

Title	<b>Santa Barbara County District Attorney's Office</b>	07/06/2023
	by <b>John DeAlba</b> in <b>Organized Retail Theft Vertical Prosecution Grant Program</b>	id. 41327518
	jodealba@countyofsb.org	

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<b>Original Submission</b>	07/06/2023
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The Organized Retail Theft Vertical Prosecution Grant Program Application is divided into five sections as identified below: Background Information Contact Information Program Information Proposal Narrative and Budget Mandatory Attachments Each section has a series of questions that require a response. Applicants will be prompted to provide written text, select options from a drop down menu, select options from a multiple choice menu, or upload attachments. Questions with a red asterisk require responses. Applicants will not be able to submit the application until all questions with a red asterisk have been completed. Applicants may reference the Organized Retail Theft Vertical Prosecution Grant Program Proposal Instruction Packet for background information, key dates, rating factors, and other important information to aid in the completion of the Grant Program Application. The Proposal Instruction Packet is available on the BSCC website. NOTE: Applicants may start and stop their application but must select "Save Draft" at the bottom of the application before existing.

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SECTION I - BACKGROUND INFORMATION	This section requests information about the applicant's name, location, mailing address, and tax identification number.
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Name of Applicant	Santa Barbara County District Attorney's Office
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Applicant's Physical Address	1112 Santa Barbara St Santa Barbara CA 93101 US
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Applicant's Mailing Address (If different than physical address)	n/a
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Mailing Address for Payment **1112 Santa Barbara St  
Santa Barbara  
CA  
93101  
US**

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Tax Identification Number **95-6002833**

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SECTION II - CONTACT INFORMATION **This section requests contact information for the individuals identified as the Project Director, Financial Officer, Day-to-Day Project Contact, Day-to-Day Fiscal Contact, and the Authorized Signature.**

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Project Director **Kelly  
Duncan**

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Project Director's Title with Agency/Department/Organization **Assistant District Attorney**

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Project Director's Physical Address **1112 Santa Barbara St  
Santa Barbara  
CA  
93101  
US**

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Project Director's Email Address **kduncan@countyofsb.org**

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Project Director's Phone Number **+18055682361**

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Financial Officer **Michael  
Soderman**

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Financial Officer's Title with Agency/Department/Organization **Chief Finanancial & Administrative Officer**

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Financial Officer's Physical Address **1112 Santa Barbara St  
Santa Barbara  
CA  
93101  
US**

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Financial Officer's Email Address **mdsoderman@countyofsb.org**

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Financial Officer's Phone Number **+18055682303**

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Day-To-Day Program Contact **Brian  
Cota**

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Day-To-Day Program **Supervising Deputy District Attorney**  
Contact's Title

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Day-To-Day Program **1112 Santa Barbara St**  
Contact's Physical **Santa Barbara**  
Address **CA**  
**93101**  
**US**

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Day-To-Day Program **bcota@countyofsb.org**  
Contact's Email  
Address

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Day-To-Day Program **+18055682424**  
Contact's Phone  
Number

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Day-To-Day Fiscal **John**  
Contact **DeAlba**

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Day-To-Day Fiscal **Department Business Specialist**  
Contact's Title

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Day-To-Day Fiscal **1112 Santa Barbara St**  
Contact's Physical **Santa Barbara**  
Address **CA**  
**93101**  
**US**

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Day-To-Day Fiscal **jodealba@countyofsb.org**  
Contact's Email  
Address

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Day-To-Day Fiscal **+18055682434**  
Contact's Phone  
Number

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Name of Authorized **John**  
Officer **Savrnoch**

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Authorized Officer's **District Attorney**  
Title with  
Agency/Department/Organization

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Authorized Officer's **1112 Santa Barbara St**  
Physical Address **Santa Barbara**  
**CA**  
**93101**  
**US**

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Authorized Officer's **jsavrnoch@countyofsb.org**  
Email Address

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Authorized Officer's Phone Number	<b>+18055682308</b>
Authorized Officer Assurances	<b>checked</b>
SECTION III - PROGRAM INFORMATION	<b>This section requests a Proposal Summary description and identification of the Funding Category.</b>
<b>Project Title</b>	<b>Santa Barbara County District Attorney's proposed Organized Retail Theft (ORT) Unit</b>
Proposal Summary	<b>The Santa Barbara County District Attorney's proposed Organized Retail Theft (ORT) Unit represents a comprehensive approach to combatting ORT in Santa Barbara County. By dedicating specialized personnel to investigate and prosecute ORT cases, prioritizing prevention efforts through community outreach, and implementing a robust vertical prosecution strategy, the ORT Unit aims to reduce retail theft, increase successful prosecutions, and protect the interests of victims and the community. Through diligent oversight and proactive measures to expedite case resolution, SBDA is committed to ensuring the effectiveness and efficiency of the ORT Unit's operations.</b>
Funding Category Information	<b>Applicants may apply for funding in a Small Scope OR Large Scope Category. The maximum an applicant may apply for is up to \$800,000 in the Small Scope category OR up to \$2,050,000 in the Large Scope category. Applicants may apply for any dollar amount up to and including the maximum grant amount identified in each category. Please reference pages 8-9 in the Proposal Instruction Packet for additional information.</b>
<b>Funding Category</b>	<b>Small Scope (Up to \$800,000)</b>
SECTION IV - PROPOSAL NARRATIVE AND BUDGET	<b>This section requests responses to the Rating Factors identified in the the Organized Retail Theft Vertical Prosecution Grant Program Instruction Packet.</b>

**The Proposal Narrative must address the Project Need, Project Description, Project Organizational Capacity and Coordination, and Project Evaluation and Monitoring Rating Factors as described in the Instruction Packet (Pages 17-21). A separate narrative response is required for each Rating Factor as described below: The Project Need narrative may not may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Description narrative may not may not exceed 8,948 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 4 (four) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Organizational Capacity and Coordination narrative may not may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Evaluation and Monitoring narrative may not may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. A character counter is automatically enabled that shows the number of characters used and the remaining number of characters before the limit for each response met. If the limit is exceeded, a red prompt will appear with the message "You have exceeded the character limit". Applicants will be prohibited from submitting the Organized Retail Theft Vertical Prosecution Grant Program Application until they comply with the character limit requirements. NOTE: It is up to the applicant to determine how to use the total word limit in addressing each section, however as a guide, the percent of total point value for each section is provided in the Proposal Instruction Packet (Page 17).**

#### Project Need

**The Santa Barbara County District Attorney's Office (SBDA) has experienced an increase in workload since the onset of the COVID-19 pandemic. Cases are taking longer to dispose of, resulting in open cases being at 115% of pre-pandemic levels. The complexity of cases has also increased, further adding to workloads. Due to these factors, in addition to court backlogs and bench warrants, there is a continuous need for additional Deputy District Attorney (DDA) and District Attorney Investigator (DAI) support to handle these increasing caseloads. The rise in complexity is compounded by an increase in serious and violent crimes such as homicides, shootings, and attempted murders, which require more hours from senior staff. This has necessitated the redistribution of workloads within the Office.**

**In addition to the increase in general felony workload, SBDA has been affected by the retail theft epidemic that is sweeping the nation. Felony burglary and theft referrals have increased by 70% from 2019 to 2022. According to recent crime statistics released by the Santa**

**Barbara County Sheriff's Office (SBSO), theft is Santa Barbara County's most common serious crime. 1,758 reports of theft occurred in 2022, along with 403 reports of burglary. These two offenses represent 95% of the serious crimes reported by the SBSO. These statistics are significant because the SBSO contributes over one-third of the criminal reports reviewed annually by SBDA.**

**Along with the increase in caseloads and criminal reports, Santa Barbara County has experienced economic impacts related to retail theft. When businesses experience frequent thefts, they often suffer financial losses, which leads to decreased revenue and potentially affects their ability to sustain operations. In response, retailers may choose to downsize, close stores, or even go out of business altogether. This can result in increased vacancies in commercial real estate spaces. According to a recent article published by the Santa Barbara Independent, a local newspaper, storefront vacancies on State Street (the premier retail corridor in Santa Barbara) are exceeding 10% for five consecutive years. By comparison, the Great Recession of 2008 triggered less than two years of a double-digit vacancy rate. Although retail theft is not solely responsible for this increase in commercial real estate vacancies, it significantly contributes to the challenges faced by local businesses that are still trying to recover from the COVID-19 pandemic.**

**It is important to note that while there may be a correlation between organized retail theft (ORT) and rising commercial real estate vacancies, other factors, such as changing consumer preferences, e-commerce growth, and economic downturns, can also contribute to an increased vacancy rate. Understanding and addressing the issue of organized retail theft is just one aspect of a broader strategy to revitalize commercial real estate and promote economic growth in Santa Barbara County.**

**Additional funding is needed to effectively address retail theft in Santa Barbara County. Without grant funding, SBDA's current investigative resources will continue to be stretched to the limit. Insufficient resources prevent the allocation of resources to investigate theft crimes and property crimes linked to organized theft rings. Consequently, these crimes must often be returned to the referring agency for investigation, which can potentially lead to unsolved cases.**

**Barriers to identifying organized retail theft and serving victims/retailers are multi-dimensional. Victims may be reluctant to disclose theft to law enforcement due to concerns about receiving insufficient attention, rising insurance rates, or being dropped by their insurance providers.**

**The achievement of objectives related to ORT will be tied to cultivating relationships with loss prevention managers in Santa Barbara County. SBDA will not solely rely on unsolicited incoming reports, but will work actively to establish collaborative partnerships with retailers and other jurisdictions. Similar efforts in other parts of**

the state have proven fruitful in increasing the volume of potential theft cases referred to District Attorney offices. By expanding industry partnerships, SBDA aims to cast a wider net to capture cases of ORT occurring throughout the community.

## Project Description

The Santa Barbara County District Attorney's Office (SBDA) is proposing a vertical prosecution approach to combat organized retail theft (ORT) in Santa Barbara County. This unit will consist of one full-time Deputy District Attorney (DDA) and one District Attorney Investigator who will be dedicated to actively investigating theft cases. The Unit's main focus will be deterring, investigating, and prosecuting ORT crimes. Prevention efforts will also be a key focus, and the Unit will regularly participate in community outreach events to educate the public and increase awareness of common signs of ORT to prevent victimization.

ORT crimes typically involve careful planning, deliberate targeting of retailers, and high-level coordination among perpetrators. SBDA's ORT Unit will coordinate with the Santa Barbara County Sheriff's Office to develop a robust campaign to address retail theft prevention with local retailers and other local law enforcement agencies.

The Unit will employ a vertical prosecution strategy, wherein the assigned attorney will handle the case from beginning to end. This approach streamlines interactions with victims, witnesses and related individuals, providing more effective and efficient service to the public. Vertical prosecution models have been shown to improve conviction rates, reduce victim trauma, and ensure more consistent and appropriate sentencing.

The proposed project aims to reduce retail theft, increase successful prosecutions of ORT, and improve case adjudication and disposition times. Potential metrics to measure the effectiveness of SBDA's ORT Unit include the number of ORT cases referred to SBDA, the percentage of cases with digital evidence and its impact on successful prosecution, improvements in positive case closure rates, and increases in successful prosecutions or plea agreements.

SBDA is committed to making comprehensive efforts to combat ORT with the aim of reducing crime, increasing successful prosecutions, and protecting the interests of victims and the community.

Oversight of the SBDA ORT Program will be the responsibility of Supervising DDA Brian Cota. DDA Cota has strong and experienced background in the prosecution of complex major theft, fraud, and financial crimes. The initial design of the SBDA ORT Program has already benefitted from the insight that comes from DDA Cota's depth of knowledge and experience in prosecuting similar cases. DDA Cota will be responsible for many of the improvements that will be made in the operation of SBDA's ORT Program as outlined in this section. Along with the primary DDA assigned to the ORT Unit, DDA Cota will be active in the review process of incoming referrals presented for prosecution, as well as the progress of filed cases

currently in the criminal justice system.

A study of ORT cases currently filed by SBDA and in the court system revealed that it takes an inordinate amount of time to settle the case. Some cases can take three or more years to resolve. When a theft case lingers in the criminal justice system for an extended period of time, it becomes more difficult to prove in court. Additionally, the victims (small business owners and companies) can become discouraged and are more likely to question the system that is supposed to protect them from dishonest customers.

SBDA is currently focused on resolving old cases that have languished in the system. Moving forward, SBDA will seek to keep cases moving forward by taking the following steps:

1. Promptly responding to referrals from loss prevention managers and law enforcement agencies.
2. Implementing an internal ORT case tracking system.
3. When an investigation is opened, the assigned District Attorney Investigator will work closely with law enforcement, the victim(s), and the assigned DDA to ensure that the investigation is focused and complete.
4. The DDA will strive to move the case through the criminal justice system as quickly as possible.

SBDA's goal in the investigation and prosecution of theft cases is to secure restitution for the victim(s) while holding the defendant accountable for his or her actions. In some cases, absent a significant criminal history, SBDA believes that it is often best to seek a resolution that does not impede the defendant's ability to be gainfully employed so that restitution can be made. SBDA will seek a resolution of filed cases that achieves a fair and balanced outcome that is in the best interest of the victim and the defendant. Santa Barbara County benefits from numerous diversion programs, and SBDA will refer to diversion qualifying cases whenever possible, including but not limited to SBDA's newly-expanded Neighborhood Restorative Justice Program.

The following are general guidelines or factors that SBDA will use when making charging decisions:

- The dollar amount of the fraudulent activity;
- The specifics as to the theft activity, or the criminal sophistication used in committing the offense; and
- The defendant's criminal history, especially whether or not they have been previously convicted of theft.

Project  
Organizational  
Capacity and  
Coordination

For over 20 years, the Santa Barbara County District Attorney's Office (SBDA) has maintained vertical prosecution units specializing in workers' compensation fraud, auto insurance fraud, annuity fraud, consumer environmental crimes, and real estate fraud. These specialized vertical prosecution units have streamlined case management and yielded better outcomes compared to horizontal prosecution units. Before being elected as the Santa Barbara County

**District Attorney, John T. Savrnoch served as the Assistant District Attorney. Prior to serving as the Assistant District Attorney, DA Savrnoch served as the Chief Deputy District Attorney overseeing all vertical units, further emphasizing their effectiveness.**

**District Attorney Chief Investigator Kristina Perkins will be directly involved in the development of SBDA's ORT Unit. Ms. Perkins brings a wealth of experience to the project, with a strong law enforcement background and previous experience working as the Loss Prevention Manager for a prominent, nationwide retailer. Chief Perkins' unique combination of expertise as both a DA Investigator and Loss Prevention Manager will be instrumental in fostering collaboration between SBDA and local retailers throughout the County.**

**Collaboration and coordination are vital to the success of the program. SBDA plans to establish the countywide Organized Retail Theft Task Force in partnership with the Santa Barbara County Sheriff's Office. The ORT Task Force will work closely with school officials to address the risks associated with youth involvement in organized retail theft. Additionally, the Unit will provide training on identifying organized retail theft to law enforcement agencies and community retail partners. Regular Task Force meetings will be conducted to review open investigations, track progress, address challenges, and share suggestions to ensure comprehensive and timely investigations for each case. Upon completion of the investigations, the assigned Deputy District Attorney will thoroughly review the cases for potential charges and prosecute them in court. Prioritizing full restitution for victims, the Unit will remain engaged in the cases even after convictions, monitoring defendants' repayment through regular restitution progress reports.**

**SBDA maintains a grant portfolio of 13 grants totaling approximately \$2.8 million in annual funding. Chief Financial and Administrative Officer (CFAO) Michael Soderman has been employed by SBDA since 2015 and oversees the management of this grant portfolio. With extensive experience in the CFAO role since October 2017, Mr. Soderman ensures that SBDA complies with all grant reporting requirements and oversees the development of the Office's annual budget of approximately \$30 million. The expertise and qualifications of Mr. Soderman, coupled with support from Business Manager Nicole Myung and Cost Analyst Caressa Stevenson, will enable effective implementation of the proposed program and fulfillment of grant reporting requirements.**

**Upon successful completion of the Program Evaluation demonstrating the project's effectiveness and positive outcomes, SBDA can present a strong case for sustained funding from local resources. The Office will prioritize continued funding by including the program in future fiscal year budget requests to the Board of Supervisors. Furthermore, SBDA will actively seek partnerships and collaborations with agencies, organizations, and stakeholders who share an interest in the project's goals. By leveraging pooled**

**resources and expertise, these partnerships will ensure that the program's activities are sustained and its long-term impact is maximized.**

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The Santa Barbara County District Attorney's Office (SBDA) proposes to collaborate with Dr. Greg DeAngelo of the Computational Justice Lab (CJL) at Claremont Graduate University. Dr. DeAngelo will serve as the SBDA Organized Retail Theft (ORT) program's external evaluator, working with SBDA's Information Technology team and Business Office to ensure accurate data collection, analysis, and reporting. The CJL aims to identify causal insights and provide policy evaluation for the criminal justice practitioner community while ensuring that research projects have a positive impact on community safety.

Dr. DeAngelo is an Associate Professor of Economic Sciences at Claremont Graduate University and the Director of the CJL. His research focuses on legal institutions, and he works closely with public sector agencies to address pressing issues in the criminal justice system. His work aims to provide fair and unbiased analyses of policies and practices within criminal justice agencies, incorporating tools from computer and social sciences to establish causal linkages between policy and practice.

The proposed collaboration between SBDA and Dr. DeAngelo aims to evaluate the effectiveness of the vertical prosecution model in combating ORT. Some specific metrics that can be used to assess the impact of the program include:

- Number of organized retail theft cases filed, convictions obtained, and sentences imposed for those convictions.
- Number of instances where vertical prosecution was used to obtain convictions and the corresponding sentences imposed.
- Number of theft-related property crimes charged without using the vertical prosecution model and the resulting number of convictions.
- Outcome measures, including the number of successful prosecutions, agency case closure rates, and increased probability of successful prosecution of theft cases based on the presence of program.
- Number of impacts that organized retail theft cases had on other crime statistics or non-retail crime involvement, such as violent gun crime, child exploitation, robbery, or auto theft.

Additionally, SBDA aims to reduce ORT through prosecution of criminal violations and community education. The overarching goal is to decrease the amount of theft occurring in Santa Barbara County. The proposed collaboration with Dr. DeAngelo and the CJL can potentially provide valuable insights and evaluation of the ORT Program's effectiveness.

By partnering with an external evaluator and leveraging research and data analysis, SBDA can make informed decisions, improve program outcomes, and ensure that the Office's efforts align with the goals of reducing organized retail theft, enhancing community safety, and protecting the economic vitality of Santa Barbara County.

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Budget Instructions      **Applicants are required to submit a Proposal Budget and Budget Narrative (Budget Attachment). Upon submission the Budget Attachment will become Section 5: Budget (Budget Tables & Narrative) making up part of the official proposal. The Budget Attachment must be filled out completely and accurately. Applicants are solely responsible for the accuracy and completeness of the information entered in the Proposal Budget and Budget Narrative. The Proposal Budget must cover the entire grant period. For additional guidance related to grant budgets, refer to the BSCC Grant Administration Guide. The Budget Attachment is provided as a stand-alone document on the BSCC website.**

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Budget Attachment

[ORT-Grant-Program-Budget-Attachment\\_Final.xlsx](#)

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SECTION V -  
MANDATORY  
ATTACHMENTS

**This section list the attachments that are required at the time of submission. Project Work Plan (Appendix B) Grantee Assurance for Non-Governmental Organizations (Appendix D) Letter(s) of Commitment If Applicable (Appendix E) Certification of Compliance with BSCC Policies on Debarment, Fraud, Theft, and Embezzlement (Appendix F) Governing Board Resolution Optional (Appendix G)**

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Project Work Plan (Appendix B)

[Project-Work-Plan-ORT\\_NM.docx](#)

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Grantee Assurance for Non-Governmental Organizations (Appendix D)

[Appendix\\_D\\_signed.pdf](#)

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Letter(s) of Commitment, (Appendix E)

[Letter\\_of\\_Commitment\\_SMPD.pdf](#)

[Letter\\_of\\_Commitment\\_SBPD.pdf](#)

[Letter\\_of\\_Commitment\\_SBSO.pdf](#)

[Letter\\_of\\_Commitment\\_LPD.pdf](#)

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Certification of Compliance with BSCC Policies on Debarment, Fraud, Theft, and Embezzlement (Appendix F)

[Appendix\\_F\\_signed.pdf](#)

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OPTIONAL:  
Governing Board  
Resolution (Appendix  
G)

n/a

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OPTIONAL:  
Bibliography

n/a

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CONFIDENTIALITY  
NOTICE:

**All documents submitted as a part of the Organized Retail Theft Vertical Prosecution Grant Program proposal are public documents and may be subject to a request pursuant to the California Public Records Act. The BSCC cannot ensure the confidentiality of any information submitted in or with this proposal. (Gov. Code, § 6250 et seq.)**

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## Appendix B: Project Work Plan

Applicants must complete a Project Work Plan. This Project Work Plan identifies measurable goals and objectives, process and outcome measures, activities and services, responsible parties for those activities and services, data sources and estimated timelines. Completed plans should (1) identify the project’s top goals and objectives; (2) identify how the goal(s) will be achieved in terms of the activities, responsible staff/partners, and start and end dates, process and outcome measures; and (3) provide goals and objectives with a clear relationship to the need and intent of the grant. As this grant term is for three (3) years, the Project Work Plan must attempt to identify activities/services and estimate timelines for the entire grant term. A minimum of one goal and corresponding objectives, process measures, etc. must be identified.

**Applicants must use the Project Work Plan provided below. You will be prompted to upload this document to the BSCC-Submittable Application.**

<b>(1) Goal:</b>	<b>&gt; Effectively combat organized retail theft in Santa Barbara County through a vertical prosecution approach.</b>		
Objectives (A., B., etc.)	<ul style="list-style-type: none"> <li>a) Screen significant theft cases for ties to organized retail theft.</li> <li>b) Track theft case closure rates to demonstrate successful resolution.</li> <li>c) Strive to expedite case adjudication and disposition times to prevent delays and provide timely justice for victims of retail theft.</li> </ul>		
Process Measures and Outcome Measures:	<ul style="list-style-type: none"> <li>a) Timely case adjudication.</li> <li>b) Secure restitution for victims of retail theft.</li> <li>c) Reduction in repeat offenses.</li> </ul>		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	
Develop a referral process for cases referred directly to the Santa Barbara County District Attorney’s Office (SBDA) from retailers; implement a prompt response to case referrals; develop a case tracking system in SBDA’s case management system.	> Supervising Deputy District Attorney (DDA); Primary DDA; District Attorney Investigator	> October 1, 2023	> June 1, 2027
List data and sources to be used to measure outcomes: Charges filed, case status, case outcomes, annual restitution ordered and collected, length of time to disposition, and number of plea agreements.			
<b>(2) Goal:</b>	<b>&gt; Establish a countywide Organized Retail Theft Task Force.</b>		
Objectives (A., B., etc.)	<ul style="list-style-type: none"> <li>a) Work with local retailers and law enforcement agencies to strengthen the County of Santa Barbara’s response to and prevention of organized retail theft.</li> <li>b) Participate in community outreach events to educate retailers regarding organized retail theft, and increase awareness of the common signs of organized retail theft.</li> </ul>		

	c) Coordinate with the Santa Barbara County Sheriff's Office and other local law enforcement agencies to develop a robust retail theft prevention campaign.		
Process Measures and Outcome Measures:	a) Number of controlled buys or sting operations. b) Number of retail theft case referrals to the Santa Barbara County District Attorney's Office.		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	
		Start Date	End Date
Train loss prevention managers how to recognize organized retail theft activity; encourage local retailers to report instances of retail theft to law enforcement for proper investigation.	> Supervising Deputy District Attorney (DDA); Primary DDA; District Attorney Investigator	> October 1, 2023	> June 1, 2027
List data and sources to be used to measure outcomes: Number of community outreach events held per year, number of ORT Task Force meetings held per year, number of trainings provided to loss prevention managers per year, number of surveys completed by retailers to gather program effectiveness.			

<b>(3) Goal:</b>	> <b>Use available diversion and/or restorative justice programs to address the increase in theft cases throughout Santa Barbara County.</b>		
Objectives (A., B., etc.)	a) Address the underlying causes of criminal behavior, including theft. b) Prevent future criminal activity. c) Encourage retailers to participate in the restorative justice process.		
Process Measures and Outcome Measures:	> Divert 5% of eligible cases to Santa Barbara County diversion/restorative justice programs.		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	
		Start Date	End Date
Develop and implement specific measures to determine which retail theft charges are eligible for diversion.	> Supervising DDA	> October 1, 2023	> June 1, 2027
List data and sources to be used to measure outcomes: Number of eligible cases referred to diversion/restorative justice programs.			

**Organized Retail Theft Prevention Grant Program - Project Budget and Budget Narrative**

**Name of Applicant:** Santa Barbara County District Attorney's Office  
*(i.e., County Sheriff's Office, County Probation Department, or City Police Department)*

**44-Month Budget: October 1, 2023 to June 1, 2027**

*Note: Rows 7-16 will auto-populate based on the information entered in the budget line items (Salaries and Benefits, Services and Supplies, etc.)*

Budget Line Item	Total
1. Salaries & Benefits	\$689,876.00
2. Services and Supplies	\$0.00
3. Professional Services or Public Agencies	\$0.00
4. Non-Governmental Organization (NGO) Subcontracts	\$0.00
5. Data Collection and Evaluation	\$40,000.00
6. Equipment/Fixed Assets	\$0.00
7. Financial Audit (Up to \$25,000)	\$10,000.00
8. Other (Travel, Training, etc.)	\$5,000.00
9. Indirect Costs	\$55,124.00
<b>TOTAL</b>	<b>\$800,000.00</b>

**1a. Salaries & Benefits**

Description of Salaries & Benefits	(% FTE or Hourly Rate) & Benefits	Total
Deputy District Attorney I Step B	1.0 FTE @ \$160,000/year = \$13,334/month x 44 months	\$586,696.00
DA Investigator II – Step A	0.25 FTE EXH @ \$28,145/year = \$2,345/month x 44 months	\$103,180.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$689,876.00</b>

**1b. Salaries & Benefits Narrative:**

*The primary Deputy District Attorney (DDA) assigned to the Santa Barbara County District Attorney's (SBDA) Organized Retail Theft Unit will review cases for possible charges. Once criminal charges are filed, the DDA will aggressively prosecute the case in court. Due to the complex nature of these cases, they can sometimes take months or even years to resolve. The primary DDA will seek a just sentence upon conviction in every case, refer all qualifying cases through diversion, and strongly advocate for recovering full restitution for victims. A dedicated District Attorney Investigator will provide SBDA with dedicated expertise in investigating the ever-increasing volume and complexity of theft cases in Santa Barbara County. In addition, funding will allow SBDA to continue to provide investigative support for property and other crimes referred from local law enforcement agencies, rather than return these cases to the referring law enforcement agencies where the case may languish due to lack of resources.*

**2a. Services and Supplies**

Description of Services or Supplies	Calculation for Expenditure	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$0.00</b>

**2b. Services and Supplies Narrative:**

Enter narrative here. You may expand cell height if needed.

**3a. Professional Services**

Description of Professional Service(s)	Calculation for Expenditure	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$0.00</b>

**3b. Professional Services Narrative**

Enter narrative here. You may expand cell height if needed.

**4a. Non-Governmental Organization (NGO) Subcontracts**

Description of Non-Governmental Organization (NGO) Subcontracts	Calculation for Expense	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$0.00</b>

**4b. Non-Governmental Organization (NGO) Subcontracts Narrative**

Enter narrative here. You may expand cell height if needed.

**5a. Data Collection and Evaluation**

Description of Data Collection and Evaluation	Calculation for Expense	Total
Data Collection and Reporting Efforts @ 5%	5% of Total Program Budget	\$40,000.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$40,000.00</b>

**5b. Data Collection and Evaluation Narrative**

The Computational Justice Lab (CJL) will create a Local Evaluation Plan for this program. The Local Evaluation Plan will be used to evaluate the effectiveness of the project component(s), with the project goals and objectives clearly stated. Annually, CJL will analyze and report data to the Santa Barbara County District Attorney's Office (SBDA) and this data will be used to improve program effectiveness. Feedback will be provided by the CJL to SBDA at least annually and more frequently as needed through ad hoc meetings. Topics will include issues that have arisen around data collection. With SBDA input, the CJL will develop the Local Evaluation Plan due to the BSCC by April 1, 2024. CJL will assist our internal Program Manager in developing quarterly reports. With SBDA input, the CJL will develop the final Local Evaluation Report due to BSCC by June 1, 2027. Personnel: Funds are requested for the Principal Investigator (PI; Dr. Greg DeAngelo) and one Graduate Student. The PI will be highly involved in the project and will be responsible for the development and implementation of the evaluation plan and for all reports to local and state audiences. The Graduate Student will be responsible for project coordination and will manage data collection and analysis and report preparation and develop the project alongside the PI. Benefits are included per the University rates for Dr. DeAngelo and the Graduate Student, including tuition and fees.

**6a. Equipment/Fixed Assets**

Description of Equipment/Fixed Assets	Calculation for Expense	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$0.00</b>

**6b. Equipment/Fixed Assets Narrative**

Enter narrative here. You may expand cell height if needed.

**7a. Financial Audit**

Description	Calculation for Expense	Total
Financial Audit Report	Fee for service not to exceed \$10,000	\$10,000.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$10,000.00</b>

**7b. Financial Audit) Narrative:**

Santa Barbara County District Attorney's Office will engage with Brown Armstrong Certified Public Accountants to audit the Statements of Revenues and Expenditures- Budget to Actual (the financial statements) of the program for the service delivery period of October 1, 2023 - December 31, 2026.

**8a. Other (Travel, Training, etc.)**

Description	Calculation for Expense	Total
Training Conference	\$500 registration/participant x 3 participants	\$1,500.00
Travel, mileage, per diem	Hotel, flight, and meals x 3 participants	\$3,500.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$5,000.00</b>

**8b. Other (Travel, Training, etc.) Narrative:**

The assigned Deputy District Attorney, the Organized Retail Theft Unit Supervisor, and the District Attorney Investigator will participate in at least one retail theft conference during the 44-month grant period to receive ideas on continuing to evolve and expand the program. Conference registration, travel, hotel, and per diem are included in this budget @ \$5,000.

**9a. Indirect Costs**

For this grant program, indirect costs may be charged using only <b>one</b> of the two options below:	Grant Funds	Total
1) Indirect costs not to exceed 10 percent (10%) of the total grant award. Applicable if the organization <b>does not have</b> a federally approved indirect cost rate.	\$55,124	\$55,124
<i>If using Option 1) grant funds allocated to Indirect Costs may not exceed:</i>	<b>\$0</b>	
2) Indirect costs not to exceed 20 percent (20%) of the total grant award. Applicable if the organization <b>has</b> a federally approved indirect cost rate. Amount claimed may not exceed the organization's federally approved indirect cost rate.	\$0	\$0
<i>If using Option 2) grant funds allocated to Indirect Costs may not exceed:</i>	<b>\$0</b>	
<i>Please see instructions tab for additional information regarding Indirect Costs. If the amount exceeds the maximum allowed and/or turns <b>red</b>, please adjust it to not exceed the line-item noted.</i>	<b>TOTAL</b>	
	<b>\$55,124</b>	<b>\$55,124</b>

**9b. Indirect Costs Narrative:**

*Indirect Costs will be charged at 7% which is below the applicable limit because our organization does not have a federally-approved indirect cost rate at this time. These are shared costs that cannot be directly assigned to a particular activity but are necessary to the operation of the organization and the performance of the program.*



LOMPOC POLICE DEPARTMENT  
*"Where Service is Tradition"*



KEVIN MARTIN  
Chief of Police

July 5, 2023

Board of State and Community Corrections  
2590 Venture Oaks Way  
Sacramento, CA 95833

***Re: Organized Retail Theft Vertical Prosecution Grant Program***

To Whom it May Concern:

This letter is in support of the Santa Barbara County District Attorney's Office application for the Board of State and Community Corrections 2023 Organized Retail Theft Vertical Prosecution Grant Program. We understand that the Santa Barbara County District Attorney's Office is seeking funding to establish an Organized Retail Theft Vertical Prosecution Unit and a local Task Force to combat organized retail theft in our community.

Our agency agrees to work with the Santa Barbara County District Attorney's Office to coordinate our resources, when possible, to assist them in the implementation of this program. We anticipate this will impose only limited burdensome impact: principally, Lompoc Police Department will identify a representative to serve on or advise the Task Force, and provide subject-matter expertise related to system coordination.

We are committed to continuing to support appropriate collaboration and communication on behalf of Lompoc Police Department.

If there is anything else we can provide in this process, please let us know.

Sincerely,

A handwritten signature in blue ink that reads "Kevin M. Martin".

KEVIN M. MARTIN  
Chief of Police



# City of Santa Barbara

Police Department

SBPD.com

Chief's Office

Tel: (805) 897-2395

July 5, 2023

General Information

Tel: (805) 897-2300

Board of State and Community Corrections  
2590 Venture Oaks Way  
Sacramento, CA 95833

Strategic Operations

Tel: (805) 897-3717

***Re: Organized Retail Theft Vertical Prosecution Grant Program***

Animal Control

Tel: (805) 963-1513

To Whom it May Concern:

Business Office

Tel: (805) 897-2401

This letter is in support of the Santa Barbara County District Attorney's Office application for the Board of State and Community Corrections 2023 Organized Retail Theft Vertical Prosecution Grant Program. We understand that the Santa Barbara County District Attorney's Office is seeking funding to establish an Organized Retail Theft Vertical Prosecution Unit and a local Task Force to combat organized retail theft in our community.

Dispatch

Tel: (805) 882-8900

Our agency agrees to work with the Santa Barbara County District Attorney's Office to coordinate our resources when possible to assist them in the implementation of this program. We anticipate this will impose only limited burdensome impact: principally, the Santa Barbara Police Department will identify a representative to serve on or advise the Task Force and provide subject-matter expertise related to system coordination.

Investigative Division

Tel: (805) 897-2335

We are committed to continuing to support appropriate collaboration and communication on behalf of the Santa Barbara Police Department.

Parking Citations

Tel: (805) 897-2360

Records

Tel: (805) 897-2355

Email: RTC@SBPD.com

If there is anything else we can provide in this process, please let us know.

215 E. Figueroa St.

Santa Barbara, CA

93101

Sincerely,

Kelly Gordon  
Chief of Police



# Office of the Sheriff

## SANTA BARBARA COUNTY

### STATIONS

**Buellton**  
140 W. Highway 246  
Buellton, CA 93427  
Phone (805) 656-8150

**Carpinteria**  
5775 Carpinteria Avenue  
Carpinteria, CA 93013  
Phone (805) 755-4452

**Isla Vista**  
6504 Trigo Road  
Isla Vista, CA 93117  
Phone (805) 681-4179

**Lompoc**  
3500 Harris Grade Road  
Lompoc, CA 93436  
Phone (805) 737-7737

**New Cuyama**  
70 Newsome Street  
New Cuyama, CA 93254  
Phone (661) 766-2310

**Santa Maria**  
812-A W. Foster Road  
Lompoc, CA 93436  
Phone (805) 934-6150

**Solvang**  
1745 Mission Drive  
Solvang, CA 93463  
Phone (805) 686-5000

**Sheriff - Coroner Office**  
66 S. San Antonio Road  
Santa Barbara, CA 93110  
Phone (805) 681-4145

**Main Jail**  
4436 Calle Real  
Santa Barbara, CA 93110  
Phone (805) 681-4260

**Northern Branch Jail**  
2301 Black Road  
Santa Maria, CA 93455  
Phone (805) 554-3100

### COURT SERVICES CIVIL OFFICES

**Santa Barbara**  
1105 Santa Barbara Street  
P.O. Box 690  
Santa Barbara, CA 93102  
Phone (805) 568-2900

**Santa Maria**  
312 E. Cook Street, "O"  
P.O. Box 5049  
Santa Maria, CA 93456  
Phone (805) 346-7430

HEADQUARTERS  
P.O. Box 6427 • 4434 Calle Real • Santa Barbara, California 93160  
Phone (805) 681-4100 • Fax (805) 681-4322  
www.sbsheriff.org

July 5, 2023

**BILL BROWN**

Sheriff - Coroner

**CRAIG BONNER**

Undersheriff

Board of State and Community Corrections  
2590 Venture Oaks Way  
Sacramento, CA 95833

***Re: Organized Retail Theft Vertical Prosecution Grant Program***

To Whom it May Concern:

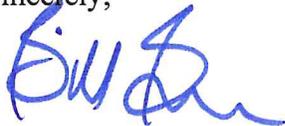
This letter is in support of the Santa Barbara County District Attorney's Office application for the Board of State and Community Corrections 2023 Organized Retail Theft Vertical Prosecution Grant Program. We understand that the Santa Barbara County District Attorney's Office is seeking funding to establish an Organized Retail Theft Vertical Prosecution Unit and a local Task Force to combat organized retail theft in our community.

Our agency agrees to work with the Santa Barbara County District Attorney's Office to coordinate our resources when possible to assist them in the implementation of this program. We anticipate this will impose only limited burdensome impact: principally, the Santa Barbara County Sheriff's Office will identify a representative to serve on or advise the Task Force, and provide subject-matter expertise related to system coordination.

We are committed to continuing to support appropriate collaboration and communication on behalf of the Santa Barbara County Sheriff's Office.

If there is anything else we can provide in this process, please let us know.

Sincerely,



**BILL BROWN**  
Sheriff – Coroner



CITY OF SANTA MARIA  
POLICE DEPARTMENT

1111 W. BETTERAVIA ROAD • SANTA MARIA, CALIFORNIA 93455 • 805-928-3781 • FAX 805-349-9239

July 5, 2023

Board of State and Community Corrections  
2590 Venture Oaks Way  
Sacramento, CA 95833

Re: Organized Retail Theft Vertical Prosecution Grant Program

To Whom it May Concern:

This letter is in support of the Santa Barbara County District Attorney's Office application for the Board of State and Community Corrections 2023 Organized Retail Theft Vertical Prosecution Grant Program. We understand that the Santa Barbara County District Attorney's Office is seeking funding to establish an Organized Retail Theft Vertical Prosecution Unit and a local Task Force to combat organized retail theft in our community.

Our agency agrees to work with the Santa Barbara County District Attorney's Office to coordinate our resources when possible to assist them in the implementation of this program. We anticipate this will impose only limited burdensome impact: principally, the Santa Maria Police Department will identify a representative to serve on or advise the Task Force, and provide subject-matter expertise related to system coordination.

We are committed to continuing to support appropriate collaboration and communication on behalf of the Santa Maria Police Department.

If there is anything else we can provide in this process, please let us know.

Sincerely,

**DANIEL COHEN**  
Operations Division Commander