City of Woodlake Proposition 64 Public Health & Safety Grant Program Local Evaluation Report

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Project Background

The City of Woodlake was awarded \$600,368.00 over three years, through a Proposition 64 Board of State and Community Corrections (BSCC) Youth Reinvestment Grant to provide Youth Development and Cannabis Prevention and Intervention among community youth.

Project Need

For many years, the criminalization of cannabis impacted low-income and minority communities like Woodlake. With the passage of Proposition 64, Woodlake allowed for cannabis cultivation and retail sales. However, this came with concerns about youth access to cannabis in the home. 9.7% of Woodlake 9th graders report they used marijuana in the past month (2017 WestEd California Healthy Kids Survey).

The City of Woodlake does not have any youth development or drug prevention programs. As a small, low-income City, there are limited resources to operate youth programs despite the overwhelming need for these programs. Woodlake's high poverty and low educational attainment are barriers for many youths. The City needs programs that will encourage the developmental needs to alleviate these barriers.

Woodlake has some of the highest poverty rates in Tulare County and California. According to the most recent Census data from the American Community Survey (2019 ACS 5-Year Estimates), 46.1% of Woodlake children from the ages of 5-17 live in poverty. The American Community Survey also estimates that the median household income in Woodlake in 2019 was \$40,087, which is significantly lower than the state average. Additional educational and training programs are needed in Woodlake to improve educational skills for Woodlake's youth. Currently, the City lacks training or educational programs to help youth establish employment skills.

According to the 2019 ACS 5-Year Estimates, a plurality of Woodlake's residents lack a high school diploma (39.9%) and nearly 25% of Woodlake's residents have less than a 9th grade education while only 10.2% have a college degree. Only 17% of Woodlake 7th graders are proficient in Math and 21% are proficient in Reading (California Department of Education, 2019. Programs that aid with homework and preparation for college are needed in Woodlake to help improve graduation rates. Although, the Woodlake Unified School District offers some after school programs, these programs are typically at full capacity and primarily focus on elementary aged children, not the 12 to 18-year-old demographic. A program that specifically focuses on middle and high school students would help improve education, graduation rates and college preparedness.



According to the 2019 ACS 5-Year Estimates, nearly 90% of Woodlake is Hispanic or Latino and 75% or households speak Spanish in the home. This often presents a challenge for Woodlake families because educational programs and trainings are often in English. Bilingual programs are a necessity in Woodlake because most households communicate in Spanish.

According to the 2017 Tulare County Community Health Assessment 48.3% of Tulare County 5th graders are overweight or obese, which is higher than the state average. The 2018 Department of Education Physical Fitness Testing Research Files indicates that 58.6% of Woodlake 7th graders are obese or overweight. Currently, there are not any health--focused programs in Woodlake that would educate youth on the key components of a healthy lifestyle and how to avoid drug use and addiction.

In an attempt to create a program to address these needs, the City partnered with the Woodlake Police Department, Woodlake Unified School District and the Boys & Girls Club of the Sequoias to identify additional key needs in the community. The Police Department indicated the need for an after school program for the middle school and high school aged children to reduce the number of youth outside of the home immediately after school. Woodlake Unified also supported that idea because their after-school programs were at capacity.

The City also circulated an online survey for parents vis Facebook and through the School District to determine the need for an after-school program and found that 51.4% of the residents that replied to the survey were interested in sending their youth to a Boys & Girls Club. The survey also indicated that "education enrichment", "homework assistance" and "mentorship" were the most requested forms of assistance they wanted The Club to offer.

Woodlake Unified also supported the need for STEM and employment training programs that work in conjunction with the coursework that students were taking at the high school. The school also requested that the program provide an opportunity for service projects for students.

The Boys & Girls Clubs of America has a number of successful programs they have implemented in other cities that address the social needs of youth, including evidence-based programs for substance abuse prevention. The Boys & Girls Clubs of America have successful and established programs in the surrounding communities including Ivanhoe, Exeter, Porterville, Farmersville, Strathmore and Tulare and in Visalia.



Target Population

Middle and High school aged youth were selected as a target population based on data indicating that this age group has a higher risk of potential cannabis use and based on the community circulated survey responses. In addition, the 11- 18-year-old group was identified in the community partnerships with the school and police department.

Youth can be referred by their parents, teachers, self- referrals, school counselors and case managers, school administrators, police officers and others in the community. Participants who receive referrals other than from their self, have been identified as the most at risk to for drug use or poor performing academically.

As has been stated, the Woodlake community has many challenges: poverty, low academic achievement, and the potential for drug abuse. That said, it is our experience at Boys & Girls Clubs that young people are resilient, are hoping for a bright future and are eager to take advantage of opportunities to build that future. The Boys & Girls Club offers opportunity for young people to achieve their potential. Our belief that youth are full of potential informs our belief that youth will gravitate towards, and even seek out, opportunities to develop that potential. It is true that all youth in Woodlake are, in a sense, "at-risk." It is also true that all youth in Woodlake have promising futures. We prefer to develop our outreach, programming, activities and most importantly, club milieu, according to the latter of these truths. Therefore, youth will themselves, select the services, experiences, and guidance that they most need.

As has also been stated, other members of the community may think that what is provided at The Club could benefit a young person. In that sense, youth may be encouraged to explore what The Club has to offer by introducing the youth and maybe parents/guardians, to The Club. Once at the Club, we allow youth to participate in the programming that they want to participate in.

Outcomes and Goals

The Youth Development and Prevention program aligned with the goals of PPA1. The City and our partners created a Woodlake Boys & Girls Club ("The Club") that addressed many of the concerns of the City, Woodlake Unified School District and Woodlake Police Department as a result of Proposition 64 and other longstanding concerns. Based on the community needs, Census Data, and requests made from our partners,

The Club had three priority outcomes:

1. Outcome: Academic success

Goal: Youth attending The Club will be academically successful.

Participants Graduate from high school ready for college or trade school.

2. Outcome: Develop character and citizenship

Goal: Increase the Civic Engagement and Character of Youth attending The Club.

Be an engaged citizen involved in the community and model strong character.

3. Outcome: Healthy lifestyles

Goal: Increase healthy lifestyle choices among members of The Club.

Adopt a healthy diet, practice healthy lifestyle choices and make a lifelong commitment to fitness.

To meet these goals, the City partnered with the Boys & Girls Clubs of the Sequoias, who operated the club daily for a minimum of 4 hours per day and provided a mix of "high-yield" activities and curriculum-based programs. The programs included:

- 1. Sports and recreational activities in the Community Center Gym and adjacent park. BGCA's Triple Play Health and Wellness programs will be conducted. This trio of programs is designed to improve the overall health of members, ages 6-18, by increasing their daily physical activity, teaching them good nutrition and helping them develop healthy relationships.
- Technology education including STEM curriculum. MyFuture is BGCA's mobile-friendly web platform with access to over 325+ Boys & Girls Club program activities in 14 program areas such as STEM, leadership and the arts. With MyFuture, kids and teens learn new skills, connect with their friends, and earn recognition and rewards in a safe and fun online environment.
- 3. Positive Actions evidence-based program that includes substance abuse prevention and leadership components
- 4. Positive Actions evidence-based program that includes substance abuse prevention and leadership components
- 5. Serve Corps, a service-based program designed to work on service projects and encourage academic achievement and civic responsibility.

The Boys & Girls Club follows five, research-based, key elements to positive youth development that are practiced throughout the program. These practices provide protective factors to youth as they deal with past and current trauma in their lives:

- 1. A safe, positive environment Club staff, facilities, program and age-appropriate settings create stability, consistency and a sense of physical and emotional safety for members. The Club provides structure and clearly defines acceptable behaviors.
- 2. Fun The Club generates fun for members. Members develop a strong sense of belonging through connections they establish with staff and peers. Staff members make the Club feel like home, fostering a family atmosphere and creating a sense of ownership for members.
- 3. Supportive relationships Club youth develop meaningful relationships with peers and adults. Staff members actively cultivate adult and peer mentoring such relationships to ensure that every member feels connected to one or more adults and peers. Staff Mentors demonstrate warmth, caring, appreciation, acceptance and proper guidance in their connections with members.
- 4. Opportunities and expectations Club youth acquire physical, social, technological, artistic and life skills. Clubs encourage members to develop a moral character and behave ethically. Staff members establish and reinforce high expectations and help young people do well in school and pursue a post-secondary education.
- 5. Recognition Clubs recognize and support young people's self-worth and accomplishments

The rationale for selecting these outcomes were based on the conversations the City had with the Police Department and Woodlake Unified School District as well as the most recent Census and California Department of Education data that shows a need for educational opportunities, job skills and healthy lifestyle education.

Currently there are no youth programs that provide any of the services that will be provided by The Club. The lack of these programs is due to Woodlake's small budget, lack of outside funding and lack of NGOs operation in the City. The City does, however, have a central community center that can provide a safe environment for the recreational and training activities proposed for The Club.

The City also lacks experience operating these types of programs, which is why the Boys & Girls Club was selected as a partner to perform the day-to-day operating of The Club. The Boys & Girls Club staff that were assigned to The Club had significant training in youth development and trauma-informed work with youth. They also were culturally experienced — bilingual Spanish/English and most staff shared cultural background of youth they work with. All staff were selected with an emphasis on education, good character traits, relational skills, maturity and specific experience such as technology or sports and recreation.

The goals and objectives as determined by The Club Work Plan are shown in Table 1.

Process Evaluation Method and Design

The project collected both process and outcome data to evaluate how closely the three years of activities followed the proposed logic model and to help answer outcome and impact questions posed by the project. Club members came and went from the program. Some members participated in only one or two service activities, for example, while others attended the Club almost daily for the three years of the project.

Documentation of participants and activities:

- Each young person was required to complete a Boys & Girls Club membership application giving demographic information about each young person, which could then be used to develop reports giving information on participant's age, gender, ethnicity, family income level and family composition. This information was entered into the Club's Member Tracking System (MTS). See Appendix A Age/Race/Gender Report.
- Club members signed in and out with the staff member receptionist on a daily basis giving individual participation data as well as overall daily attendance data. Attendance was entered into MTS.
- Percentage of time devoted to specific program areas, such as Education, Health & Wellness, and Character Development was documented daily in MTS. "Activities" in the three categories were documented, each being approximately one-hour long. We were then able to run reports on amount of time youth spent participating in the three priority outcome areas as well as which specific programs were conducted and how many sessions were conducted and how many members participated. Reports were made to city staff during periodic coordinating meetings. See Appendix B Activity Report.
- Participation of each Club member in attendance was documented on a daily basis in MTS, allowing staff to see which programs youth had participated in throughout the period of the grant.

Process variables included:

• The amount of time devoted to each of the three program areas. Program staff entered all activities conducted into the MTS. Assuming all activities took approximately one hour, it was possible to run a report showing the overall percentage of time devoted to the three



- program areas on a daily, weekly, monthly or quarterly basis.
- Number of members (enrollment) Members is defined as each child who has a membership application, signed by the parent and child, on file and entered into MTS.
- General average attendance MTS can provide daily, monthly and annual average attendance. Attendance of each member is recorded into MTS each day at they enter the building or attend an event or field trip.
- Program attendance Program staff keep attendance on paper during programs they
 conduct each day. At the end of the day, either the program staff or member receptionist
 enters program attendance recorded on paper into MTS on a computer, providing a record
 of programs conducted in a day and also individuals attending a program each day.
- Were programs conducted? MTS keeps record of program sessions conducted each day.
 - Serve Corps
 - My Futures
 - Positive Actions
 - Triple Play
 - o Power Hour
- Numbers of members who were referred by other organizations. By the end of the grant period, a total of ten youth were referred to The Club through the schools, but mostly through the probation department. A referral form was secured for each referred member. Our original objective was for at least eight youth to be referred. Boys & Girls Clubs of the Sequoias has a relationship with the Tulare County Probation Department at our Visalia and Tulare Clubs, whereby Probation refers youth on informal probation. We offered to provide programming and services to justice-involved youth in Woodlake and began receiving referrals in the second half of the grant.
 - The grant allowed us to gain experience serving youth at-risk in Woodlake. Since the conclusion of this BSCC grant, we received a small U.S. Department of Justice pilot grant to expand our ability to serve youth on probation and youth through the Woodlake Police Department's diversion program.
- The Boys & Girls Club selected specific accomplishments at The Club to define successful individual completion of the program. Those accomplishments include:
 - Completion of a Life Plan
 - Attend at least 75 sessions of Power Hour academic enrichment
 - o Attend at least 80% of Triple Play health and fitness program.
 - Get at least 80% of questions correct on the drug and alcohol prevention questionnaire.
 - Volunteer a minimum of 20 hours per year.

Twenty-three youth accomplished all five requirements and therefore, "completed" the program. However, there was no law enforcement or school requirement to engage in all five activities above and therefore, Club members did not "exit" the program upon completion. All members who completed continued to attend The Club.

• The quality of the Club experience as perceived by the Club members themselves. Research on youth development shows that, aside from the programs conducted, a



major indicator of youth success includes the development of a safe, structured environment where young people feel that adults care about them. Boys & Girls Clubs call this our "Five key elements of positive youth development." These five key elements are an important ingredient in Boys & Girls Clubs' Formula for Impact or overall logic model. Whether or not Club members have a positive experience at the Club is determined by how well they experience the Five Key Elements. These elements include:

- A safe, positive environment
- Fun and sense of belonging
- Supportive relationships
- Opportunities and expectations
- o Recognition

The extent to which the Club member experiences these Elements is measured by the annual Boys & Girls Clubs of America's National Youth Outcomes Initiative or NYOI, given each March/April, online and anonymously. A summary of Club Experience scores in 2024, benchmarked against member responses from Boys & Girls Clubs throughout the United States is attached. See Appendix C – Club Experience Benchmark Report. Staff are able drill down to responses on each individual indicator. Results from the NYOI are examined and analyzed by the unit director and youth development coaches to look at where the youth are feeling good about their Club experience and where there is a need for improvement. Guidelines are provided by BGCA to make improvements to individual key elements. While the primary purpose of the Club Experience survey is to improve the Club experience, it may be noted that The Club – Woodlake's scores are significantly higher than the average across the United States

The evaluation of processes and outcomes addressed the questions shown in Table 2. All goals and objectives are shown in Table 1. Woodlake provided a mixed-method design of both qualitative and quantitative data analysis for process evaluations by using youth attendance, youth interviews, and data retrieved from the Operations and Outcomes Trend report and through data collected by the City of Woodlake and the Boys & Girls Clubs of the Sequoias. A narrative analysis approach was utilized to develop the qualitative data by conducting the group and one-on-one interviews with the members of the club. Descriptive statistics analysis was utilized to decipher the quantitative data logged throughout the program.

Project Oversight

The Boys & Girls Club has a unit director who was familiar with the grant requirements and who supervised the youth development coaches as they worked with the Club members. The director was responsible to ensure that specific programs were being conducted, that program staff received coaching and provided quality instruction, supervision and mentoring and to maintain relationships with referring agencies. The unit director also met frequently with the Woodlake's Community Services staff regarding Club and grant required programming.



The Woodlake Club unit director is supervised by Boys & Girls Club of the Sequoias' (BGCS) area director, Renee Brisson. The area director met with the unit director at least weekly to ensure quality program-delivery and operations.

BGCS' director of operations serves as the organization's grants manager and is responsible for communicating grant requirements to the area and unit directors. The director of operations supervises the area director.

Finally, BGCS' CEO, Galen Quenzer, met periodically with Woodlake's community services staff and city manager to provide programmatic updates and to discuss any challenges with the project.

Table 1: Goals and Objectives

Goal	Objective
Youth attending The Club will be academically successful.	 A. By the end of year 1, 60% of members of The Club will be receiving mostly A's and B's in school and by the end of year 3, 85% of members will be receiving A's and B's. B. Each year, participants in the My.Future program at The Club, will develop a plan to graduate from high school, attend post-secondary education, with a potential career in mind. C. Participants at The Club will increase their involvement in educational activities during the out-of-school time.
Increase the Civic Engagement and Character of Youth attending The Club.	 A. Within six months, increase the opportunities for Woodlake youth to volunteer and serve their community. B. By the end of the program, members of The Club will indicate a positive mentoring relationship with an adult volunteer or staff member. C. To integrate at least 8 youth referred for negative behaviors, by probation, the school district, the police department, or the Family Resource Center, into the regular programming of The Club, for a minimum of 20 days.
3. Increase healthy lifestyle choices among members of The Club.	 A. The Club will maintain a membership of at least 50 youth ages 11-18. B. Within a year, 60% of the members of The Club will exercise for the recommended minimum of one hour per day, five days per week. C. 50% of the members of the Club will increase their knowledge of drugs and alcohol following their participation in the Positive Actions program.

Goal	Result
Youth attending The Club will be academically successful.	 A. Per the results gathered the goal of having 60% members of the club receiving mostly A's and B's in school during the first year of the program was met with a total of 71% outdoing the goal by 11%. The secondary goal of having 85% of members receiving mostly A's and B's at the end of year 3 fell short by 53% achieving only 32% B. The goal of having members participate in the My.Future program at the club developing a life plan saw 100 youth complete the plan. C. The goal set of having participants increase their involvement in educational activities during the out-of-school time was achieved as average daily attendance peaked at 40 youth attending daily.
2. Increase the Civic Engagement and Character of Youth attending The Club.	 A. The goal of increasing the opportunities for Woodlake youth to volunteer and serve their community within the first six months was achieved totaling 110 service hours in the first 6 month and achieving 10,943 community service hours through out the 4 years. B. The goal of having club members indicate a positive mentoring relationship with an adult volunteer or staff member by the end of the program is seen to have been successful resulting in an average over the 4 years of 95.50% positive feedback. C. The goal of integrating at least 8 youth referred for negative behaviors by probation, the school district, the police department, or the Family Resource Center into the regular programming of the club for a minimum of 20 days was achieved totaling 14 youths over the 4 year period.
3. Increase healthy lifestyle choices among members of The Club.	 A. The goal of maintaining a membership base of at least 50 youth aged 11-18 was successful with an average of 155 in the 4-year period. B. The goal of having 60% of the members of the club exercise for the recommended minimum of one hour per day, five days per week was not met hitting an average over the 4 year period of 50% C. The goal of having 50% of the members in the club increasing their knowledge of drugs and alcohol following their participation in the positive actions program saw 156 out of 233 participants over the 4 year period successfully increase their knowledge of drugs and alcohol.

Outcome Evaluation

While the project did track individual members who "graduated" from the program, most outcomes were evaluated on the basis of how many (vs which) members achieved better outcomes over time. Did the project cause the group of youth involved at the Boys & Girls Club, as a whole, to "rise," stay the same, or "fall" during the course of the grant?

Utilizing data from the NYOI, we looked at self-report measures of the three outcome areas:

- 1. Academic success
- 2. Good character and citizenship
- 3. Healthy lifestyles

Results are shown in Appendix D – Trend Outcome Report. The results were filtered by age and only included ages 13-18.

On most indicators, the results went in a consistently negative direction. In other words, each subsequent year, the results were less positive. As The Club became established during the initial three years, most of the members changed from year to year. Individual members responding to the survey were probably not the same youth from year to year. One possibility for many of the declining scores is that as time went on, the program received more "at risk" youth. The Risky Behaviors portion of the survey would seem to bear that out. By year 3 attendees reported a higher number of risky behaviors.

This possibility seems to be borne out by statements from the school district's prevention education coordinator who works with youth at-risk of gang activity and other risky behaviors. He claims that most of the students on his caseload are now members of The Club.

There are a few exceptions to the trend of more negative responses in the last year of the survey. In the Volunteering section, an increasing number of teens did say that they were volunteering regularly (at least once a month). Along with that, a very high number of teens indicated that "I want to help when I see someone having a problem," "I have done things to help people in my community," and "I believe that I can make a difference in my community."

A strong emphasis of the Woodlake program has been to engage teens in service projects in the community.

Likewise, on the Integrity measure, there was increasing and high percentage of teens who agreed with the statement, "I feel like I can stand up for what I think is right, even if my friends disagree."

This is a positive sign. It will be interesting to see if, once the membership stabilizes, if other indicators start to move in a positive direction.

In addition to NYOI survey results, the project utilized pre and post-tests to measure whether or not Club members learned important lessons about drugs and alcohol (including cannabis) and whether that knowledge increased from before to after the drug prevention program. Results

showed that of the twenty-three members who completed both the pre-and post-test, all scored at least an 80% on the test and 78% improved their scores following participation in the program.

Finally, development of a Life Plan measured youth's development of goals and objectives for their lives. Life Plans were evaluated based on their completeness, specificity, and how realistic they were. Thirty-eight Club members completed quality Life Plans.

Table 2: Outcome Evaluation

Goal	Objective	Data Source	Collection
			Frequency
Youth attending The Club will be academically successful.	A. By the end of year 1, 60% of members of The Club will be receiving mostly A's and B's in school and by the end of year 3, 85% of members will be receiving A's and B's.	a. National Youth Outcomes Initiative (NYOI)	I Annually II. Once per cohort
	B. Each year, participants in the Career Launch program at The Club, will develop a plan to graduate from high school, attend post- secondary education, with a potential career in mind.	b. Life Plan completion	·
	C. Participants at The Club will increase their involvement in educational activities during the out-of-school time.	C. Member Tracking System (MTS)	III Daily
Increase the Civic Engagement and Character of Youth	A. Within six months, increase the opportunities for Woodlake youth to volunteer and serve their community.	a. MTS	l. Daily
attending The Club.	B. By the end of the program, members of The Club will indicate a positive mentoring relationship with an adult volunteer or staff member.	b. NYOI	II. Annually
	C. To integrate at least 8 youth referred for negative behaviors, by probation, the school district, the police department, or the Family Resource Center, into the regular programming of The Club, for a minimum of 20 days.	C. Case file including referral form, Club activity report, mentor report form	III. Quarterly
Increase healthy lifestyle choices among	A. The Club will maintain a membership of at least 50 youth ages 11-18.	a. MTS	I. Daily
4. members of The Club.	Within a year, 60% of the members of The Club will exercise for the recommended minimum of one hour per day, five days per week. 50% of the members of the Club will increase their knowledge	NYOI	Annual
	of drugs and alcohol following their participation in the Positive Actions program.	Pre-post test Pre- post test	Beginning and end of each class

Table 3: Outcome Data

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	Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8	Q9	Q10	Q11	Q12	Q13	Q14	Q15
	May-	July-	Oct-	Jan-	April-	July-		Jan-	April-	July-		Jan-	April-	July-	
	June	Sept	Dec	March	June	Sept	Oct-Dec	March	June	Sept	Oct-Dec	March	June	Sept	Oct-Dec
	2021	2021	2021	2022	2022	2022	2022	2023	2023	2023	2023	2024	2024	2024	2024
Average Daily															
Attendance	0	4	9	18	22	33	34	34	27	27	34	34	32	33	40
Enrollment (all)	0	14	42	98	138	188	245	299	343	219	300	351	388	477	310
Enrollment (11-															
18 yrs)	0	13	25	76	101	136	173	208	254	179	254	297	314	132	171
Referrals	0	0	0	0	0	0	0	1	3	0	2	4	4	0	0
Service Hours	0	0	110	347	531	562	935	1062	805	1216	1486	1058	753	1311	767
Positive				97%				97%				94%			94%
Relationships	0			(2021)				(2022)				(2023)			(2024)
Operations:															
Education & Career Training	0	0	91%	55%	40%	43%	31%	33%	46%	41%	44%	54%	26%	30%	35%
Career Training	U	U	91/0		40%	4370	31/0		40%	41/0	44/0		20/0	30%	
A's & B's	0			71% (2021)				66% (2022)				32% (2023)			32% (2024)
Operations:	U			(2021)				(2022)				(2023)			(2024)
Health &															
Substance Abuse															
Prevention	0	0	6%	15%	37%	28%	26%	25%	30%	39%	16%	14%	29%	33%	22%
Minimum 1 hour															
per day/5 days															
per week of				54%				49%				48%			49%
exercising	0			(2021)				(2022)				(2023)			(2024)
Positive Actions															
program.	0	0	0	9	39	15	0	15	0	0	34	0	44	0	
Life Plan	0	0	0	10	9	0	15	0	15	0	0	0	7	0	44

Data Collection

Quantitative Data Collection and Analysis

Quantitative data will be analyzed using various tools. The primary quantitative measurement tools used will be:

1. Member Tracking System

This report provides process evaluation data such as Club membership and average daily attendance and specific program and activities attendance.

Used to analyze if the program is on-track in meeting its objectives

2. National Youth Outcomes Initiative

This report provides annual evaluation of

- An assessment of the overall quality of the youth development experience; participants' assessment of whether they are getting an optimal experience at the Club.
- A self-assessment of advancement towards the Club's three priority outcomes or goals.
- Personal risk behaviors which can be compared to the National Youth Risk Survey.

Used to analyze the quality of the Club experience and percent of participants indicating advancement towards the programs three goals.

3. Pre-post tests

This report provides an indication of knowledge gained in the Healthy Habits and Positive Actions programs

Used to analyze whether participants are gaining an understanding of how to live a healthy lifestyle.

4. Life Plan worksheet

This report provides information that participants of the CareerLaunch and My Future programs synthesized the information learned into a vision for their lives.

Used to analyze successful development of goals and plans to reach those goals.

A summary of the data sources and the data collected can be found in Table 4

Qualitative Data Collection and Analysis

The subjects focused upon during interviews or focus groups are tied to the goals and objectives in the grant. Qualitative data is planned within the evaluation of PPA 1 objectives, to include interviews with attendees of the Club to gain a perspective on the program's implementation and impacts. For example, if implementation if certain Club activities are not



resulting in high levels of engagement, Boys & Girls Clubs of the Sequoias staff may conduct interviews or informal discussions with participating youth to learn why.

This data will help the City and the Boys & Girls Clubs of the Sequoias to make adjustments to better meet the needs of those attending the Club and meet the goals and objectives of the program.



Table 4: Data Collection

Data 9	Sources	Data to be Collected
1.	Pre-Post Tests Healthy Habits Positive Actions	Number of correct responses before participation in curricula and number of correct responses after completing the program. Increase in correct responses = gain in knowledge or understanding of the topic.
2.	Life Plan	Fully completed Life Plan worksheet indicates participant has explored potential career goals and had developed an understanding of how to achieve those goals.
3.	Member Tracking System	Collects demographic and other information about each Club member and is used to track daily attendance at the Club and attendance in each program or activity at the Club. Tracks tenure at the Club (number of years) and dosage (average number of days per week member attends).
4.	National Youth Outcomes Initiative	 Assessment of the youth's club experience ("optimal club experience") – in relation to the five key elements for positive youth development: a. Safety b. Opportunities and expectations, c. Caring relationships, d. Fun e. Recognition and sense of belonging Indicators of our three priority outcomes/goals: Academic success, Healthy lifestyles, Good character and citizenship Risky behaviors – can be compared to the national Risk Behavior Survey taken by high school students across the country.

Data Management

The PPA 1 components of the grant and its data were managed collaboratively between the City of Woodlake and the Boys & Girls Clubs of the Sequoias. The City met frequently with the Boys & Girls Clubs of the Sequoias staff to ensure that data collection tools are developed, evaluation activities are implemented as required, timelines are maintained, and any unforeseen challenges are addressed in a timely way.

Evaluation Timeline and Reporting

The City of Woodlake worked to comply with the BSCC's reporting timeline as well as meet its own internal reporting as follows:

- 1. Quarterly Progress Reports: The City of Woodlake and the Boys & Girls Clubs of the Sequoias provided the BSCC-required Quarterly Progress Reports according to the BSCC's timeline. These reports followed the reporting guidelines provided by BSCC.
- 2. Annual Review of PPA 1 Results: At the conclusion of each fiscal year, the City of Woodlake and the Boys & Girls Clubs of the Sequoias delivered an analysis of results to date to ensure that both program implementation and the evaluation are providing the desired results. Meetings were scheduled following the receipt and review of the Annual Review of Results, during which, discussions occurred around interpretation of results, factors contributing to results, and any course corrections needed for continuous program improvement.
- 3. Local Evaluation Report: The Local Evaluation Report is being to BSCC by the required deadline.

Logic Model: Goal1: Youth attending The Club will be academically successful. -

Inputs	Activities	Outputs	Outcomes	Impacts
Funding	Outreach/Engagement	Outreach/Engagement	Outreach/Engagement	Education and
-Financial support (Board of	Engage youth aged 12-	Number and type of	50% of members indicate	Career
Corrections grant, private	18 years old living the	outreach activities	an "Optimal Club	Club members
funding)	City of Woodlake,	Number of youth reached	Experience" as measured by	will be
- Woodlake businesses	including youth	and number who attend	the BGCA National Youth	academically
providing program	referred by partners	BGC (BGC will serve 100	Outcomes Initiative	successful,
enhancements (food, etc.)	for behavior.	12-18 year olds each year.		graduate from
Administration/Staffing		At least 50/quarter and an		high school on
- Administration of grant by	Education and Career	average of 25/day)	Education and Career	time and be
City of Woodlake and Boys	• 25% of BGC	Number of behavior	Academically Successful	ready for
& Girls Club (BGC)	operation time is	referrals received from	• 50% of members will	college or
- Staff time for program	focused on	partners and number of	receive mostly As and Bs	trade school
development and	education and	youth who attend BGC	in school	
implementation	career activities	(BGC will serve 8		
-BGC bilingual staff who	 Power Hour: One 	behaviorally referred	Graduate from High School	
share a cultural background	hour of homework	youth for a minimum of	• 75% of members will	
with youth	help after school	20 days.)	indicate they are On	
Partnerships	each day.		Track for High School	
- Partners (school district,	 My Future 	Education and Career	Graduation	
Family Resource Center,	Technology	 Number of students who 		
Woodlake Police, Family	Education: STEAM	receive homework help	Be Ready for College	
Healthcare Network, Tulare	(Science,	 Number of students who 	• 50% of teen members	
County Juvenile Probation)	Technology,	begin and number of	will indicate they expect	
Site	Engineering, Art,	students who complete	4-Year College	
- City Community Center	Math) classes	the My Future program	Completion	
and Park	 Field Trip to local 	(40 youth attend 10	All My Future	
	college each year	sessions)	participants develop a	
	with 40 youth	Number of field trips per	Life Plan	
		year and number of		
		student participants		

Logic Model: Goal 2: Increase the Civic Engagement and Character of Youth attending The Club

Inputs	Activities	Outputs	Outcomes	Impacts
Funding - Developers willing to take advantage of the incentive - Financial support (Board of Corrections grant, private funding) - Woodlake businesses providing program enhancements (food, etc.) Administration/Staffing - Administration of grant by City of Woodlake and Boys & Girls Club (BGC) - Staff time for program development and implementation -BGC bilingual staff who share a cultural background with youth Partnerships - Partners (school district, Family Resource Center, Woodlake Police, Family Healthcare Network, Tulare County Juvenile Probation) Site - City Community Center and Park	Character and Engagement Serve Corp to work on service projects and encourage academic achievement and civic responsibility BGC staff will identify service projects for youth. Boys and Girls Club elements focused on positive youth development BGC staff and volunteers will maintain a mentoring caseload of up to five youth	Character and Engagement Number of youth will attend a one-hour orientation to community service (behaviorally referred and general members) Number of youth who participate in community service (behaviorally referred and general members) Collectively, youth perform 100 hours of community service quarterly. (25 youth conduct 400 hours of service in the community)	Character and Engagement Engaged/Involved in Community • Youth who participate in service projects report more knowledge of job skills, community leadership and occupational options. • Youth report feeling like they are contributing to their community. • 50% of members will indicate that they volunteer at least monthly.	Character and Engagement Club members will be engaged citizens, involved in the community and model strong character.

Logic Model: Goal 3: Increase healthy lifestyle choices among members of The Club

Inputs	Activities	Outputs	Outcomes	Impacts
Funding - Developers willing to take advantage of the incentive - Financial support (Board of Corrections grant, private funding) - Woodlake businesses providing program enhancements (food, etc.) Administration/Staffing - Administration of grant by City of Woodlake and Boys & Girls Club (BGC) - Staff time for program development and implementation -BGC bilingual staff who share a cultural background with youth Partnerships - Partners (school district, Family Resource Center, Woodlake Police, Family Healthcare Network, Tulare County Juvenile Probation) Site - City Community Center and Park	Health and Wellness BGC staff receive training about trauma- informed youth development, Triple Play, and Positive Actions. Triple Play (Mind, Body, Soul) activities focused on physical activity, nutrition, and relationships provided by BGC staff Positive Actions curriculum focused on substance abuse prevention and leadership components provided by BGC staff	Health and Wellness 25% of BGC operation time is focused on health and wellness activities. Number of staff trained and type of training Number of youth participating in Triple Play and number completing program (40 youth will participate in 10 sessions of Triple Play Body-Daily Challenges, 20 youth will attend 11 sessions of Triple Play Healthy Habits) Number of youth participating in Positive Actions and number completing program. (25 youth will participate in Positive Actions program)	Health and Wellness Healthy Diet:	Impacts Health and Wellness Club members will adopt a healthy diet, practice healthy lifestyle choices, and make a lifelong commitment to fitness.

Grantee Highlight:

The attached flyer provides a brief, one-page highlight related to the project's success over the grant cycle.



Great Futures Start Here.

Woodlake Boys & Girls Club





Members volunteer at the local Food Link.



Members volunteer to pick up trash in their local park.

Members volunteer at a community event.

About Us

Our Mission: "To enable all young people, especially those who need us most, to reach their full potential as productive, caring, responsible members of society."

Woodlake Club Highlights:

- We serve ages 13-18 with an average daily attendance of 49 members.
- Our members have volunteered 10,176 hours in the community since 2021

What Our Members Say

- 97% "I feel safe being myself at the Club"
- 98% "I can talk to an adult at the Club if I have a problem"
- 97% "My ideas count at the Club"

Programs + Activities

- Career Launch
- Community Service
- STEM
- Homework Support
- Personal Growth Programs
- Cooking and Garden Clubs

Appendices: A - D Attached

Appendix A

Woodlake - Age/Race/Gender Report 2021-2024 Organization Totals

					Other Ge			
Race	Fema	ale	Male	.	or Unk	nown	All	
African American	1	(0.13%)	4	(0.54%)	0	(0.00%)	5	(0.67%)
American Indian	0	(0.00%)	2	(0.27%)	0	(0.00%)	2	(0.27%)
Asian Americam	4	(0.54%)	1	(0.13%)	0	(0.00%)	5	(0.67%)
Hispanic/Latino	317	(42.66%)	293	(39.43%)	0	(0.00%)	610	(82.10%)
Other	24	(3.23%)	22	(2.96%)	0	(0.00%)	46	(6.19%)
White	35	(4,71%)	40	(5.38%)	. 0	(0.00%)	75	(10.09%)
Totals:	381	(51.28%)	362	(48.72%)	0	(0.00%)	743	

Age	Total	
6	10	
7	14	
8	16	
9	29	
10	28	
11	23	
12	23	
13	29	
14	76	
15	122	
16	108	and the second s
17	92	
18	101	
19	65	
20	5	
21	2	
Totals:	743	

Note: All percentages given are a percentage of the total number of members shown above.

2021-2024								
	The state of the s		Unduplic ated	Member	Sessions percent			
Activity Classification	Activity	Sessions		t	of total			
Character And Leadership Development	Community Service	2	2	2	· · · · · · · · · · · · · · · · · · ·			
Character And Leadership Development	Keystone	11	35	97				
Character And Leadership Development	Positive Club Climate	5	30	57	\$2000 BERNEY			
Character And Leadership Development	Serve Squad	464	543	4318				
Character And Leadership Development	Torch Club	19	92	231	وران دران دران دران دران دران دران دران د			
acter And Leadership Development Totals		501	555	4705	15%			
Education/Computer/Literacy	All around the world	9	45	120				
Education/Computer/Literacy	Book Club	37	67	296				
Education/Computer/Literacy	Building Club	9	30	68				
Education/Computer/Literacy	Club Cyber High	13	32	98				
Education/Computer/Literacy	Diplomas 2 Degrees	33	110	286				
Education/Computer/Literacy	DIY STEM	43	114	505				
Education/Computer/Literacy	Music Makers	11	37	106	***************************************			
Education/Computer/Literacy	My Future Tech Club	67	111	666	errierite (Paritire - Aliabanean en			
Education/Computer/Literacy	Photo club	16	50	143	~~~~**********************************			
Education/Computer/Literacy	Power Hour	467	537	11623	***************************************			
Education/Computer/Literacy	S.T.E.M	82	152	1260	**************************************			
Education/Computer/Literacy	Summer Brain Gains	15	65	191	anging ni digaran, gayay			
Education/Computer/Literacy	Tech Program	15	37	186				
Education/Computer/Literacy	Technology: Computer Science	18	68	254				
Education/Computer/Literacy	Technology: Digital Literacy Essent	den marie de la companya de la comp	26	43	***************************************			
Education/Computer/Literacy	Ultimate Journey	33	 88	487	W. 1862-1872-1974-1974-1974-1974-1974-1974-1974-1974			
Education/Computer/Literacy	Zoo Animals	40	57	362	\$100 \$100 \$100 \$100 \$100 \$100 \$100 \$100			
Education/Computer/Literacy Totals:		911	597	16694	28%			
General Attendance	General Attendance	797	703	22450				
General Attendance Totals:	A	797	703	22450	25%			
Health And Life Skill's	Camping c:lub	15	49	235	<u>L</u> 7.			
Health And Life Skills	Club Chef	22	99	351	en in			
Health And Life Skills	Culture Club	14	54	166	***************************************			
Health And Life Skills	Garden Club	52	144	323	et de la company de la communicación de la com			
Health And Life Skills	Passport to Manhood	44	64	400				
Health and Life Skills	Positive Actions	121	259	1307				
Health And Life Skills	SMART Girls	17	259 26	140				
Health And Life Skills	SMART Moves	31	80	400				
Health And Life Skills	Smart Moves 13+	18	51	253	***************************************			
Health And Life Skills	Triple Play Daily Challenges	96	144	1913	and the state of t			
Health And Life Skills	Triple Play Healthy Habits	56	124	652				
Health And Life Skills	Triple Play Leadership Clubs	16	124 49	147				
Health And Life Skills Totals:	0 a ma ma ma takta mata ma	502	49 612	6287	150/			
Life & Workforce Readiness	CareerLaunch	Secretarion and the second and the s	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	aunani vii maa maanaa aan mad	15%			
Life & Workforce Readiness	\$ 	70	230	814				
Life & Workforce Readiness Totals:	Money Matters	19	90	297	20/			
	F:-Id T-i	89	292	1111	3%			
Offsite Activities	Field Trips	1	14	14	manner og production of the contraction of the cont			
Offsite Activities Totals:	Company All Charles	1	14 75	14				
Sports, Fitness And Recreation	Game Day All Stars	17 10	75 50	300				
Sports, Fitness And Recreation	Triple Play: Social Recreation	19	59	202	***************************************			
Sports, Fitness And Recreation	Triple Play Gym	199	398	3479	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
Sports, Fitness And Recreation Totals:		235	405	3981	7%			
The Arts	Art Appreciation	49	95	531				
The Arts	Club Art Works	126	146	1886	***************************************			
The Arts	Club Design	11	31	99	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			
The Arts	Origami Club	21	37	385	erencere transportation and the second se			
The Arts Totals:	<u> </u>	207	194	2901	6%			
Unit Totals:	1	3243	972	57032	100%			

			 The state of the s
Academic Achievement	37%		
Healthy Lifestyles	23%		
Good Character	15%		
General Attendance	25%	transi (ingga bigatiyatiya yana inana unu unu manana - ima in 1996	
	100%		

Appendix C - Club Experience Benchmark to National BGCA

Benchmark Report, Boys & Girls Club of Woodlake 2024,Compare to National Measure(s): Club Experience

Demographic Filters: 7th, 8th, 9th, 10th, 11th, 12th grades

Response Count	13 to 15 Years Old	16 Years and Older	
# of Member Responses	10 2		
Club Experience Measures			
Clab Experience measures			
% of Optimal Responses		,	
Overall Club Experience	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	80%	89%	
National	55%	75%	
Safe, Positive Environment	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	80%	89%	
National	75%	87%	
Emotional Safety	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	100%	89%	
National	82%	90%	
Physical Safety	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	80%	89%	
National	77%	88%	
Supportive Relationships	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	67%	85%	
National	51%	71%	
Adult Connections	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	100%	90%	
National	77%	87%	
Peer Connections	13 to 15 Years Old	16 Years and Older	
Boys & Girls Club of Woodlake	56%	85%	
National	44%	63%	

Fun and Belonging Boys & Girls Club of Woodlake National	13 to 15 Years Old 90% 65%	16 Years and Older 95% 81%
Fun Boys & Girls Club of Woodlake National	13 to 15 Years Old 100% 66%	16 Years and Older 95% 79%
Sense of Belonging Boys & Girls Club of Woodlake National	13 to 15 Years Old 80% 71%	16 Years and Older 95% 84%
Recognition Boys & Girls Club of Woodlake National	13 to 15 Years Old 80% 64%	16 Years and Older 89% 80%
Encouragement Boys & Girls Club of Woodlake National	13 to 15 Years Old 90% 71%	16 Years and Older 84% 84%
Influence Boys & Girls Club of Woodlake National	13 to 15 Years Old 60% 65%	16 Years and Older 90% 79%
Opportunities and Expectations Boys & Girls Club of Woodlake National	13 to 15 Years Old 80% 72%	16 Years and Older 89% 84%
Opportunities Boys & Girls Club of Woodlake National	13 to 15 Years Old 60% 70%	16 Years and Older 89% 82%
Expectations Boys & Girls Club of Woodlake National	13 to 15 Years Old 80% 77%	16 Years and Older 95% 87%

Appendix D - Trend Outcomes Report - Woodlake

Trend Report, Boys & Girls Club of Woodlake 2020-2024, Measure(s): Academic Success,Good Character & Citizenship,Healthy Lifestyles

Demographic Filters: 13 to 15 Years Old, 16 Years and Older

On Track to Graduate Item

Response Count # of Member Responses	2022 21	2023 47	2024 30
Academic Success Measure			
% of On Track/ On Track with some risk Responses			
Measure On Track to Graduate From High School (5th to 12th Grade Only)	2022 67%	2023 68%	2024 57%
Academic Expectations Items			
% of High School & Beyond (Teen) Responses			
Item How far in school do you think you will get in school? (Teen)	2022 100%	2023 98%	2024 93%
% of 4 year College Degree or Greater Responses			
Item Expectation of Post Secondary Education Completion (Teen)	2022 43%	2023 43%	2024 41%
% of Important/Very Important Responses			
Item How important are the things you are learning in school going to be	2022	2023	2024
for you later in life?	75%	64%	50%
% of True/VeryTrue Responses			
Item I enjoy learning new things. I choose activities that push me to learn new things.	2022 95% 86%	2023 89% 87%	2024 97% 79%

% of 0 Days Skipped Responses

Item How many whole days have you missed school because you skipped	2022	2023	2024
or "cut"? (Last 4 Weeks)	76%	74%	67%
% of Mostly A's/Mostly B's' Responses			
Item What were your grades like last year?	2022 62%	2023 64%	2024 33%
% of Yes Responses	02/0	0 1,0	
	2022	2022	2024
Item Expect to Graduate High School (Youth & Teen)	2022 100%	2023 98%	2024 93%
% of On Grade Level Responses			
item	2022	2023	2024
On Grade Level for Age (5th to 12th Grade Only)	100%	100%	100%
Good Character & Citizenship Measures			
% of Optimal Responses			
Measure	2022	2023	2024
Integrity	52%	49%	53%
Concern for Others (Module)	62%	34%	38%
Concern for Community (Module)	30%	28%	23%
Integrity Item			
% of Agree/Strongly Agree Responses			
Item	2022	2023	2024
I feel like I can stand up for what I think is right, even if my friends disagree.	90%	85%	97%
Volunteering Items			
% of At least monthly Responses			

Club Based Service: Helped out at the Boys & Girls Club. Teen Volunteering: Volunteered in school, neighborhood, or	52%	61%	67%
community? (Teen Only)	67%	65%	63%
Concern for Others (Module) Items			
% of Agree/Strongly Agree Responses			
Item	2022	2023	2024
I try to help when I see people in need. When I make a decision, I try to think about how other people will be	100%	94%	88%
affected.	95%	87%	92%
I want to help when I see someone having a problem.	100%	89%	96%
Concern for Community (Module) Items			
% of Agree/Strongly Agree Responses			
ltem	2022	2023	2024
I spend time on projects with other people to help the community.	80%	74%	69%
I have done things to help people in my community.	95%	85%	92%
I believe that I can make a difference in my community.	85%	76%	85%
Healthy Lifestyles Measures			
% of Strong/Very Strong Responses			
Measure	2022	2023	2024
Physical Wellbeing (Physical Activity + Fruit & Veg Consumption)	38%	39%	27%
Avoidance of Risky Behavior (Smoking, Alcohol, Marijuana & Fighting)	95%	84%	74%
Physical Wellbeing Items			
% of 7 Days Physical Activity Responses			٧
Item During the past 7 days, on how many days were you physically active	2022	2023	2024
for a total of at least 60 minutes per day?	19%	22%	23%
% of 5 or More Days Physical Activity Responses			
Item	2022	2023	2024

Physically active for a total of at least 60 minutes on 5 or more days	33%	46%	47%
% of 3 or More Times Responses			
Item	2022	2023	2024
During the past 24 hours how many times did you, eat fruit?	33%	36%	40%
During the past 24 hours how many times did you, eat vegetables?	33%	34%	23%
During the past 24 hours how many times did you, drink 100% fruit			
juices such as orange, apple, or grape?	24%	13%	30%
During the past 24 hours how many times did you, drink water?	67%	68%	77%
% of 5 or More Fruits/Vegetables per Day Responses			
, where	2022	2022	2024
Item Total Fruit and Vegetable Consumption	2022	2023	2024
Total Fruit and Vegetable Consumption	38%	36%	37%
Risk Behavior (Teen Only) Items			
% of No Fights Responses			!
Item	2022	2023	2024
During the past 12 months, how many times were you in a physical			
fight?	90%	89%	83%
% of Abstained Responses			
Item	2022	2023	2024
Lifetime Cigarette Use	95%	89%	79%
Lifetime Alcohol Use	95%	84%	67%
Lifetime Marijuana Use	100%	82%	77%
Lifetime Illicit Use of Prescription Pain Medicine (Module)	No Data	No Data	93%
Lifetime Inhalant Use (Module)	No Data	No Data	92%
Lifetime Sexual Activity	100%	82%	86%
Current Use of Cigarette (Last 30 Days)	100%	98%	97%
Current Use of Alcohol (Last 30 Days)	100%	95%	79%
Current Binge Drinking (Last 30 Days) (Module)	No Data	No Data	81%
Current Use of Marijuana (Last 30 Days)	100%	91%	78%
Current Use of Vapor Product (Last 30 Days) (Module)	No Data	No Data	92%
Current Use of Cigars, Cigarillos, or Little Cigars (Last 30 Days)			
(Module)	No Data	No Data	92%
Current Use of Chewing Tobacco, Snuff, or Dip (Last 30 Days)			
(Module)	No Data	No Data	93%

Current Cigarette Use by Members who have Smoked in their Lifetime Current Vanor Bradust Use by Members who have Vanod in their	N/A	80%	83%	
Current Vapor Product Use by Members who have Vaped in their Lifetime (Module)	No Data	No Data	60%	
% of Not Currently Sexually Active Responses				
Item	2022	2023	2024	
Currently Sexually Active (Last 3 Months) (Module)	100%	100%	93%	
% of Did Not Have Sex Before Age 13 (includes never had sex) Responses				
Item	2022	2023	2024	
Sexual Activity Before Age 13	100%	100%	97%	
% of Did Not Use Alcohol or Drugs Responses				
Item	2022	2023	2024	
Alcohol or Drug Use Before Last Sexual Intercourse (Among Currently Sexually Active Members) (Module)	No Data	No Data	N/A	
% of Did Use Condom Responses				
Item	2022	2023	2024	
Condom Use During Last Sexual Intercourse (Among Currently				
Sexually Active Members) (Module)	No Data	No Data	N/A	