-social behaviors, and strengthening family bonds and communication.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The Modesto Police Department (MPD) serves as lead agency for CalGRIP

### Program Goals

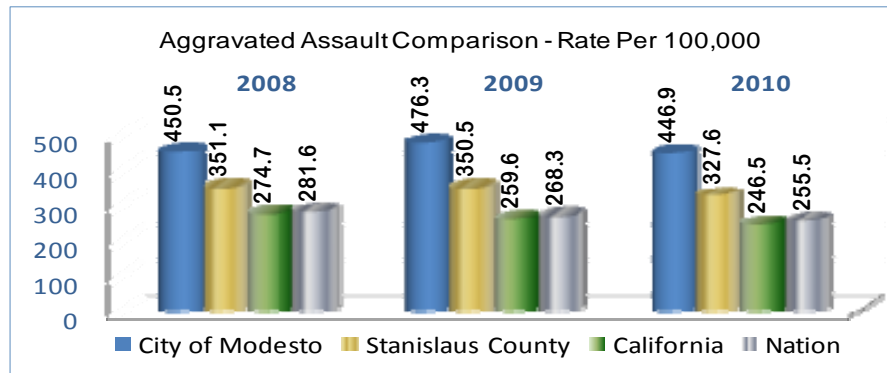
The goal of Project Wake Up is to use a multi-agency approach to provide evidence-based service that will redirect juvenile attention away from delinquency and back to family and social values by opening the lines of communication

### Program Need

Per the MPD Crime Analysis Unit:

- From 2011 to 2012, Part 1 crimes increased 23%; gang-related aggravated assault 213%; and total aggravated assault 20%.
- In the City of Modesto, 64% of the firearm-related homicides between 2008 and 2011 involved subjects aged 14 to 24 as victims or suspects
- To date, county law enforcement has documented 61 gangs and 5,026 gang members/associates; of those, an estimated 3,000 are under age 26

2010 FBI Crime Reports indicate that the City of Modesto had a violent crime rate of 695 per 100,000, which is 41% higher than the national average.



### Services & Evidence-Based Programs

- Project Wake Up  
Similar in scope to the evidence-based program Multidimensional Family Therapy, Project Wake Up is MPD instructed, with assistance from law enforcement, family services agencies, and community based organizations. Topics include, drug and alcohol abuse, the Juvenile Justice System, gang awareness, character building, family relationships, pro-social behaviors, and communication skills



### Measurable Objectives

- Approximately 200 youth, per grant year, will be enrolled into Project Wake Up
  - Expected outcome: 75% of enrolled participants will complete the program
  - Expected outcome: Of those that complete the program, 85% will indicate a positive impact on behavior
  - Expected outcome: 85% of parents will indicate an immediate positive change in child's behavior
- For all participants, academic and arrest records will be assessed upon sign-up and reviewed at 6 months and 1 year to assess recidivism and school performance
- For all participants, parental contact and follow-up will occur at 6 months and 1 year

### Collaborative Partnerships

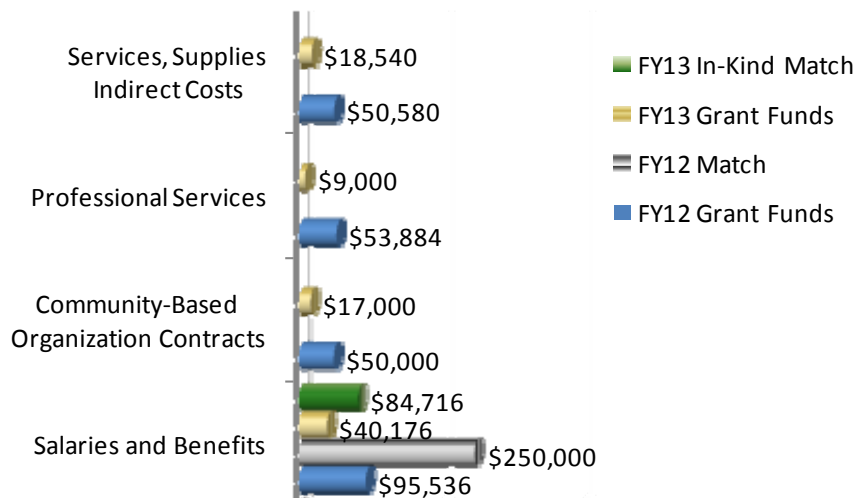
- Modesto Police Department
- Modesto City Schools
- County of Stanislaus: Probation Department, Sheriff's Department, Office of the District Attorney's, Office of Education, Behavioral Health & Recovery Services, Juvenile Justice Coordinating Council
- Center for Human Services
- Doctor's Medical Center, Nirvana Drug/Alcohol Treatment Center
- Deuel Vocational Institution's Straight Life Program
- Modesto Youth Soccer Association
- Advancing Vibrant Communities, Youth for Christ, El Concilio, and Alliance Worknet

### Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

### Budget

To date the City of Modesto has received a total of \$334,716 in CalGRIP funds



“One of the greatest needs in Stanislaus County is prevention and intervention efforts targeting youth who have not yet become seriously involved in the juvenile justice system. Project Wake Up fulfills this need.”

Excerpt: City of Modesto, California Gang Reduction, Intervention and Prevention Program Application 2012

**Oceanside CalGRIP  
Advisory Council**

**Peter Weiss**  
City Manager  
City of Oceanside

**Val Saadat**  
Lieutenant  
Oceanside Police Department

**Brendan Mangan**  
Management Analyst  
City of Oceanside

**Leonard Mata**  
Lieutenant  
Oceanside Police Department

**Jeff Novak**  
Sergeant  
Oceanside Police Department

**Deborah Shriver**  
Behavioral Health Specialist  
Transitional Youth Academy

**Tim Ware**  
School Intervention Manager  
Oceanside Unified School  
District

**Wayne Godinet**  
Save Our Streets Group

**Pastor David Escovedo**  
Victory Outreach Church

**Eileen Turk**  
Manager, Parks & Recreation  
City of Oceanside

**Maria Yanez**  
Program Manager  
Vista Community Clinic  
Youth Programs

## City of Oceanside

The City of Oceanside uses CalGRIP funds to provide evidence-based intervention and prevention programs for at-risk youth and to provide police overtime hours for gang suppression enforcement in the high-crime neighborhoods of Eastside and Crown Heights.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The Oceanside Police Department serves as lead agency for CalGRIP

### Program Goals

The goal of the project is to reduce gang-involved crime in the Eastside and Crown Heights neighborhoods by 10% using a multi-pronged approach that includes gang suppression, community mobilization, and youth development programs

### Program Need

#### Crime Statistics, Gang-Involvement and Relative Data

- Oceanside has the largest per capita gang population in North San Diego County, with 3.61 per 1,000 residents
- There are an 603 documented gang members, 30 secondary gang members and 271 gang affiliates belonging to 13 gangs
- During an 18-month period in 2011-12, there were 5 confirmed gang-related homicides
- In the last 9 years, 2 police officers were killed by gang members
- In 2011, Eastside and Crown Heights accounted for 102 violent crimes: 15 rapes, 25 robberies, 60 assaults and 2 murders, 1 attempted murder
- Roughly 22 to 25% of gang members and affiliates are juveniles

*Source: Oceanside Police Department*

### Services & Evidence-Based Programs

- Vista Community Clinic Project REACH  
Intensive after school youth development intervention program
- Guiding Good Choices (GGC)  
Family program that promotes healthy, protective parent-child relationships
- Project Toward No Drug Abuse (Project TND)  
Evidence-based curriculum for youths at-risk of substance abuse
- Cuidate (Take Care of Yourself)  
Reduce sexual activity and number of partners; increase use of condoms
- Aggression Replacement Training (ART)  
Focuses on improved social skills, moral reasoning, anger management, and reducing aggressive behavior
- North County Lifeline Youth Development Program (YDP)

### Measurable Objectives

- Provide a minimum of 40 directed patrol operations annually
- Provide comprehensive youth development services to a minimum of 50 youth, ages 12 to 18, annually in the Eastside neighborhood
- Provide comprehensive youth development services to a minimum of 50 youth, ages 12 to 18, annually in the Crown Heights neighborhood
- Provide evidence-based GGC curriculum to a minimum of 90 parents of program participants
- Provide evidence-based Project TND curriculum 2 times annually to reach a minimum of 40 youth
- Provide Cuidate programming to 40 at-risk youth, twice annually during the grant period
- Provide Community Assessment Team services to a minimum of 50 youth annually
- Provide evidence-based ART curriculum a minimum of twice yearly to reach a minimum of 15 youth annually

### Collaborative Partnerships

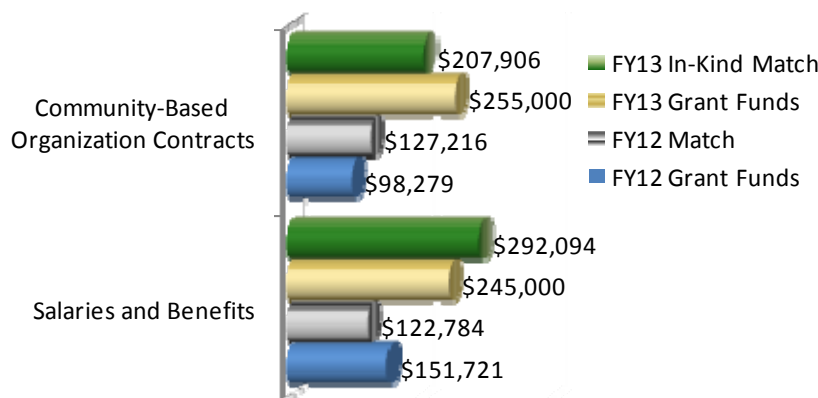
- The City of Oceanside, Oceanside Police Department, Oceanside Neighborhood Services Department, Parks and Recreation
- Oceanside Unified School District
- County of San Diego: Probation Department, Office of the District Attorney, Office of Education
- YMCA, Boys and Girls Club of Oceanside
- Vista Community Clinic, North County Lifeline, Transitional Youth Academy
- Victory Outreach Church, Save Our Streets Group

### Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include computer-assisted risk-assessment, sign-in and attendance sheets, counseling forms, progress reports, survey, completion status reports, observation reports, interview, and existing school and crime data.

### Budget

To date the City of Oceanside has received \$750,000 in CalGRIP funds



“The Neighborhood Services Department has worked closely with Oceanside Police Department for many years in efforts to improve the quality of life for Oceanside residents. We welcome this effort to work together to continue to address the major problem of youth gangs in our neighborhoods.”

Margery M. Pierce, Director  
 Neighborhood Services Dept.  
 City of Oceanside

**Oxnard CalGRIP  
Advisory Council**

**Jeri Williams**  
Chief of Police  
Oxnard Police Department

**Dr. Thomas Holden**  
Mayor  
City of Oxnard

**Dr. Irene G. Pinkard**  
Mayor Pro Tem  
City of Oxnard

**Grace Magistrale Hoffman**  
City Manager's Office

**John Zaragoza**  
District 5 Supervisor  
County of Ventura

**Kathy Long**  
District 3 Supervisor  
County of Ventura

**Greg Totten**  
District Attorney, Ventura

**Hon. Manuel Covarrubius**  
Presiding Juvenile Court Judge  
County of Ventura

**Mark Varela**  
Chief of Probation  
County of Ventura

**Geoff Dean**  
Sheriff  
County of Ventura

**Stanley Mantooth**  
Superintendent of Schools  
County of Ventura

**Dr. Jerry Dannenberg**  
Superintendent  
Hueneme Elementary Schools

**Dr. Richard Duran**  
Oxnard College President

**Jeff Chancer**  
Superintendent  
Oxnard Elementary Schools

**Dr. Gabe Soumakian**  
Superintendent  
Oxnard Union High Schools

**Dr. Craig W. Helmstedter**  
Superintendent  
Ocean View School District

## City of Oxnard

The City of Oxnard's CalGRIP project, Operation PeaceWorks (OPW), combines call-ins (Operation Ceasefire), vocational training, and street outreach for a multi-faceted approach to reducing gang violence. The grant builds on ongoing community efforts and enhances the ability to sustain gang reduction efforts in the future.

Prior grant period:

- Current grant period: January 1, 2013 to December 31, 2014
- The City of Oxnard and the Oxnard Police Department serve as leads for CalGRIP

### Program Goals

The goals of OPW are to:

- Encourage gang members to enter OPW using a combination of call-ins and street outreach
- Reduce violence through Street Outreach, focused enforcement and call-ins
- Educate the community about Street Outreach and available resources
- Influence gang members to leave gang violence, gain life skills training, acquire jobs, and increase civic responsibility
- Maintain the decline in gang-related violence and crime

### Program Need

The gang problem in the City of Oxnard dates back decades.

#### Oxnard Police Department Data and Related Information

- From 2001 to 2012 gang-related crime data includes:
  - 60 homicides
  - 672 serious assaults
  - 843 victims
- From 2006 to 2009, gang related crimes and homicides increased
  - 6 homicides in 2006
  - 13 homicides in 2009
  - 73% increase in violent gang assaults
- An absence of prevention and suppression programs is blamed for the increase

### Services & Evidence-Based Programs

- Community Awareness and Mobilization  
Uses a Street Outreach Team (SIT) to educate and mobilize the community, schools, faith-based and community-based organizations, police, residents and business owners against gang violence, crime and involvement
- Oxnard City Corps, Job Training Program  
Evidence-based program that places emphasis on community service, vocational training and job placement
- Operation CeaseFire  
Originated in Boston, Operation Ceasefire is an evidence-based, gang suppression street outreach program; it uses a process known as "call-ins" to reach out to gang members

## Measurable Objectives

- 6 call-ins will be held each of the 2 years
- By the end of Year 1, OPW participants that have been wards of the court will reduce recidivism rates to no higher than 30%, as compared to the institutional average of 65%
- All OCC participants will reduce individual police contacts by 50% based on a pre-OCC established baseline
- 50% of OCC participants will complete 100 hours of job-related training and earn their way to a paid job
- Violent gang assaults in the target area will continue to remain 50% below 2009 levels at the end of Year 1, and 55% lower by the end of Year 2
- In each of the 2 grant years, SIT will contact 2,000 target youth, 500 parents, 150 businesses, follow up with 500 youth, refer 650 youth to services and establish working relationships with all target area middle and high schools

## Collaborative Partnerships

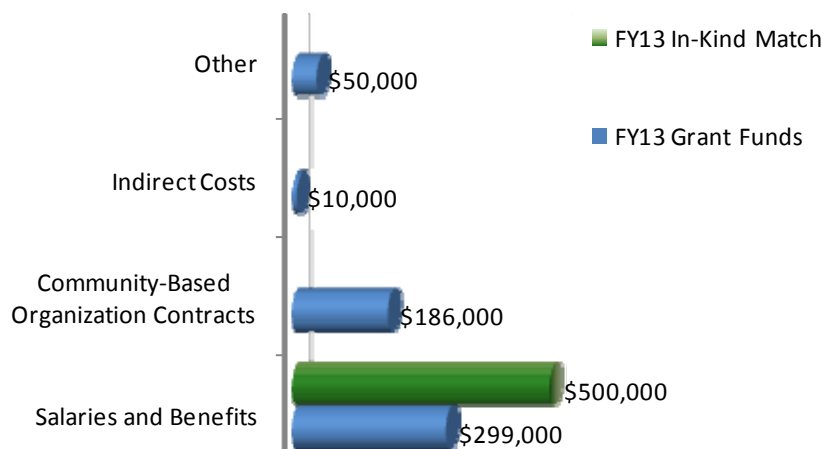
- City of Oxnard: Police Department, Mayor's Office, City Manager's Office
- Oxnard Elementary, Oxnard High School, Ocean View, Rio, and Hueneme Elementary School Districts
- County of Ventura: Probation Department, Sheriff's Department, Health Care Agency, Human Services Agency, Juvenile Courts, County Supervisors, Office of Education, Office of the District Attorney, Juvenile Justice and Juvenile Delinquency Prevention Commission
- VC Partnership for Safe Families/Communities
- Oxnard City Corps
- City Impact, Inc.

## Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.
- Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

## Budget

The City of Oxnard has received \$500,000 in CalGRIP funds.



“The Street Impact Team (SIT) has been in community now for 9 months. SIT is quite effective at reaching the targeted population and is starting to see the benefits of the relationships that have been established with schools, organization, faith community, police, residence and business owners.”

Excerpt: City of Oxnard, California Gang Reduction, Intervention and Prevention Program Application 2012

**Parlier CalGRIP  
Advisory Council**

**David Cerda**  
Chief of Police  
Parlier Police Department

**Joe L. Garza**  
Chief of Police  
Reedley Police Department

**Israel Lara, Jr.**  
City Manager  
City of Parlier

**Rick Chavez**  
Chief Probation Officer  
County of Fresno

**Jim Yovino**  
Superintendent  
Office of Education

**Margaret Mims**  
Sheriff  
County of Fresno

**Elizabeth Egan**  
District Attorney  
County of Fresno

**Ken Taniguchi**  
Chief Public Defender  
County of Fresno

## City of Parlier

The City of Parlier's CalGRIP project, is multi-agency, multi-pronged approach to reducing gang violence and provide evidence-based service to facilitate positive youth development in Parlier and Reedley communities.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The Parlier Police Department serves as lead for CalGRIP

### Program Goals

The goal of Communities That Cure Violence provide comprehensive programming to reduce gang violence, minimize the risk-factors associated with youth delinquency and improve protective factors associated with positive character

### Program Need

In the target areas, Parlier, Reedley, Del Ray and Sanger, the population faces many challenges that are considered targeted risk-factors for gang involvement: high crime, high unemployment, large percentage of residents living below the poverty level.

	Parlier	Reedley	Del Ray	Sanger	Target	County	State
Unemployment	28.1%	23.5%	33.5%	19.2%	23.4%	11.9%	8.8%
Under 18	37.1%	32.5%	35.6%	—	34.9%	24.6%	25.0%
Foreign-born	46.4%	33.6%	26.2%	31.6%	34.4%	21.7%	27.2%
Hispanic	97.5%	76.3%	93.9%	78.6%	82.6%	50.9%	37.6%
Gang Members	253	388	—	624	—	11,105	235,579
Gang Density*	17.5	16.0	—	25.7	19.8	11.9	6.3

*\*per 1,000 , — accurate data not available  
Source: Data compiled from the Employment Development Department.*

### Services & Evidence-Based Programs

- Street SMARTS  
Boys & Girls Club facilitated violence/gang prevention program
- SWARM Program: Life Skills Training  
Targets high school students, particularly alternative education enrolled students
- Phoenix Gang Awareness Curriculum  
Evidence-based curriculum: social skills, self-efficacy, and emotional intelligence
- Cure Violence Outreach Program  
Focus on alternatives to violence, no-tolerance toward gangs, changing community norms, teaching youth consequences of violence and gang behavior
- Hope Boyz / Hope Girlz, Parlier Peacemakers  
Based on evidence based suppression programs out of Chicago - outreach to gang-involved and at-risk youth

## Measurable Objectives

- 100 youth will participate in Street SMARTS curriculum
- Provide outreach to 400 families
- At least 20 parents will receive Life Skills Training
- 50 youth will participate in
- 200 at-risk youth and families will participate in after school and service community projects
- 90% of youth served will have better understanding of the consequences of joining a gang
- 75% of youth served will have a changed view of gangs and a more favorable view of law enforcement
- 75% of parents served will demonstrate increased knowledge of risk factors and an the ability to redirect their children toward positive behaviors

## Collaborative Partnerships

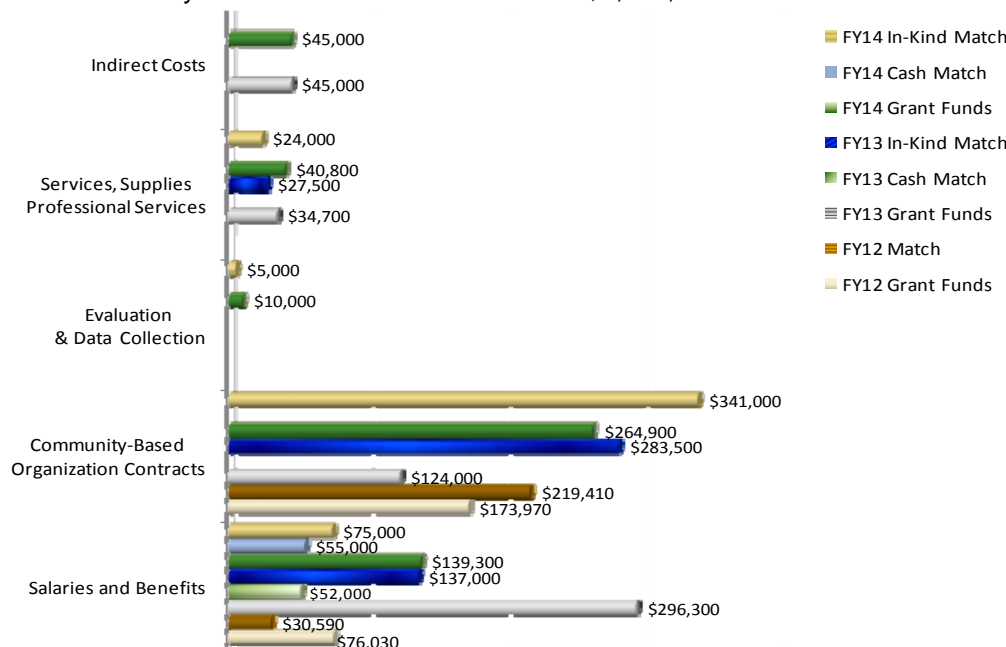
- The City of Parlier, Parlier Police Department
- Parlier Unified School District
- The Reedley Police Department
- The County of Fresno: Sheriff’s Department, Office of Education, Public Defender’s Office, Behavioral Health, Community Health, Social Services, Board of Supervisors, Interagency Gang Task Force, Probation Dept.
- Boys & Girls Club, Youth Centers of America, Communities That Care, CenCAL Mentoring Academy

## Program Evaluation

- Project evaluation is conducted by Communities that Care, Local Project Evaluation
- The program uses a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and both qualitative and quantitative measures.

## Budget

To date the City of Parlier has received a total of \$1,250,000 in CalGRIP funds



“In order to combat the alarming rate of gang and youth violence in the region, the South Fresno County Task cities joined together and developed the CTC Task Force. It takes a comprehensive collaborative approach to holistically address and ultimately reduce rising gang violence in the target area.”

Hope Hernandez  
Coordinator  
Faces of Prevention

**Pasadena CalGRIP  
Advisory Council**

**Phillip A. Sanchez**  
Chief of Police  
Pasadena Police Department

**John E. Perez**  
Commander  
Pasadena Police Department

**Juliana Serrano**  
Director, Creative Connections

**Gerald Freeny**  
Chief Parole Officer, CDCR

**Roseanna Del Rio**, Coalition  
Humane Immigrant Rights of LA

**Horace Wormely**  
Deputy Director,  
Human Services & Recreation

**Terrie Allen**  
Commissioner, Human Relations  
Commission, City of Pasadena

**Ariel Kirkland**  
Commissioner  
Human Services Commission

**Eric Walsh, M.D., MPH,**  
Director, Public Health Dept.

**Pastor Eric Johnson**  
Community Clergy Coalition  
Lake Avenue Comm. Foundation

**Tina Williams**  
Field Rep., Councilmember  
Jacque Robinson's Office

**Christy Zamani**  
Executive Director, Day One

**Karen Evans**  
Director,  
Program Development Five Acres

**Anthony J. Santilena**  
Student Support Services  
LA County Office of Education

**Michael Whit**  
Lieutenant  
LA County Sheriff's Department

**Ibrahim Naeem**  
Supervisor  
Pasadena City College

**Chris Russ**  
Commander  
Pasadena Police Department

**Charel E. Bailey**  
Department of Child Welfare,  
Safety & Attend.

**Karen Draine**  
Program Manager  
YMCA, Pasadena-Foothill Valley

## City of Pasadena

Pasadena's CalGRIP project is an augmentation of an existing reintegration program for the formerly incarcerated and gang impacted youth. The project seeks to expand Pasadena's regional reach by partnering with the City of Duarte for the provision of evidence-based reintegration services to the Northwest San Gabriel Valley.

- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The Pasadena Police Department serves as lead for CalGRIP

### Program Goals

The goal of project are:

- To reduce gang activity among 17 to 35 year-old gang-impacted and formerly incarcerated African-American and Latino males and females in Northwest San Gabriel Valley
- Develop and sustain a comprehensive regional approach to gang prevention

### Program Need

In the Pasadena, Altadena, and Duarte areas, there are pockets of poverty and disadvantaged neighborhoods where conditions associated with gangs and gang-related violence are thriving

- The unemployment rate in the service area is 8%
- 39% of adults over 25 years of age do not have a high school diplomas
- Nearly half of all families live in poverty, and 60% of school age children take part in the free/reduced –price lunch program
  - In some parts of the service area, 90% of children participate

The impact of Assembly Bill (AB)109, which resulted in the early release of prisoners including numerous gang members, has been increased criminal activity and strained resources in the area

- AB 109, marked a major shift in California's correctional policies whereby the responsibility for lower level offenders and parolees shifted from state to local jurisdictions
- The release occurred when job creation is at a record low; as a result formerly incarcerated are faced with a much greater burden when searching for work, housing and health services

### Services & Evidence-Based Programs

- Evidence-Based Life Skills Training
- Research-based Comprehensive Case Management
- Reintegration Resources Fairs
- Outreach Services
- Technical Assistance/Support
- Systems Navigation



## Measurable Objectives

- 70 clients will receive evidence-based life skills training, and an additional 40 will receive case management services
- 1,420 clients will receive assistance with systems navigation
- 40 Work Readiness Assessments will be administered and 40 clients will receive job placement services, with 50% being placed in employment
- Regional strategies to serve the reintegration/gang impacted population will improve with hiring a full-time outreach worker who will refer up to 30% of clients receiving life-skills tracking, case management services, career preparation, systems navigation, assessment and job placement
- From 1/2/2014 through 12/31/2015, Service Provider Capacity Training based on evidence-based practices will be provided to 15 agencies
- The geographic scope of reintegration efforts will be expanded to broaden our regional focus through program referrals, local resources fairs and capacity building for partner agencies

## Collaborative Partnerships

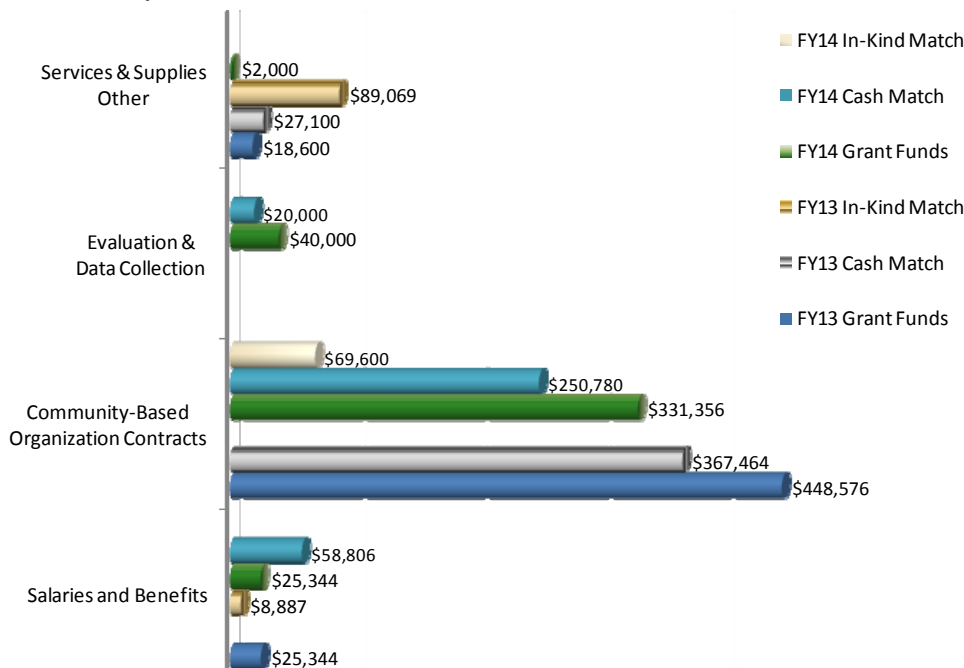
- The City of Pasadena, Pasadena Police Department
- The County of Los Angeles: Sheriff's Department, Juvenile Justice Coordination Council, Probation Department, Public Health Department, Office of Education, Department of Child Welfare
- Creative Connections, Community Clergy Coalition, Lake Avenue Community Foundation
- Pasadena City College, YMCA Pasadena - Foothill Valley
- Vision 20/20 Core Group Advisory Council

## Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures. Data collection measures and tools include: attendance records, counseling forms, progress reports, survey, observation reports, interview, and existing school and crime data.

## Budget

To date the City of Pasadena has received a total of \$891,220 in CalGRIP funds



“Programs like the Center’s Reintegration Council and the Apprenticeship Preparation Program offer community members and alternative to gang involvement and harmful behaviors. This unique regional approach embraces community inclusion and shared collaboration..”

Carol Liu  
Senator  
25th District

## Riverside CalGRIP Partnership

**Lilly Cardoza**  
Community Action Partnership

**Frank Arreola**  
City of Riverside

**Hilda Gonzalez**  
City of Riverside

**Steve Frasher**  
Riverside Mayor's Office

**Patricia Solano**  
City of Riverside, PRCSD

**Mario Lara**  
City of Riverside, PRCSD

**Sandy Wellen, Vicki Roberts**  
**Debra Sacks**  
Come Back Kids - RCOE

**Victoria Lopez**  
Completion Counts

**Monica Baltierra**  
County of Riverside

**Dr. Gisela Bichler**  
CSUSB Criminal Justice Studies

**Vince Varachun**  
RCC - Gateway to College

**Ilsa Aguirre**  
Eastside Teen Clinic

**Carla W. Jones**  
**Ziklag Malata**  
Goodwill Career Resource Ctr.

**Lita Lee**  
John Muir Charter Schools

**Janina E. Hidalgo, Marilyn Mejia**  
Molina Health Care

**Tony Dinh, Russell Degnan**  
Operation New Hope

**Fonda McGensy, Monette Miles**  
Operation Safe House

**Solymer Sola-Negron**  
Planned Parenthood

**Scorro Huerta, Melvin Walker**  
**Jessica Mojica**  
Project BRIDGE

**Solymer Sola-Negron**  
Planned Parenthood

**Tony Ortiz**  
Riverside Community College

**Stephanie Smith, Maune Vaca**  
Planned Parenthood

**Jose Montenegro**  
Riverside Co. Dept. of Health

**Gerry Lopez, Debra Postil**  
Riverside Co. District Attorney Off.

**Maria Arellano**  
Riverside Co. Mental Health

## City of Riverside

The City of Riverside uses CalGRIP funding for its Gang Reduction and Community Engagement (GRACE) program. GRACE utilizes a comprehensive city-wide plan that combines prevention, intervention, job training, education, and family services through the evidence-based programs.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2014 to December 31, 2015
- Riverside Parks, Recreation & Community Services serves as lead for CalGRIP

### Program Goal

The GRACE program has a single and clear goal, which will provide the focus and direction for all partners:

- To achieve a significant, measurable and sustainable reduction in youth related gang membership, activity, crime and violence in the community within 2 years

### Program Need

Target Area: Part 1 Crimes	2010	2011	2012
Eastside	719	731	694
Casa Blanca	149	186	144
Arlanza	825	635	594
<b>Target Area Totals</b>	<b>1,693</b>	<b>1,552</b>	<b>1,432</b>
Citywide	11,411	10,941	12,207
% of Citywide	14.8%	14.2%	11.7%

Target Area: Part 2 Crimes	2010	2011	2012
Eastside	1,340	1,413	1,369
Casa Blanca	251	289	259
Arlanza	1,090	1,178	1,100
<b>Target Area Totals</b>	<b>2,681</b>	<b>2,880</b>	<b>2,728</b>
Citywide	14,329	14,221	15,259
% of Citywide	18.7%	20.3%	17.9%

### Services & Evidence-Based Programs

- Botvin Life Skills Training Program (LST)  
Based on three critical domains: personal self-management skills, general social skills, and drug resistance skills
- Operation New Hope (ONH)  
Wraparound case management services
- Project BRIDGE  
Building Resources for the Intervention and Deterrence of Gang Engagement

### Measurable Objectives

- To coordinate and lead development of efficient and effective partnership working to deliver direct services to 64 youth and achieve placement, work experience and services for 100% of youth referred to the GRACE program
- 50% of GRACE in-school participants will maintain or increase academic performance
- 50% of GRACE in-school participants will maintain or increase school attendance
- 40% of juvenile justice-involved participants will decrease deviant behavior; 60% will decrease their positive image of gangs
- All GRACE participants participate in Botvin LST; 60% will increase life skills knowledge; 60% will increase their knowledge of the consequences of drug and alcohol use
- 30% of BRIDGE participants, ages 16 and older, will apply for outside employment

### Collaborative Partnerships

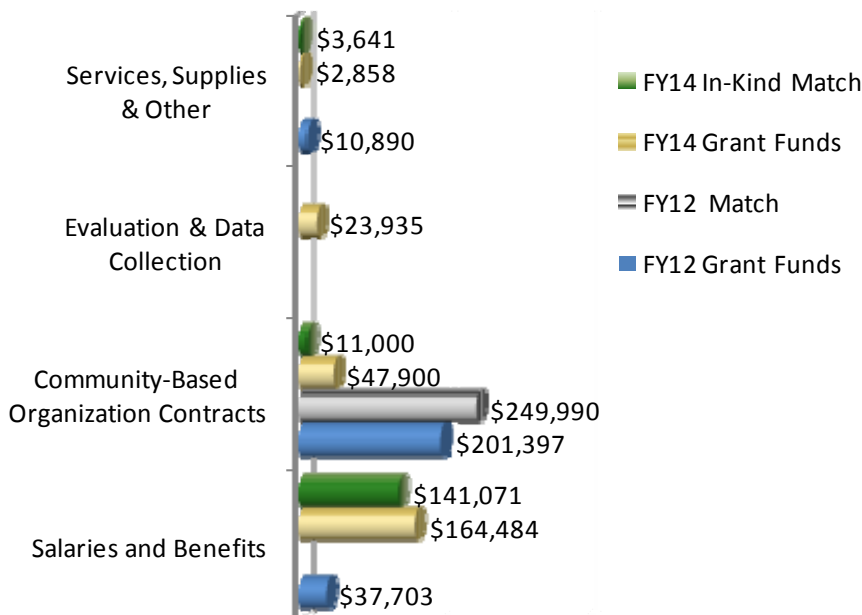
- City of Riverside, Riverside Police Department, Riverside Parks Recreation & Community Services
- Riverside Unified School District, Alvord Unified School District
- Riverside County: Probation Department, Sheriff’s Department, Juvenile Justice and Delinquency Prevention, District Attorney’s Office, Office of Education, Mental Health Department, Juvenile Courts
- Riverside Community College
- Riverside Community Health Foundation
- Operation New Hope, Operation Safe House, Project BRIDGE

### Program Evaluation

- GRACE Program evaluation is contracted with the University of San Bernardino, Center for Criminal Justice Studies, Professors Dr. Larry Gaines and Dr. Gisela Bichler
- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

### Budget

To date the City of Riverside has received \$489,167 in CalGRIP funds



“The Gang Reduction and Community Engagement (GRACE) program will bring together, build upon, and coordinate multi-jurisdictional efforts of the extensive range of youth services, police and criminal justice agencies, CBOs, and service providers working together to reduce gang crime and violence.”

Excerpt: City of Riverside, California Gang Reduction, Intervention and Prevention Program Application 2013

**Sacramento CalGRIP  
Advisory Council**

**Kevin Johnson**  
Mayor, City of Sacramento

**Rick Braziel**  
Chief of Police, Sacramento

**Scott Jones**  
Sheriff, Sacramento

**Jay Schenirer**  
Councilmember, District 5

**Darryl Fong**  
Councilmember, District 7

**Phil Serna**  
Supervisor, Sac County

**John Shirey**  
Sacramento City Manager

**Jim Combs**  
Director, Parks & Recreation

**Jan Scully**  
District Attorney, Sac County

**Paulino Duran**  
Chief Public Defender

**Don Meyer**  
Chief Probation Officer

**Ann Edwards-Buckley**  
Director  
Health & Human Services

**Paul Lake**  
Director, Human Assistance

**Jonathan Raymond**  
Superintendent, SCUSD

**Steve Ladd**  
Superintendent, EGUSD

**Maureen Price**  
Executive Director,  
Boys & Girls Club

**Tyrone Netters**  
Executive Director, NAACP

**Sherwood Carthen**  
Area Congregations Together

**Symia Stigler**  
Director, Sacramento READS

**Stacy Eurie Boulware**  
Judge, Superior Court

**Kevin McCormick**  
Judge, Superior Court

**Michelle Odell**  
Public Affairs Dir., Kaiser

**Matt Cervantes**  
Sierra Health Foundation

## City of Sacramento

The City of Sacramento uses CalGRIP funds for its Ceasefire project, which targets the “drivers of violence” in the most violent areas of Sacramento. These “drivers” participate in call-in sessions, and are given a choice to stop the violence. Individuals who accept are enrolled in support services including case management, job training and counseling.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The Sacramento Department of Parks & Recreation, Neighborhood Services Division serves as lead agency for CalGRIP

### Program Goals

The goals of the Sacramento Ceasefire strategy is to reduce gun violence between target gangs in the targeted area and to strengthen the “pipeline” of education and employment prospects of the target population while engaging the community to spread the non-violence message

### Program Need

Sacramento is ranked in the top 20 cities in the United States for diversity. Although multicultural differences are celebrated, the differences often cause division which can lead to gang violence. Since 2009, the City of Sacramento has had one of the highest rates of violent crime per capita of the 10 most populated cities in California.

City	Population	Population / 1,000	Violent Crime	Violent Crime per 1,000
Oakland	395,317	395	6,652	18.52
<b>Sacramento</b>	<b>471,972</b>	<b>471</b>	<b>3,354</b>	<b>7.12</b>
San Francisco	814,701	814	5,374	6.6
Long Beach	467,691	467	2,857	6.12
Fresno	500,480	500	2,915	5.83
Bakersfield	351,568	351	1,866	5.32
Los Angeles	3,837,207	3,837	20,045	5.22

*Source: 2011 FBI Crime Data*

### Services & Evidence-Based Programs

- Sacramento Ceasefire  
Sacramento Ceasefire is an evidence-based and data-driven gun violence reduction strategy based on Boston's Ceasefire program developed in the 1990s. The strategy involves a strong law enforcement and community partnership that sends a message to a small, targeted number of youth and young adults who are the “drivers of violence” that the violence must stop.
- Intensive Case Management

## Measurable Objectives

- Identify 100 and provide services to at least 50 young adults
- Identify target populations whom are considered to be the “drivers of violence” in targeted areas
- Invite target population to call-in meeting where they hear from law enforcement and a community member, a “stop the violence” message with an offer of intensive services
- Deploy a team of street outreach workers to effectively deter the target population from engaging in violence
- Hold the target population accountable for post call-in violence committed by their gang or group
- Provide intensive case management to connect target population to social, education and job opportunities
- Provide ongoing support through mentoring, positive interaction with community, and street outreach workers
- Engage the community in the Sacramento Safe Community Partnership (SSCP) Ceasefire strategy through community events, night walks, and community focus groups

## Collaborative Partnerships

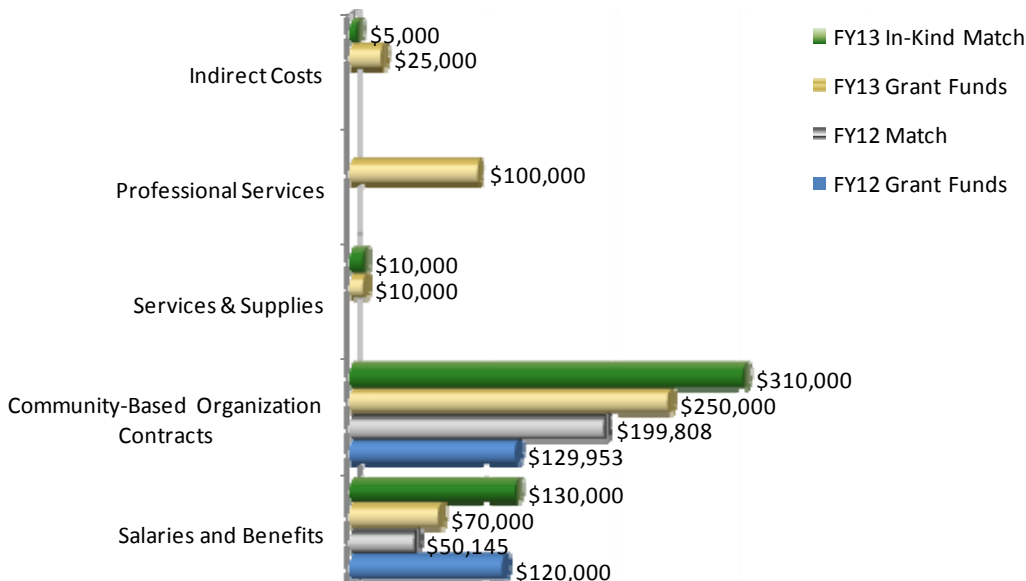
- City of Sacramento, Sacramento Police Department, Department of Parks & Recreation, Mayor’s Office
- Mayor’s Gang Prevention Task Force
- Sacramento City Unified School District
- County of Sacramento: Probation Department, Sheriff’s Department, Office of the District Attorney
- Sacramento Employment & Training Agency
- Area Congregations Together,
- California Partnership for Safe Communities

## Program Evaluation

- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

## Budget

To date the City of Sacramento has received a total of \$704,953 in CalGRIP funds



“Our approach will be strength based and not deficit based with the glass is half-full mindset. We must give all young people reason to opt out of gang affiliation and into a safe and healthy lifestyle by providing opportunities for them to develop their strengths and talents.”

Kevin Johnson  
Mayor  
City of Sacramento

**Salinas CalGRIP  
Advisory Council**

**Joe Gunter**

Mayor of Salinas

**Kelly J. McMillin**

Salinas Chief of Police

**Juvenal Luza**

Superintendent,  
Salinas City Elementary District

**Timothy J. Vanoli**

Superintendent  
Salinas Union High School Dist.

**Ray Corpuz**

Salinas City Manager

**Christopher Callahan**

Salinas, City Attorney

**Kathy Bauer**

Executive Director  
Partners for Peace

**Stewart Wakeling**

Director, Partnership for  
Safe Communities

**Scott Miller**

Sheriff, Monterey County

**Manuel Real**

Chief Probation Officer  
Monterey County

**Dean Flippo**

District Attorney  
Monterey County

**Director, Behavioral Health**

Monterey County

**Director, Department of Social**

and Employment Services

**Director & CEO**

United Way

**Director**

Rancho Cielo Youth Program

**Director**

2nd Chance Youth & Family  
Services

**Pastor**

East Salinas Family Center

**Director**

Community Partnership for  
Youth

**Director**

Child Abuse Prevention Council

**Vice President**

Boys & Girls Club

## City of Salinas

The City of Salinas CalGRIP project, in partnership with Partners for Peace and California Partnerships for Safe Communities, provides evidence-based strategies for the prevention, intervention, and suppression of gang-related violence and shootings.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The Salinas Community Safety Division serves as lead agency for CalGRIP

### Program Goals

The major goals are to:

- Reduce gang and crime involvement, destructive behaviors, and victimization of at-risk older youth
- Expand, assess, improve, and institutionalize violence prevention and intervention strategies
- Decrease the number of gang-related fatal and non-fatal shootings by 25%

### Program Need

#### Oxnard Police Department Data and Related Information

- There are 71 gangs in Monterey County and 5,000 gang members
- 3,500 of the county's gang members live in Salinas
- Salinas is considered the stronghold for Norteño criminal street gang and also has ties to Nuestra Familia prison gang
- The gangs are multi-generational, which poses a threat to at-risk youth
- Gangs contribute to a rising homicide rate, and many shootings, both fatal and non-fatal

#### Number of Fatal and Non-Fatal Shooting 2009 to 2012

Year	Fatal	Non-Fatal
2009	29	122
2010	20	112
2011	15	40
2012	16	74

### Services & Evidence-Based Programs

- Partners for Peace (PFP)  
Evidence-based service for at-risk youth and parents of at-risk youth
- Changing Destructive Adolescent Behavior (CDAB)  
Disseminated by the Parent Project; court-mandated, evidence-based juvenile diversion program
- Operation Ceasefire Night Walk
- Saturday Night Rec

### Measurable Objectives

- Of 180 parents trained by Partners for Peace facilitators, 75% will report improved parental control, family functioning and engagement, and youth behavior
- 50% of the youth involved in Saturday Night Rec and other positive alternatives will be less likely to be victims or perpetrators of crime
- 75% of parents contacted by officers will consent for their homes to be searched and receive gang information, and 10% of older children will be sanctioned for possessing prohibited items
- Clergy engagement, Night Walks, and street outreach will be expanded by 15%
- Gang related fatal and non-fatal shootings will decrease by 25%

### Collaborative Partnerships

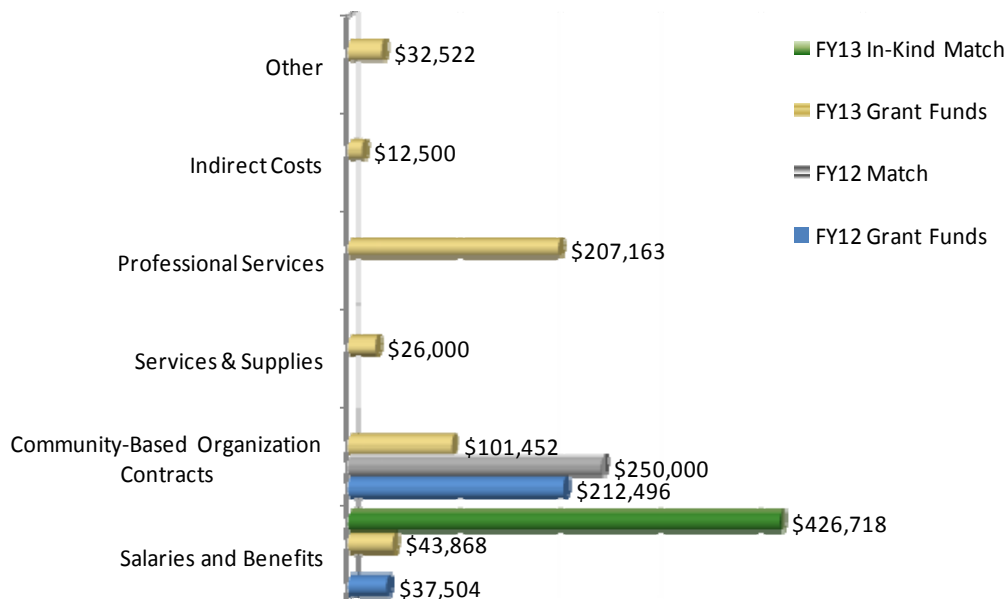
- The City of Salinas, Salinas Police Department, Mayor’s Office, Community Safety Division, City Attorney’s Office, Recreation and Parks Department
- Salinas Unified School District, Hartnell College
- County of Monterey: Probation Department, Sheriff, Superior Court, Office of Education, Office of the District Attorney, Behavioral Health, Parole, Health Department, Child Abuse Prevention Council
- United Way, Rancho Cielo Youth Program, Community Partnership for Youth
- East Salinas Family Center, Boys & Girls Club, 2nd Chance Youth & Family Services

### Program Evaluation

- California Partnerships for Safe Communities will oversee service providers and implementation of effective data collection and evaluation processes. Half of parenting classes, random selection, will be assessed by Stoltz and Colleagues at the University of Tennessee
- The program will use a process and outcome evaluation methodology, multi-level and mixed-method, using qualitative and quantitative measures, and program and individual level data.

### Budget

To date City of Salinas has received a total of \$673,505 in CalGRIP funds



“The CalGRIP funds will complement and add much needed parenting programs to families in the target areas that will help with intervention efforts, provide technical assistance to enhance community engagement, street outreach and support of the various services within the City and provide youth activities to reduce the number of youth on the streets.”

Dennis Donohue  
CASP Chair Person

**San Bernardino CalGRIP  
Advisory Council**

**Robert Handy**

Chief of Police  
San Bernardino PD

**Michelle Scray Brown**

Chief Probation Officer  
County of San Bernardino

**John McMahon**

Sheriff  
County of San Bernardino

**William Lee**

District Attorney  
County of San Bernardino

**Dale Marsden**

Superintendent  
San Bernardino Unified School  
District

**Bob Pepler**

Deputy City Attorney  
San Bernardino City  
Attorney's Office

**Joe Paulino**

Police Chief  
San Bernardino Unified School  
District

**Kristy Kelly**

Assistant Director  
Apartment Association  
AAGGIE

**Pastor David Naglar**

Central City Lutheran Mission

**Claudia Doyle**

**Amelia Lopez**

Educators  
Department of Public Health

**Daniel Skiles**

Director  
Institute for Public Strategies

**Rafael Rawls**

Community Engagement  
Supervisor  
Institute for Public Strategies

**Janet Casas**

Outreach Worker  
WAY WORLD Church

## City of San Bernardino

The City of San Bernardino Police Department in partnership with, the Urban Youth Conservation Corps-Southern California Mountain Foundation, uses CalGRIP funds to provide gang involved youth with evidenced based interventions that include wrap-around case management services, mentoring and job training and employment.

- Current grant period: January 1, 2014 to December 31, 2015
- The San Bernardino Police Department (SBPD) serves as lead for CalGRIP.

### Program Goals

The San Bernardino CalGRIP program will reduce gang activity through the use of evidence-based prevention, intervention and suppression activities to achieve the following program goals:

- Using Life Skills Training, Increase positive social, life and vocational skills by 90% among targeted youth to prevent and/or intervene in youth gang violence
- Through mentoring, promote healthy bonding with caring adults to intervene in youth gang involvement and to reduce recidivism by 20% gang-involved youth
- Utilizing wraparound case management with youth and their families, promote healthier family functioning in the community

### Program Need

Per SBPD, the City's crime rate, particularly for crimes categorized as Part 1 (crimes against people and thefts), has historically been one of the highest in the California.

Part 1 Per Capital Crimes per 1,000 2010 2011 2012			
	2010	2011	2012
San Bernardino City	10	9.5	8.7
San Bernardino County	6.0	5.6	5.1
California State	5.1	4.9	4.5
SB City Target Areas	18.6	18	17.2
Part 1 Per Capital Crimes 2011-12 Target Areas & Citywide			
Target Areas		1,868	2,439
Citywide		10,322	12,532
% of Citywide		18.01%	19.46%

### Services & Evidence-Based Programs

- Botvin Life Skills Training Program (LST)  
Based on three critical domains: personal self-management skills, general social skills, and drug resistance skills
- Urban Conservation Corps (UCC)  
Evidence-based, best-practice program that provides prevention, intervention, reentry, job training and placement
- UCC Mentoring Program  
Evidence-based mentoring program developed by Big Brothers/Big Sisters for gang-involved high school-aged youth
- UCC Case Management Services



### Measurable Objectives

- Identify, recruit and train 70 youth yearly in the evidence-based Botvin LST
- Engage 70 youth yearly in the evidence-based UCC to retain 70 youth yearly in the Botvin LST
- Identify 20 youth annually from the evidence-based Botvin LST who are actively involved in gangs and place them in the UCC Mentoring Program
- Identify and train 20 adults yearly to become mentors in the UCC Mentoring Program
- Enroll 70 youth annually to participate in wraparound UCC Case Management services for a minimum of 6 months and a maximum of 12 months
- Assess, indentify and engage 70 youth participants yearly to appropriate support services and activities

### Collaborative Partnerships

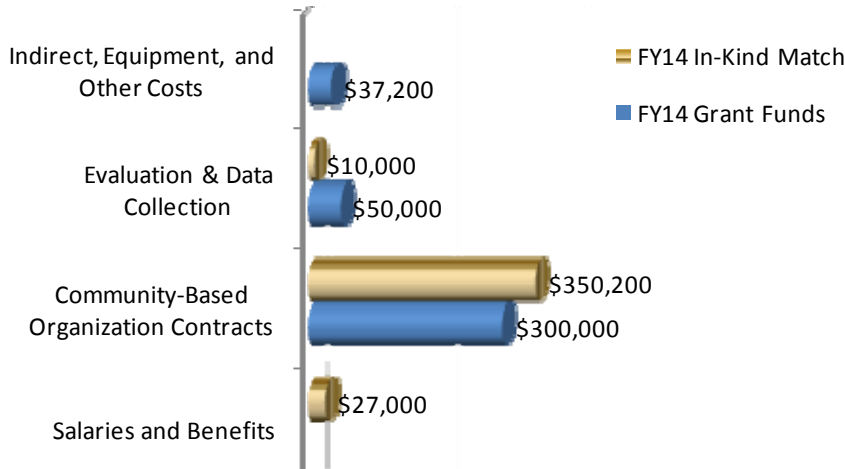
- City of San Bernardino: SBPD, Mayor’s Office, City Attorney’s Office, Fire Prevention, Code Enforcement
- San Bernardino Unified School District, San Bernardino Unified School Police
- County of San Bernardino: Probation Department, Sheriff’s Department, Children & Family Services, Dept. of Behavioral Health, Dept. of Public Health, District Attorney’s Office, Housing Authority
- Institute for Public Strategies
- Urban Conservation Corps
- Big Brothers / Big Sisters
- Central City Lutheran Mission, WAY WORLD Church

### Program Evaluation

- Project evaluation responsibilities have been are contracted with the Center for the Study of Correctional Education at California State University, San Bernardino
- It will consist of a process and outcome evaluation methodology, both multi-level and mixed-method, using program and individual level data, and measures that are both qualitative and quantitative
- Data collection methods and tools: spreadsheets, surveys, interview, self-reporting, logs, curricula reports, completion status reports, pre/post tests, and existing school and crime databases

### Budget

The City of San Bernardino has received \$308,435 in CalGRIP funds



“For over four years, the Urban Conservation Corps has been helping cities carry out their CalGRIP program activities for at risk and gang involved youth. We are very proud of our successes in our conservation corps and how we have been able to movie young people from gang involvement to productive work and healthier living.

Sandy Bonilla, Director  
Urban Conservation Corps  
Southern California  
Mountains Foundation

San Jose CalGRIP  
Advisory Council

**Chuck Reed**  
Mayor, City of San Jose

**Ed Shikada**  
San Jose City Manager

**Chris Moore**  
San Jose Chief of Police

**Albert Balagso**  
Director, PRNS

**Mario Maciel**  
Superintendent, MGPTF  
San Jose BEST Program

**Sheila Mitchell**  
Chief of Probation  
County of Santa Clara

**Laurie Smith**  
Sheriff  
County of Santa Clara

**Jeff Rosen**  
District Attorney, Santa Clara

**Esther Mota**  
Manager  
PRNS, Youth Intervention Unit

**Louis Lara**  
Director, Firehouse Community  
Development Corporation

**Michael Pritchard**  
Executive Director  
Pathway Society, Inc.

**Anthony Ortiz**  
Executive Director  
California Youth Outreach

**Rose Amador**  
Chief Executive Officer  
Center for Training & Careers

**Dr. Maurice Ghysels**  
Chief Schools Officer, Santa  
Clara Co. Office of Education

**Dan Moser**  
Superintendent  
East Side Union H.S. District

**John Parker**  
Superintendent  
Franklin-McKinley School Dist.

**Maggie Williams**  
CAO/CFO, Catholic Charities  
Santa Clara County

## City of San Jose

The Mayors Gang Prevention Task Force (MGPTF) project uses evidence-based practices to support a concentrated Gang Reduction Initiative within the City of San Jose to stop an up-surge in gang violence and reduce the number of gang related incidence and homicides.

- Prior grant period: January 1, 2011 to December 31, 2012
- Current grant period: January 1, 2013 to December 31, 2014
- The San Jose Parks & Recreation & Neighborhood Services (PRNS) serves as lead agency for CalGRIP

### Program Goals

- Stop the up-surge in youth gang-related violence incidences, and homicides through deploying a “place-based” targeting of the gang “Hot Spot” service areas
- Reduce youth gang-related incidences by a minimum of 30% by the end of the grant period in targeted Hot Spot service areas

### Program Need

There are 945,942 residents in San Jose

- 34% of the residents live in the lower income level
- 25% of the residents are under the age of 18, and 9% is between 19 and 24
- 39% are foreign born, and 56 a language other than English at home
- There are 22 high-risk zip codes in the county and 18 of them are in San Jose
  - Risk factors include: substance abuse, poverty, dropout rate, felony arrest, child removal, teen mothers, single-parent households, mental health issues, juvenile justice system involvement, low test scores

#### Gang-related Crime Data\*

- 90% of San Jose’s gang concentration is in the 18 high-risk zip codes
- San Jose experienced a 300% increase in gang-related homicides from 2010 to 2011 (from 6 to 18), and it continues to rise
- San Jose Police Department has validated 6,522 active gang members and estimates thousands of additional gang members that are not validated
- There were a total of 447 reported gang-related crimes in 2011, and 351 in the first 8 months of 2012

Sources: U.S. Census Bureau, San Jose PD

### Services & Evidence-Based Programs

- Operation Peacekeeper
- Aggression Replacement Training (ART)
- Late Night Gym
- 7-Challenges Substance Abuse Services
- Thinking for a Change
- Case Management Services
- Career Development/Job Training

### Measurable Objectives

- Deploy concentrated gang outreach engagement , Operation Peacekeeper, in the Hot Spot areas to serve an estimated 1,500 youth, ages 12-24
- Increase the delivery of Late Night Gym and other pro-social / recreational activities to reach an additional 1,000 youth in Hot Spot areas
- Provide 7-Challenges Substance Abuse Services to 175 youth
- Provide Thinking for a Change and ART behavioral curriculum to 175 youth assessed as needing cognitive behavior intervention
- Increase the number of youth receiving Remedial Education, GED Education and Career Development/Job Training by 150
- Provide case management services to 400 youth, and Tattoo Removal services to 100 youth

### Collaborative Partnerships

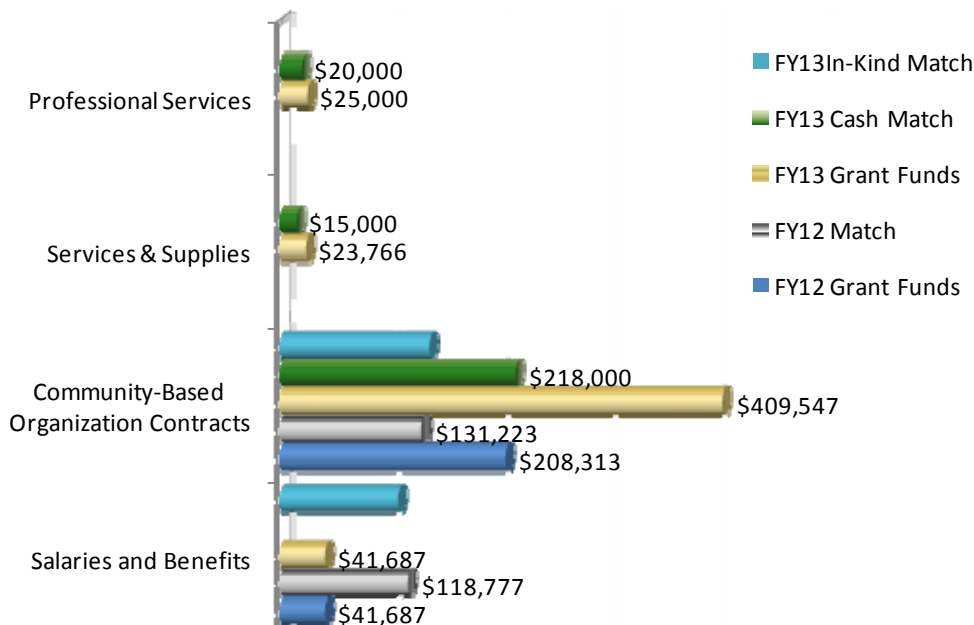
- City of San Jose, San Jose Police Department, Parks & Recreation Neighborhood Services, MGPTF
- East Side Union High School District, Franklin McKinley School District
- County of Santa Clara: Probation Department, Office of Sheriff, Office of Education, District Attorney’s Office, State Parole
- Firehouse Community Development Corporation
- Pathway Society, Inc., California Youth Outreach
- Center for Training and Careers, Catholic Charities of Santa Clara County

### Program Evaluation

- MGPTF will use Performance Model Logic (PLM) for evaluation processes, and a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and both qualitative and quantitative measures.

### Budget

To date the City of San Jose has received a total of \$750,000 in CalGRIP funds



“We exist to ensure safe and healthy opportunities for San Jose’s youth, free of gangs and crime, to realize their hopes and dreams, and become successful and productive in their homes, schools and neighborhoods.”

Mission Statement  
Mayor’s Gang Prevention Task Force

**San Leandro CalGRIP  
Advisory Council**

**Sandra Spagnoli**

Police Chief  
San Leandro Police Dept.

**Randall Brandt**

Lieutenant  
San Leandro Police Dept.

**Kathy Martinez**

Deputy Chief, Juvenile Serv.  
Alameda County Probation

**Martin J. Neideffer**

Lieutenant  
Alameda County Sheriff

**Eric Engelbart**

Assistant City Manager  
City of San Leandro

**Nancy O'Malley**

District Attorney  
County of Alameda

**Pedro Naranjo**

Lieutenant  
Alameda County Sheriff

**Sheila Lawrence**

Director, Student Support  
San Leandro Unified School  
District (SLUSD)

**Dr. Lori Watson**

Education Director, REACH  
San Lorenzo Unified School  
District

**Evan Goldberg**

Service Learning Coordinator  
Office of Education  
County of Alameda

**Hilary Bass**

Executive Director, Deputy  
Sheriff's Activity League

**Vassilisa Johri**

Health & Wellness Director  
REACH Ashland Youth  
Cent.

**Rosa Valdez**

Director, Art Commission  
County of Alameda

**Ron Carino**

Executive Director  
Soulciety

## City of San Leandro

The City of San Leandro uses CalGRIP funds for the REACH Out program, a multi-agency, multi-jurisdictional approach to keep youth out of gangs by creating system change and improving the coordination of interrelated gang prevention and intervention services.

- Current grant period: January 1, 2014 to December 31, 2015
- The San Leandro Police Department serves as lead agency for CalGRIP

### Program Goals

The overarching goals of the REACH Out program are to:

- Build capacity of public and community agencies who serve youth to collaborate effectively around reducing gang involvement and violence
- Develop systems to track all CalGRIP-enrolled youth activities and services
- Reduce the number of Eden-area young people ages 11 to 24 that are detained or incarcerated for gang-related activities

### Program Need

The San Leandro Police Department (SLPD) reports that gang activity in the target Eden Area (San Leandro, Ashland, Cherryland, North Hayward and San Lorenzo) is a growing concern, with Oakland and Hayward gangs recruiting and operating locally.

#### Gang-related Statistics and Targeted Risk Factors

- In San Leandro, 2 high school students were murdered in 2012
- 3 young people were found with guns on or near campus
- 340 documented gang members live in the City of San Leandro
- 520 gang members live in surrounding unincorporated areas
- Probation reports 158 juveniles under supervision in the area; approximately 45% of the youth in juvenile justice facilities are from the Eden Area
- The truancy rate at San Leandro high school was 69.2, nearly triple the county average; Hayward High school's truancy rate was over 80
- In 2012, nearly 1,450 students in grades 7-12 claimed gang affiliation

Sources: SLPD, Alameda County Sheriff, Alameda County Probation

### Services & Evidence-Based Programs

- REACH Out  
System of evidence-based practices focused on pro-social activities, youth and parent education, case management, cognitive behavioral therapy, GED services, career counseling and job placement
- Season of Service & Period of Peace  
School-based service prevention programs facilitated by SLPD
- Child and Adolescent Needs and Strengths (CANS) Comprehensive Assessment  
Multi-purpose tool to support care planning and level of care decision-making, to facilitate quality improvement, and allow for mentoring service outcomes
- Soulciety Youth Employment Program  
Services based on probation, social services and child welfare referrals

### Measurable Objectives

- Provide gang awareness training to staff at all collaborating agencies
- Increase enrollment at REACH by 50% in Year 1 and an additional 25% in Year 2
- Increase the number of youth served at non-REACH Ashland Youth Center sites
- Assess and provide academic support services to at-risk youth students to put them on track to graduate
- Provide diversion and intervention services to youth in contact with the juvenile justice system
- Provide team-based wraparound case management to youth re-entering the Eden area from local detention facilities
- Train 10 Peer Health Educators in youth leadership, mediation, violence prevention and mitigation techniques
- Make REACH Out prevention services available to all target-area residents ages 11-24: provide targeted prevention and early intervention services to those assess as high risk for gang activity, and provide intensive intervention services for participants on probation, detention or incarceration

### Collaborative Partnerships

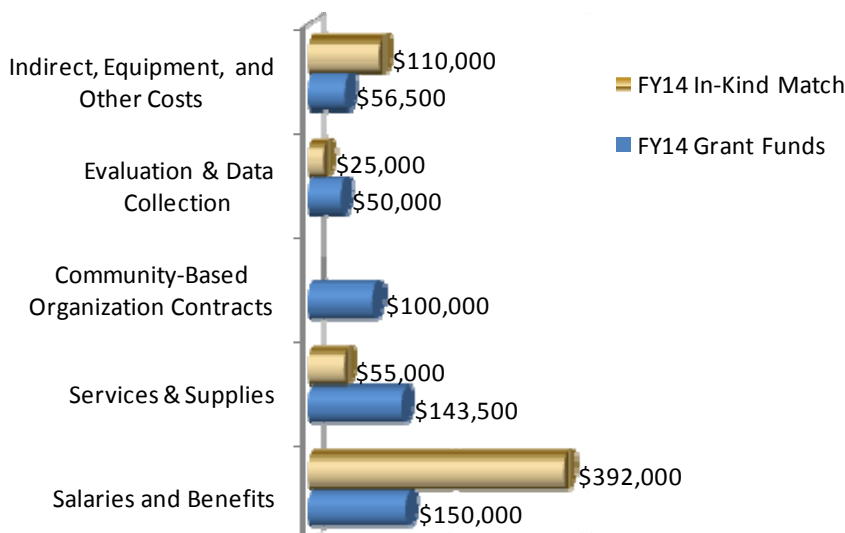
- City of San Leandro: SLPD, City Manager’s Office
- San Leandro and San Lorenzo Unified School Districts
- County of Alameda: Probation Department, Sheriff’s Office, Office of Education, District Attorney’s Office, Art Commission, Juvenile Courts, Juvenile Justice Reentry Partnership
- Deputy Sheriff’s Activity League
- REACH Health and Wellness
- Ashland Youth Center
- Soulciety Youth Employment Program

### Program Evaluation

- The Community Assessment, Planning, Education, and Evaluation (CAPE) Unit of the Alameda County Public Health Department will conduct data evaluation
- Data collection, tracking and analysis is a collaborative effort of the SLPD, and Alameda County Probation and Sheriff. REACH employs process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

### Budget

The City of San Leandro has received a \$500,000 in CalGRIP funds



“REACH Out expands and coordinates pro-social activities, educates parents and youth about the realities of gang life, works with youth to take steps toward self-defined life goals, and engages students in active service learning around nonviolence and community building.”

Excerpt: San Leandro, California Gang Reduction, Intervention and Prevention Program Application 2013

**Santa Barbara CalGRIP  
Advisory Council**

**James Armstrong**

City Administrator  
City of Santa Barbara

**Camerino Sanchez**

Chief of Police  
Santa Barbara PD

**William Brown**

Sheriff  
County of Santa Barbara

**Bev Taylor**

Chief Probation Officer  
County of Santa Barbara

**Joyce Dudley**

District Attorney  
County of Santa Barbara

**Fran Forman**

Community Action  
Commission  
Santa Barbara County

**Ed Cue**

Council on Alcohol and  
Drug Abuse

**David Cash**

Superintendent  
Santa Barbara Unified  
School District

**Ray McDonald**

County Workforce  
Information Board

**Saul Serrano**

Coordinator  
South Coast Task Force on  
Youth Gangs

## City of Santa Barbara

The City of Santa Barbara's uses grant funds for its project, South Coast CalGRIP, which is a comprehensive strategy of intensive case management, education, paid job internships, and substance abuse prevention and treatment that targets youth aged 14 to 18 who have been involved in the juvenile justice system or are at risk of such involvement.

- Current grant period: January 1, 2014 to December 31, 2015
- The City of Santa Barbara serves as lead agency for CalGRIP.

### Program Goal

The goal of the South Coast CalGRIP project is to see an improvement in juvenile justice outcomes for youth on probation and youth at risk of gang affiliation through a comprehensive strategy of intensive case management and enactment of prevention and intervention strategies for youth

### Program Need

Targeted Risk Factors for Gang Activity or Involvement in Santa Barbara	
Poverty	<ul style="list-style-type: none"> <li>• In Santa Barbara County, 14.2% of the population (now 43.8% Latino) lives below the poverty level</li> <li>• 48.9% of students in Santa Barbara Unified School District (SBUSD), and 97.7% in one target area school, qualify for the Free and Reduced-Price Meal program</li> </ul>
Education	<ul style="list-style-type: none"> <li>• The majority of young men attending court schools, from which program referrals will come, are functioning at extremely low levels academically</li> <li>• In 2010, 41% of students reported seeing a weapon on school property in the past 12 months</li> </ul>
Juvenile Crime	<ul style="list-style-type: none"> <li>• Juvenile felony referrals have risen in the City of Santa Barbara by 14% between 2007 and 2011, although countywide they have decreased</li> <li>• There are 92 youth on probation with gang terms and conditions on the South Coast</li> <li>• There are an estimated 550 gang members from 2 major gangs in the city</li> <li>• There have been 834 gang-related reports since March 2011</li> </ul>
Substance Abuse	<ul style="list-style-type: none"> <li>• Approximately 80% of juveniles who come into contact with the justice system have substance abuse problems</li> </ul>
Sources: SBUSD, Santa Barbara PD, Santa Barbara Probation, Santa Barbara County 2012 Multi-Agency Juvenile Justice Plan	

### Services & Evidence-Based Programs

- Intensive Case Management  
Intensive intervention strategy with individualized multi-disciplinary services
- Project Toward No Drug Abuse  
Evidence-based education for substance abuse prevention
- Educational Support Services  
The SBUSD and the Juvenile Court and Community Schools provide intensive academic intervention services: including transcript review, credit assessment, individual development plans, school counseling

## Measurable Objectives

- 120 participants will receive Intensive Case Management services
  - Expected outcome: 25% reduction in the probability of continued involvement in a street gang
  - Expected outcome: 15% will meet the terms and conditions of their probations during the grant program
- 120 participants will receive Project Toward No Drug Abuse curriculum
  - Expected outcome: 25% of youth will report a reduction in the use drugs and alcohol
  - Expected outcome: 50% of youth will be able to describe drug and alcohol abuse with accuracy
- All participants transitioning back into the community from incarceration, and all other participants identified in baseline assessment as needing assistance will participate in Education Support Services

## Collaborative Partnerships

- The City of Santa Barbara, and the Santa Barbara Police Department
- Santa Barbara Unified School District and the Juvenile Court and Community Schools
- County of Santa Barbara: Sheriff’s Department, Probation Department, District Attorney’s Office, Community Action Commission, Department of Education, Workforce Information Board
- South Coast Task Force on Youth Gangs
- Council on Alcohol and Drug Abuse
- Los Compadres / Las Comadres Program
- Teen Pregnancy and Parenting Program

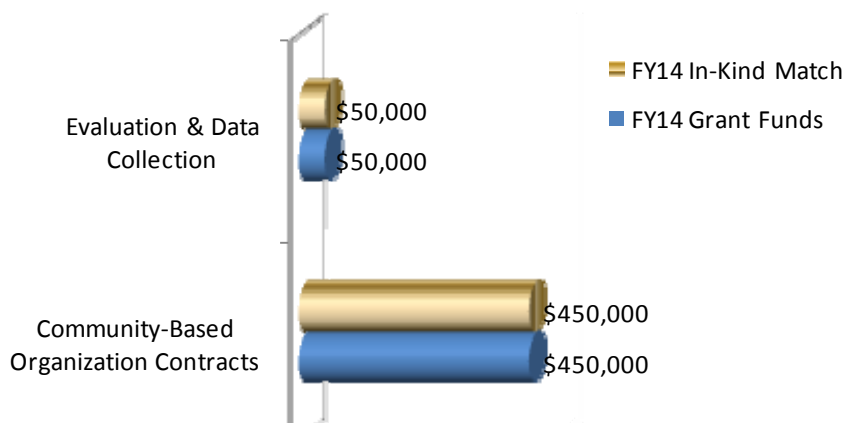
## Program Evaluation

- Project evaluation has been contracted with Dr. Jill Sharkey and Dr. Merith Cosden of the University of California, Santa Barbara.
- Process and outcome evaluation methodology is multi-level and mixed-method, and uses program and individual level data, and qualitative and quantitative measures.
- Data collection methods and tools: spreadsheets, surveys, interview, self-reporting, logs, curricula reports, completion status reports, pre/post tests, and existing school and crime databases.

“I am confident that by supporting this effort, which provides youth on probation with case management, internships, substance abuse treatment and education, we will see a decrease in both gang affiliation and violence in Santa Barbara County’s South Coast area.”

## Budget

The City of Santa Barbara has received \$500,000 in CalGRIP funds



Bill Brown  
 Sheriff - Coroner  
 County of Santa Barbara

**Santa Rosa CalGRIP  
Advisory Council**

**Bethany Facedini**

Gang Prevention/Intervention  
Services Manager  
City of Santa Rosa

**Serena Lienau**

Gang Prevention/Intervention  
Services Technician  
City of Santa Rosa

**Kathy Millison**

City Manager  
City of Santa Rosa

**Hank Schreeder**

Chief of Police  
Santa Rosa Police Dept

**Ray Navarro**

Gang Unit Sergeant  
Santa Rosa Police Dept

**Steve Bair**

Lieutenant  
Santa Rosa Police Dept.

**Robert Ochs**

Chief Probation Officer  
Sonoma County Probation

**Joe Hamp**

Principal  
Schaefer Elementary School

**Tony Roehrick, Ed.D.**

Superintendent  
Bellevue Union School Dist.

**Gail Ahlas**

Superintendent  
Roseland School Dist.

**Patricia Turner**

Principal  
Lawrence Cook Middle  
School

## City of Santa Rosa

The City of Santa Rosa, and the Mayor's Gang Prevention Task Force, use CalGRIP funds to employ evidence-based prevention, intervention, and suppression programming that focuses on a comprehensive continuum of care plan that targets at-risk youth and their families.

- Current grant period: January 1, 2013 to December 31, 2014
- The City of Santa Rosa's City Manager's Office serves as lead for CalGRIP.

### Program Goals

The goal of the programs is to reduce youth violence by creating comprehensive county-wide approach that focuses on:

- Programming to decrease violence and gang involvement in school
- Addressing the lack of access in patrolling outside the city limits
- Removing or weakening the ties to prison gangs
- Strengthening mentoring and support programs for gang-impacted youth

### Program Need

The Santa Rosa Police Department and Sonoma County Sheriff's Office confirm an upward trend in gang-related violence, arrests, and juvenile justice system involvement in Sonoma County

- There are 18 distinct gangs in the area including Norteño and Sureño
- Prison gangs from San Quentin, Pelican Bay, and Folsom State Prisons have strong ties to gangs in the area
- Tagging and turf wars between rival gangs in the Roseland area have elevated gang-related violence, resulting in 3 homicides (1 at an elementary school)
- There are gang involved/associated youth on middle school and high school campuses; in 2011, there were 43 on-campus incidents of gang related violence
- In 2011, there were 489 gang-related arrests (ages 24 and under), 295 weapons offenses, 60 parole/probation offenses, 53 assault with intimidation crimes, and 30 crimes involving firearms

### Services & Evidence-Based Programs

- GREAT Program  
Gang Resistance Education and Training: school-based, law-enforcement officer instructed classroom curricula, intended to immunize youth against delinquency, violence, and gang involvement
- ART Program  
Aggression Replacement Training, which focuses on improved social skills, moral reasoning, anger management, and reducing aggressive behavior
- FFT - Functional Family Therapy  
Transform maladaptive coping mechanisms, build positive skills and connections for youth and family to resources that match risk and needs



## Measurable Objectives

- 7 police officers will provide GREAT school-based curriculum in 8 schools to a minimum of 550 5th –7th grade students
- 65 gang-impacted youth will participate in 8 ART cycles during the 2 year contract period
- Each ART participant will receive 6 hours, per month, of case management support for 3 months following the completion of their ART cycle
- ART Program facilitators will participate in 16 hours of high-quality ART booster training
- 60 families will receive FFT services and case management services

## Collaborative Partnerships

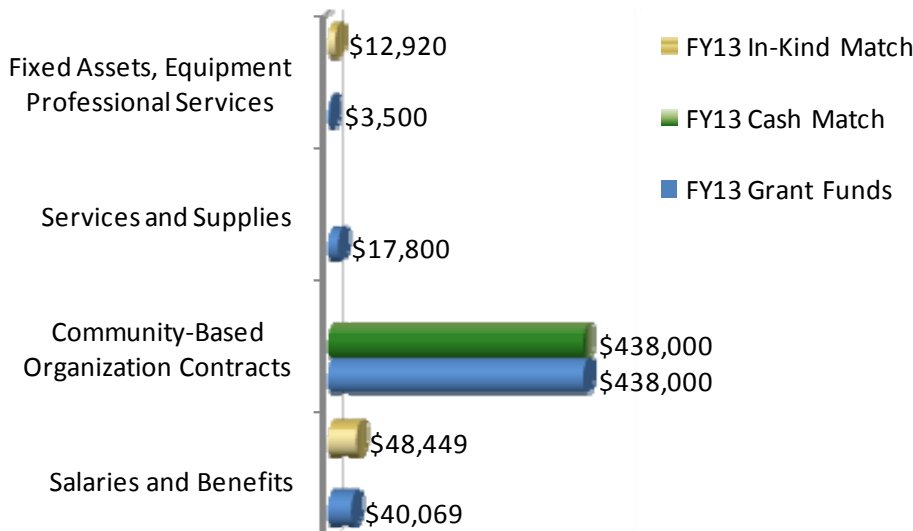
- City of Santa Rosa , Santa Rosa Police Department, City of Santa Rosa Schools
- Mayor’s Gang Prevention Task Force
- County of Sonoma: Sheriff’s Office, Probation Department, Office of the District Attorney , Office of Education, Juvenile Courts, Board of Education
- Roseland, Rincon Valley, Bennett Valley Union, Mark West Union, and Bellevue Union School Districts
- California Youth Outreach
- Social Advocates for Youth - Sonoma Valley

## Program Evaluation

- Santa Rosa will use Community Crime Prevention Associates (CCPA) for data collection and analysis, CCPA conducts surveys twice per year and compiles quarterly reports.
- The program uses a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

## Budget

The City of Santa Rosa has received \$499,369 in CalGRIP funds



“The Mayor’s Gang Prevention Task Force has demonstrated a commitment to supporting evidence-based programs/practices in programming services, interventions, and suppression efforts. The MGPTF utilizes a comprehensive approach, working with multiple partners to reduce gang-related activity.”

Robert Ochs  
Chief Probation Officer  
Sonoma County

**Stanton CalGRIP  
Advisory Council**

**James A. Box**  
City Manager, Stanton

**Stu Greenberg**  
Chief of Police  
Stanton Police Services

**Soo Elisabeth Kim, M.A.**  
GRIP Administrator  
City of Stanton

**Frank Acosta**  
District Attorney, Orange Co.

**Frank Reynoso**  
Investigator  
Orange County DA's Office

**Andy Parker**  
Deputy Chief, OC Probation

**Rebecca Rieger**  
**Angie Dihn**  
Deputies, OC Sheriff's Dept.

**Steve Reynolds**  
Lieutenant, Garden Grove PD

**Megan Hartman**  
Director, Orange County  
Big Brothers / Big Sisters

**Pam Schoonover**  
Exec Director, Boys & Girls  
Club

**Martin Rodriguez**  
Exec Director, Camp Fire,

**Tony Everett**  
Chief Play Maker, Pure Game

**Tina Fietsam, LCSW**  
Clinical Director, Stanton

**Marcia Salomon**  
Nurse Family Partnership

**Katie Brown x Walter  
Elizabeth Nordyke x Pyles  
Shannon Wyatt x Hansen  
Cesar Loya x Lawrence  
Michelle Rushall x Wakeham**  
Elementary School Principals

**Jenna Kay**  
Illumination Foundation

**Michelle Berelowitz  
Marta Davis**  
MGB Consulting & Evaluation

## City of Stanton

The City of Stanton's CalGRIP Out of School Time (OST) Program builds protective factors and intervenes early to assist at-risk youth succeed at home, school, and in the community. OST services focus family, academic and recreational enrichment activities that target at-risk youth and their families.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant period: January 1, 2014 to December 31, 2015
- The City of Stanton Parks & Recreation Services Department is the lead agency for CalGRIP

### Program Goals

The goal of Stanton GRIP Connect for Life OST is school engagement, targeting 4th through 6th graders at 5 GRIP schools with a focus on three areas:

- Improving family relationships, and parenting skills
- Improving academic performance
- Promoting recreation and overall emotional and physical well-being

### Program Need

There are 38,915 Stanton residents

- 17% of the residents live below the poverty level
- 45% of Stanton residents are under the age of 18, and more than 85% of school-age children qualify for the Free and Reduced-Price Lunch program
- The unemployment rate is 11%
- 64% of households speak a language other than English at home

#### Gang-related Crime Data\*

In Stanton Safety Zones

- from 2009 to 2012, , gang members were arrested for 56 Part 1 Crimes and 184 Part 2 Crimes

Outside the Safety Zone, but inside selected GRIP school areas

- January to June 2012,
  - Part 1 Crimes: 368 citywide and 76 in GRIP school areas
  - Part 2 Crimes: 527 citywide and 150 in GRIP school areas
- January to June 2013
  - Part 1 Crimes: 394 citywide, and 80 in GRIP school areas
  - Part 2 Crimes: 567 citywide, and 160 in GRIP school areas

Source: Stanton Police Services, 2013

### Services & Evidence-Based Programs

- Big Brothers / Big Sisters Mentoring
- Project Learn - Boys & Girls Club
- Accelerated Reader
- Connect or Life - Functional Family Therapy (FFT)
- Nurse Family Partnership
- Comprehensive Case Management

### Measurable Objectives

- Parents participating in FFT, will show improved communication with family and school and will be more confident toward advocating and connecting to community resources
- FFT participants will have increased interaction with teachers and better knowledge of the education system
- FFT participants will demonstrate reduced stress at home and improved parenting skills
- Project Learn and Accelerated Reader participants will show improved scores in reading and math
- Project Learn and Accelerated Reader participants will show increased ability to complete work and a better attitude toward school, as reported by teachers
- Participants in mentoring and academic programs will have improved attendance, and reductions in truancy, detentions, and suspensions
- FFT, Case Management, and Family Nurse Partnership participants will have an increased understanding of nutrition and physical well-being
- All participants will have increased opportunity to participate in physical, recreational and sports activities

### Collaborative Partnerships

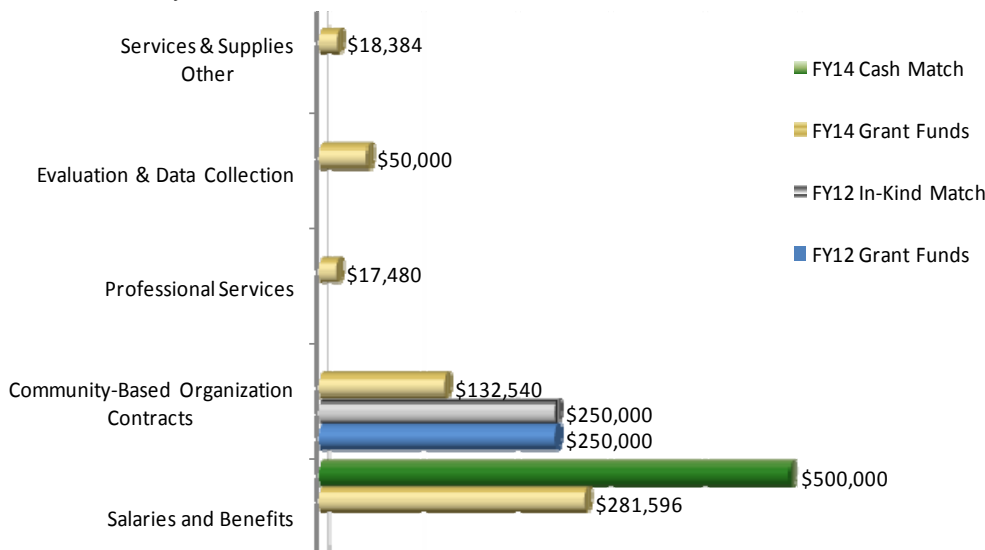
- The City of Stanton, City Manager, Stanton Police Department, Parks & Recreation Services Department
- Anaheim Union, Garden Grove Unified, Magnolia & Savanna School Districts
- The County of Orange: Office of the District Attorney, Sheriff’s Department, Probation Department
- Anaheim, Orange and Santa Ana Police Departments
- Big Brothers / Big Sisters OC,
- Camp Fire, Orange County
- Boys & Girls Club of Stanton

### Program Evaluation

- MGB Consulting staff provide evaluation and analysis services. Data collection and process measurements will be conducted by all service providers. The program uses a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and both qualitative and quantitative measures.

### Budget

To date the City of Stanton has received a total of \$750,000 in CalGRIP funds



“We believe the implantation of the Stanton GRIP OST project is critical to helping young people lead productive happy, and safe lives, and we are in full support of your valuable work.”

Melissa Beck  
 Chief Executive Officer  
 Big Brothers / Big Sisters  
 Orange County

## Vista CalGRIP Advisory Council

### **Honorable Bill Horn**

Supervisor, 5th District

### **Honorable Judy Ritter**

Mayor, City of Vista

### **Honorable Sam Abed**

Mayor, City of Escondido

### **Honorable Jim Desmond**

Mayor, City of San Marcos

### **Honorable Jerry Kern**

Councilman, Oceanside

### **Honorable Jack Feller**

Councilman, Oceanside

### **Nick Machione**

Director, HHSA  
County of San Diego

### **Honorable Bonnie Dumanis**

San Diego Co. District Attorney

### **Honorable William Gore**

Sheriff, San Diego County

### **Mack Jenkins**

Chief, San Diego Probation

### **Joe Rodi**

Captain, Vista Sheriff Substation

### **Scott Ybarrondo**

Captain, San Marcos Sheriff Sta.

### **Todd Richardson**

Lieutenant, Fallbrook Station

### **Neil Griffin**

Lieutenant, Escondido PD

### **Adam Knowland**

Lieutenant, Oceanside PD

### **Dr. Joyce Bales, Ed.D.**

Superintendent, OUSD

### **Dr. Kevin D. Holt, Ed.D.**

Superintendent, SMUSD

### **Jennifer Walters**

Superintendent, EUESD

### **Edward J. Nelson**

Superintendent, EUHSD

### **Brian Jacobs**

Superintendent, FUESD

### **Dr. Dale J. Mitchell, Ed.D.**

Superintendent, FUHSD

### **Cynthia Burke**

Division Director, SANDAG  
Criminal Justice Research Div.

### **Don Stump, Exec Director,**

North Co. Lifeline

### **Patty Huerta, Exec Director**

Escondido Education COMPACT

### **Medrano Agner**

Victory Outreach

### **Fernando Sanudo**

CEO, Vista Community Clinic

## City of Vista

The City of Vista uses CalGRIP funds to continue the provision of prevention and intervention services project provides at target area schools and law-enforcement suppression activities for at-risk youth and their families in the community.

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant periods: January 1, 2013 to December 31, 2014  
January 1, 2014 to December 31, 2015
- The City of Vista, Redevelopment & Housing serves as lead agency for CalGRIP

### Program Goals

The goal of the City of Vista's CalGRIP project is to reduce gang involvement through targeted prevention, intervention and suppression efforts

### Program Need

Risk Factors contributing to gang involvement and gang-related crime in the City of Vista and community

- The San Diego Sheriff's Department estimates that as many as 200 gang members from about 20 different gangs live in the City of Vista
- Along the State Route 78 corridor in San Diego county, there are 1,764 documented gang members, about 1,300 associates and 22 active gangs
- The Vista Home Boys (VHB) claim the Vista city territory and VHB members span more than 5 generations. VHB is associated with the Mexican Mafia prison gang
- In 2012 there were 145 gang-related arrests, 2 gang shootings and 10 violent gang assault cases
- In the first half of 2013, there were 48 arrests, 3 shootings and 6 assaults
- 11% of 7th-graders, 7% of 9th-graders and 5% of 11th graders report that they belong to a gang
- The City of Vista's violent crime rate, 4.71 per 1,000, is higher than the county's, 3.46 per 1,000
- Gang members use intimidation to gain control over residents; when that does not work, they rely on violence

### Services & Evidence-Based Programs

- GREAT Program (Gang Resistance Education and Training)  
School-based, law-enforcement officer instructed classroom curricula, intended to immunize youth against delinquency, violence, and gang involvement
- Guiding Good Choices (GGC)  
Family program that promotes healthy, protective parent-child relationships
- Step-Up Mentoring Program
- Capturing Kids' Hearts
- Pathways to Success Program
- Vision Achievement Mentoring (VAM) Program
- Second Step

### Measurable Objectives

- A minimum of 85% of the 80 GGC participants will complete the curriculum and report improved communication with their children
- A minimum of 90% of 200 4th-grade students and 200 5th-grade participating the GREAT program will report negative views of gangs and demonstrate the ability to handle conflict non-violently
- A minimum of 80% of the 40 Step-Up mentoring participants will show improved academic performance and will not need behavior discipline at school
- A minimum of 80% of the 60 VAM participants will show improved school performance and attendance
- A minimum of 80% of the 40 Pathways to Success participants will increase risk and resilience scores and demonstrate increased academic achievement
- A minimum of 200 youth will participate in recreational programs
- A minimum of 41 staff and teachers will complete the Capturing Kids' Hearts Program, and 90% will report using the techniques learned in the training
- A minimum of 1 suppression, home visit, or other related operation will be conducted each month

### Collaborative Partnerships

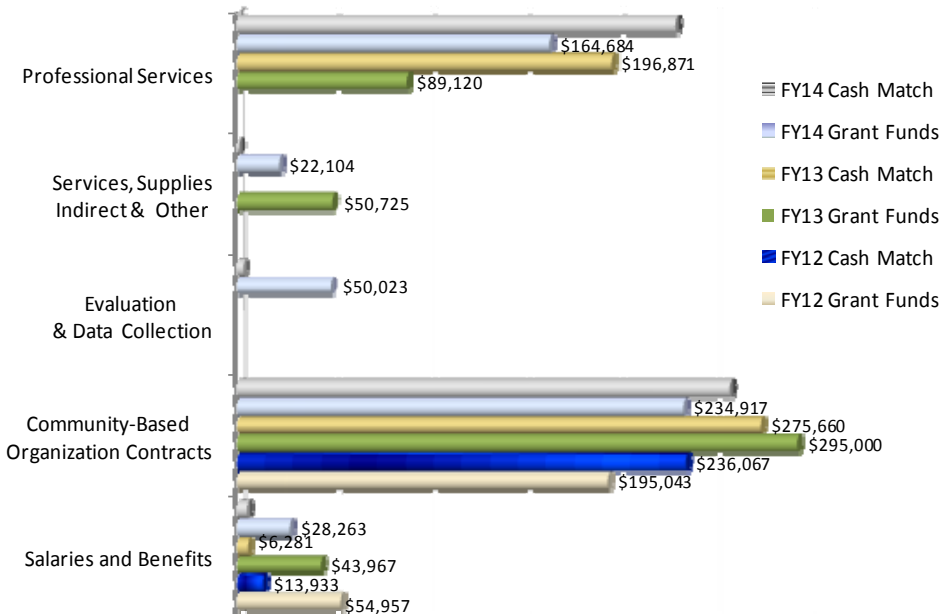
- The City of Vista, Vista Sheriff's Substation, Redevelopment & Housing Agency, Mayor's Office
- Vista Unified, San Marcos Unified, Escondido Union Elementary and High School, Fallbrook Union High School and Elementary School Districts
- The County of San Diego: Probation Department, Sheriff's Department, SANDAG Criminal Justice Research Division
- Cities of Oceanside, San Marcos, Escondido, Fallbrook
- Vista Community Clinic, Victory Outreach, North County Lifeline, Escondido Education Compact

### Program Evaluation

- Program Evaluation will occur via contract with San Diego Association of Governments (SANDAG), Applied Research Division; SANDAG will use a process and outcome evaluation methodology, multi-level and mixed-method, using program and individual level data, and qualitative and quantitative measures.

### Budget

To date City of Vista has received a total of \$1,228,803 in CalGRIP funds



“We are extremely proud of the extent of collaboration and coordination that exists in the region and we look forward to the opportunity to provide additional services to the individuals we serve.”

Bill Horn  
Supervisor, 5th District

Chair, North County Comprehensive Gang Initiative

**Watsonville CalGRIP  
Advisory Council**

**Manny Solano**  
Chief of Police  
Watsonville Police Dept.

**Phil Wowak**  
Sheriff-Coroner  
County of Santa Cruz

**Scott MacDonald**  
Chief Probation Officer  
County of Santa Cruz

**Laura Garnett**  
Director - Adult Division  
Santa Cruz Co. Probation

**Fernando Giraldo**  
Director - Juvenile Division  
Santa Cruz Co. Probation

**Bob Lee**  
District Attorney  
County of Santa Cruz

**Jesus Delgadillo**  
Deputy District Attorney  
County of Santa Cruz

**Michael Watkins**  
Superintendent, Santa Cruz  
County Office of Education

**Sandy Mast**  
Director, Alternative Educ.  
County Office of Education

**Joe Trautwein**  
Director, Student Services  
PVUSD

**Carol Ortiz**  
Coordinator  
Student Services, PVUSD

**Ana Espinoza**  
Director  
Parks & Community Services

**Jenny Sarmiento**  
Director  
PVPSA Programs

**Kathy Cytron**  
Program Manager  
Children's Mental Health  
Santa Cruz County

## City of Watsonville

The City of Watsonville's CalGRIP program, the Adelante Initiative, is designed to reduce gang activity through proven gang prevention, intervention and suppression activities that target at-risk youth and their families. In addition, the Gang Task Force leads a suppression component that targets habitual, chronic offenders

- Prior grant period: January 1, 2012 to December 31, 2013
- Current grant period: January 1, 2014 to December 31, 2015
- The Watsonville Police Department is the lead agency for CalGRIP

### Program Goals

The Adelante Initiative goals are:

- To reduce the number of at-risk youth involved in gangs through use of proven prevention and intervention services targeted at the youth and their families
- The Gang Task force will reduce the impact of gang violence through proven suppression efforts aimed at habitual chronic gang offenders
- Increase the effectiveness of county anti-gang efforts through strategic planning, community mobilization and organizational development

### Program Need

Research at the Office of Justice Programs indicates that gang membership increases with the accumulation of risk factors, particularly when multiple risk factors exist across multiple domains.

- The Santa Cruz Anti Crime team reports that between January and June 2013 there were 68 juvenile gang arrests; 92% occurred in Watsonville
- 45% of the total drug-related felony juvenile arrests in the county occurred in Watsonville
- 48% of Watsonville residents over the age of 25 do not have a diploma
- In a high school survey, 57% of respondents reported that gang activity makes them feel the most unsafe
- 25% of households live below the poverty level
- 15.5% of 9th-graders in PVUSD reported gang membership; in Santa Cruz county 11.6% of 7th-graders identify themselves as gang members
- The Watsonville Police Department documents 10 active Hispanic gangs with an estimated membership of 2,000

### Services & Evidence-Based Programs

- Guiding Good Choices (GGC)  
Family program that promotes healthy, protective parent-child relationships
- Intensive Case Management  
Multi-disciplinary system of care to facilitate achievement of clients' personal goals and objectives
- Police Activities League  
Mentoring programs, academic assistance, sports and recreational activities

## Measurable Objectives

- PVPSA will provide 60 at-risk youth and their families with case management, cognitive behavior therapy, and individual, group and/or family counseling based on assessed need
- PVPSA will provide Guiding Good Choices programming to 50 parents
- The Police Activities League will provide 60 at-risk youth with alternatives to gang membership through mentorships, academic assistance and recreational activities
- The Gang Task Force, under sergeant supervision, will target 10 habitually chronic violent gang offenders and provide suppression programming and activities
- The number of gang member arrests for weapons violations will increase by 10%
- The Gang Task Force will conduct a minimum of 6 joint operations per grant year to suppress gang crime in cooperation with other in-county jurisdictions or specialized enforcement units

## Collaborative Partnerships

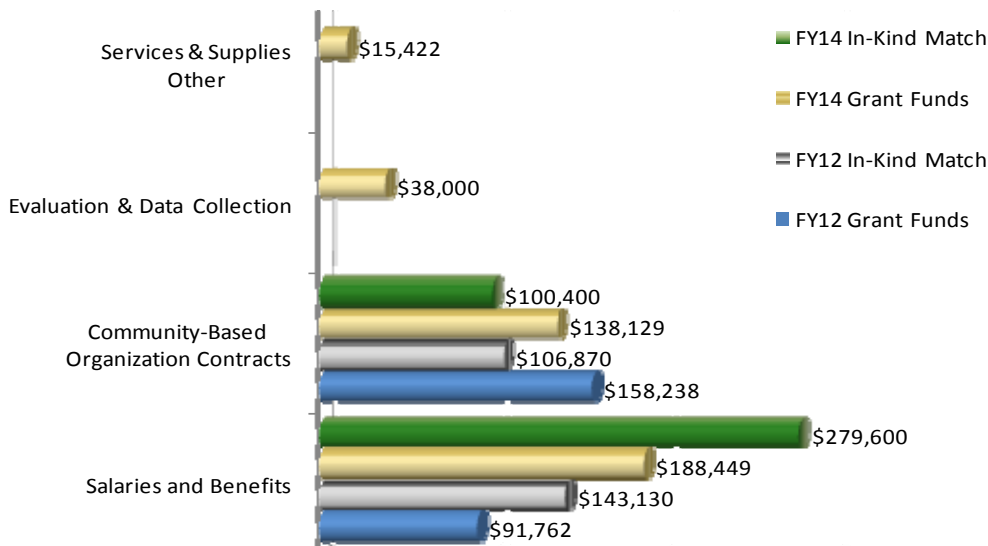
- City of Watsonville, Watsonville Police Department, Parks & Community Services
- Pajaro Valley Unified School District
- County of Santa Cruz: Office of Education, Probation Department, Sheriff’s Department, Office of the District Attorney, Children’s Mental Health, Gang Task Force, Anti-Crime Team
- Pajaro Valley Prevention and Student Assistance, Inc.
- Police Activities League

## Program Evaluation

- Applied Survey Research, a non-profit social research organization is contracted to provide project evaluation services for the Adelante Initiative.
- Process and outcome evaluation methodology, multi-level and mixed-method, uses program and individual level data, and qualitative and quantitative measures.
- Data collection methods and tools: spreadsheets, surveys, interview, self-reporting, logs, curricula reports, completion status reports, pre/post tests, and existing school and crime data-bases.

## Budget

To date, the City of Watsonville has received a total of \$630,000 in CalGRIP funds



“A coordinated system of service delivery targeting at-risk youth for gang involvement is one of the highest priorities by the local juvenile justice system. The Adelante Initiative addresses this need by targeting this population at an early age.”

Excerpt: City of Watsonville, California Gang Reduction, Intervention and Prevention Program Application 2013





