

Napa County

*Juvenile Justice Crime Prevention Act &
Youthful Offender Block Grant
(JJCPA-YOBG)*

Consolidated Annual Plan

2019

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I. EXECUTIVE SUMMARY

The Schiff-Cardenas Crime Prevention Act of 2000 created AB 1913, and was retitled to the Juvenile Justice Crime Prevention Act (JJCPA) to provide a stable funding source to counties for programs that have been proven effective in curbing crime among at-risk youths and young offenders. The JJCPA annually required counties to review and approve the Comprehensive Multiagency Juvenile Justice Plan (CMJJP) that discusses the programs and approaches that have been demonstrated to be effective in reducing delinquency and addressing juvenile crime of any elements of response to juvenile crime and delinquency, including prevention, intervention, suppression, and incapacitation.

Assembly Bill 1998 (Chapter 880, Statutes of 2016) was enacted with legislation taking effect on January 1, 2017, making changes to the reporting requirements for JJCPA and the Youthful Offender Block Grant (YOBG). Counties were required by May 1, 2017 to submit the most recent version of its Comprehensive Multiagency Juvenile Justice Plan for JJCPA and its most recent Juvenile Justice Development Plan for YOBG along with a combined report documenting any new program, placement, service, strategy, or system enhancement not already included in either the JJCPA or YOBG plan. The consolidated program will be referred to as the JJCPA-YOBG Program.

Napa County developed its CMJJP in 2001. The following plan reflects revisions to its original Plan.

II. ASSESMENT OF EXISTING SERVICES

Napa County strives to work collaboratively and proactively to provide targeted services to at-risk youth and their families. Outlined below are some of the services provided to these youth, many of these programs are facilitated in partnership with several sectors of the juvenile justice system.

A. Law Enforcement

Area Law Enforcement agencies have been invaluable partners by identifying at-risk youth early and providing them with services and programs that help divert them from the justice system. The Napa County Sheriff's Office (NSO) provides a School Resource Officer (SRO) to American Canyon Middle School and High School and partners with the Napa County Office of Education to provide an SRO to the Court and Community Schools. The Napa Police Department (NPD) collaborates with the Napa Valley Unified School District (NVUSD) to provide three (3) SRO's to the public middle and high schools in the City of Napa, St. Helena and Calistoga Police Departments also assign officers on a part-time basis to their middle and high schools. These officers are able to identify youth and families in need of support and often times intervene and provide services before the youth become entrenched in criminal behavior.

The NPD oversees the Youth Services Bureau (YSB), which manages the SRO's and runs the youth diversion program. The YSB provides diversion programming and services to at-risk youth through referrals from law enforcement, schools and parents. This includes a truancy prevention program in partnership with the school district and the local School Attendance Review Board. Additionally, the YSB provides marijuana education for juvenile marijuana offenders. In 2012, the NPD partnered with NVUSD to co-create the *Legacy Youth Project*, a school curriculum for at-risk youth designed to use a holistic and culturally relevant approach to teaching life skills, college readiness, and civic engagement. The NSO runs the Sheriff's Activity League, providing pro-social activities to youth and both the NSO and NPD run the *DARE* curriculum in the elementary schools.

B. Napa County Probation Department

The Probation Department plays the most prominent role in handling matters related to juvenile delinquency in the county. The Department receives all law enforcement referrals which have not already been diverted at the police level, and assesses these cases to determine whether they can be handled informally or sent to the District Attorney's office for review and handling in the Juvenile Court. In 2018, the Department supervised approximately 176 wards on formal probation down from 218 in 2018 and successfully diverted many youth from formal supervision through grants of informal probation or deferred entry of judgment. The Department operates the Juvenile Hall with a maximum-staffed capacity of 50 with an average daily population of approximately 14.5 youth in 2018. The Juvenile Hall provides in-house cognitive behavioral programming, contracts with *Aldea*, a non-profit agency, for drug and alcohol treatment services and collaborates with Napa County Office of Education (NCOE) to provide educational services in the onsite Crossroads High School. The Juvenile Hall also works with Napa County Mental Health to fund two (2) mental health counselors who provide seven day a week mental health services.

Probation youth are assessed utilizing a validated risk and needs assessment tool and determinations are made as to the level of service and supervision they need. Probation diverts youth through informal supervision contracts and formal grants of informal probation pursuant to Welfare and Institutions Code 654 and 654.2. The intake officer can also refer to the Napa Peer Court where a youth accused of an offense can agree to forgo the Juvenile Court process and participate in a sentencing forum with a jury of the youth's peers. Youth successfully completing this program never have a petition filed in Juvenile Court. Lower level traffic violations and infractions are referred to traffic court.

Youth/wards under formal probation supervision are supervised pursuant to their assessed risk level and specialized needs (sex offender, gang). Probation Officers (PO) develop case plans with the youth and their families to ensure they receive the services appropriate for their rehabilitative needs. They respond to probation violations utilizing a structured decision making tool (response grid). Officers have a wide range of rewards and sanctions to use depending on the youth's behavior, risk level and rehabilitative goals. Officers also facilitate Child and Family Team (CFT) meetings where the family, parent partners, public health providers, school personnel, mental health, and informal support individual(s) (friends, neighbors, coaches, clergy etc.), meet together for the purpose of supporting youth to address their challenges. The Department also runs evidence based programming to target specific criminogenic needs of at-risk youth including, *Aggression Replacement Therapy*, *Thinking for a Change*, *The Change Company* curriculum and *NCTI's Behavior Change System*.

Parents receive evidence based support as well through the *Parent Project* curriculum facilitated by probation officers and staff from *ParentsCAN*, a local nonprofit that provides support services to parents with children who have special needs. Probation Officers have a strong presence at the local high schools to meet with their assigned youth and support their case plans. Probation also partners with Napa County Office of Education (NCOE) Court and Community Schools to provide a high school classroom exclusively for probation youth to fit their specific needs. A PO is assigned to the classroom, in addition to a teacher, teacher's aide, and a therapist. The goal of Chamberlain High School is to ensure students receive services and support in education, counseling, behavior management, vocational assistance, and independent living. The school has many services including parent participation, ongoing community service, cognitive behavioral therapy, after-school programming, and scholarships for all graduates. The NCOE campus also has a PO who is a Licensed Clinical Social worker assigned to the Court and Community Schools and works in collaboration with school staff to provide restorative justice services for all youth on campus. This service helps youth build skills to handle conflict and provides an alternative for the school to manage discipline. This effort has dramatically reduced suspensions for fighting, other behaviors and helps divert youth from the juvenile justice system.

In partnership with *Aldea Youth and Family Services*, a local non-profit agency, the Department runs an Evening Reporting Center (ERC). ERC is a court-ordered afterschool program providing intensive supervision to youth including 50 hours of cognitive behavioral training (groups), weekly Alcohol and Drug education, guest speakers, pro-social activities and parenting groups. The ERC PO supervises youth in the program for one (1) month post-graduation in an effort to

implement a transition plan. The Department also participates in the Nexus Program, a multi-disciplinary wraparound program consisting of staff from Child Welfare Services (CWS), Napa County Juvenile Probation and a non-profit agency, ParentsCAN. Nexus serves children and youth who are involved in the CWS or Probation systems and who are at risk of placement in residential treatment if behaviors do not improve or who are ready to return home from residential treatment and need family support to be successful at home. Nexus is a strength-based, voluntary, family-centered program designed to help families achieve independence from formal program supports while keeping their child in the community safely. Nexus is staffed by a Care Coordinator/Facilitator, CWS Social Worker, Juvenile Probation Officer, two (2) Parent Partners and a Community Aide, who work together to provide individualized services based on a family's short term and long term goals.

C. **Education**

Napa Valley Unified School District (NVUSD) and Napa County Office of Education (NCOE) have been incredibly proactive in implementing programs and services designed to reduce youth involvement in the justice system and have partnered with agencies to address the needs of at-risk youth. In 2011, the NVUSD implemented the Positive Behavior in Schools (PBIS)/ Building Effective Schools Together (BEST) curriculum to provide a consistent and evidence based approach to behavior management. NVUSD has five (5) social workers assigned to work with truancy and foster youth. Four (4) middle schools have opened wellness centers run by social workers providing a holistic approach to health and wellbeing for the youth on campus. To address gang issues and delinquency, NVUSD partnered with the Napa Police Department to design the *Legacy* curriculum. Additionally, *Aldea*, provides counseling and alcohol and drug prevention services to youth in the schools. All schools have adopted restorative practices where they focus on restoring relationships and teaching youth to work through issues instead of levying heavy administrative sanctions that can lead to further academic and behavioral issues.

The NCOE runs the Court and Community schools which provides a school social worker, restorative justice practices, classroom therapists, community mentorships, mindfulness, community service, job readiness training, and partnerships with the Sheriff's Office, Probation Department, *Aldea's* substance abuse treatment, and VOICES youth center. NCOE also partners with the Probation Department to help fund a Senior Probation Officer designated to provide restorative justice services for all youth on campus. The Court and Community Schools Student Assistance Program provides universal screening, assessment and brief therapy for students with mental health needs. Additional services include: pro-social activities, training and teacher assistants for teachers and substance abuse services. The Up Valley Family Resource Center offers mentoring and

support to at-risk middle/high school youth in the cities of Calistoga and St. Helena.

D. **Mental Health**

The Mental Health Division (MH) provides community-based mental health services to Napa County residents in a managed care format. Services are delivered by County staff, contracted community based organizations, individual providers and hospitals. Services are organized by age-related target groups for children and transitional age youth and are structured to provide care in the least restrictive environment. Services include outreach, assessment, case management, emergency response, psychiatric medication, outpatient therapy, and intensive home-based children's services. MH runs a medication clinic which provides psychiatric medication management, care coordination, and psychiatric treatment services to individuals of all ages. To ensure optimal patient care management, there is delivery of educational materials and monitoring/oversight of medication regimen. Another major collaborative program targeting at-risk youth is the *Pathways to Wellbeing* program designed in conjunction with Child Welfare and Probation. The program was created to provide eligible youth (pursuant to the Katie A vs. Bonita lawsuit) mental health services to include the facilitation of child and family team meetings with community partners, Probation and Child Welfare. The youth are also provided in-home behavioral services with the goal of stabilizing youth so they can receive services at a lower level of care.

Children's Full Service Partnership and Transitional Age Youth Full Service Partnership are intensive, comprehensive, community-based array of mental health services designed to stabilize and treat youth who are experiencing difficulties in community functioning, at risk of frequent hospitalization, homelessness, lack of natural supports, financial hardship, challenges surrounding immigration status, multi-generational trauma, family violence, drug addiction, unresolved grief and loss, and out-of-home placement. This program has been successful in providing culturally responsive wrap around support to youth with mental health needs.

Another successful mental health program is *Supportive Outreach and Access to Resources* (SOAR) designed to intervene in the early stages of psychotic illness, with the intention of improving outcomes for clients over time. To be eligible for SOAR services, clients must be between the ages of 8-30, and either be at high risk for developing psychotic symptoms due to family history, or within the first two years of psychotic illness.

Aldea Counseling Services works with moderate to severe clients ages 0-21. Services include a thorough assessment, plan development, case management, and treatment. Medication evaluation and monitoring, art therapy, skill building and behavioral coaching are offered on an as

needed basis as adjunct services. All services are provided in collaboration with other service providers and family members as needed/appropriate. The Kids Exposed to Domestic Violence Services (KEDS) program provides services specifically to children exposed to domestic violence to prevent the onset of post-traumatic stress disorder (PTSD) or other mental illness. The KEDS program offers tutoring, support groups, and communication with schools, as well as other referrals as appropriate and serves youth ages 0-18.

The *COPE* family Resource Center runs the Home Visitation Project and uses the Healthy Families America evidence-based practice model to work on reducing factors that can lead to child abuse. This is a program offered throughout Napa County serving adults with children (preferably children ages 0-5). They also run the *Strengthening Families Group* which provides therapeutic and psych-educational support groups using evidenced-based strategies for parents/couples of families at risk in the cities of Napa, St. Helena, Calistoga, and American Canyon, as well as offer brief treatment for parents/couples who need more treatment after group or who are not suited for group treatment. The LGBTQ Connection Project works to eliminate the stigma of mental illness in the LGBTQ communities by offering trainings, technical assistance and public awareness opportunities as well as social media platform.

E. Child Welfare Services

The Child Welfare Services (CWS) Division of the County's Health and Human Services Department provides 24-hour response to, and assessment of, allegations of suspected child abuse and neglect. Division staff provide case management to keep children safely at home, to reunify children with their families when they have been placed in foster care and to achieve legal permanency for children through adoption or guardianship. CWS is also responsible for recruiting and approving resource families in the County and providing adoption services to the community. Division staff may arrange for community services promoting family rehabilitation, such as parenting instruction or family counseling. As State funding allows, the Division is gradually expanding child welfare services to include early intervention and prevention services, such as support services for relatives caring for children and families at risk of abuse or neglect of their children, community education and home visitation.

F. Public Health

The Public Health Division of the County's Health and Human Services Department is responsible for enforcing public health laws and regulations, monitoring and evaluating the health status of the community, protecting residents from health hazards, giving people the information they need to make healthy choices, engaging the community in identifying and solving health problems, developing health policy and plans, and helping people receive health services.

They serve at-risk youth by ensuring they receive appropriate health care services if they are placed out of the county in foster care either as a delinquent youth or in the dependency system. In 2016, the Public Health Nurse assigned to CWS became co-located within Probation Department one (1) day a month to increase communication and education for PO's, and improve services for youth.

G. **Drug and Alcohol Services**

The Wolfe Center is Napa County's primary provider of drug and alcohol services for youth. They provide substance abuse education and community awareness in addition to school based prevention and lower level treatment programming. Youth assessed as having higher needs also receive treatment at the Wolfe Center where they are provided treatment utilizing an evidence based treatment model to include several treatment phases and an aftercare component. Families are provided with support classes to educate parents on how to best support their youth in treatment and recovery.

H. **Other Youth Services**

Napa County is incredibly fortunate to have a wide variety of private nonprofit agencies that provide Napa youth services that range from counseling, alcohol and drug treatment services, and independent living services to recreation programming. These agencies have become strong partners with local government to assist in bolstering the preventative and rehabilitative services for at-risk youth and their families. Other youth and family services are as follows:

The Boy's and Girls Club of Napa, American Canyon and St. Helena provides a positive and safe environment for youth to engage in recreation, employment skills, substance abuse education, leadership and tutoring. They partner with the County to provide free membership to families with youth who are at-risk or on probation.

Big Brothers/Big Sisters expanded to Napa in 1999 to provide adult mentors to local youth.

The Child or Parent Emergency (COPE) organization provides assistance to families under stress or in crisis to prevent child abuse and neglect. They offer 24-hour parental stress hotline, emergency child care, education for parents and emergency aid.

Aldea Youth and Family Services provides mental health services to children, adolescents, adults and families. *Aldea* also runs the ADAPT program, a special day school program for adolescents with emotional problems. Additionally, *Aldea* runs the Wolfe Center drug and alcohol outpatient treatment program and partners with Probation to run the Evening Reporting Center for probation youth.

Alternatives for Better Living offers anger management, parenting, substance abuse treatment, drug testing and counseling in

Napa. They provide prevention and training for employers, employees and family members affected by substance abuse or anger.

The Court Appointed Special Advocate (CASA) program provides advocacy, support and mentorship for abused and neglected children who have been made dependents of the court for their safety and protection. CASA advocates for the best interest of children from newborn to age 18 and provides a consistent role model for the entire time youth are in the foster care system.

VOICES - Napa works with underserved youth ages 16-24, by utilizing holistic services throughout their transition from foster care and probation. They provide independent living skills services, job readiness, job placement services, GED services, and LGBTQ support.

The If Given a Chance Foundation is a scholarship fund that annually awards recent high school graduates stipends for their educational or vocational objectives. Recipients must have overcome major obstacles to graduate from high school.

ParentsCAN is a professional, parent-led organization that helps families of children with special needs. They connect parents and caregivers to trained advocates who understand their challenges, and compassionately guide them to services that strengthen and support the entire family.

Napa Emergency Women's Services (NEWS) is dedicated to providing services for survivors of domestic and sexual abuse. NEWS promotes safe communities and social change through prevention, intervention, education, and advocacy throughout Napa County. They also contract with the county to provide victim witness services to victims of sexual offenses.

To facilitate collaboration amongst the organizations listed above and support the integration of services, the Juvenile Justice Coordinating Council continues to regularly convene to communicate and assess progress and any service gaps. Additional opportunities for collaboration and integration of services come naturally through the many partnerships forged through this and other processes including the Interagency Placement Committee, the Community Corrections Partnership Committee, the Continuum of Care Reform Committee and the Child Abuse Prevention Council and Breaking Barriers Committee.

III. ASSESSMENT

Napa County prides itself on its integrated evidence based approach to reducing juvenile delinquency. Since 2001, the Juvenile Justice Commission Committee (JJCC) has made great strides in addressing the service gaps and within the last 10 years the community has implemented a significant amount of proven evidence

based services. These services have contributed to considerably lower rates of arrest, incarceration, youth under correctional supervision, and expulsions from school. From 2010 to 2016 the amount of youth supervised on probation has been cut by more than half from over 550 to under 220.

While there has been incredible success with the County’s approach to addressing juvenile delinquency, the youth remaining in the system have shown to have significant needs. JJCPA and YOBG funding has been utilized successfully to target these youth by funding intensive supervision services, community drug and alcohol treatment and evidence based programming. For youth with significant issues with drugs and alcohol, there are currently no residential treatment centers in Napa County. Supporting the outpatient, prevention and early intervention services provided by the *Aldea Wolfe Center* has been critical in treating youth before they reach a higher level of need. The JJCC continues to support services in 2017. Youth statistical information is provided in *Figure 1 through 3*.

Year	Juvenile Misdemeanor Arrests	Juvenile Felony Arrests	Juvenile Hall Average Daily Population	Napa School District Expulsions
2009	260	189	43	38
2010	339	173	36	41
2011	252	151	30	26
2012	242	135	25	13
2013	198	98	22	6
2014	160	104	24	1
2015	160	77	19	3
2016	134	76	18	19
2017	97	65	16	35

Figure 1: Probation Youth Statistics from 2009 thru 2017

* Juvenile arrest data obtained from the State of California Open Justice data base: <https://openjustice.doj.ca.gov/crime-statistics/arrests> . Expulsion data provided by the Napa Valley Unified School District.

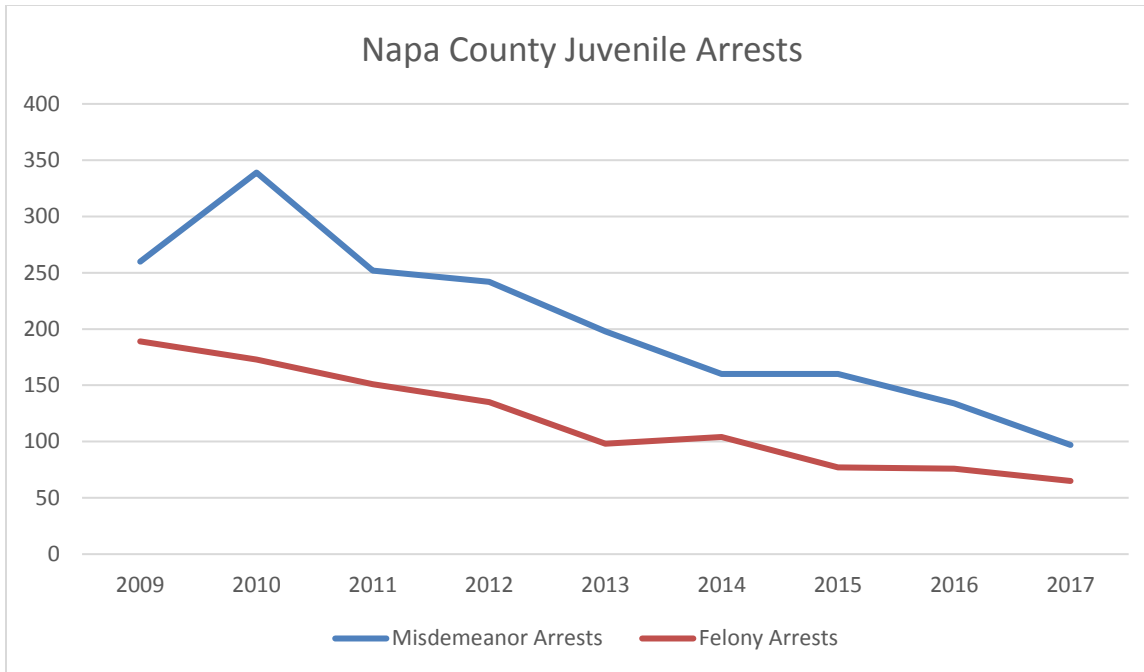


Figure 2: Juvenile Felony and Misdemeanor Arrest Data . Source: California Department of Justice Data Base: <https://openjustice.doj.ca.gov/crime-statistics/arrests>

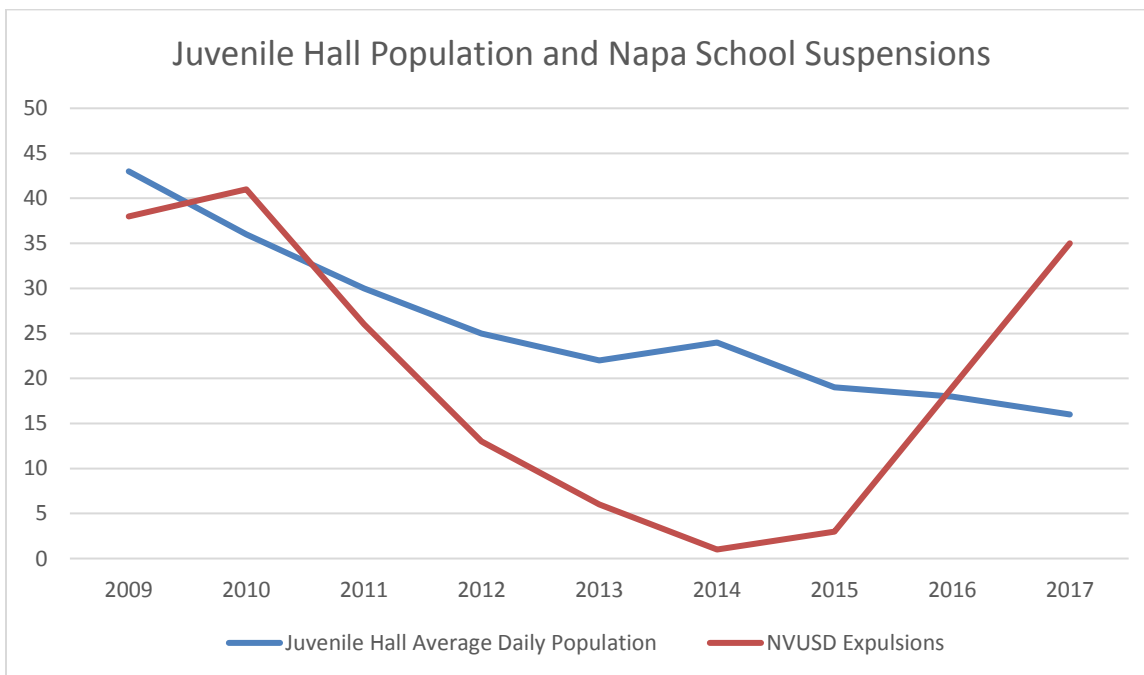


Figure 3: Average Daily Population in Juvenile Hall from 2009 thru 2017 and NVUSD Expulsions

IV. IDENTIFYING AND PRIORTIZING FOCUS AREAS

While the various jurisdictions may be able to identify specific areas where juvenile crime poses the greatest public safety risk, Napa County has taken the approach that all communities within the County face the same general risks as a result of juvenile crime and delinquency. The Court and Community Schools have a higher concentration of youth on probation in comparison to mainstream schools and thus have programs, community organization engagement, services and law enforcement support to be responsive to those youth's specific needs. Due to Napa's population of approximately 140,000, the top concerns of all jurisdictions are considered in a countywide strategy for addressing juvenile delinquency.

V. JUVENILE JUSTICE ACTION STRATEGY

Napa County has a coordinated approach to address crime and juvenile delinquency and a shared vision of utilizing evidence based programming to target at-risk youth. Napa County is committed to prevention services by providing parents and care providers parenting education and resources which can be accessed through many CBOs, family centers and government agencies. Youth are provided preventative services in schools through drug and alcohol education and prevention, and utilization of restorative justice and best practices to help youth build conflict management skills. On campus School Attendance Review Teams review school attendance and meet with youth and families to address truancy and any other underlying issues. Social Workers work throughout the district to intervene early on truancy cases because truancy is often an indicator of other issues that may need to be explored with the family. Youth may be referred to counseling, specialty mental health services, or alcohol and drug counseling if needed. Youth who continue to exhibit ongoing issues with truancy are referred to the School Attendance Review Board where they are placed on a formal contract and may be placed in Truancy Court and referred to the Youth Services Bureau (YSB) for classes. As behaviors become significant enough for law enforcement intervention, schools, parents, and law enforcement can refer youth to the YSB where the program's social worker works with the family to address issues leading to delinquent behavior and additional referrals to community resources may occur.

The Probation Department receives all criminal referrals not diverted at the police level and there are several options to explore to address the delinquent behavior. Youth can be diverted to Peer Court, informal probation, Traffic Court or Juvenile Court where there are also several forms of Court ordered diversion programs depending on the severity of offense and risk level. Some significant crimes that fall under Welfare and Institutions Code 707(b) may be referred for fitness to Adult Court. Youth declared wards of the Court can be placed in specialized supervision caseloads depending on their needs. Probation often coordinates with Mental Health, counselors, Child Welfare, drug and alcohol providers, community based organizations, law enforcement, and families to ensure the youth receives appropriate services. Youth are referred to EBP groups specific to their criminogenic needs which are run by probation staff and other organizations.

Probation Officers utilize a structured decision making tool that provides a continuum of responses for delinquent behavior based on the severity of behavior and risk level of the youth. Responses range from verbal reprimands to arrest and possible out of home placement in a camp or residential treatment setting.

VI. INFORMATION SHARING AND DATA

Napa County is in the process of building a fully integrated criminal justice information and case management system that shares data among all criminal justice partners including Law Enforcement, District Attorney, Public Defender, Jail, Courts, Victim Witness, Probation and Juvenile Hall. The system is fully integrated for adult systems and is in the process of being built for Juvenile Hall and Juvenile Probation. Data is currently being pulled from separate case management and data systems within each agency and shared to review outcome measures.

VII. JJCPA FUNDED PROGRAMS

A. Outpatient Substance Abuse Treatment Program (OSAT)

The Napa County OSAT is designed to provide program services to probation youth who need assistance in reducing and/or eliminating substance abuse and the crimes associated with their substance abuse. The Wolfe Center, in collaboration with the Probation Department, provides intensive Evidence Based Practices (EBP) outpatient substance abuse treatment to probation youth.

The primary goal of OSAT is to assist youth in breaking their pattern of addiction and/or abuse as well as negative behaviors associated with substance abuse. Youth participants receive random and frequent drug screening and curfew checks; clean and sober recreational activities; rewards for progress; and immediate sanctions for non-compliance.

Youth referred to the OSAT are initially assessed by the Probation Department to determine their level of risk using the Youth Level of Service/Case Management System (YLS/CMI), a comprehensive case management system designed to assist Probation Officers in assessing the needs of all juvenile offenders. Youth referred to Wolfe Center, a program of *Aldea* Children and Family Services for an individual Alcohol and Other Drugs (AOD) assessment which identifies the level of treatment from which the youth would benefit. Some of these youth are also enrolled in the Napa County Probation Evening Reporting Center (ERC) and/or the Napa County Probation Day Reporting Center (DRC) during the summer months.

Minors who receive treatment at Wolfe Center, are provided substance abuse treatment utilizing the Evidence Based Matrix model comprised of three (3) treatment phases. While in the program, participants and their families receive the traditional treatment components of assessment, treatment planning, parental support, education,

individual and group therapy. The OSAT provides intensive supervision and therapeutic services to each participant and most youth complete the curriculum within 12 months.

In addition to the Wolfe Center, participants in the OSAT are provided intensive supervision by the Probation Officer who is responsible for monitoring the participant's Court orders, and referring youth and their families to community based services to address co-occurring issues. While the goal is to decrease incarceration for OSAT participants, it is necessary at times to commit participants to Juvenile Hall for sanctions.

While in Juvenile Hall, all youth participate in Drug Education programming conducted by a Wolfe Center counselor. Additionally, youth in custody are administered the American Association of Addiction Medicine (ASAM) which is a substance abuse early intervention and pre-assessment tool.

B. Juvenile Probation Services Program (JPSP)

The JPSP is a delinquency intervention program of the Probation Department. The purpose of the program is to increase the competencies of juvenile probationers and their families so that youth successfully complete probation, do not re-offend, and attempt to repair the harm they might have done to a victim. The program is staffed with two (2) Probation Officers responsible for investigating the most appropriate intervention for youth in the delinquency system. Additionally, they supervise youth based on their assessed criminogenic needs and coordinate appropriate evidence based programming and services. This program also funds a half-time position assigned to support and engage youth and their families through Child and Family Team meetings. Staff also works to identify additional family and natural community supports to assist youth in meeting their rehabilitative goals. To ensure officers are adhering to the principals of Evidence Based Practices (EBP) when developing these goals, this program funds a contract with an expert in EBP to provide case review assistance and one-on-one case management support to staff. Additionally, this program funds a half time mental health counselor to provide mental health counseling and support services to the youth in the Juvenile Hall. Having staff available to assist youth with their MH needs allows Probation to be responsive to issues that may prevent them from fully engaging in the programming that targets their criminogenic needs.

Referrals for programs and services are made by Probation Officers who supervise juvenile offender caseloads. The services youth receive are a function of the Youth Level of Service/Case Management Inventory (YLS-CMI). The YLS-CMI is a validated assessment tool Probation Officers use to identify risk, responsivity and the top criminogenic needs in order to create more meaningful case plan

objectives for juvenile offenders. Assessments are reviewed as youth progress through their supervision period and their risk levels are adjusted according to the level of need. Additionally, this program funds EBP quality assurance coaching for staff to ensure the services provided to youth adhere to the key elements of evidence based practices.

Probation refers youth and their families to Parent Project™ classes, an evidence based parent advocacy program. The Parent Project® is a parent training program designed for parents of youth who have challenging behaviors, including those often referred to with the labels of oppositional defiant, or conduct disorder. This class is also appropriate for parents of youth who are at risk or exhibiting destructive adolescent behaviors such as poor school attendance and performance, alcohol and other drug use/experimentation, gangs and occult involvement, runaways, suicide and teens with violent behaviors

The Probation Department continues to provide ongoing evidence based practices training and refreshers trainings including: The Carey Guides (an effective case management tool utilized to assist Probation Officers in obtaining a balance in their approach with offenders and in helping the offender identify meaningful rewards while linking those rewards with positive behavior change) and Motivational Interviewing.

VIII. YOUTHFUL OFFENDER BLOCK GRANT (YOBG)

A. Evening Reporting Center (ERC)

The ERC is designed to serve medium to high-risk offenders between the ages of 14-17 who meet certain eligibility requirements. The program provides highly structured evidence-based programming and prosocial activities during after school hours when youth are at a higher risk to engage in delinquent behaviors. The program is collaborative between the Probation Department and *Aldea* Children and Family Services, and provides intensive supervision to youth including 50 hours of cognitive behavioral training (groups), weekly AOD education, guest speakers, pro-social activities and groups for parents of youth in the program. Youth are court ordered into the program for 60 days to receive evidence-based programming designed to target their criminogenic needs. The programming is provided by Probation and *Aldea* using evidence-based NCTI curriculum and Motivational Interviewing. Each ERC youth has an individualized case plan monitored by the Senior ERC Probation Officer. The ERC is a crucial enhancement to services for the target population.

1. The YOBG funds one (1) Senior Probation Officer who is responsible for overall oversight of the coordination of the ERC program including case management and aftercare services to youth. Services and supplies include rent and utilities for the ERC facility, food, curriculum, building maintenance, and incentives. The grant also funds an *Aldea* counselor position to provide drug and alcohol assessments and education, parent classes, mental health counseling and general support and supervision.

2. The ERC fits into the County's juvenile justice strategy by utilizing an evidence based collaborative approach to addressing juvenile delinquency. The program is a collaborative between Probation and *Aldea* program providing drug and alcohol services to youth on probation funded through JJCPA. Youth in programming build relationships with these counselors and can be assessed from program into treatment to participate in the OSAT curriculum.

B. Intensive Probation Supervision

The purpose of the County's Probation Intensive Supervision Services Program is to enhance rehabilitative treatment programs and services to high-risk youthful offenders residing in the community and/or returning to the community from residential treatment or camp. Youth are provided aftercare and re-entry services along with evidence based programming provided by the Youth Offender Block Grant (YOBG) funded staff. Youth with intensive mental health needs are case managed in the community in partnership with the Probation Officer, mental health providers and child and family teams. Probation staff utilize the Youth Level of Service/Case Management Inventory assessment to case plan and target youth's criminogenic needs and refer them to appropriate programming. Youth can be referred to groups utilizing the NCTI and Change Company curriculum, Thinking for a Change, Aggression Replacement Therapy (ART), and can receive additional Cognitive Behavioral programming like Functional Family Therapy through our community partners. Staff utilize Motivational Interviewing, one-on-one skill building and journaling in their daily work. Additionally, the Intensive Supervision Probation Officer provides increased level of supervision and may utilize GPS monitoring, drug testing, searches and behavior responses in accordance with the response grid (continuum of responses pursuant to behavior and risk level).

1. YOBG funds one (1) full-time Senior Probation Officer dedicated to this caseload and is responsible for monitoring very high-risk youth that receive intensive supervision.

2. The Intensive Supervision Program works in conjunction with the County's juvenile justice strategy by providing high-risk youth evidence based supervision services. This program often coordinates with outside providers for services not provided internally through the Probation Department, such as drug and alcohol treatment, mental health services and educational/vocational services. Probation officers utilize the Youth Level of Service Case Management Inventory (YLS/CMI) assessment tool. All juvenile Probation Officers are trained in the use of the YLS/CMI paid by JJCPA funds.

C. **Pro Social Skills Training**

Pro-Social Skills Training provides targeted services to youthful offenders assessed as having criminogenic need areas which would benefit from cognitive behavioral intervention and skill building. These services are provided in our Evening Reporting Center (ERC), in our community at schools and at our department. This program is run by a Senior Probation Officer who organizes internal cognitive behavioral programming and trains Probation Officers to provide these direct services. Staff allow for capacity to design, implement and deliver cognitive behavior and prosocial skills training to probationers in connection with their individualized criminogenic need areas and dosage required to create meaningful behavior change. Staff are trained in cognitive behavior facilitation, Motivational Interviewing, utilizing evidence based NCTI curriculum, *The Change Companies* curriculum focusing on life skills, *Carey Guides* and the Brief Intervention Tools.

1. YOBG funds one (1) Senior Probation Officer assigned as a Cognitive Behavior Facilitator responsible for coordinating and facilitating cognitive behavior groups and Pro-Social Skills Training.
2. The Pro-Social Skills Training program works with the County's juvenile justice strategy by funding staff to coordinate the implementation of evidence based programming designed to target at-risk youth and reduce delinquent behaviors. This program, in addition to the Intensive Supervision and ERC programs work in tandem with the Juvenile Probation Services Program (JPSP) funded by JJCPA to provide evidence-based programming to at-risk youth while they are in custody of the Juvenile Hall and also after their release. Youth participating in the JPSP may be referred to the ERC for additional evidence-based programming and services. Probation utilizes assessment tools for the delivery of effective interventions which include targeting criminogenic factors. In order to develop appropriate case plans for youth on probation, initial assessments are conducted on all probationers supervised by the Probation Department.

IX. STRATEGY FOR REALIGNED YOUTH

The Probation Department intends to utilize all of the programming and services funded through the YOBG in coordination with the services provided through JJCPA to provide supervision and rehabilitative services to realigned youth. Napa County has effectively managed the realigned population and has only committed one youth to the Division of Juvenile Justice (DJJ) over the last ten years. The Intensive Supervision Services Program provides intensive monitoring of probationers who might have previously been sent to the DDJ. The Cognitive Behavior Coordinator assists in providing evidence-based programming and services to more probation youth and the Evening Reporting Center provides supervision to at-risk youth who are either entering the Juvenile Justice System or are wards of the Court needing additional support and services.

X. NAPA COUNTY JUVENILE JUSTICE STRATEGY

Napa County continues to be proactive in implementing evidence based strategies, establishing strong collaborative relationships and developing needed programs and interventions both within the department and with outside agencies. This approach has led to an incredible reduction in juvenile arrests, incarceration and amount of youth under correctional supervision. The youth that remain under supervision have significantly higher needs and the County has continued to look at strategies for addressing this population of youth. Napa County's juvenile justice strategy is to continue to be evidence and strength based, as well as collaborative and balanced in terms of offender accountability and rehabilitation.