

Board of State and Community Corrections  
**Edward Byrne Memorial Justice Assistance Grant Program (CFDA #16.738)**

**Section I: Applicant Information Form**

**1.1. COUNTY AGENCY APPLICANT**

COUNTY AGENCY Public Defender		NAME AND TITLE OF DEPARTMENT/AGENCY HEAD Steven M. Garrett		
FEDERAL EMPLOYER ID 94-6000529		DATA UNIVERSAL NUMBERS SYSTEM (DUNS) 071550800		
NAME AND TITLE OF PROJECT DIRECTOR Mark Slaughter			TELEPHONE NUMBER 916-874-6558	
STREET ADDRESS	CITY	STATE	ZIP CODE	FAX NUMBER
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				<a href="mailto:slaughterm@sacounty.net">slaughterm@sacounty.net</a>

<b>1.2. PROJECT TITLE</b>	<b>1.3. JAG PROGRAM PURPOSE AREA(S)</b>	<b>1.4. AMOUNT OF FUNDS REQUESTED</b>
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<b>JUVENILE TRAUMA RESPONSE COURT:</b>  Improving Outcomes of Traumatized Youth and Decreasing Recidivism in Sacramento County	1) Prosecution, Courts, Defense and Indigent Defense, 2) Prevention and Education Programs.	\$ 3,136,875
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**1.5. SUMMARY OF PROPOSAL**

Sacramento County Juvenile Justice Court (SCJJC) seeks to create a new Juvenile Trauma Response Court (JTRC) that will reduce juvenile recidivism and delinquency of youth impacted by trauma. The Office of the Sacramento County Public Defender (SCPD) is pursuing the Justice Assistance Grant (JAG) in order to support the SCJJC vision in developing a court that will be trained in trauma response care, assess youth for trauma, create individual youth trauma response plans, facilitate court-based restorative justice, and establish services through the innovated indigent defense of a Trauma Response Team (TRT). This TRT will also engage in prevention and education programs targeting gang initiatives, juvenile delinquency, substance abuse, and school violence.

**1.6. DAY-TO-DAY CONTACT PERSON**

NAME AND TITLE Reuben Moreno	TELEPHONE NUMBER 916-875-5181
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**1.7. DESIGNATED FINANCIAL OFFICER**

NAME AND TITLE	TELEPHONE NUMBER
Stephen Cheek	916-874-6999

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**1.8. APPLICANT AGREEMENT**

By signing this application, I certify that I am vested by the Applicant agency with the authority to enter into contract with the BSCC. I certify that all funds received pursuant to this Grant Agreement will be spent exclusively on the purposes specified in this Application. I further assure that the Applicant will administer the grant program in accordance with the Grant Agreement as well as any and all applicable state and federal laws, audit requirements, and state and/or federal program guidelines.

NAME AND TITLE OF AUTHORIZED OFFICER (PERSON WITH LEGAL AUTHORITY TO SIGN)

Steven M. Garrett

APPLICANT'S SIGNATURE (blue ink only)



DATE

5/8/19

## **Section II: Project Need**

### **2.1. Clear and Convincing Project Need**

Sacramento County Juvenile Justice Court (SCJJC) seeks to create a Juvenile Trauma Response Court (JTRC) to reduce juvenile recidivism and delinquency of youth impacted by trauma. The Office of the Sacramento County Public Defender (SCPD) is pursuing the Justice Assistance Grant (JAG) in order to support the SCJJC vision in developing a court that will be trained in trauma response care, assess youth trauma experience, create individualized trauma response plans, and establish services through innovative indigent defense of a Trauma Response Team (TRT).

### **2.2. How Need(s) Relate to PPAs and Corresponding Areas of Need**

SCJJC recognizes a need to embrace youth in SCJJC whose trauma is currently left unaddressed and is impacting community violence, school violence, gang affiliation, substance abuse, juvenile delinquency, chronic health diseases, and recidivism.<sup>i</sup>

Studies indicate that trauma in youth can be addressed by embracing trauma and building resiliency in our youth through positive adult relationships and community support.<sup>ii</sup> In response to this need, SCJJC seeks to create a JTRC that is related to two program purpose areas (PPA) of the JAG: (1) Prevention and Education Programs and (2) Prosecution, Courts, Defense, and Indigent Defense.

The JTRC is related to the PPA of “Prevention and Education Programs.” The JTRC will target prevention and education programs that address juvenile delinquency, school violence, substance abuse, and gang initiatives by assigning each youth to a Community Intervention Worker (CIW) who will engage the youth in intensive case management, mentoring, and healing-centered trauma response practice.

The JTRC is also related to the PPA of “Prosecution, Courts, Defense, and Indigent Defense” because all judicial partners seek to collaborate in development of this problem solving court that embraces innovations in indigent defense and court-based restorative justice initiatives. The JTRC will reduce recidivism by identifying and assessing youth with significant trauma experience, addressing underlying trauma through services, and supporting youth through a trained trauma response court. JTRC will also embrace Innovations in Indigent Defense in order to support the growth in the youth’s resiliency and address needs/gaps in our current delinquency system that significantly impact recidivism. Through innovations in indigent defense, SCPD will address these gaps by creating a TRT that includes: (1) Education Rights Attorney who will represent youth at educational meetings and hearings and support the youth in educational goals, (2) specialized attorney with knowledge of the dependency and delinquency systems in order to effectively navigate both systems, (3) CIW who will use the Gang Reduction and Youth Development (GRYD) model to mentor youth in the community, case manage at the individual/family/individual & family level, engage in community incident response, educate the youth in efforts to gang initiative/school , and support the youth through the JTRC, and (4) Social Worker who will coordinate services for the youth, communicate with collaborative partners and agencies, and report all collective information back to the court. Restorative justice initiatives will be part of the JTRC through the TRT.

### **2.3 Justification for Grant Funds**

Our current juvenile justice system is failing our traumatized youth. The Department of Juvenile Justice (DJJ) shows an increase in recidivism once a youth is involved with the

justice system.<sup>iii</sup> Further, studies show that youth that have dual status between the dependency and delinquency systems have higher rates of recidivism.<sup>iv</sup> SCPD seeks to address this issue by embracing traumatized youth with JTRC.

Studies indicate that the majority of youth involved with the juvenile justice system have experienced traumatic events.<sup>v</sup> Unaddressed trauma can lead to mental health issues, substance abuse, school failure, increased risk taking, a disregard for rules, juvenile delinquency, and significant health issues decades later.<sup>vi</sup> One of the contributing factors to trauma is lack of community and support for youth.<sup>vii</sup>

In terms of cross over youth interaction with the juvenile justice system, studies indicate that youth in foster care begin offending earlier, spend more time incarcerated, and commit a greater number of offenses than youth not in foster care.<sup>viii</sup> In terms of disposition, over half of cross over youth are detained prior to adjudication and are perceived as higher risk by juvenile justice decision makers.<sup>ix</sup> Consequently, cross over youth receive harsher dispositions than their non-cross over counterparts.<sup>x</sup> Additionally, Center of Juvenile Reform report regarding cross over youth showed racial and ethnic disparity.<sup>xi</sup> Specifically, in terms of cross over youth, 40% are female, 56% are African American, and 92% were first involved with the child welfare system.<sup>xii</sup>

Of interest, involvement with multiple systems does not create better outcomes for cross over youth nor provide them with more support to cope with trauma.<sup>xiii</sup> Studies show that youth involved in multiple systems lack coordination and collaboration across the separate systems with negative consequences for the youth.<sup>xiv</sup> These negative outcomes include lost prevention opportunities, uncoordinated response to identify youth, lack of coordinated engagement with the court and legal system, ineffective

service delivery, lack of engagement of the educational and behavioral health systems, failure to recognize the impact of trauma on behavior, failure to engage families, and inadequate attention to effective transition into adulthood.<sup>xv</sup>

In terms of school failure, both truancy and poor performance at school are often associated with trauma.<sup>xvi</sup> Symptoms of trauma can directly impact a student's ability to learn and can disrupt youths ability to relate to others and manage emotions.<sup>xvii</sup> Studies indicate that cross over youth are often more truant and perform more poorly at school.<sup>xviii</sup> In fact, cross over youth are more likely to lack education than non-cross over youth.<sup>xix</sup>

Based on national studies, it is clear that trauma must be addressed in order to stop the revolving door at the jail. SCPD seeks to use the JAG to develop a JTRC that will address the underlying trauma that youth face in order to help reduce recidivism and violence in our communities. In light of the higher rate of recidivism for cross over youth, SCPD seeks to focus on traumatized youth who have a history with the dependency system and create an innovative indigent TRT that will fill the gaps by providing system coordination, community support, appropriate dual legal counsel, and educational advocacy.

#### **2.4. Relationship Between Need(s) and Grant Goals**

SCJJC needs a JTRC based on the vast number of cross over youth in SCJJS. In March 2019, data showed that Sacramento County currently has 88 youth who are considered "cross over" youth.<sup>xx</sup> Hence, Sacramento County has a large number of youth who have most likely experienced trauma, per national studies.<sup>xxi</sup> Additionally, Sacramento County has two separate courts for dependent and delinquent youths. As a

result of these two separate and distinct systems, there is a lack of system coordination and cross over youth experience negative outcomes. The impact of these negative outcomes are presenting in our schools and homeless youth population.

Sacramento County students have the worst chronic absentee rate in the region and are in one of the top three largest counties with the highest chronic absentee rate.<sup>xxii</sup>

Areas of high rates of absenteeism involve youth living in poverty.<sup>xxiii</sup> Further, there is a direct correlation to truancy, juvenile delinquency, and trauma.<sup>xxiv</sup> This trend of increased truancy in Sacramento County serves as an indication that youth are suffering from trauma in our county and foresees future juvenile arrests.

Sacramento County also has a growing homeless youth population. Specifically, over the past 12 months the Sacramento County LGBT Community Center found that the number of homeless youth has risen from 10% to 36%.<sup>xxv</sup> Studies indicate a large percentage of these youth were former foster care youth.<sup>xxvi</sup>

Based on these trends, Sacramento County must start assessing and treating the underlying trauma. Studies indicate that damage from trauma can be reversed in youth through addressing trauma and developing supportive relationships within the community.<sup>xxvii</sup> SCJJC needs a TRT that will coordinate dual systems, address educational issues, provide community support, and have legal representation that has an understanding of both systems.

## **2.5. Why Current Need is Not Met with Existing Resources**

The need for a JTRC is not being met with existing resources. Although SCJJC made strides in 2015 when they partnered with the Center for Juvenile Justice Reform (CJJR) and developed a court especially for Commercially Sexually Exploited Children (CSEC),

this court is limited to youth who have been or at risk of sexual exploitation. Currently, SCJJC lacks resources to create a JTRC and does not have any training in trauma response care. Additionally, SCJJC is not currently identifying traumatized youth, assessing their needs, creating individualized trauma response plans, or coordinating multi-systems. Youth are currently not receiving educational advocacy, community support, system coordination, or specialized legal representation that navigates both systems.

### **Section III: Project Description, Goals, and Objectives**

#### **3.1 Three Year Strategy**

SCPD's three year strategy is to create a JTRC that will reduce recidivism, address underlying issues of trauma, and provide treatment and support through a TRT.

#### **3.2 How Project Will Address the Needs Described in Section II**

The proposed project will address the needs described in Section II by creating a problem solving court that will use innovations in indigent defense to address the issues of recidivism and trauma. JTRC will have clinical staff assess youth for trauma and make a determination of needs for services. The youth will then be given a TRT that will have daily contact with the youth, coordinate system services, connect youth to services, advocate for the youth's needs and rights, and provide reports back to the court. CIW's will also work to prevent and educate the youth and families on gang, school, and community violence. Through this design, traumatized youth will be identified, underlying issues of trauma will be addressed, gaps in the current system will be filled, and recidivism will be decreased.

#### **3.3 Project Links to One or More Priority JAG PPA**



The proposed project links to two JAG PPA's and links to several priority areas of need. The PPA of "Prevention and Education Programs" links to the area of needs of gang initiatives, juvenile delinquency, substance abuse, and school violence. JTRC will address juvenile delinquency through TRT, assess youth for substance abuse and prevention/education, and CIWs will engage the youth and families in the community to prevent and educate against gang/school/community violence through GRYD model. The PPA of "Prosecution, Courts, Defense, and Indigent Defense" is met because the JTRC is a problem solving court. This problem solving court will use innovation in indigent defense through the TRT to address the needs of youth who have experienced trauma and facilitate court-based restorative justice.

### **3.4 Project Partners That Will Provide Services**

Project partners include judicial partners who will be trained in trauma response care in order to create a safe and supportive environment for the youth to succeed. Project Partners also include Probation, District Attorney (DA), Department of Human Assistance (DHA), Department of Health Services (DHS), Department of Child, Family and Adult Services (DCFAS), Department of Behavioral Health (DBH), County Counsel, Child Protective Services (CPS), Court Appointed Special Advocates (CASA), Sacramento County Office of Education (SCOE), and Children's Law Center (CLC). These partnerships will assist in coordination of services and information sharing. Non-profit community organization will provide CIW's for community support. Partnership with a medical entity will provide clinical staff to conduct bio-psycho-social assessments and resiliency measures.

### **3.5 Project Goals and Measurable Objectives**

The project goal is to create a JTRC to reduce juvenile recidivism and delinquency by identifying and supporting youth who have trauma through at TRT. This objective will be measured through youth assessments, TRT engagement/services, and through involvement in education/prevention.

### **3.6 Staff Allocations and Assignments**

An attorney specializing in dual system representation will be assigned a caseload of JTRC youth participants. An Education Rights Attorney will be dedicated to advocating for the youth's educational goals. CIWs will work with youth and families on a daily basis. Social Worker will coordinate system and provide reports to court. Clinical staff will assess youth and create an individualized trauma response plan.

### **3.7 Target Population, How and Why it Was Selected**

The target population is youth who are (1) dually involved in both the Child Welfare Dependency and Delinquency systems, (2) non-minor dependents, (3) youth involved with delinquency who do not have an active dependency case but have an extensive dependency history, or (4) other children in the delinquency system who have exposure to significant trauma and are identified as appropriate for JTRC. This population was selected because of national studies that found a correlation between recidivism and traumatized youth whose underlying trauma was not addressed. JTRC focus on cross over youth is the result of studies that found cross over youth are likely to experience significant trauma and have a higher rate of recidivism.

### **3.8 Process to Determine Which Services a Participant Will Receive**

Each youth identified for JTRC will receive a clinical assessment that will determine the needs of the youth and what services should be provided. Each youth participating in the program will receive a TRT that will support the youth in engaging in JTRC.

### **3.9 Timeline of Major Project Activities for the Entire Project Period**

All judicial partners will undergo trauma informed training within six months. JTRC will assess, develop, and implement trauma response plans for 50 youth per year. Data will be collected and evaluated quarterly. Steering Committee (SC) will meet twice a year.

### **3.10 Management Structure and Decision Making Process**

SCJJC will identify youth for JTRC. Once identified, SCPD will be appointed, clinical staff will conduct assessment and formulate a trauma response plan for the youth. SCPD will manage the TRT, which will implement and coordinate services. Periodic reports will be provided to judicial partners.

### **3.11 Management Approach to Ensure Monitoring, Assessment, and Adjustment**

SCPD will coordinate with a data agency to ensure short and long term goals are met. SCPD and TRT will collect data, monitor each case, assess, and make adjustments as needed. SCPD will keep the SC engaged and updated to ensure that JTRC components are effectively working toward goals.

### **3.12 Readiness to Start Project on October 1, 2019**

SCPD will be ready to start the project beginning October 1, 2019 and has met with all collaborative partners and the court. All parties are prepared to embrace JTRC.

## **Section IV: Collaboration**

### **4.1 See Appendix C and Appendix F**

### **4.2 Process to Identify, Recruit, and Engage Steering Committee Members**

SCPD identified SC members through a team of 9 SCPDs who met weekly. SCPD decided to begin the process by reaching out to both delinquency and dependency judicial partners. To recruit these partners, SCPD contacted Court, Probation, District Attorney, Behavioral Health, Health Services (Alcohol and Drug), Child, Family and Adult Services, County Counsel, Court Appointed Special Counsel, and Office of Education. SCPD recruited these members by contacting each of them and requesting they join the SCPD for a meeting.

In addition to developing a SC involving two separate and distinct judicial systems, SCPD identified community members that support JTRC. SCPD spoke at a Homeless Advisory Board regarding the vision of JTRC and identified a homeless youth advocate. SCPD also participated in a walk against youth violence, and identified a strong youth community pastor. Lastly, SCPD engaged with a former foster youth whose life was changed by the support of a social worker while in the dependency system.

Once all potential members were identified, every member was invited to a SC meeting to discuss the gaps, needs, and the potential development of a JTRC. In preparation for the meeting, SCPD studied different cross over and trauma informed courts, met with experts, met with SCJJC, and gathered data and statistics. A power point was developed and presented at the SC meeting.

#### **4.3. JAG Steering Committee Members**

Honorable Judge Jerilyn Borack, Presiding Juvenile Judge, expertise in delinquent and dependency court. Mark Slaughter, Supervising Juvenile Public Defender, expertise in criminal law. Marlon Yarber, Assistant Chief Probation Officer, expertise in serving criminal youth needs. Michelle Callejas Director of DCFAS, expertise in dependency.

Paul Durenberger, Assistant Chief District Attorney, expertise in juvenile delinquency. Jennifer McLaren, Acting Assistant Director of County Counsel, expertise in dependency. Robert Kesselring, Program Manager at DBH, expertise in juvenile mental health. Carol Noreen, Executive Director CASA, expertise in dependency. Ricki Huwatschek, former foster youth, lived experience in dependency. Deborah Simmons, Pastor, expertise in youth community advocacy. Matt Perry, Director SCOE, expertise in education program. Bridget Alexander, Executive Director Waking the Village, expertise in homelessness issues. Jesse Archer, Assistant Director LGBT Youth Programs, expertise in youth programs. Kimberly Grimes, Alcohol and Drug Advisory, expertise in substance abuse.

#### **4.4. Full and Balanced Representation of Traditional and Non-traditional Members**

The SC was selected to reflect a balance of traditional and non-traditional members. The SC creates a bridge of knowledge between the two separate and distinct judicial systems of dependency and delinquency in Sacramento County. Although these judicial partners are traditional members, the marriage of these two distinct systems is non-traditional. Additionally, with the goal of reducing recidivism through JTRC, SCPD embraced non-traditional community members who have an expertise in mental health, substance abuse, youth violence, youth homelessness, education, and former youth dependency lived experience.

#### **4.5 Prior Working Relationship with Steering Committee Members**

SCPD joined partners with both dependency and delinquency judicial partners in developing the CSEC court. Judicial partners involved in the CSEC court meet every week to discuss youth at a Multi-Disciplinary Team meeting (MDT). SCPD has had no

prior working relationship with the community pastor, former dependent youth, and homeless youth advocate. However, consensus from all partners was that a community voice, housing advocate, and youth with lived experience was missing and needed.

#### **4.6 Process to Identify the Problem Area and Develop the Strategy**

The process used to identify the problem area and need for a JTRC began with Presiding Judge Borack at the SCJJC. Judge Borack has served on the bench for both dependency and delinquency court and recognized a gap in how traumatized youth and cross over youth were served in SCJJC. Judge Borack initiated discussion with all judicial partners to see how this gap could be addressed. While exploring ideas on how to address this gap, Judge Borack currently presides over CSEC court and embraced the CSEC model, triggering discussions with judicial partners to build a JTRC modeled after CSEC court. Judge Borack's vision led to the development of this JAG proposal. In developing a strategy for JTRC, members of the SC came together to discuss the possibility of JTRC. At this meeting, all judicial partners recognized the need for JTRC and began developing a strategy. Members recognized that resources do not exist to implement Judge Borack's vision, the CSEC MDT model would need to be modified, and specialized youth assessment, education rights attorney, an attorney with dual training in both systems, youth community support, and social workers were needed. This input helped SCPD identify problem areas and develop a strategy that embraces Judge Borak's vision.

#### **4.7 How Steering Committee Participation and Voting Rights Were Ensured**

At the JAG SC meeting, all members were given an opportunity to provide input and participate in the development of a JTRC. Voting rights were also discussed at this

meeting. All members agreed that voting rights would include one vote per agency and majority would rule. At the meeting, there was support to develop a JTRC. After the meeting, all members were contacted and provided a copy of the power point. Members were also encouraged to continue to provide input and SCPD met with each member individually to ensure full participation.

#### **4.8 Applicant's History of Collaboration**

As described in Section 4.5, SCPD has a history of collaboration in the juvenile justice system through involvement in the CSEC court. The experience of CSEC has inspired the vision of JTRC and future collaboration.

#### **4.9 Steps to Establish and Maintain Collaboration to Support This Project**

SCPD has taken active steps to establish and maintain collaboration to support this project. SCPD reached out to each member individually, encouraged input, and sought support in development and integration of ideas.

#### **4.10. Steering Committee's Ongoing Role**

If awarded the grant, the ongoing role of the SC will be to develop the JTRC, participate in trauma response training, and meet at least twice a year to review data and oversee the project. Overall the SC will serve as advisors of the JTRC.

### **Section V: Evidence-based, Promising, and Innovative Strategies**

#### **5.1. Evidence-based, Innovative, and Promising Interventions**

SCPD seeks interventions that are a combination of evidence-based, innovative, and promising practices. SCPD model embraces Evidence Based Practices (EBPs) in terms of assessments and therapy for the youth. Youth will be assessed for trauma and resiliency using evidence based assessments. Youth will be connected to treatment

providers who will provide EBPs such as Trauma-Focused Cognitive Behavioral Therapy (TF-CBT). TF-CBT is the treatment for child trauma with the most research support having demonstrated its efficacy in 20 randomized trials to date.<sup>xxviii</sup> SCPD will also embrace EBPs such as restorative justice through the TRT.

SCPD is innovative as it expands both the CSEC and GRYD model. SCJJC currently has a CSEC court which connects at-risk youth to appropriate treatment and services through collaboration and the MDT model. SCPD seeks to expand the CSEC model through innovative indigent defense in order to reduce recidivism by addressing underlying issues of trauma. This innovative design requires treatment specific to cross over youth with trauma experiences.

In 2007, the GRYD model was established to address gang violence in Los Angeles. In 2014-2015, 185 violent gang crimes were prevented through this model.<sup>xxix</sup> Sacramento County recently adopted the GRYD model through the work of CIWs. SCPD seeks to expand CIW's roles to JTRC in order to provide community support, prevent and educate on gang, school, and community violence, and restorative justice.

SCPD strategies are also promising. Judicial partners from CSEC and the SC outlined gaps in the current CSEC model and identified issues with the target population for JTRC. These gaps included trained legal staff in dual systems, an education rights attorney, social workers that will allow information to be shared in an efficient and effective way, and CIWs to provide community and family support for youth.

In terms of the need for an education rights attorney, studies from New York and Kentucky found that after being released from juvenile justice facilities, between 66%-95% of youth either did not return to school or dropped out.<sup>xxx</sup> Youth may experience



absences while waiting for records to transfer, a delay in services, inadequate educational planning, poor service coordination between dependency court, juvenile court, and the school. The SC for the JTRC seeks an educational rights attorney as part of the TRT to bridge this gap, prepare/investigate educational hearings, engage in information sharing, negotiate with school districts to ensure youth educational plans are securely implemented, and represent the youths interest at contested hearings as necessary.

The SC also sought trained legal staff for both systems. Unlike other jurisdictions, SCPDs do not represent youth in dependency proceedings. This disconnect significantly impacts SCPD's ability to navigate and advice youth who are in both systems. Through the CSEC experience, SCPD recognizes that this lack of understanding of both systems leads to difficulty in advising and case planning. A specialized attorney trained in both systems will help navigate this system.

National Association Social Work (NASW) advocates, supports, and requires the hiring of professional social work practitioners who have skills in case management, counseling, intake, interviewing, and cross-cultural competency to meet the needs of youths and families engaged in the juvenile justice system. Social workers in JTRC will use EBPs of Justice Theory and Responsive Regulation Theory to support an understanding of alternatives to the problem of youth incarceration. Although the integration of social workers is new to SCJJC, social workers are used throughout justice systems to coordinate systems, connect services, and support clients.

## **5.2 Evidence of Effectiveness of Interventions of One or More of its Components**

In 2010, CJJR developed the Crossover Youth Practice Model (CYPM). Since the development of CYMP, CJJR has worked with over 100 communities to implement the model.<sup>xxxvi</sup> This model has proved to be successful in counties across the United States; including, Sacramento County.<sup>xxxvii</sup> In fact, SCJJC embraced this model in the CSEC court.<sup>xxxviii</sup> SCPD intends to use this model for the JTRC court. SCPD seeks to enhance this model for the traumatized youth by adding trauma response training to JTRC. The SCPD will incorporate trauma informed/response care in JTRC by adopting the essential elements of a Trauma Informed Juvenile Justice System (TIJJS) per the National Child Traumatic Stress Network Guidelines.<sup>xxxix</sup> According to Substance Abuse Mental Health Service Administration, many judges recognize that acknowledging and understanding the impact of trauma on court participants may lead to more successful interactions and outcomes.<sup>xl</sup>

### **5.3 Outcomes Support Achievement of Project Goals/Objectives**

The proposed JTRC expands SCJJC's current CSEC model. The CSEC model has proven to be successful in SCJJC.<sup>xli</sup> JTRC modifies CSEC by changing the targeted youth and enhancing services as recommended by the SC and CSEC court team. JTRC integrates training for trauma responsive environment and is modeled after the CJJR CYPM that focuses on the population that JTRC is targeting.

### **5.4 Intervention is Appropriate for the Proposed Target Population**

The CYPM is effective in Sacramento County's current CSEC court. The CYPM target population is cross over youth. The target population for JTRC includes cross over youth, youth with dependency history, or youth with extensive trauma experience.

Hence, the CYPM intervention is appropriate for the proposed target population.

Additionally, the guidelines of TJJIS are appropriate in building a JTRC.

### **5.5 Plan to Ensure that Support Factors are Mobilized in the Local Setting**

The CYPM requires assessments, treatment, and shared information across multiple agencies. The JTRC has built in all the necessary support factors required by CYPM through the TRT. SCPD ensured all necessary support factors are in place by studying the current CSEC model in SCJJC, engaging in discussion with SC and CSEC court team, identifying needs and gaps in the current CSEC model, and then building JTRC support based on that evaluation. SCPD is confident that the JTRC can be mobilized in our local setting because SCJJC currently has embraced the CSEC model. JTRC is an expansion of the current CSEC model with modifications made to target a population not limited to exploitation and embracing a trauma informed court setting.

## **Section VI: Data Collection and Evaluation**

### **6.1 Project Goals**

The goal of the JTRC is to reduce recidivism by developing a court that is trauma responsive, assesses youth for trauma, creates individualized trauma response plans, and provides youth with services to address underlying issues of trauma.

### **6.2 Project Objectives**

The objectives include: (1) training partners in trauma response, (2) identify youth who experienced significant trauma, (3) create individual trauma response plans, and (4) connecting youth to a TRT and services to address trauma and other needs.

### **6.3 Plan to Assess Three Year JAG Strategy**

The plan to assess effectiveness of the overall strategy includes: (1) implement each objective stated above, (2) clinically assess youth for trauma and resiliency, (3) measure coordination in services through various systems, (4) evaluate the Education Rights Attorney's role, (5) measure number of contacts with CIWs, (6) track number of re-offenses, (8) measure school attendance, (9) measure engagement in pro-social activities, and (10) track number of times restorative justice was initiated.

#### **6.4 Research Design to Complete Evaluation**

SCPD will partner with a data team to develop an evaluation plan and design that includes both process and outcome evaluation of the implementation of JTRC. The evaluation plan will include a mixed or multi methods research design that incorporates existing agency data to the greatest extent possible to decrease the burden on program staff for data collection. For both the process and the outcomes evaluation, survey or interviews may be conducted to gather information directly from youth participants and community stakeholders. All survey or interview questions will be developed in collaboration between the project implementation team and the evaluation staff.

#### **6.5 Estimated Number of Participants**

SCPD estimates that 50 youth will be served through JTRC per year.

#### **6.6 Plan to Track Participant Progress in the Project**

SCPD's will track the following components to determine progress: (1) start date of each youth in JTRC, (2) attendance logs for court, (3) attendance logs for school, (4) number of contacts with CIW, (5) attendance logs for services delineated in youth's trauma response plan, (6) quarterly assessment reviews while in JTRC, (7) new petitions filed, (8) completion of program, and (9) drop outs of program.

### **6.7 Plan to Document Services Provided to Each Participant**

Each youth entering JTRC will be provided a social worker. The social worker will act as the youth's system coordinator and document and track all services the youth receives. This tracking will be documented in a report periodically provided to all judicial partners.

### **6.8 Plan to Document Activities Performed by Project Staff**

Staff will report their activity with the youth to the social worker. The social worker will delineate this information in a report to judicial partners.

### **6.9 Method to Determine Project Effectiveness and Meeting Goals/Objectives**

The method used to identify if the JTRC is effectively meeting goals will be to evaluate the youth's quarterly assessments to determine whether there has been a decrease in trauma symptoms and increase in resiliency. Successful outcomes will also be marked by a decrease in re-offenses, and improvement in school attendance and engagement in pro-social activities.

### **6.10 Outcome Variables that will be Tracked**

The outcome variable that will be tracked include: (1) trauma and resiliency testing, (2) school engagement, (3) service engagement, (4) CIW engagement, and (5) filing of new petitions.

### **6.11 Outcomes that will be Tracked**

The outcomes that will be tracked include: (1) completion of JTRC, (2) school records, (3) service records, (4) CIW contact, and (5) recidivism.

### **6.12 Criteria to Determine Participant Success/Failure in the Project**

The criteria for determining participant success/failure in the project will be measured by the completion of JTRC and decrease in recidivism. Failure will be measure by a lack of participation or dropping out of the program.

## **Section VII: Capability and Qualification to Provide Services**

### **7.1 Applicant's Ability to Conduct the Proposed Project**

Over the past six years, SCPD has led the CSEC MDT meeting and court each week. SCPD leadership in CSEC court has been recognized nationally as an innovative court.<sup>xxxvii</sup> SCPD has the expertise to implement JTRC based on their leadership with CSEC.

### **7.2 Applicant's Experience and Capability to Conduct Project**

SCPD has gained the experience through CSEC court to lead a multi-sector initiative. SCPD has similar experience in initiating innovative indigent defense work as a state wide leader in developing Mental Health Diversion under the new AB1809 law. Further, SCPD helped form and lead collaboration in Mental Health Court, Drug Court, Reset Court, Prop 36 court, Loaves and Fishes Court, Veterans Court, DUI Collaborative Court, and Reentry Court.

### **7.3 Experience and Qualification of Key Project Staff to Provide/Manage Service**

Supervising Public Defender, Mark Slaughter, has practiced law over 15 years and oversees the SCPD Juvenile Division and will oversee the implementation of the program. Reuben Moreno, Lead Attorney in the SCPD Juvenile Division, has practiced law for over 13 years and will oversee the day to day activities of the JTRC. Social Worker Bethany Yamanaka, is employed by the SCPD and will oversee and manage the social workers and CIWs for JTRC.

### Section VIII: Project Budget and Budget Narrative

2018 JAG Program

Applicant County:

Sacramento County

#### Year 1: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$706,566
2. Services and Supplies	\$5,000
3. Professional Services	\$112,478
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$52,281
7. Other (Travel, Training, etc.)	\$9,300
<b>TOTAL</b>	<b>\$1,045,625</b>

#### 1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
<b>Example</b> (Hourly): Bob Smith, Fiscal Manager	\$60/hour x 10 hours/month x 3 years = \$21,600 @ 22% = \$4,752	\$4,752
<b>Example</b> (FTE): Jane Doe, Counselor	.25 FTE @ \$60,000 x 3 years = \$45,000 @ 22% = \$9,900	\$9,900
FTE: Dual Attorney Specialist	\$197,470	\$197,470
FTE: Educational Attorney	\$197,470	\$197,470
FTE: Human Service Social Worker	\$100,825	\$100,825
FTE: Human Service Social Worker	\$100,825	\$100,825
FTE: Administrative Service Officer I	\$109,976	\$109,976
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$706,566</b>

#### Salaries and Benefits Narrative:

The Juvenile Trauma Response Court (JTRC) will include a Trauma Response Team (TRT). This Team will be made up of a dual specialist attorney, education attorney, and social worker. The ratio of youth per social worker will be 1:25, which is why two social workers will be needed. An Administrative Service Officer is needed to oversee the administration of JTRC and the TRT, collect data, and handle all budget issues.

8.1 Provide a description of the factors considered and the reasons behind the budget allocations and extend to which this budget will allow the applicant to achieve its stated goals.

The factors/reasons considered behind the budget allocations stemmed from SCJJC experience with CSEC. SCJJC sought to expand and modify CSEC to traumatized youth that were not sexually exploited. SCJJC evaluated the gaps in CSEC and allocated the budget to fill the gaps; including, need for assessments and trauma based therapy, the need for a trauma response team, the lack of social workers, lack of Community Intervention Workers who could provide youth and the family with support, lack of an education rights attorney who could help youth at contested hearings and help advocate youth in their educational needs, and lack of a dual attorney specialist who could navigate both the dependency and delinquency court systems. Budget allocations were also based from examining national studies on CYBC and trauma informed/response courts.

8.2 Describe the project's cost effectiveness

The project is cost effective because it utilizes existing infrastructure within the SCJJC and SCPD office without having to supplement additional funding. For example, office space, office overhead costs, investigators, secretarial staff, supervising attorney, supervising Social Worker, SCPD research department, and Court personnel staff already exists. Additionally, the program will use existing programs through dependency court, Department Human Assistance, Department Health Services, Alcohol and Drugs Department, Department of Behavioral Health, and Probation. The JTRC adds additional services not currently being provided to this population and a system coordinator social worker who can save the county money by filling in gaps and not duplicating services through multiple court systems. The project is also cost effective in that the TRT salaries allow them to cover several project components.

8.3 List the cost per each project components

The cost per each project component is the same for each year. The program design was based on cost effective measures allowing the salaries of the Community Intervention Workers, Social Workers, Dual Specialist Attorney, and an Education Rights Attorney to be used in a variety of project components to ensure a Trauma Response Team for the youth to succeed.

1. Problem Solving Court

Trauma Informed Care Training

Medical Professional TBD

Four three hour trainings \$9,300/year

Four three hour trainings \$9,300/year

Trauma Need Assessments  
Medical Professional TBD  
\$53,467 / year

Creation of Trauma Response Plans:  
Medical Professional TBD  
\$59,011 / year

Report Outcomes of Plans  
SCPD Social Worker:  
Included in salary of SCPD Social Worker

Administrative Services Officer  
\$109,976 / year

Incentives for youth  
\$5,000 / year

2. Innovations in Indigent Defense  
Dual System Legal Defense and Advocacy  
SCPD  
\$197,470 / year

Educational Right Advocate/Attorney  
SCPD  
\$197,470 / year

Two Social Workers/System Coordinators (1:25 ratio SW/Youth)  
(2) SCPD Social Workers  
\$100,825 each / year

Two Community Intervention Workers  
(2) CIW's  
\$80,000 each / year

3. Court-Based Restorative Justice  
Facilitate Court based restorative justice  
Included in cost of TRT and Medical Staff

Meet with youth and discuss restorative justice  
Included in cost of SCPD

Engage victims and participate in restorative circles or conferencing  
Included in cost of TRT

4. Gang Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

5. Juvenile Delinquency Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

6. School Violence Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW, Dual Attorney, and Education Rights Attorney

Case management: Individual Level Prevention, GRYD model



Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response at school, GRYD model  
Included in cost of salaries of SCPD, CIW, Dual Attorney, and Education Rights Attorney

7. Substance Abuse Prevention and Intervention Program  
Alcohol and Substance Abuse Assessments  
Included in cost of trauma assessments of Medical Professional

Case management CIW and Social Worker on substance abuse education, intervention, and prevention  
Included in cost of salaries of Social Worker, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Connect youth to AOD services  
Included in cost of salaries of SCPD, CIW, Medical Professional, and Social Worker  
Community Incident Response,  
Included in cost of salaries of SCPD, CIW

8.4 List each staff person assigned to the program, including title, responsibilities and percentage of time allocated to program.  
Public Defender Dependency / Delinquency Dual System Specialist responsible for managing caseload of all youth in JTRC allocating 100% of their time to this responsibility.  
Social Workers / System Coordinators will each allocate 100% of their time to 25 youth and are responsible to oversee youth trauma response plan, connect youth to services, coordinate multiple systems, coordinate youth trauma response team, gather updates and information from each service entity, and draft update reports to court.  
Education Rights Attorney will allocate 100% of their time to working on individual educational plans all 50 youth, advocating for the youth in school, assisting in youth contested hearings, facilitating negotiations and accommodations with the school and drafting update reports to the court. ASO will allocate 100% of their time managing the program, facilitating in the capturing data, managing accounts and expenses, and overseeing incentives.  
ASO will spend 100% of their time overseeing the administration, budget and gathering of data for the grant.

8.5 Provide the number of individuals that will receive services, if applicable.  
SCPD anticipates that 50 youth per year will receive JTRC services.

8.6 List cost per participant in the project per capita, if applicable.  
\$20,912.50 per youth.

8.7 Provide the direct costs  
The direct costs are stated in section 8.3.

8.8 Provide Complete and Detailed Budget Information in Each Section  
8.8.1 Salaries and Benefits

The JTRC will be made up of a TRT. The purpose of the TRT will be to embrace youth trauma while reducing recidivism. The TRT is composed of Full Time Employees (FTEs) with the Public Defender's Office. The Public Defender's Office will still contribute in kind support of project supervision and services.

- a. Dual Attorney Specialist, (1) FTE, will serve as the attorney for all 50 youth per year in the JTRC at a cost of \$197,470 per year.
- b. Education Rights Attorney, (1) FTE, will serve as the attorney to represent the youth at all educational related hearings and advocate for educational plans and goals at a cost of \$197,470 per year.
- c. Human Service Social Worker, (2) FTEs, will connect youth to services and provide system coordination, facilitate restorative justice, and prevention/intervention of gang, school violence, substance abuse, and juvenile delinquency at a cost of \$100,825 per year.
- d. Administrative Service Officer I, (1) FTE will oversee and manage the administration of the grant, budget issues and gather data for data agency at a cost of \$109,976 per year.

8.9 Letters of Agreement; draft Operational Agreements  
Please see Appendixes F and G for the signed letters of Agreement and Operational Agreement

## 2. Services and Supplies

Description of Services or Supplies	Calculation for Expenditure	Grant Funds
Example: Supportive Services (bus passes, gas cards, office supplies, uniforms)	\$350 x 50 Participants	\$17,500
Incentives for youth to participate in JTRC	\$100 x 50	\$5,000
		\$0
		\$0
		\$0
		\$0
		\$0

		\$0
<b>TOTAL</b>		<b>\$5,000</b>

#### Services and Supplies Narrative:

Youth participating in JTRC will be given small gift cards as incentives to continue in the program.

#### 8.8.2 Services and Supplies

Each youth in JTRC will receive a small incentive for working the program when they attend court. A total of \$100/year for 50 youth was set aside for incentives.

### 3. Professional Services

Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
<b>Example:</b> Public Defender	Statewide Program Rate	\$15,000
Clinical Staff	Professional Rate	\$112,478
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$112,478</b>

#### Professional Services Narrative:

Youth will be assessed by clinical staff for trauma and resiliency. Clinical Staff will develop youth trauma response plan. Clinical staff will participate in case management, the Trauma Response Team, attend court, and reassess youth to measure trauma and resiliency. Clinicians will also provide Trauma Response Training four times a year to all collaborative partners.

Medical Staff TBD will spend 33% of their time engaging in trauma need assessments, AOD assessments, and determining appropriateness for restorative justice. Medical Staff will spend 33% of their time attending court and handling case management. Medical Staff will spend 33% of their time drafting trauma response plans for the youth, assessing youth quarterly on trauma and resiliency measures, and information sharing.

#### 8.8.3 Professional Services

Clinical Services will be provided to assess youth for trauma and resiliency, assess youth for AOD assessments, determine appropriateness for restorative justice, provide input to court, case management, draft trauma response plans for the youth, and assess youth for trauma and resiliency measures throughout the program at a cost of \$112,478 per year.

**4. Non-Governmental Organizations (NGO) Subcontracts**

Description of Subcontract	Calculation for Expenditure	Grant Funds
<b>Example:</b> Private Industrial Council	Training Class \$450 x 25 participants	\$11,250
Community Intervention Worker	\$80,000	\$80,000
Community Intervention Worker	\$80,000	\$80,000
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$160,000</b>

**Non-Governmental Organizations (NGO) Subcontracts Narrative:**

Community Intervention Workers (CIW) will be part of the youths TRT. CIW's will contact youth daily. Case management will be done according to the LA GRYD model at an: individual level, family level, individual/family interviews, and community incident response. CIW will facilitate Restorative Justice. CIW will also engage in gang, juvenile delinquency, substance abuse, and school violence prevention and intervention.

Community Intervention Worker will allocate 100% of their time to 25 youth each, contacting youth daily, supporting youth in services, transporting youth to appointments, connecting youth to prosocial engagement, facilitating restorative justice, and preventing, intervention and educating youth on community and school violence, gang, juvenile delinquency, and substance abuse. CIW's will engage in case management at the individual level, family level, comma, individual and family level, and community incidence response level.

**8.8.4 Community-Based Organizations (CBO contracts)**

Two Community Intervention Workers will be provided to the youth in a 1:25 ratio. CIW's will have daily contact with the youth and mentor the youth through intense case management and trauma centered practice. CIW's will also work with the youth's family, interview both the youth and family, be incident responders in the community, and facilitate in restorative justice. Additionally CIW's will encourage and participate in prevention/intervention of gang, school violence, substance abuse, and juvenile delinquency by using the LA GRYD model used to reduce violence and recidivism. Year (1) \$160,000 for two CIW's, Year (2) \$160,000 for two CIW's, and Year (3) \$160,000 for two CIW's.

**5. Equipment/Fixed Assets**

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
<b>Example:</b> Purchase of Vehicle	Toyota Prius @ Market Value	\$24,000
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$0</b>

**Equipment/Fixed Assets Narrative:****8.8.6 Fixed Assets/Equipment**

SCPD does not have any fixed assets/equipment needs.

6. Data Collection, Reporting and Evaluation Efforts	
Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award	
Description	Grant Funds
Example: Data Collection & Reporting Efforts @ 7%	\$10,329
Data Collection and Reporting efforts	\$52,281
	\$0
	\$0
	\$0
<b>TOTAL</b>	<b>\$52,281</b>

Data Collection, Reporting and Evaluation Efforts
Data Collection, Reporting and Evaluation Efforts will be tracked to assess the reduction of recidivism.
Data Agency will allocate 100% of their time to evaluating data collected.
8.8.5 Collection, Reporting, and Evaluation Efforts
Data collection, reporting, and evaluation efforts will be tracked to reduce recidivism and other measures noted in Appendix D. \$52,281 per year.

<b>7. Other (Travel, Training, etc.)</b>		
Description	Calculation for Expense	Grant Funds
<b>Example:</b> Training Classes	\$500/participant x 30 participants	\$15,000
Trauma Response Training	Four 3 hour training sessions	\$9,300
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$9,300</b>

Other (Travel, Training, etc.) Narrative:
Collaborative Partners will be trained in Trauma Response Care in order to create an environment where youth can prosper.
8.8.7 Other SCPD does not have any other needs.

## Section VIII: Project Budget and Budget Narrative

2018 JAG Program	Applicant County:	Sacramento County
Year 2: Project Budget		
Budget Line Item	Grant Funds	
1. Salaries and Benefits	\$706,566	
2. Services and Supplies	\$5,000	
3. Professional Services	\$112,478	
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000	
5. Equipment/Fixed Assets	\$0	
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$52,281	
7. Other (Travel, Training, etc.)	\$9,300	
TOTAL		\$1,045,625

## 1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
FTE: Dual Attorney Specialist	\$197,470	\$197,470
FTE: Educational Attorney	\$197,470	\$197,470
FTE: Human Service Social Worker	\$100,825	\$100,825
FTE: Human Service Social Woker	\$100,825	\$100,825
FTE: Administrative Service Officer I	\$109,976	\$109,976
<b>TOTAL</b>		<b>\$706,566</b>

### Salaries and Benefits Narrative:

The Juvenile Trauma Response Court (JTRC) will include a Trauma Response Team (TRT). This Team will be made up of a dual specialist attorney, education attorney, and social worker. The ratio of youth per social worker will be 1:25, which is why two social workers will be needed. An Administrative Service Officer is needed to oversee the administration of JTRC and the TRT, collect data, and handle all budget issues.

8.1 Provide a description of the factors considered and the reasons behind the budget allocations and eth extend to which this budget will allow the applicant to achieve its stated goals.

The factors/reasons considered behind the budget allocations stemmed from SCJJC experience with CSEC. SCJJC sought to expand and modify CSEC to traumatized youth that were not sexually exploited. SCJJC evaluated the gaps in CSEC and allocated the budget to fill the gaps; including, need for assessments and trauma based therapy, the need for a trauma response team, the lack of social workers, lack of Community Intervention Workers who could provide youth and the family with support, lack of an education rights attorney who could help youth at contested hearings and help advocate youth in their educational needs, and lack of a dual attorney specialist who could navigate both the dependency and delinquency court systems. Budget allocations were also based from examining national studies on CYBC and trauma informed/response courts.

## 8.2 Describe the project's cost effectiveness

The project is cost effective because it utilizes existing infrastructure within the SCJJC and SCPD office without having to supplement additional funding. For example, office space, office overhead costs, investigators, secretarial staff, supervising attorney, supervising Social Worker, SCPD research department, and Court personnel staff already exists. Additionally, the program will use existing programs through dependency court, Department Human Assistance, Department Health Services, Alcohol and Drugs Department, Department of Behavioral Health, and Probation. The JTRC adds additional services not currently being provided to this population and a system coordinator social worker who can save the county money by filling in gaps and not duplicating services through multiple court systems. The project is also cost effective in that the TRT salaries allow them to cover several project components.

### 8.3 List the cost per each project components

The cost per each project component is the same for each year. The program design was based on cost effective measures allowing the salaries of the Community Intervention Workers, Social Workers, Dual Specialist Attorney, and an Education Rights Attorney to be used in a variety of project components to ensure a Trauma Response Team for the youth to succeed.

1. Problem Solving Court  
Trauma Informed Care Training  
Medical Professional TBD  
Four three hour trainings \$9,300/year

Trauma Need Assessments  
Medical Professional TBD  
\$53,467 / year

Creation of Trauma Response Plans:  
Medical Professional TBD  
\$59,011 / year

Report Outcomes of Plans  
SCPD Social Worker:  
Included in salary of SCPD Social Worker

Administrative Services Officer  
\$109,976 / year

Incentives for youth  
\$5,000 / year

2. Innovations in Indigent Defense  
Dual System Legal Defense and Advocacy  
SCPD  
\$197,470 / year

Educational Right Advocate/Attorney  
SCPD  
\$197,470 / year

Two Social Workers/System Coordinators (1:25 ratio SW/Youth)  
(2) SCPD Social Workers  
\$100,825 each / year

Two Community Intervention Workers  
(2) CIW's  
\$80,000 each / year

3. Court-Based Restorative Justice  
Facilitate Court based restorative justice  
Included in cost of TRT and Medical Staff

Meet with youth and discuss restorative justice  
Included in cost of SCPD

Engage victims and participate in restorative circles or conferencing  
Included in cost of TRT

4. Gang Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

5. Juvenile Delinquency Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

6. School Violence Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW, Dual Attorney, and Education Rights Attorney

Case management: Individual Level Prevention, GRYD model

[illegible]

<b>TOTAL</b>	<b>\$5,000</b>
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#### Services and Supplies Narrative:

Youth participating in JTRC will be given small gift cards as incentives to continue in the program.

#### 8.8.2 Services and Supplies

Each youth in JTRC will receive a small incentive for working the program when they attend court. A total of \$100/year for 50 youth was set aside for incentives.

### 3. Professional Services

Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
Clinical Staff	Professional Rate	\$112,478
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$112,478</b>

#### Professional Services Narrative:

Youth will be assessed by clinical staff for trauma and resiliency. Clinical Staff will develop youth trauma response plan. Clinical staff will participate in case management, the Trauma Response Team, attend court, and reassess youth to measure trauma and resiliency. Clinicians will also provide Trauma Response Training four times a year to all collaborative partners.

Medical Staff TBD will spend 33% of their time engaging in trauma need assessments, AOD assessments, and determining appropriateness for restorative justice. Medical Staff will spend 33% of their time attending court and handling case management. Medical Staff will spend 33% of their time drafting trauma response plans for the youth, assessing youth quarterly on trauma and resiliency measures, and information sharing.

#### 8.8.3 Professional Services

Clinical Services will be provided to assess youth for trauma and resiliency, assess youth for AOD assessments, determine appropriateness for restorative justice, provide input to court, case management, draft trauma response plans for the youth, and assess youth for trauma and resiliency measures throughout the program at a cost of \$112,478 per year.

### 4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
		\$0
Community Intervention Worker	\$80,000	\$80,000
Community Intervention Worker	\$80,000	\$80,000
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$160,000</b>



**Non-Governmental Organizations (NGO) Subcontracts Narrative:**

Community Intervention Workers (CIW) will be part of the youths TRT. CIW's will contact youth daily. Case management will be done according to the LA GRYD model at an: individual level, family level, individual/family interviews, and community incident response. CIW will facilitate Restorative Justice. CIW will also engage in gang, juvenile delinquency, substance abuse, and school violence prevention and intervention.

Community Intervention Worker will allocate 100% of their time to 25 youth each, contacting youth daily, supporting youth in services, transporting youth to appointments, connecting youth to prosocial engagement, facilitating restorative justice, and preventing, intervention and educating youth on community and school violence, gang, juvenile delinquency, and substance abuse. CIW's will engage in case management at the individual level, family level, comma, individual and family level, and community incidence response level.

**8.8.4 Community-Based Organizations (CBO contracts)**

Two Community Intervention Workers will be provided to the youth in a 1:25 ratio. CIW's will have daily contact with the youth and mentor the youth through intense case management and trauma centered practice. CIW's will also work with the youth's family, interview both the youth and family, be incident responders in the community, and facilitate in restorative justice. Additionally CIW's will encourage and participate in prevention/intervention of gang, school violence, substance abuse, and juvenile delinquency by using the LA GRYD model used to reduce violence and recidivism. Year (1) \$160,000 for two CIW's, Year (2) \$160,000 for two CIW's, and Year (3) \$160,000 for two CIW's.

**5. Equipment/Fixed Assets**

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$0</b>

**Equipment/Fixed Assets Narrative:****8.8.6 Fixed Assets/Equipment**

SCPD does not have any fixed assets/equipment needs.

<b>6. Data Collection, Reporting and Evaluation Efforts</b> <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
Description	Grant Funds
Data Collection and Reporting efforts	\$52,281
	\$0
	\$0
	\$0
<b>TOTAL</b>	<b>\$52,281</b>

<b>Data Collection, Reporting and Evaluation Efforts</b>
<p>Data Collection, Reporting and Evaluation Efforts will be tracked to assess the reduction of recidivism.</p> <p>Data Agency will allocate 100% of their time to evaluating data collected.</p> <p>8.8.5 Collection, Reporting, and Evaluation Efforts Data collection, reporting, and evaluation efforts will be tracked to reduce recidivism and other measures noted in Appendix D. \$52,281 per year.</p>

<b>7. Other (Travel, Training, etc.)</b>		
Description	Calculation for Expense	Grant Funds
Trauma Response Training	4 three hour trainings	\$9,300
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$9,300</b>

<b>Other (Travel, Training, etc.) Narrative:</b>
<p>Collaborative Partners will be trained in Trauma Response Care in order to create an environment where youth can prosper.</p> <p>8.8.7 Other SCPD does not have any other needs.</p>

### Section VIII: Project Budget and Budget Narrative

2018 JAG Program

Applicant County:

Sacramento County

#### Year 3: Project Budget

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$706,566
2. Services and Supplies	\$5,000
3. Professional Services	\$112,478
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	\$52,281
7. Other (Travel, Training, etc.)	\$9,300
<b>TOTAL</b>	<b>\$1,045,625</b>

#### 1. Salaries and Benefits

Name and Title	(% FTE <u>or</u> Hourly Rate) & Benefits	Grant Funds
	0	\$0
FTE: Dual Attorney Specialist	\$197,470	\$197,470
FTE: Educational Attorney	\$197,470	\$197,470
FTE: Human Service Social Worker	\$100,825	\$100,825
FTE: Human Service Social Worker	\$100,825	\$100,825
FTE: Administrative Service Officer I	\$109,976	\$109,976
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$706,566</b>

#### Salaries and Benefits Narrative:

The Juvenile Trauma Response Court (JTRC) will include a Trauma Response Team (TRT). This Team will be made up of a dual specialist attorney, education attorney, and social worker. The ratio of youth per social worker will be 1:25, which is why two social workers will be needed. An Administrative Service Officer is needed to oversee the administration of JTRC and the TRT, collect data, and handle all budget issues.

8.1 Provide a description of the factors considered and the reasons behind the budget allocations and eth extend to which this budget will allow the applicant to achieve its stated goals.

The factors/reasons considered behind the budget allocations stemmed from SCJJC experience with CSEC. SCJJC sought to expand and modify CSEC to traumatized youth that were not sexually exploited. SCJJC evaluated the gaps in CSEC and allocated the budget to fill the gaps; including, need for assessments and trauma based therapy, the need for a trauma response team, the lack of social workers, lack of Community Intervention Workers who could provide youth and the family with support, lack of an education rights attorney who could help youth at contested hearings and help advocate youth in their educational needs, and lack of a dual attorney specialist who could navigate both the dependency and delinquency court systems. Budget allocations were also based from examining national studies on CYBC and trauma informed/response courts.

8.2 Describe the project's cost effectiveness

The project is cost effective because it utilizes existing infrastructure within the SCJJC and SCPD office without having to supplement additional funding. For example, office space, office overhead costs, investigators, secretarial staff, supervising attorney, supervising Social Worker, SCPD research department, and Court personnel staff already exists. Additionally, the program will use existing programs through dependency court, Department Human Assistance, Department Health Services, Alcohol and Drugs Department, Department of Behavioral Health, and Probation. The JTRC adds additional services not currently being provided to this population and a system coordinator social worker who can save the county money by filling in gaps and not duplicating services through multiple court systems. The project is also cost effective in that the TRT salaries allow them to cover several project components.

8.3 List the cost per each project components

The cost per each project component is the same for each year. The program design was based on cost effective measures allowing the salaries of the Community Intervention Workers, Social Workers, Dual Specialist Attorney, and an Education Rights Attorney to be used in a variety of project components to ensure a Trauma Response Team for the youth to succeed.

1. Problem Solving Court  
Trauma Informed Care Training  
Medical Professional TBD  
Four three hour trainings \$9,300/year

Trauma Need Assessments  
Medical Professional TBD  
\$53,467 / year

Creation of Trauma Response Plans:  
Medical Professional TBD  
\$59,011 / year

Report Outcomes of Plans  
SCPD Social Worker:  
Included in salary of SCPD Social Worker

Administrative Services Officer  
\$109,976 / year

Incentives for youth  
\$5,000 / year

2. Innovations in Indigent Defense  
Dual System Legal Defense and Advocacy  
SCPD  
\$197,470 / year

Educational Right Advocate/Attorney  
SCPD  
\$197,470 / year

Two Social Workers/System Coordinators (1:25 ratio SW/Youth)  
(2) SCPD Social Workers  
\$100,825 each / year

Two Community Intervention Workers  
(2) CIW's  
\$80,000 each / year

3. Court-Based Restorative Justice  
Facilitate Court based restorative justice  
Included in cost of TRT and Medical Staff

Meet with youth and discuss restorative justice  
Included in cost of SCPD

Engage victims and participate in restorative circles or conferencing  
Included in cost of TRT

4. Gang Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

5. Juvenile Delinquency Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW

Case management: Individual Level Prevention, GRYD model  
Included in cost of salaries of SCPD, CIW

Case management: Family Level, GRYD model  
Included in cost of salaries of SCPD, CIW

Individual and family interviews, GRYD model  
Included in cost of salaries of SCPD, CIW

Community Incident Response, GRYD model  
Included in cost of salaries of SCPD, CIW

6. School Violence Prevention and Intervention Program  
Implementation of TRT  
Included in cost of salaries of SCPD, CIW, Dual Attorney, and Education Rights Attorney

Case management: Individual Level Prevention, GRYD model

[illegible]

<b>TOTAL</b>	<b>\$5,000</b>
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#### Services and Supplies Narrative:

Youth participating in JTRC will be given small gift cards as incentives to continue in the program.

#### 8.8.2 Services and Supplies

Each youth in JTRC will receive a small incentive for working the program when they attend court. A total of \$100/year for 50 youth was set aside for incentives.

### 3. Professional Services

Description of Professional Service(s)	Calculation for Expenditure	Grant Funds
Clinical Staff	\$99,171	\$112,478
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$112,478</b>

#### Professional Services Narrative:

Youth will be assessed by clinical staff for trauma and resiliency. Clinical Staff will develop youth trauma response plan. Clinical staff will participate in case management, the Trauma Response Team, attend court, and reassess youth to measure trauma and resiliency. Clinicians will also provide Trauma Response Training four times a year to all collaborative partners.

Medical Staff TBD will spend 33% of their time engaging in trauma need assessments, AOD assessments, and determining appropriateness for restorative justice. Medical Staff will spend 33% of their time attending court and handling case management. Medical Staff will spend 33% of their time drafting trauma response plans for the youth, assessing youth quarterly on trauma and resiliency measures, and information sharing.

#### 8.8.3 Professional Services

Clinical Services will be provided to assess youth for trauma and resiliency, assess youth for AOD assessments, determine appropriateness for restorative justice, provide input to court, case management, draft trauma response plans for the youth, and assess youth for trauma and resiliency measures throughout the program at a cost of \$112,478 per year.

### 4. Non-Governmental Organizations (NGO) Subcontracts

Description of Subcontract	Calculation for Expenditure	Grant Funds
0		\$0
Community Intervention Worker		\$80,000
Community Intervention Worker		\$80,000
		\$0
		\$0
		\$0
		\$0
<b>TOTALS</b>		<b>\$160,000</b>

**Non-Governmental Organizations (NGO) Subcontracts Narrative:**

Community Intervention Workers (CIW) will be part of the youths TRT. CIW's will contact youth daily. Case management will be done according to the LA GRYD model at an: individual level, family level, individual/family interviews, and community incident response. CIW will facilitate Restorative Justice. CIW will also engage in gang, juvenile delinquency, substance abuse, and school violence prevention and intervention.

Community Intervention Worker will allocate 100% of their time to 25 youth each, contacting youth daily, supporting youth in services, transporting youth to appointments, connecting youth to prosocial engagement, facilitating restorative justice, and preventing, intervention and educating youth on community and school violence, gang, juvenile delinquency, and substance abuse. CIWs will engage in case management at the individual level, family level, comma, individual and family level, and community incidence response level.

**8.8.4 Community-Based Organizations (CBO contracts)**

Two Community Intervention Workers will be provided to the youth in a 1:25 ratio. CIW's will have daily contact with the youth and mentor the youth through intense case management and trauma centered practice. CIW's will also work with the youth's family, interview both the youth and family, be incident responders in the community, and facilitate in restorative justice. Additionally CIW's will encourage and participate in prevention/intervention of gang, school violence, substance abuse, and juvenile delinquency by using the LA GRYD model used to reduce violence and recidivism. Year (1) \$160,000 for two CIW's, Year (2) \$160,000 for two CIW's, and Year (3) \$160,000 for two CIW's.

**5. Equipment/Fixed Assets**

Description of Equipment/Fixed Asset	Calculation for Expense	Grant Funds
<b>TOTALS</b>		<b>\$0</b>

**Equipment/Fixed Assets Narrative:****8.8.6 Fixed Assets/Equipment**

SCPD does not have any fixed assets/equipment needs.

<b>6. Data Collection, Reporting and Evaluation Efforts</b> <i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
Description	Grant Funds
Data Collection and Reporting efforts	\$52,281
	\$0
	\$0
	\$0
<b>TOTAL</b>	<b>\$52,281</b>

<b>Data Collection, Reporting and Evaluation Efforts</b>
<p>Data Collection, Reporting and Evaluation Efforts will be tracked to assess the reduction of recidivism.</p> <p>Data Agency will allocate 100% of their time to evaluating data collected.</p> <p>8.8.5 Collection, Reporting, and Evaluation Efforts Data collection, reporting, and evaluation efforts will be tracked to reduce recidivism and other measures noted in Appendix D. \$52,281 per year.</p>

<b>7. Other (Travel, Training, etc.)</b>		
Description	Calculation for Expense	Grant Funds
Trauma Response Training	4 three hour training	\$9,300
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
		\$0
<b>TOTAL</b>		<b>\$9,300</b>

<b>Other (Travel, Training, etc.) Narrative:</b>
<p>Collaborative Partners will be trained in Trauma Response Care in order to create an environment where youth can prosper.</p> <p>8.8.7 Other SCPD does not have any other needs.</p>



### Section VIII: Project Budget and Budget Narrative

2018 JAG Program

Applicant County:

Sacramento County

#### Program Purpose Area Allocations

Applicants must allocate all JAG grants funds to one or more of the Program Purpose Areas (PPA) as described in the Request for Proposal. No JAG funds may be expended outside of the JAG priority PPAs. For the purposes of proposal scoring, no PPA shall carry more weight than another. The totals for each year in the Program Purpose Area (PPA) Funding Table must equal the total grant funds requested for that year.

Program Purpose Area Funding Table	Year 1	Year 2	Year 3	Total Grant Award
Total Grant Funds Requested	\$1,045,625	\$1,045,625	\$1,045,625	\$3,136,875
1. Prevention and Education Programs	\$160,000	\$160,000	\$160,000	\$480,000
2. Law Enforcement Programs				\$0
3. Courts, Prosecution, Defense and Indigent Defense	\$885,625	\$885,625	\$885,625	\$2,656,875
<i>PPA allocations must equal the total grant funds requested*: Totals</i>	<b>\$1,045,625</b>	<b>\$1,045,625</b>	<b>\$1,045,625</b>	<b>\$3,136,875</b>

\* If PPA allocation totals show as red font, they do not equal the amount of grant funds requested as required.

#### Year 1: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$706,566
2. Services and Supplies	\$5,000
3. Professional Services	\$112,478
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation	\$52,281
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
7. Other (Travel, Training, etc.)	\$9,300
<b>TOTAL</b>	<b>\$1,045,625</b>

#### Year 2: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$706,566
2. Services and Supplies	\$5,000
3. Professional Services	\$112,478
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation	\$52,281
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
7. Other (Travel, Training, etc.)	\$9,300
<b>TOTAL</b>	<b>\$1,045,625</b>

#### Year 3: Project Budget Table

Budget Line Item	Grant Funds
1. Salaries and Benefits	\$706,566
2. Services and Supplies	\$5,000
3. Professional Services	\$112,478
4. Non-Governmental Organization (NGO) Subcontracts	\$160,000
5. Equipment/Fixed Assets	\$0
6. Data Collection, Reporting and Evaluation	\$52,281
<i>Must be at least 5 percent (or \$25,000, whichever is greater) of the total grant award</i>	
7. Other (Travel, Training, etc.)	\$9,300
<b>TOTAL</b>	<b>\$1,045,625</b>

## Appendix C: Local JAG Steering Committee Member Roster

### Local JAG Steering Committee – County of Sacramento

Name	Title	Agency/Organization	Phone Number	Email Address
The Hon. Jerilyn Borack	Presiding Judge of the Juvenile Division	County of Sacramento Superior Court	(916) 875-5200	<a href="mailto:BorackJ@saccourt.ca.gov">BorackJ@saccourt.ca.gov</a>
Mark Slaughter	Supervising Attorney, Juvenile Division	Public Defender	(916) 874-6558	<a href="mailto:slaughterm@sacounty.net">slaughterm@sacounty.net</a>
Marlon Yarber	Assistant Chief Probation Officer	Probation	(916) 875-8005	<a href="mailto:yarberm@sacounty.net">yarberm@sacounty.net</a>
Michelle Callejas	Director	Department of Child, Family and Adult Services	(916) 875-4406	<a href="mailto:callejasm@sacounty.net">callejasm@sacounty.net</a>
Paul Durenberger	Assistant Chief Deputy District Attorney	District Attorney	(916) 874-5235	<a href="mailto:durenbergerp@sacda.org">durenbergerp@sacda.org</a>
Jennifer McLaren	Supervising Attorney	County Counsel	(916) 875-9750	<a href="mailto:mclarenj@sacounty.net">mclarenj@sacounty.net</a>
Robert Kesselring	Health Program Manager	Department of Behavioral Health, Health Services	(916) 875-9920	<a href="mailto:kesselringr@sacounty.net">kesselringr@sacounty.net</a>
Carol Noreen	Executive Director	Court Appointed Special Advocates	(916) 875-7158	<a href="mailto:carol@sacramentocasa.org">carol@sacramentocasa.org</a>
Ricki Huwatschek	Former Foster Care Youth and Student	Student – California State University	(925) 437-4058	<a href="mailto:huwatschekricki@yahoo.com">huwatschekricki@yahoo.com</a>
Deborah Simmons	Pastor	South Sacramento Christian Center	(916) 835-6791	<a href="mailto:debessim@yahoo.com">debessim@yahoo.com</a>
Matt Perry	Director	Sacramento County Office of Education	(916) 228-2500	<a href="mailto:mperry@scoe.net">mperry@scoe.net</a>

Bridget Alexander	Executive Director	Waking the Village	(916) 743-1778	<a href="mailto:bridget@wakingthevillage.org">bridget@wakingthevillage.org</a>
Jesse Archer	Assistant Director of Youth Programs	Sacramento LGBT Community Center	(916) 442-0185	<a href="mailto:jesse.archer@saccenter.org">jesse.archer@saccenter.org</a>
Kimberly Grimes	Human Services Program Planner	Department of Health Services, Alcohol and Drug Services	(916) 875-2038	<a href="mailto:grimesk@saccounty.net">grimesk@saccounty.net</a>

## Appendix D: Three-Year JAG Strategy Template

**Instructions:** This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

### County of Sacramento: JAG Strategy - Year One

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Problem Solving Courts

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Trauma Informed Care Training	Medical professionals/TBD contracted by SCPD	4 three hour trainings will be given to all collaborative partners	Sign in sheets, certificates of completion	4 three hour trainings a year
Identify youth and assess	Medical professionals/TBD	50 youth will be identified for JTRC and assessed for trauma and resiliency	reports	Youth assessed upon identification
Create trauma response plan	Medical professionals/TBD	50 youth will be given trauma response plan	reports	Plan created for JTRC court
Report outcomes of plan	SCPD Social Worker and Medical Professional	50 youth will have reported outcome of the trauma response plan	Reports	Report at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Dual system legal advice/defense	SCPD	50 youth will be given a specialized counsel	Report	One year
Educational right advocate/attorney	SCPD	50 youth will be given an educational rights attorney/advocate	# of interactions with school, # hearings attended, attendance logs	Reports at progress report court dates

Social Worker/System Coordinator	SCPD	50 youth will be given a Social Worker who will connect youth to service, implement response plan, and coordinate systems	Whether trauma response plans were followed and facilitated, and # of contacts with youth	Reports at progress report court dates
Community Intervention Worker (CIW)	Non-profit agency contracted with SCPD	50 youth will be given a CIW who will contact youth daily, mentor, meet with family, be youth's first responder, and help connect youth to services	# of contact with youth, number of prosocial activities	Reports at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

Priority Need Area: (3) Court-Based Restorative Justice Initiatives

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Facilitate Court based restorative justice	Non-profit CIW, SCPD Social Worker, Medical assessment staff	50 youth will be assessed by medical staff and get input from the TRT to determine whether restorative justice is appropriate and could be facilitated	# of court restorative justice circles or conferences	One year
Meet with youth and discuss restorative justice	Non-profit CIW and SCPD Social Worker	50 youth will be talked to about restorative justice and explore the option	Report from SCPD	One year
Engage victims and participate in restorative circles or conferencing	Non-profit CIW/SCPD Social Worker/TRT	If restorative justice is identified as appropriate, youth will participate in process	# of court restorative justice circles or conferences	One year

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) Gang Initiatives

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
Implementation of Trauma Response Team	TRT/Non-profit TBD CIW/SCPD/Medical Professional TBD	Reduction in recidivism	Whether youth is charged with gang crimes in JTRC and or reported gang involvement	One year
Case management: Individual Level prevention—LA GRYD model	Non-profit TBD CIW/SCPD	Engagement with youth to prevent and intervene gang activity	reporting # of contacts and discussions	Every 30 days
Case management: Family level—GRYD model	Non-Profit TBD CIW/SCPD	Engagement with family to prevent and intervene of gang activity	Reporting # of contacts and discussions	Every 30 days
Individual and Family interviews—GRYD model	Non-Profit TBD CIW/SCPD	Interviews with family and youth to prevent and intervene gang activity	Reporting # of contacts and discussions	Every 30 days
Community incident response—GRYD model	Non-profit TBD CIW/SCPD	# of gang incidences responded to	Reporting # of incidences	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
CIW implement LA GRYD model	Non-Profit TBD	Reduction in Juvenile Delinquency	Whether youth is charged with new charges or criminal activity reported	Effective upon start
Case management: Individual Level	Non-Profit TBD/SCPD	# of engagement with youth to prevent delinquency	reporting	Every 30 days
Case management: Family level	Non-profit TBD/SCPD	# of engagement with family to prevent delinquency	reporting	Every 30 days

Implementation of Trauma Response Team	Non-profit TBD, SCPD, and Medical Agency TBD	# of contacts with TRT members, reduction in juvenile delinquency	reporting	Every 30 days
Community incident response	Non-profit TBD	Decrease in number of incident response needed	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) School Violence

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
CIW implement LA GRYD model	Non-profit CIW/TRT	Reduction in school violence	reporting	Effective upon start
Case management: individual level	Non-profit CIW/TRT	# of engagement with youth to prevent and intervene school violence	reporting	Every 30 days
Case management: family level	Non-profit CIW/TRT	# of engagement with family to prevent and intervene school violence	reporting	Every 30 days
Case management: individual and family	Non-profit CIW/TRT	# of engagement with family and individual to prevent and intervene school violence	reporting	Every 30 days
Community incident response at school	Non-profit CIW/TRT/Educational attorney	Decrease in number of incidents at school	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs.

Priority Need Area: (1) Substance Abuse

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
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Alcohol and Substance Abuse assessments	Medical Professional TBD	All 50 youth identified for JTRC will be assessed for Alcohol and Drug Substance Abuse	reporting	Upon start of JTRC
Case management of CIW at individual level and Social Worker on substance abuse education and prevention	CIW Non-profit TBD/SCPD	All 50 youth in JTRC will be given prevention and intervention tools to handle substance abuse issues	reporting	Report at progress report updates
Connect youth to AOD service	CIW Non-profit TBD/SCPD/Medical Agency TBD	Any youth involved with JTRC that is identified needing AOD services will be connected	reporting	Report at progress report updates
Community incident response	CIW non-profit/SCPD	Decrease in alcohol and drug incident activity	reporting	Report at progress report updates



## Appendix D: Three-Year JAG Strategy Template

**Instructions:** This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

### County of Sacramento: JAG Strategy - Year Two

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Problem Solving Courts

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Trauma Informed Care Training	Medical professionals/TBD contracted by SCPD	4 three hour trainings will be given to all collaborative partners	Sign in sheets, certificates of completion	4 three hour trainings a year
Identify youth and assess	Medical professionals/TBD	50 youth will be identified for JTRC and assessed for trauma and resiliency	reports	Youth assessed upon identification
Create trauma response plan	Medical professionals/TBD	50 youth will be given trauma response plan	reports	Plan created for JTRC court
Report outcomes of plan	SCPD Social Worker and Medical Professional	50 youth will have reported outcome of the trauma response plan	Reports	Report at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Dual system legal advice/defense	SCPD	50 youth will be given a specialized counsel	Report	One year
Educational right advocate/attorney	SCPD	50 youth will be given an educational rights attorney/advocate	# of interactions with school, # hearings attended, attendance logs	Reports at progress report court dates

Social Worker/System Coordinator	SCPD	50 youth will be given a Social Worker who will connect youth to service, implement response plan, and coordinate systems	Whether trauma response plans were followed and facilitated, and # of contacts with youth	Reports at progress report court dates
Community Intervention Worker (CIW)	Non-profit agency contracted with SCPD	50 youth will be given a CIW who will contact youth daily, mentor, meet with family, be youth's first responder, and help connect youth to services	# of contact with youth, number of prosocial activities	Reports at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Court-Based Restorative Justice Initiatives

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
Facilitate Court based restorative justice	Non-profit CIW, SCPD Social Worker, Medical assessment staff	50 youth will be assessed by medical staff and get input from the TRT to determine whether restorative justice is appropriate and could be facilitated	# of court restorative justice circles or conferences	One year
Meet with youth and discuss restorative justice	Non-profit CIW and SCPD Social Worker	50 youth will be talked to about restorative justice and explore the option	Report from SCPD	One year
Engage victims and participate in restorative circles or conferencing	Non-profit CIW/SCPD Social Worker/TRT	If restorative justice is identified as appropriate, youth will participate in process	# of court restorative justice circles or conferences	One year

**JAG Program Purpose Area: (1) Prevention and Intervention Programs****Priority Need Area: (1) Gang Initiatives**

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
Implementation of Trauma Response Team	TRT/Non-profit TBD CIW/SCPD/Medical Professional TBD	Reduction in recidivism	Whether youth is charged with gang crimes in JTRC and or reported gang involvement	One year
Case management: Individual Level prevention—LA GRYD model	Non-profit TBD CIW/SCPD	Engagement with youth to prevent and intervene gang activity	reporting # of contacts and discussions	Every 30 days
Case management: Family level—GRYD model	Non-Profit TBD CIW/SCPD	Engagement with family to prevent and intervene of gang activity	Reporting # of contacts and discussions	Every 30 days
Individual and Family interviews—GRYD model	Non-Profit TBD CIW/SCPD	Interviews with family and youth to prevent and intervene gang activity	Reporting # of contacts and discussions	Every 30 days
Community incident response—GRYD model	Non-profit TBD CIW/SCPD	# of gang incidences responded to	Reporting # of incidences	Every 30 days

**JAG Program Purpose Area: (1) Prevention and Intervention Programs****Priority Need Area: (1) Juvenile Delinquency**

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
CIW implement LA GRYD model	Non-Profit TBD	Reduction in Juvenile Delinquency	Whether youth is charged with new charges or criminal activity reported	Effective upon start
Case management: Individual Level	Non-Profit TBD/SCPD	# of engagement with youth to prevent delinquency	reporting	Every 30 days
Case management: Family level	Non-profit TBD/SCPD	# of engagement with family to prevent delinquency	reporting	Every 30 days

Implementation of Trauma Response Team	Non-profit TBD, SCPD, and Medical Agency TBD	# of contacts with TRT members, reduction in juvenile delinquency	reporting	Every 30 days
Community incident response	Non-profit TBD	Decrease in number of incident response needed	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) School Violence

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
CIW implement LA GRYD model	Non-profit CIW/TRT	Reduction in school violence	reporting	Effective upon start
Case management: individual level	Non-profit CIW/TRT	# of engagement with youth to prevent and intervene school violence	reporting	Every 30 days
Case management: family level	Non-profit CIW/TRT	# of engagement with family to prevent and intervene school violence	reporting	Every 30 days
Case management: individual and family	Non-profit CIW/TRT	# of engagement with family and individual to prevent and intervene school violence	reporting	Every 30 days
Community incident response at school	Non-profit CIW/TRT/Educational attorney	Decrease in number of incidents at school	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs.

Priority Need Area: (1) Substance Abuse

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
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Alcohol and Substance Abuse assessments	Medical Professional TBD	All 50 youth identified for JTRC will be assessed for Alcohol and Drug Substance Abuse	reporting	Upon start of JTRC
Case management of CIW at individual level and Social Worker on substance abuse education and prevention	CIW Non-profit TBD/SCPD	All 50 youth in JTRC will be given prevention and intervention tools to handle substance abuse issues	reporting	Report at progress report updates
Connect youth to AOD service	CIW Non-profit TBD/SCPD/Medical Agency TBD	Any youth involved with JTRC that is identified needing AOD services will be connected	reporting	Report at progress report updates
Community incident response	CIW non-profit/SCPD	Decrease in alcohol and drug incident activity	reporting	Report at progress report updates

## Appendix D: Three-Year JAG Strategy Template

**Instructions:** This form is a required attachment to the JAG Proposal. It is intended to serve as a supplement to the Proposal Narrative, providing an at-a-glance summary of the overall program strategy. BSCC staff will use this form when conducting site visits and in compiling information for reports. The grantee may be asked to use it as a part of the quarterly progress report. To complete the form: Select a JAG Program Purpose Area (PPA) from the drop-down box. For each PPA selected, select a corresponding Priority Need Area from the drop-down box. In the table, list each unique project component or activity planned to address that Priority Need Area. Also list the agency responsible for implementation, the expected outcome(s), how progress will be tracked (i.e. methodology for data collection), and timeline information (e.g., expected date of implementation, benchmarks for data collection, etc.).

### County of Sacramento: JAG Strategy - Year Three

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Problem Solving Courts

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Trauma Informed Care Training	Medical professionals/TBD contracted by SCPD	4 three hour trainings will be given to all collaborative partners	Sign in sheets, certificates of completion	4 three hour trainings a year
Identify youth and assess	Medical professionals/TBD	50 youth will be identified for JTRC and assessed for trauma and resiliency	reports	Youth assessed upon identification
Create trauma response plan	Medical professionals/TBD	50 youth will be given trauma response plan	reports	Plan created for JTRC court
Report outcomes of plan	SCPD Social Worker and Medical Professional	50 youth will have reported outcome of the trauma response plan	Reports	Report at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Innovations in Indigent Defense

Project Component / Activity	Agency / Organization Responsible	Expected Outcome (Measurable)	How Progress will be Tracked (e.g. data collection)	Timeline / Benchmarks
Dual system legal advice/defense	SCPD	50 youth will be given a specialized counsel	Report	One year
Educational right advocate/attorney	SCPD	50 youth will be given an educational rights attorney/advocate	# of interactions with school, # hearings attended, attendance logs	Reports at progress report court dates

Social Worker/System Coordinator	SCPD	50 youth will be given a Social Worker who will connect youth to service, implement response plan, and coordinate systems	Whether trauma response plans were followed and facilitated, and # of contacts with youth	Reports at progress report court dates
Community Intervention Worker (CIW)	Non-profit agency contracted with SCPD	50 youth will be given a CIW who will contact youth daily, mentor, meet with family, be youth's first responder, and help connect youth to services	# of contact with youth, number of prosocial activities	Reports at progress report court dates

**JAG Program Purpose Area:** (3) Prosecution, Courts, Defense and Indigent Defense

**Priority Need Area:** (3) Court-Based Restorative Justice Initiatives

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
Facilitate Court based restorative justice	Non-profit CIW, SCPD Social Worker, Medical assessment staff	50 youth will be assessed by medical staff and get input from the TRT to determine whether restorative justice is appropriate and could be facilitated	# of court restorative justice circles or conferences	One year
Meet with youth and discuss restorative justice	Non-profit CIW and SCPD Social Worker	50 youth will be talked to about restorative justice and explore the option	Report from SCPD	One year
Engage victims and participate in restorative circles or conferencing	Non-profit CIW/SCPD Social Worker/TRT	If restorative justice is identified as appropriate, youth will participate in process	# of court restorative justice circles or conferences	One year

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) Gang Initiatives

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
Implementation of Trauma Response Team	TRT/Non-profit TBD CIW/SCPD/Medical Professional TBD	Reduction in recidivism	Whether youth is charged with gang crimes in JTRC and or reported gang involvement	One year
Case management: Individual Level prevention—LA GRYD model	Non-profit TBD CIW/SCPD	Engagement with youth to prevent and intervene gang activity	reporting # of contacts and discussions	Every 30 days
Case management: Family level—GRYD model	Non-Profit TBD CIW/SCPD	Engagement with family to prevent and intervene of gang activity	Reporting # of contacts and discussions	Every 30 days
Individual and Family interviews—GRYD model	Non-Profit TBD CIW/SCPD	Interviews with family and youth to prevent and intervene gang activity	Reporting # of contacts and discussions	Every 30 days
Community incident response—GRYD model	Non-profit TBD CIW/SCPD	# of gang incidences responded to	Reporting # of incidences	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) Juvenile Delinquency

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
CIW implement LA GRYD model	Non-Profit TBD	Reduction in Juvenile Delinquency	Whether youth is charged with new charges or criminal activity reported	Effective upon start
Case management: Individual Level	Non-Profit TBD/SCPD	# of engagement with youth to prevent delinquency	reporting	Every 30 days
Case management: Family level	Non-profit TBD/SCPD	# of engagement with family to prevent delinquency	reporting	Every 30 days



Implementation of Trauma Response Team	Non-profit TBD, SCPD, and Medical Agency TBD	# of contacts with TRT members, reduction in juvenile delinquency	reporting	Every 30 days
Community incident response	Non-profit TBD	Decrease in number of incident response needed	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs

Priority Need Area: (1) School Violence

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
CIW implement LA GRYD model	Non-profit CIW/TRT	Reduction in school violence	reporting	Effective upon start
Case management: individual level	Non-profit CIW/TRT	# of engagement with youth to prevent and intervene school violence	reporting	Every 30 days
Case management: family level	Non-profit CIW/TRT	# of engagement with family to prevent and intervene school violence	reporting	Every 30 days
Case management: individual and family	Non-profit CIW/TRT	# of engagement with family and individual to prevent and intervene school violence	reporting	Every 30 days
Community incident response at school	Non-profit CIW/TRT/Educational attorney	Decrease in number of incidents at school	reporting	Every 30 days

**JAG Program Purpose Area:** (1) Prevention and Intervention Programs.

Priority Need Area: (1) Substance Abuse

<b>Project Component / Activity</b>	<b>Agency / Organization Responsible</b>	<b>Expected Outcome (Measurable)</b>	<b>How Progress will be Tracked (e.g. data collection)</b>	<b>Timeline / Benchmarks</b>
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Alcohol and Substance Abuse assessments	Medical Professional TBD	All 50 youth identified for JTRC will be assessed for Alcohol and Drug Substance Abuse	reporting	Upon start of JTRC
Case management of CIW at individual level and Social Worker on substance abuse education and prevention	CIW Non-profit TBD/SCPD	All 50 youth in JTRC will be given prevention and intervention tools to handle substance abuse issues	reporting	Report at progress report updates
Connect youth to AOD service	CIW Non-profit TBD/SCPD/Medical Agency TBD	Any youth involved with JTRC that is identified needing AOD services will be connected	reporting	Report at progress report updates
Community incident response	CIW non-profit/SCPD	Decrease in alcohol and drug incident activity	reporting	Report at progress report updates



SUPERIOR COURT OF CALIFORNIA  
COUNTY OF SACRAMENTO

**JERILYN BORACK**  
PRESIDING JUDGE  
JUVENILE COURT  
DEPARTMENT 90

9605 KIEFER BOULEVARD  
SACRAMENTO, CA 95827  
(916) 875-5200

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As the Presiding Judge of the Sacramento County Superior Court Juvenile Division, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders to create a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As Presiding Judge, I have expertise in the dependency and delinquency systems, and I will ensure the Steering Committee includes and considers the perspective and input from the judiciary.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

A handwritten signature in dark ink, appearing to read "Borack", is written over a faint, larger version of the same signature.

The Honorable Jerilyn Borack  
Presiding Judge of the Juvenile Division  
County of Sacramento Superior Court



# COUNTY OF SACRAMENTO

## Probation Department

4100 BRANCH CENTER ROAD, SACRAMENTO, CALIFORNIA 95827  
TELEPHONE (916) 875-0273  
FAX (916) 875-0347



LEE SEALE  
CHIEF PROBATION OFFICER

April 24, 2019

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As the Assistant Chief Probation Officer of the Probation Department's (Probation) Juvenile Operations, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. Grant funds will be utilized to support the Public Defender's Office and system partners in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism and violence while positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. In my capacity with Probation, I will ensure the JTRC Steering Committee and the project include perspective, guidance and support from my department.

I support the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include: 1) system-wide trauma training for all individuals who interact with the youth in the JTRC; 2) attorneys with specialized training in education rights and cross-over youth cases; 3) social workers who will serve as care coordinators and system coordinators; 4) community intervention workers who will serve as case managers; and 5) trauma and resiliency assessments and treatment plans developed by licensed clinicians.

Sincerely,

A handwritten signature in black ink, appearing to read "M. Yarber".

Marlon Yarber  
Assistant Chief Probation Officer



**Child, Family and Adult Services**

Michelle Callejas, Director



**Divisions**

Child Protective Services  
Senior and Adult Services  
Department Administration

**County of Sacramento**

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April 24, 2019

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As the Director of the Sacramento County Department of Child, Family, and Adult Services (DCFAS), I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I or Melissa Lloyd will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As the DCFAS Director, I have a working knowledge of the challenges facing children and families and I will ensure the JTRC Steering Committee includes and considers the perspective and input from my department.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

Michelle Callejas, Director  
Department of Child, Family and Adult Services



# Sacramento County District Attorney's Office

ANNE MARIE SCHUBERT  
District Attorney

Stephen J. Grippi  
Chief Deputy

Michael A. Neves  
Assistant District Attorney

April 24, 2019

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As District Attorney overseeing the Sacramento County Juvenile Division, I wish to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders to create a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As District Attorney, I will ensure the JTRC Steering Committee and the JTRC project include the perspective, guidance and support of the District Attorney's Office.

I support and agree with the JTRC proposal which seeks to provide enhanced services to minors in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

Anne Marie Schubert  
District Attorney





**COUNTY OF SACRAMENTO**  
**OFFICE OF THE COUNTY COUNSEL – DOWNTOWN OFFICE**

700 H Street, Suite 2650, Sacramento, California 95814 Telephone (916) 874-5544 Facsimile (916) 874-8207

April 24, 2019

INTERIM COUNTY COUNSEL  
Traci F. Lee

ASSISTANT COUNTY COUNSEL  
Krista C. Whitman

SUPERVISING DEPUTY  
COUNTY COUNSEL  
Craig E. Deutsch  
Rick Heyer  
Jennifer McLaren  
June R. Powells-Mays  
John E. Reed  
Janice M. Snyder  
Lisa A. Travis

DEPUTY COUNTY COUNSEL

Janet E. Bender  
Corrie Brite  
William C. Burke  
Christopher S. Costa  
Katherine Ann Covert  
Denise L. Cummings  
Joanne C. East  
Michelle M. Espy  
Keith W. Floyd  
Lilly C. Frawley  
Laura Froome  
Christophe Guillon  
Julianne L. Hinrichsen  
Kelsey D. Johnson  
Michael J. Keene  
Jocelynn J. Maier  
Jason A. Manoogian  
Susan R. Masarweh  
Diane E. McElhern  
Deon C. Merene  
C. Stacey Miller  
Nicole M. Misner  
Katrina G. Nelson  
Lura L. O'Brien  
Robert P. Parrish  
Stephanie G. Percival  
Nanci A. Porter  
Carol F. Pulido  
Joy A. Ramos  
Andy Read  
Tina M. Roberts  
Nicole L. Roman  
Diana L. Ruiz  
Rachelle Smith  
Catherine Spinelli  
Samantha Tali  
Ashley M. Wisniewski  
James R. Wood  
Elizabeth H. Wright  
Lindsay C. Zettel  
Peter C. Zilaff

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

**Re: Letter of Agreement and Support**

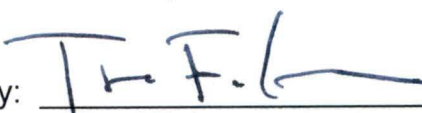
To Whom It May Concern:

As Interim County Counsel for Sacramento County, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders to implement and oversee a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I, or my designee, will gladly serve as a member on the Local JAG Steering Committee, with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As Interim County Counsel, I will ensure the JTRC Steering Committee includes the perspective and input from the Office of the County Counsel.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

TRACI F. LEE  
Interim County Counsel

By:   
Traci F. Lee  
Interim County Counsel

1641234



## County of Sacramento

---

April 24, 2019

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

Sacramento County Department of Health Services, Division of Behavioral Health (BHS) fully supports the Office of the Public Defender's Justice Assistance Grant (JAG) application. We agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders to create a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. BHS staff will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. BHS has working knowledge of many of the issues related to the rehabilitation and treatment of youth in the juvenile justice system and will ensure the JTRC Steering Committee includes and considers the perspective and input from BHS.

We support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. We support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court..

Sincerely,

A handwritten signature in blue ink, appearing to read "P. Beilenson", is written over a horizontal line.

Peter Beilenson, MD, MPH  
Director, Department of Health Services





**Court Appointed Special Advocates of Sacramento County**  
Post Office Box 278383 Sacramento, CA 95827-8383  
(916) 875-6460 | Fax (916) 875-6879  
[www.sacramentocasa.org](http://www.sacramentocasa.org)

April 23, 2019

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As Executive Director of Court Appointed Special Advocates of Sacramento County (CASA Sacramento), I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and all other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As Executive Director of CASA Sacramento, I have a working knowledge of many of the issues facing youth within the child welfare delinquency system and I will ensure the JTRC Steering Committee includes and considers the perspective and input from my agency.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

Carol Noreen, JD  
Executive Director  
Court Appointed Special Advocates of Sacramento County

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As a former foster youth and current Master of Social Work student, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and all other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As a former foster youth and a current social work student, I have a working knowledge of the many challenges facing youth in the child welfare delinquency system, and I will ensure the JTRC Steering Committee includes and considers my perspective and voice.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,



Ricki Huwatschek  
7969 Madison Ave. #1107  
Citrus Heights, CA 95610

April 19, 2019

To Whom It May Concern:

This letter serves as a letter of agreement and support for the Sacramento County Public Defender's Justice Assistance Grant (JAG) proposal to create a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence, and positively changing the lives of youth in our community. I will gladly serve as an unpaid volunteer member on the Local JAG Steering Committee which will meet at least twice per year to work collaboratively in the development, implementation and oversight of the JTRC project. As a church leader and community activist, I possess a working knowledge of the problem areas within the juvenile justice system and I will ensure the JTRC project includes a community and faith-based voice and perspective.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the Child Welfare Dependency and Delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training and knowledge of children's education rights, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers and 3) trauma and resiliency assessments and treatment. I further support the components of the proposal that provide trauma informed training to all individuals who have any contact with the youth in the context of the Trauma Responsive Court.

Sincerely,

A handwritten signature in black ink, appearing to read "Deborah Simmons", written over the word "Sincerely,".

Pastor Deborah Simmons  
South Sacramento Christian Center  
7710 Stockton Blvd.  
Sacramento, CA 95823  
916-835-6791

# Sacramento

## Office of Education

# County

MAILING: P.O. Box 269003, Sacramento, CA 95826-9003

PHYSICAL LOCATION: 10474 Mather Boulevard, Mather, CA

(916) 228-2500 • www.scoe.net

David W. Gordon  
Superintendent

BOARD OF EDUCATION

O. Alfred Brown, Sr.  
President

Joanne Ahola  
Vice President

Heather Davis

Harold Fong, M.S.W.

Paul A. Keefer, MBA, Ed.D.

Bina Lefkowitz

Karina Talamantes

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As Assistant Superintendent of the Sacramento County Office of Education (SCOE), I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and all other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice per year to work collaboratively in the development, implementation and oversight of the JTRC project. As Assistant Superintendent of SCOE, I have a working knowledge of educational challenges facing youth in the child welfare dependency system and the delinquency system and I will ensure the JTRC Steering Committee includes and considers the perspective and input from my agency.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,



Matt Perry  
Assistant Superintendent  
Sacramento County Office of Education





## WAKING THE VILLAGE

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As Executive Director of Waking the Village, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and all other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As Executive Director of Waking the Village, I have a working knowledge of the many challenges facing children and youth, and I will ensure the JTRC Steering Committee includes and considers the perspective and input from my organization.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

Bridget Alexander  
Executive Director  
Waking the Village  
916-743-1778





1927 L Street  
Sacramento, CA 95811  
916.442.0185  
f t SacLGBTCenter  
saccenter.org

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

Re: Letter of Agreement and Support

To Whom It May Concern:

As the Assistant Director of Programs for Youth Programs for the Sacramento LGBT Community Center, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and all other stakeholders in the creation of a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As the Assistant Director of Youth Programs, I have a working knowledge of the many challenges facing youth, including the specific challenges of LGBTQ+ youth. I will ensure the JTRC Steering Committee includes and considers my perspective and input.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court.

Sincerely,

A handwritten signature in black ink that reads "Jesse Archer".

Jesse Archer  
Assistant Director of Programs for Youth Programs  
He / Him / His  
Sacramento LGBT Community Center  
1927 L Street  
Sacramento, CA 95811  
916-442-0185 x110  
[jesse.archer@saccenter.org](mailto:jesse.archer@saccenter.org)

Board of State and Community Corrections  
Corrections Planning and Grant Programs  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

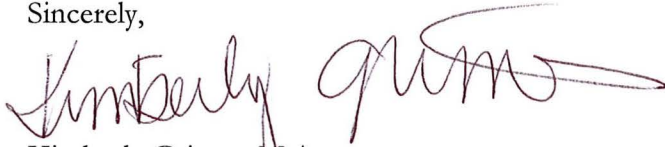
Re: Letter of Agreement and Support

To Whom It May Concern:

As a Health Services Program Planner with the Sacramento County Department of Health Services, I write to express my full support for the Office of the Public Defender's Justice Assistance Grant (JAG) application. I agree to a partnership (wherein no funds will be exchanged) with the Public Defender's Office and other stakeholders to create a Juvenile Trauma Response Court (JTRC) aimed at reducing recidivism, reducing community violence and positively changing the lives of youth in our community. I will gladly serve as a member on the Local JAG Steering Committee with other stakeholders, which will meet at least twice a year to work collaboratively in the development, implementation and oversight of the JTRC project. As a Health Services Program Planner, I have a working knowledge of many of the issues related to the rehabilitation and treatment of youth in the juvenile justice system and I will ensure the JTRC Steering Committee includes and considers the perspective and input from my department.

I support and agree with the JTRC proposal which seeks to provide enhanced services to children in the child welfare dependency and delinquency systems who have been exposed to significant trauma. I support the components of the proposal which include 1) attorneys with specialized training in education rights and cross-over youth cases, 2) social workers who will serve as care coordinators and system coordinators, 3) community intervention workers who will serve as case managers, 4) trauma and resiliency assessments and treatment plans developed by licensed clinicians, and 5) trauma informed training to all individuals who interact with the youth within the context of the Juvenile Trauma Response Court..

Sincerely,

A handwritten signature in dark ink, appearing to read "Kimberly Grimes", with a long horizontal flourish extending to the right.

Kimberly Grimes, M.A.  
Human Services Program Planner  
Department of Health Services  
Division of Behavioral Health Services Alcohol and Drug Services  
7001-A East Parkway Suite 500 Sacramento, CA 95823  
Office- 916-875-2038  
[grimesk@saccounty.net](mailto:grimesk@saccounty.net)

## Appendix G: Operational Agreement



**Operational Agreement**  
**Sacramento County Edward Byrne Memorial Justice Assistance Grant Program**  
**(2019-2022)**

This Operational Agreement (OA) sets forth the relationship between the following agencies to deliver Sacramento County's Edward Byrne Memorial Justice Assistance Grant (JAG) Program: **Office of the Sacramento County Public Defender (SCPD)**, as lead agency, and **Clinical Staff** (TBD after RFP), and **Community Non-profit Organization** (TBD after RFP process), and **Neutral Non-profit Research Partner** (TBD after RFP process), hereinafter known as the Juvenile Trauma Response Court "JTRC Team." Each agency agrees to participate in the JAG Program, if selected for funding, as outlined herein.

**Background and Purpose**

The JTRC Team commits to ongoing collaboration to create a Juvenile Trauma Response Court (JTRC) that will reduce recidivism, reduce community violence and improve the lives of youth impacted by trauma. The JTRC will address the needs of youth who fall into one of these categories (1) minors dually involved in both the child welfare dependency and delinquency systems, (2) non-minor dependents, (3) youth involved in the delinquency system who do not have an active dependency case but have an extensive dependency history, or (4) other children in the delinquency system who have had exposure to significant trauma and been identified as appropriate for JTRC services. This population was identified based on the current needs of the Sacramento County juvenile justice system. The Office of the Sacramento County Public Defender is pursuing the Justice Assistance Grant in the amount of \$1,045,625 per year for the duration of 3 years in order to develop a court that will 1) be trained in trauma informed care and response, 2) assess youth for trauma, 3) create individual youth trauma response plans, and 4) establish new services to implement the trauma response plan.

This Operation Agreement covers the period of October 1, 2019 through October 1, 2022.

**General Partner Roles and Responsibilities**

The project will be carried out in an inclusive manner designed to promote meaningful and productive collaboration. This OA also delineates the specific role of the partner agencies. In addition to providing overall strategic direction, the partners will be responsible for supervising and advising staff consistent with agency role and responsibility. In addition, **all partners agree to:**

- Monitor project implementation;
- Timely report all project-related activities based upon available data and ensure appropriate tracking and expenditures of project funds;

- Participate in data collection and evaluation required for the project and share data as allowable to comply with privacy policies;
- Collaborate with all members of the JAG Steering Committee to review and refine the project to increase effectiveness;
- Draw upon existing relationships in the community and local and statewide government to enhance available services and support for project sustainability;
- Provide all services in accordance with all applicable state and federal laws, regulations, guidelines and policies; and
- Develop and support innovations that increase positive outcomes for youth in the delinquency and dependency systems.

### **Partner Agency Roles**

**Office of the Sacramento County Public Defender**, as the lead agency and project manager of JTTC, will receive \$ 711,560 per year and commits to the following:

- Provide overall project leadership, including administrative and fiscal management and project oversight, coordinating evaluation and reporting systems, convening regular meetings for the JTTC team and seeking funding to ensure project sustainability;
- Submit all required documents and reports to the Bureau of State and Community Corrections (BSCC) including reimbursement requests, local evaluation plan, quarterly progress reports and final local evaluation;
- Employ one full-time attorney with specialized training and in-depth knowledge and understanding of the child welfare dependency and delinquency systems to ensure all dually-involved youth receive effective legal counsel as they navigate through both systems;
- Employ one full-time education rights attorney who will provide effective advocacy in settings such as Individual Education Plan (IEP) meetings, School Attendance Review Board (SARB) hearings, and expulsion and suspension hearings in order for a youth to receive the most consistent, continuous and effective education as possible;
- Employ two full-time social workers who will serve as care and systems coordinators, providing linkage to treatment services (mental health/drug and alcohol), education (including tutorial services), and housing. The social workers will also work closely with community intervention workers and provide progress reports to the court; and
- Employ one full-time administrative services officer to ensure timely compliance with all grant documentation, reporting, and fiscal requirements.
- Provide JTTC incentives to youth for participation in program.

### **Clinical Staff**

Upon selection through the RFP process, Clinical Staff will receive \$ 121,778 per year and commits to the following:

- Licensed clinicians will conduct timely bio-psycho-social assessments for youth who have been identified by the court as appropriate for JTTC services. Licensed clinicians will

measure trauma and resiliency and develop a trauma response plan for each youth who participates in the JTRC program; and

- Licensed clinicians will provide trauma sensitivity training to all individuals who have any contact with the youth in the context of the Juvenile Trauma Responsive Court. This will include staff who work at the Juvenile Courthouse such as security and reception, as well as the attorneys, social workers, probation officers, case managers, clinicians, etc. who will work with these youth.

### **Community Non-Profit Organization**

Upon selection through the RFP process, the Community Non-profit Organization will receive \$160,000 per year and commits to the following:

- Employ two full-time community intervention workers (CIW) who will each be assigned to work closely with 20 to 25 JTRC youth and their families. The CIWs will use comprehensive intervention, prevention services, and community resources to engage youth. The CIWs will have daily contact with JTRC youth and their families, provide these youth and their families with transportation to all their appointments, serve as first responders, engage these youth and their families in crisis response, and provide life skills and job training. CIW focus will be on mentoring, restorative justice, and healing-centered trauma-informed practice.

### **Neutral Non-Profit Research Partner**

Upon selection through the RFP process, the Neutral Non-profit Research partner will receive \$52,281 per year and commits to the following:

- Develop and conduct research and evaluation of JTRC's JAG program;
- Coordinate with the JTRC Team and other agency staff and to acquire data needed for evaluation;
- Participate in quarterly JTRC team meetings and present progress reports on process and outcome evaluation findings, as they become available, for team consideration; and
- Disseminate study findings, as they become available, to all partners and Bureau of State and Community Corrections staff as requested.

We the undersigned, as authorized representatives of the Applicant and Partner Agencies, do hereby approve this document.

**Office of the Sacramento County Public Defender**

\_\_\_\_\_  
Signature Date

Steven M. Garrett, Public Defender

Name and Title

**Pediatric Psychological Clinic (TBD)**

\_\_\_\_\_  
Signature Date

\_\_\_\_\_  
Name and Title

**Community Non-profit Organization (TBD)**

\_\_\_\_\_  
Signature Date

\_\_\_\_\_  
Name and Title

**Neutral Non-profit Research Partner (TBD)**

\_\_\_\_\_  
Signature Date

\_\_\_\_\_  
Name and Title