

TO: Chairman and Members

DATE: July 22, 2013

**SUBJECT: Requesting Approval of the Board of State
and Community Corrections' Strategic Plan Outline**

AGENDA ITEM: H

**ACTION: X
INFORMATION:**

RESOURCE PERSON: Evonne Garner

Summary: This agenda item requests approval of the BSCC strategic plan outline. This outline presents three year objectives and specific strategies for the first year of the strategic plan. Each year, new strategies will be considered to further progress toward each objective. These objectives and strategies are organized under four major organizational goals that were previously shared with the Board and included in BSCC's quarterly reports to the Legislature.

Upon approval of this outline, teams will be formed to develop success measurements for each strategy, identify milestones and timelines, and begin to implement or continue activities already under way. The success measurements, milestones and timelines will be integrated with the goals, objectives and strategies to form a comprehensive strategic plan.

Progress toward the completion of the strategic plan will be reported at future Board meetings.

Recommendation/Action Needed:

Staff recommends approval of the draft strategic plan outline.

BSCC Draft Strategic Plan Outline

*Goals and Objectives are stated for the three-year period ending June 30, 2016
Strategies are stated for the one-year period ending June 30, 2014*

Goal 1: Data Collection and Reporting – Collect, analyze and report corrections data in a manner that meets mandates and informs effective policy and practice at the state and local level.

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES (July 2013 – June 2014)
1.1	Develop partnerships with research organizations, academia and others to minimize duplication in statewide realignment research efforts and maximize resources.	(A) Partner with the PPIC on a multi-county data collection project that tracks offender behavior at the individual level and system responses.
1.2	Design and implement a comprehensive data collection and reporting strategy and the tools and systems to support them.	(A) Develop the BSCC's long-term data collection and reporting strategy and a system to support it. (B) Develop a process/system for collecting, integrating, reporting, and sharing baseline realignment data (BSCC, CPOC, and AOC) including the revision of the jail profile survey instrument. (C) Develop a process for the reporting and collecting of juvenile out-of-home and adult out-of-county placement. (D) Analyze each county's CCP plans and prepare a report on the implementation of those plans by July 1 st of each year. (E) Develop standardized definitions and/or dictionary of terms. (F) Define outcome measures to inform and drive local decision making. (G) Design a CCP Plan template.

Goal 2: Best Practices, Training, and Technical Assistance – Support the implementation of best practices and policies to produce better outcomes for the criminal justice system and provide comprehensive training and technical assistance.

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES (July 2013 – June 2014)
2.1	Facilitate the use of evidence-based practices within the criminal justice system.	(A) Analyze and improve resources to support the local implementation and use of evidence-based practices.
		(B) Align grant funding with evidence-based principles and effective correctional practice.
		(C) Provide technical assistance and training on implementation science and program fidelity.
		(D) Promote the use of needs and risk assessments.
2.2	Develop policy recommendations in support of the BSCC's mission.	(A) Address the BSCC's requirements specific to gang issues through the Gang Issues Standing Committee.
		(B) Develop policy recommendations on data collection and reporting through the Data and Research Standing Committee.
		(C) Develop policy recommendation on California's juvenile justice system through the Juvenile Justice Standing Committee.
2.3	Provide comprehensive technical assistance and training to support community based corrections and public safety.	(A) Develop a plan and schedule for statewide regional trainings and symposiums to address common needs between agencies and facilitate information sharing.
		(B) Develop and implement a technical assistance and training strategy for each county, including supporting the development and use of alternatives to incarceration.
		(C) Provide resources and technical assistance to agencies developing realignment related policies.
		(D) Develop curriculum to prepare local corrections staff for the changes brought about by realignment.
		(E) Define and implement program improvement strategies to align the STC program with the changed and emerging needs of local corrections agencies.

Goal 3: Facilities and Alternatives to Incarceration – Promote the effective utilization of local corrections facilities and quality alternatives to incarceration to maximize public safety and resource efficiency.

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES (July 2013 – June 2014)
3.1	Provide training, technical assistance, and resources to support the use of evidence-based practices and programs in local facilities and alternatives to incarceration.	(A) Provide technical assistance and resources to support the development of in custody programs and program space.
3.2	Utilize construction funding to incentivize the expansion of programs and treatment.	(A) Administer SB 1022 funding to local agencies for jail construction financing with emphasis on the construction of inmate programs and treatment space.
3.3	Assist local corrections agencies in developing effective policies and regulations to address the realigned offender population.	(A) Identify emerging regulation needs related to realignment. (B) Develop a process to utilize the existing facility inspection process to collect information, identify emerging needs and shape agency projects and priorities.

Goal 4: Information Source – Serve as a primary information source on managing criminal and juvenile populations

OBJECTIVES (July 2013 – June 2016)		STRATEGIES TO ACHIEVE OBJECTIVES (July 2013 – June 2014)
4.1	Collect and share information about successful programs.	(A) Develop a process for highlighting and sharing successful programs on the BSCC Web site. (B) Expand the BSCC's online best practices library to include county programs and effective correctional practices.
4.2	Collect and share data, research projects, and reports to inform policy makers.	(A) Identify criminal justice data that is begin gathered and reported by others and develop a process for sharing it. (B) Develop and expand a data dashboard. (C) Develop and maintain a catalog of data, research activities, and published reports and findings related to realignment and the criminal justice system.