Juvenile Justice Crime Prevention Act

and

Youthful Offender Block Grant

March 2018
STATE OF CALIFORNIA – EDMUND G. BROWN, GOVERNOR
BOARD OF STATE AND COMMUNITY CORRECTIONS

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The Chair of the Board is a full-time paid position appointed by the Governor and subject to Senate Confirmation

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A community provider of rehabilitative treatment or services for adult offenders appointed by the Speaker of the Assembly

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A community provider or advocate with expertise in effective programs, policies and treatment of at-risk youth and juvenile offenders appointed by the Senate Committee on Rules

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Communications Director ........................................................................... Tracie Cone
General Counsel ......................................................................................... Aaron Maguire
Deputy Director, Corrections Planning & Grant Programs ......................... Mary Jolls
Field Representative, Corrections Planning & Grant Programs ................. Kimberly Bushard
Associate Governmental Program Analyst ................................................... Vicki Ulrich

* Board member composition is pursuant to Penal Code 6025
# Table of Contents

<table>
<thead>
<tr>
<th>County</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Summary</td>
<td>i</td>
</tr>
<tr>
<td>Alameda</td>
<td>1</td>
</tr>
<tr>
<td>Alpine</td>
<td>7</td>
</tr>
<tr>
<td>Amador</td>
<td>12</td>
</tr>
<tr>
<td>Butte</td>
<td>20</td>
</tr>
<tr>
<td>Calaveras</td>
<td>37</td>
</tr>
<tr>
<td>Colusa</td>
<td>41</td>
</tr>
<tr>
<td>Contra Costa</td>
<td>47</td>
</tr>
<tr>
<td>Del Norte</td>
<td>54</td>
</tr>
<tr>
<td>El Dorado</td>
<td>64</td>
</tr>
<tr>
<td>Fresno</td>
<td>68</td>
</tr>
<tr>
<td>Glenn</td>
<td>79</td>
</tr>
<tr>
<td>Humboldt</td>
<td>81</td>
</tr>
<tr>
<td>Imperial</td>
<td>84</td>
</tr>
<tr>
<td>Inyo</td>
<td>93</td>
</tr>
<tr>
<td>Kern</td>
<td>106</td>
</tr>
<tr>
<td>Kings</td>
<td>113</td>
</tr>
<tr>
<td>Lake</td>
<td>125</td>
</tr>
<tr>
<td>Lassen</td>
<td>133</td>
</tr>
<tr>
<td>Los Angeles</td>
<td>141</td>
</tr>
<tr>
<td>Madera</td>
<td>160</td>
</tr>
<tr>
<td>Marin</td>
<td>174</td>
</tr>
<tr>
<td>Mariposa</td>
<td>186</td>
</tr>
<tr>
<td>Mendocino</td>
<td>192</td>
</tr>
<tr>
<td>Merced</td>
<td>198</td>
</tr>
<tr>
<td>Modoc</td>
<td>200</td>
</tr>
<tr>
<td>Mono</td>
<td>206</td>
</tr>
<tr>
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<td>211</td>
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<tr>
<td>Napa</td>
<td>219</td>
</tr>
<tr>
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<td>225</td>
</tr>
<tr>
<td>Orange</td>
<td>231</td>
</tr>
<tr>
<td>Placer</td>
<td>245</td>
</tr>
<tr>
<td>Plumas</td>
<td>251</td>
</tr>
<tr>
<td>Riverside</td>
<td>261</td>
</tr>
<tr>
<td>Sacramento</td>
<td>268</td>
</tr>
<tr>
<td>San Benito</td>
<td>274</td>
</tr>
<tr>
<td>San Bernardino</td>
<td>280</td>
</tr>
<tr>
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<td>287</td>
</tr>
<tr>
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<td>299</td>
</tr>
<tr>
<td>San Joaquin</td>
<td>309</td>
</tr>
<tr>
<td>San Luis Obispo</td>
<td>322</td>
</tr>
<tr>
<td>San Mateo</td>
<td>326</td>
</tr>
<tr>
<td>Santa Barbara</td>
<td>339</td>
</tr>
<tr>
<td>Santa Clara</td>
<td>349</td>
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<td>Santa Cruz</td>
<td>352</td>
</tr>
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<td>Shasta</td>
<td>359</td>
</tr>
<tr>
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<td>366</td>
</tr>
<tr>
<td>Siskiyou</td>
<td>368</td>
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<td>377</td>
</tr>
<tr>
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</tr>
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<td>436</td>
</tr>
<tr>
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<td>439</td>
</tr>
<tr>
<td>Yolo</td>
<td>447</td>
</tr>
<tr>
<td>Yuba</td>
<td>454</td>
</tr>
<tr>
<td>Appendix A</td>
<td>A-1</td>
</tr>
<tr>
<td>Appendix B</td>
<td>A-6</td>
</tr>
</tbody>
</table>
Executive Summary

This is the annual report providing a combined presentation of information on the Juvenile Justice Crime Prevention Act (JJCPA) and the Youthful Offender Block Grant (YOBG). This newly combined report is mandated by Assembly Bill 1998 (Chapter 880, Stats. 2016). In prior years, counties submitted separate reports for JJCPA and YOBG, and the Board of State and Community Corrections submitted those to the Governor and Legislature. AB 1998 also requires all California counties to submit an annual report to the BSCC that provides specified data elements and identifies how JJCPA and YOBG funds were spent in the preceding fiscal year. Following this Executive Summary is a presentation of the reports as they were submitted by each county.

In 2014, AB 1468 (Chapter 26) established the Juvenile Justice Data Working Group (JJDWG) within the BSCC to review the JJCPA and YOBG programs and recommend options for streamlining and consolidating the current requirements without “…sacrificing meaningful data collection.” Enactment of AB 1998, among other things, codified several recommendations made by the JJDWG. The most significant changes resulting from this legislation are described below.

Annual Plans
- Annual plans for JJCPA and YOBG are combined and submitted to the BSCC each year by May 1. These plans describe all programs, placements, strategies, services, and system enhancements that will be supported with JJCPA and/or YOBG funds in the upcoming fiscal year.
- Counties are no longer required to include a proposed budget in their annual plans.
- Consistent with YOBG requirements, the JJCPA component of the annual plan no longer requires Board of Supervisors’ approval.
- Annual plans no longer require BSCC approval. However, all annual plans are posted on the BSCC website and can be viewed at http://www.bscc.ca.gov/s_cpgp1718countyjjcpayobgplans.php.

Year-end Expenditure & Outcome Reports
- Annual year-end reports for JJCPA and YOBG are now combined and are due to the BSCC by October 1 of each year.
- Annual year-end reports describe programs, placements, services, strategies and system enhancements that were funded through either program during the preceding fiscal year, including identification of any programs that were co-funded by JJCPA and YOBG. Reports include line item budget detail.
- In addition to expenditure information, annual year-end reports include countywide figures for specified juvenile justice data elements available in existing statewide juvenile justice data systems. Reports also include a summary or analysis of how grant-funded programs have or may have contributed to, or influenced, the countywide data that is reported. These revised reporting requirements direct counties to report data on their entire juvenile justice population and to describe how their use of JJCPA and YOBG funds has, or may have, impacted the trends seen in that data.
Brief History of the Juvenile Justice Crime Prevention Act

The JJCPA was created by the Crime Prevention Act of 2000 (Chapter 353) to provide a stable funding source for local juvenile justice programs aimed at curbing crime and delinquency among at-risk youth and juvenile offenders. (See Government Code section 30061(b)(4), included as Appendix A.)

JJCPA funds are available to address a continuum of responses including prevention, intervention, supervision, and incarceration. State law requires that JJCPA-funded programs be modeled on strategies that have demonstrated effectiveness in curbing juvenile delinquency. Beyond that, counties have broad discretion in how they use JJCPA funds to support and enhance their juvenile justice systems.

To encourage coordination and collaboration among the various local agencies serving at-risk youth and young offenders, JJCPA requires a county Juvenile Justice Coordinating Council (JJCC) to develop and modify the county’s juvenile justice plan. The JJCC is chaired by the county’s chief probation officer and its members include representatives of law enforcement and criminal justice agencies, the Board of Supervisors, social services, education, mental health, and community-based organizations. The JJCC is required to meet at least annually to review and update the county juvenile justice plan.

JJCPA relies on a partnership between the state, local agencies and stakeholders. Local officials and stakeholders determine where to direct resources through an interagency planning process. The State Controller’s Office distributes the appropriated JJCPA funds to counties based on population. Local agencies and community-based organizations deliver programs and services. This partnership acknowledges the value the state places on local discretion and multiagency collaboration in addressing the problem of juvenile crime in California’s communities.

In FY 2016-17, statewide base allocation of JJCPA funds was $107,100,000. An additional $31,405,763 was allocated in FY 2016-17 based on revenue growth that occurred in FY 2015-16. Consequently, the total amount of funds available to counties through the JJCPA program in FY 2016-17 was $138.5 million.

Brief History of the Youthful Offender Block Grant Program

The YOBG Program was established in 2007 by SB 81 (Chapter 175) and was amended in 2009 by SBX4 13 (Chapter 22, Fourth Extraordinary Session). In 2016, further amendments were made by AB 1998. (See Welfare and Institutions Code (WIC) section 1950 et seq. included as Appendix B.)

The YOBG program, sometimes known as “juvenile realignment,” realigned certain youth in California’s juvenile justice population from state to county control. YOBG provisions prohibit counties from sending certain lower level offenders to the California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ). Youth who are no longer eligible for DJJ commitment are those who commit an offense that is not listed in WIC section 707(b) and is not a sex offense as set forth in Penal Code section 290.008(c). YOBG supports the concept that public safety is enhanced by keeping juvenile offenders close to their families and communities.
As provided by statute, “allocations from the Youthful Offender Block Grant Fund shall be used to enhance the capacity of county probation, mental health, drug and alcohol, and other county departments to provide appropriate rehabilitative and supervision services to youthful offenders subject [to the provisions of SB 81].” Within these general guidelines, counties have flexibility in how they use YOGB funds and counties use this flexibility to tailor YOGB-funded programs that fit local needs and priorities.

In recognition of the increased county responsibility for supervising and rehabilitating realigned youthful offenders, the state provides annual funding to counties through the YOGB program. In FY 2016-17, statewide YOGB funding was $134,278,548. An additional $6,813,456 was allocated in FY 2016-17 based on revenue growth that occurred in FY 2015-16. Consequently, the total amount of funds available to counties through the YOGB program in FY 2016-17 was $141.1 million.

Fiduciary Responsibility for JJCPA-YOGB

There is no competitive aspect to JJCPA or YOGB funding; each county receives an annual allocation based on the formulas prescribed in statute. For JJCPA, that formula is based on each county’s population. For YOGB, the formula gives equal weight to a county’s juvenile population and its juvenile felony dispositions. The California Department of Finance (DOF) is responsible for calculating the annual amount of JJCPA and YOGB funding to be allocated to each county. The DOF performs this calculation annually, following enactment of the State budget, using its own demographic information for the juvenile population and California Department of Justice data for juvenile felony dispositions. The State Controller’s Office is then responsible for remitting monthly allocations to each county according to the calculations provided by the DOF. The BSCC has no fiduciary role in the program.

JJCPA and YOGB are both part of the funding structure established in the 2011 Public Safety Realignment legislation which created the Local Revenue Fund of 2011. The Local Revenue Fund has a variety of subaccounts, including the Law Enforcement Services Account, which is the funding source for JJCPA and YOGB. The main revenue source for JJCPA is the Vehicle License Fee Fund. Any shortfall in that revenue source is made up by State Sales Tax revenue. The main revenue source for YOGB is State Sales Tax. Any shortfall in that revenue source is made up by the Vehicle License Fee Fund.

The combined total funding available to counties through the JJCPA and YOGB programs in FY 2016-17 was $279,597,767. The following pages provide each county’s description of how they spent those funds.
JJCPA-YOBG
County Expenditure and Data Reports

As Submitted October 1, 2017
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Alameda**

#### 1. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>JJCPA-Community Probation</th>
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**ISF- Internal Services Fund**
- $147,524

**ISF- (Interest Received- JJCPA)**
- $39,540

**TOTA:**
- $3,150,308

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Community Probation Program offers enhanced program services for boys and girls, which integrates the work of Deputy Probation Officers, local law enforcement agencies and other youth-service agencies such as schools, recreation departments and community-based organizations. These collaborative efforts enable a multi-disciplinary team to solve problems by: 1) working with clients and their families, 2) monitoring compliance with probation conditions by increased contacts with random evening visits, and 3) ensuring minors pay restitution to victims and complete community service orders. Probation staff is assigned to service specific geographic areas in partnership with community policing areas. The Deputy Probation Officer works in the community where satellite offices are available in various schools and community-based organizations.

The goal of Community Probation is to marshal the resources of the client’s family, school and neighborhood to optimize preventive services and eliminate behaviors leading to chronic delinquency. The Community Probation team assumes a non-traditional, proactive role, working non-traditional hours to assist the client in developing the skills to become successful in meeting the expectations of their probation. Deputy Probation Officers provide services in Alameda, Albany, Berkeley, Castro Valley, Dublin, Emeryville, Fremont, Hayward, Livermore, Pleasanton, Oakland, San Leandro, San Lorenzo, Ashland/Cherryland, and Union City in Alameda County, with a maximum caseload of 50 youth at any given time. Youth supervised by Deputy Probation Officers assigned to the Community Probation Program participate in a broad range of pro-social activities, such as educational and recreational field trips and community service. In an effort to provide holistic services, youth and their families receive concrete funds to address some of their immediate needs, including transportation, food, utilities, and housing. Youth in Alameda County Probation are assessed using The Youth Level of Service/Case Management Inventory™ (YLS/CMI™), prior to disposition. The YLS/CMI is a risk/needs assessment and a case management tool combined into one convenient system. The YLS/CMI helps probation officers, youth workers, psychologists, and social workers identify the youth’s major needs, strengths, barriers, and incentives; select the most appropriate goals for him or her; and produce an effective case management plan. Youth with Medium Risk Results are referred to the JJCPA Community Probation where caseloads are approximately 35-45, there is more contact between Deputy Probation Officers and youth, and special services available to clients. The Community Probation Program has been operating for 16 years and data consistently show that youth participating in Community Probation have significantly better outcomes than youth in comparison groups. Specifically, program data for the past 13 years show youth in JJCPA programs had significantly lower arrest, incarceration, and probation violation rates. They also had a significantly higher rate of completion of probation.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Family Preservation Unit (FPU) is an intensive supervision program. These youth must be at-risk of out-of-home placement. The primary goal of FPU is to provide alternative services to youth who would otherwise be placed out of their homes. FPU works with the community to deliver programs and resources to improve family relations, academic performance, vocational performance, and to prevent further law violations. Participating youth receive Multi-Systemic Therapy, Intensive Case Management (ICM) and Wraparound services. FPU probation officers also provide linkages to outpatient drug treatment, parenting classes and gang prevention services. Research shows that community-based services are often more effective than traditional residential placement facilities in achieving better outcomes for troubled youth, most notably in reducing the likelihood of repeat offenses. Family Preservation assesses the therapeutic needs of clients and refers them to appropriate programs in the community that will best fit each youth.

The Family Preservation Unit (FPU) was developed to insure that reasonable efforts are made to retain youth in the community, before out-of-home placement is considered. Deputies provide intensive supervision and work with community resources to improve family relations, academic performance, and parent education. Youth assigned to FPU are at moderate risk of reoffending in the community. The minor and their family are in need of wraparound services, which is often due to high family dysfunctionality. The youth is often at imminent risk of removal from the home, having issues in school and/or performing poorly, and they often have substance abuse issues. In an effort to provide holistic services, youth and their families receive concrete funds to address some of their immediate needs, including transportation, food, utilities, and housing.

Additionally, Collaborative Court is also maintained under FPU. The purpose of Collaborative Court is to divert mentally ill youth from the juvenile justice system by linking families with individualized mental health treatment services, educational and vocational opportunities, and other community supports. The funds utilized allow for services crucial to the stabilization of the family unit, which are otherwise unaffordable or inaccessible to the family. The funds also provide transportation to and from school, programs and other pro-social functions. The funding encourages the family to take advantage of and participate in pro-social activities in the community, as well as to provide therapeutic services.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Alameda County Probation Department Intensive Supervision Unit (YOBG) is committed to preserving, strengthening and assisting families within their communities. Youth and families are provided with community based services and interventions, as well as, intensive supervision services to include monthly contact by the probation officer up to three times per month. Deputy Probation Officers (DPO), supervised by Unit Supervisors, provide Intensive Probation Supervision for youth whose overall total risk level on the Youth Level Services/Case Management Inventory (YLS/CMI) is High or Very High and youth returning from DJJ commitment. DPOs work with youth and their families to develop case plans that target the risks identified in the YLS/CMI. DPOs supervise youth within the County with caseloads of approximately 20-30 youth, to ensure increased contact. DPOs refer youth to mentoring groups and workshops on a variety of life skill topics (personal organization, personal care/hygiene, social etiquette, budgeting). DPOs occasionally provide supervised pro-social activities including college tours and educational field trips. The DPOs also collaborate with a Behavioral Health Clinician from our County’s Behavioral Health Care Services Agency, who assists in identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team meetings with the youth, parents, mental health, school, probation and community partners involved with the youth. Each probation unit utilizes the behavioral health clinician who provides consultations, treatment plans and multi-disciplinary team (MDT’s) meetings. The goal of the Intensive Supervision Program is to marshal the resources of the minor’s family, school, and neighborhood to address those factors that will most likely result in recidivism, if not addressed. Suitable youth from the Intensive Supervision program are allowed to participate in contractual services funded through the JJCPA Community Probation Program including multi-disciplinary teams. These collaborative efforts enable a multi-disciplinary team to solve problems by: 1) working with clients and their families, 2) monitoring compliance with probation conditions by increased contacts with random evening visits, and 3) insuring minors pay restitution to victims and complete community service orders. The Alameda County Probation Department Intensive Supervision Unit also organizes and provides pro-social activities for our youth. Pro-social activities are a staple in our program as we strive to expose our youth to the arts while giving them the opportunity to travel outside of their local living environment to engage in a variety of new activities. One such activity occurred on December 3, 2016, where we sponsored and chaperoned youth to the Lion King musical, San Francisco, California. Prior to the musical, the youth were also treated to lunch at a popular, local restaurant. The youth had a great time and had the opportunity to be enriched by the arts, culture, theater, travel and more! The Intensive Supervision Unit is currently planning to provide our youth with hygiene kits! We determined there was a need for basic health and beauty products, such as: soap, toothpaste, mouth wash, dental floss, foot powder, finger nail clippers, etc. As such, we will be delivering hygiene kits to our youth in September 2017!
### 4. Program, Placement, Service, Strategy, or System Enhancement

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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $ 653,097 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Camp Wilmont Sweeney is a 24-hour Camp facility for Alameda County’s delinquent male youth who range in age from 15 through 19. Individualized treatment plans are developed for each youth with goals related to specific behavioral and educational needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Services Agency (for medical and mental health care) and a myriad of community organizations, which help to provide: parent education and support groups, vocational programming and job readiness training/placement, structured recreational and social activities and planned, supervised outings. The goal of Camp Sweeney is to marshal the resources of the minor’s family, school, and neighborhood to address those factors that will most likely result in recidivism, if not addressed. Suitable youth from Camp Sweeney participate in contractual services that are also funded through the JJCPA Community Probation Program. The DPOs also assist in programming, refer camp youth to Cognitive Behavior Treatment, and transition aftercare service planning. Some of our successes have included Cognitive Behavior Treatment which is funded by JJCPA. The program has addressed gang rivalry issues allowing youth at camp in opposing gangs to co-exist at camp in a productive environment. In addition, the Oakland Police Department has a “Cease Fire” categorization for wards at risk of engaging in violence or being a victim of violence. Cease Fire is a data-driven violence-reduction strategy coordinating law enforcement, social services, and the community. The major goal is to reduce gang/group-related homicides and shootings. Once someone is identified of being at-risk, they are offered preventative services. Through the funding provided, our Cognitive Behavioral provider has supported youth identified through Cease Fire to transition home with additional support throughout their camp program. Youth exiting camp transition into aftercare and receive the services from the Intensive Supervision Unit which is also funded under YOBG. These services include mentoring groups and workshops on a variety of life skill topics (personal organization, personal care/hygiene, social etiquette, budgeting). The DPOs also collaborate with a Behavioral Health Clinician from our County’s Behavioral Health Care Services Agency, who assists in identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team meetings with the youth, parents, mental health, school, probation and community partners involved with the youth. Each probation unit utilizes the behavioral health clinician who provides consultations, treatment plans and multi-disciplinary team (MDT’s) meetings. Suitable youth released from Camp Sweeney are also allowed to participate in contractual services funded through the JJCPA Community Probation Program including multi-disciplinary teams.
## 5. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:**

YOBG - The Transition Center (Re-entry or Aftercare Services)

**Expenditure Category:**

Re-Entry or Aftercare Services

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<td>Community Based Organizations:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $431,602

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Established in 2009, the Transition Center enables providers to exchange critical information with parents and youth to improve coordination of Probation, Health/Mental Health and Education services during detention, upon release, and at post-release. The Probation Department utilizes a family focused trauma-informed approach to strengthening the capacity of the Transition Center to develop “warm hand-offs” and promote continuity of care. At the Transition Center, a Deputy Probation Officer supervised by a Unit Supervisor, meets with youth returning from Detention (including youth returning from the Division of Juvenile Justice) and Placement and their parent/caregivers and provides an overview of the Probation Supervision process, terms and conditions. A Specialist Clerk II provides youth, parent/caregivers administrative services, and information to help them navigate the Juvenile Justice Center and other community resources. With City of Oakland Measure Z and Measure Y Oakland Unite funding, the Transition Center has provided support to over 4,300 youth easing their transition to probation supervision, schools, health providers, and community-based organizations. Key to strengthening infrastructure at the Transition Center is improving its capacity to more effectively access youth support needs at intake and as they transition, link them to available benefits that enable their successful reentry. The goal of the Transition Center is to marshal the resources of the minor’s family, school, and neighborhood to address those factors that will most likely result in recidivism, if not addressed. Youth receive assessment-driven services, utilizing the Youth Level Services/ Case Management Inventory (YLS/CMI). The DPOs work with youth and their families to develop case plans that will target the risks/needs identified in the YLS/CMI. The Transition Center partners include: Behavioral Health, Oakland Unified School District, Alameda County Office of Education, and Public Health. Positions funded by YOBG at the Transition Center include: one full-time Unit Supervisor at 50%, one Deputy Probation Officer III at 100%, one Specialist Clerk II at 100%, and one Clerk II position at 100%.
Alameda: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Alameda

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

JJCPA programs within the Alameda County Probation Department (ACPD) have consistently had lower rates of arrest and incarceration when compared to youth in a reference group over the past 15 years (FY 15/16, 9.8% decrease in violent arrests and 22.9% decrease in violent sustained petitions). JJCPA/YOBG programs in Alameda County specifically target youth under probation supervision in the community, those youth at imminent risk of removal from their homes, youth needing intensive supervision and youth returning from DJJ. ACPD also provides re-entry services to youth at our residential camp program and youth released from custody at Juvenile Hall. By targeting these populations, ACPD has been committed to expanding and building support services aimed to improve system changes that impact youth who are at-risk juveniles, juvenile offenders, and their families. In addition, JJCPA/YOBG has helped ACPD broaden our array of services to reduce the number of youth in out-of-home placements, to provide the least restrictive level of placement, when out-of-home placement is necessary; and promote family preservation and family reunification.

Alameda County is the seventh most populous county in California with a population of approximately 1,510,271 residents. The County consists of 14 incorporated cities and several unincorporated communities. Oakland is the seat of County government and the largest city. The County is racially/ethnically diverse. The youth population (age 10-17) of the County is approximately 149,857 or 10 percent of the total population. Youth living in blighted low-income neighborhoods are generally considered to be at higher risk for involvement in delinquency and Alameda County is no exception. The majority of youth referred to ACPD are from Oakland (40%) and Hayward (16%). Similarly, youth on formal supervision are more likely to reside in Oakland and Hayward, 48% and 17% respectively.

In 2016, there were 1,816 arrests by police in Alameda County. This represents a 7% decline in arrests from the previous year when there were 1,966 arrests. Of the 1,816 arrests reported by police in 2016, misdemeanor arrests accounted for 852 (47%), felony arrests for 815 (45%), and status arrests 149 (8%). There were 1,769 referrals to the Alameda County Probation Department. Of the 1,769 referrals, 830 (47%) petitions were filed, 513 (29%) of cases were closed, 393 (22%) diversions were made, 18 (1%) of cases were transferred, seven (<1%) were placed on 654 informal probation, and the remaining 8 (<1%) were direct files to adult court. The Alameda County Probation Department (ACPD) has a broad array of youth services resources that specifically target at-risk juveniles, juvenile offenders, and their families. ACPD contracts with numerous agencies that work together as the Delinquency Prevention Network (DPN). In FY2015, the DPN served 1,975 youth 530 (26.8%) of which were on probation. In 2016, of the 830 petitions filed, 371 (45%) were new petitions (juveniles who were not currently supervised), while the remaining 459 (55%) were for subsequent petitions (juveniles who were currently being supervised). The majority of petitions were filed against males 687 (83%), while the remaining petitions were filed against females 143 (17%). The greatest percentage of petitions were filed against African-American youth 531 (64%) compared to 198 (24%) for Latino youth, 43 (5%) for White youth, 39 (5%) for Asian and Pacific Islander youth, and 19 (2%) for youth with an unknown racial/ethnic group. The majority of petitions filed resulted in a youth being placed on wardship probation, 691 (83%). Of those youth placed on wardship probation, 528 (76%) were placed in their own home or the home of a relative, 95 (14%) were placed in a private facility, 38 (5%) were placed in a secure county facility, 27 (4%) were placed in an “Other” facility, and the remaining 3 (<1%) were committed to the Department of Juvenile Justice.

Youth in Alameda County Probation are assessed using The Youth Level of Service/Case Management Inventory™ (YLS/CMI™), prior to disposition. The YLS/CMI is a risk/needs assessment and a case management tool combined into one convenient system. The YLS/CMI helps probation officers, youth workers, psychologists, and social workers identify the youth’s major needs, strengths, barriers, and incentives; select the most appropriate goals for him or her; and produce an effective case management plan. The results of the risk/needs assessment, in addition to other relevant facts, are considered in making a recommendation to the Court regarding Probation in the minor’s home, placement in Camp, or a Placement facility.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Alpine

1. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Alpine Kids |
| Expenditure Category: | Recreational Activities |

| Salaries & Benefits: | JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Services & Supplies: | | | |
| Professional Services: | | | |
| Community Based Organizations: | | $49,559 |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |

| TOTAL: | $ | - | $49,559 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program is geared toward “at-risk” children and teens in the communities of Alpine County. The atmosphere is always drug and alcohol free encouraging interaction between participants. Electronic devices are prohibited in an effort to promote conversation and inclusion. There are strict codes of conduct geared toward appropriate language, actions and dress for activities. There is a high number of Native and non-Native American participation in an effort to encourage the building of cultural bridges. Some of the activities that this program provided access to were; a county fair, health fair, museums, dinners, movies, Christmas show, bowling, swim center, story time, fishing, and Six Flags. Through this program, the cost of admission, food, and transportation is paid so the families can experience new and different activities. This program provides the youth activities that are available to them in the county but they may otherwise not be able to take advantage of. For the youth in Alpine County and their families to learn how to play together through drug and alcohol free outings helps them with peer pressure now and later in life. This program encourages families to enjoy positive time together. The program also provides opportunities for teens and families to expand their life experiences and become positive, productive members of the community.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Alpine

#### 2. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ - $ 20,455 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Alpine Mentoring program affords “at-risk” youth an opportunity to be matched with a caring adult in an effort to provide some stability in the child's life. The children involved in this project are typically from homes without a father figure or lack of strong parental guidance due to their caregiver's substance abuse. These youth may be “at-risk” of engagement in problem behaviors such as delinquency, drug use, teen pregnancy, or truancy because of a lack of supervision and adult role models. The mentoring program is designed to buffer these “at-risk” youth against risk factors while encouraging protective boundaries. Tahoe Youth and Family Services provide a Mentoring Project in order to decrease delinquent behavior and increase the capacity of Alpine County to provide an effective continuum of response to juvenile crime and delinquency. This is an evidence-based strategy used to provide individual mentoring, youth development clubs, youth prevention and recreational activities, in an effort to address “at-risk” juveniles in the county. Specific goals and objectives of the project is to recruit new members while sustaining mentor/mentee matches from 2016-17 as well as data collection, monthly recruitment and presentations. This year there will be continued training of mentors in juvenile delinquency issues, risk factors, positive youth development, healthy relationships, family strengthening and substance abuse prevention techniques.
Positive Behavior Interventions and Supports (PBIS) is a research based program that is built on a 3 tiered approach for preventing problem behaviors. Tier 1- Primary prevention is designed for all students in the school to create a positive school-wide culture so positive behaviors are taught and are reinforced and consistent. Tier 2- Secondary prevention includes additional interventions for students with "at-risk" behaviors who need more than primary prevention. This could include the "check-in check-out " option, small group intervention or behavior contracts. Diamond Valley School has been using the Tier 1 and 2 components of this program for the past 2 years. The training for Tier 3 was received last year. Tier 3- Tertiary prevention involves individualized interventions for students who exhibit serious behavior problems. Each student has a tailored support system of on-task behaviors for group lessons and is responsible for keeping track of their own behavior which includes the use of a behavior card. Negative behavior in school can impact a student for the rest of his or her life. PBIS is a school wide system of support that includes proactive strategies for defining, teaching, and supporting appropriate student behaviors to create a positive school experience. Positive environments promote better learning experiences as well as success. Positive environments in a school setting means less likelihood of truancy, dropout, or entry into the juvenile system. The target community is every student in Alpine County Unified School District with an emphasis on students in grade 3-8, ages 8-14. The system is designed to help students who are a "at-risk" receive the help and support through out their school day with all students to help increase each child's attachment to the school and community.

3. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 21,648

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Alpine

### 4. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Through a directive of the Alpine County Auditor, time-studies were a directive in order to capture hours spent by Alpine County Probation Department on the YOBG grant. The grant duties include attending Board of Supervisor meetings, facilitating RFPs, grant recommendations, reporting outcomes, noticing the grant in the newspaper, implementing the RFP reviews, securing grant applications, rating the proposals, communications with the Alpine County Counsel, submitting the contracts for grantees, auditing reports, authorizing payment, and reporting to YOBG. These funds are used to pay a portion of the staff to administer, organize, and distribute the funds to provide services to the community youth by the organizations receiving grant monies. These organizations will provide mentoring, recreational activities, and advocacy to the area youth. The organizations involved in providing the programs and activities to the youth are, Alpine Kids, Tahoe Youth & Family Services, and Alpine County Unified School District. Alpine County is a remote area with a population consisting of approximately 75% Native American. These programs are used to identify "at-risk" students and youth in an effort to avoid truancy and incarceration. The grant also paid for the RFP advertising.
Alpine: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Alpine

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Alpine County Probation has no Juvenile figures to report for the fiscal year of 2016/17. Youthful Offender Block Grant has afforded Alpine County with prevention programs to help our youth cope while living in a very remote area of California.

The total population of Alpine County is 1,071 permanent, year-round residents. Population in Alpine County continues to decline each year as job opportunities for local residents and new families are limited. Most employment in the county is either seasonal at winter resorts, county jobs, or a minimum 30 to 45 minute drive to South Lake Tahoe, California or Douglas County, Nevada. Due to lack of employment, some households in Alpine County have more than one family living in 4 and 5 bedroom houses. The total percentage of persons living below the federal poverty line in Alpine County is 19% compared to the national poverty rate of 13%. This includes 27.4% of those under age 18 and 10.1% of those ages 65 and over. The 2010 census lists Alpine County as a Frontier/Wilderness County, not large enough to be considered rural. There are 5 pockets of population; Bear Valley, Kirkwood, Markleeville, Woodfords, and Hun-a-leti. There are many isolated homes where juveniles cannot walk to visit friends or socialize. Cell phone service is scarce which means contact with outside areas is limited. Bear Valley is totally isolated from the rest of the county for the winter months when the highway is closed due to hazardous conditions. Hun-a-leti is a clustered area which has many children. It is also isolated because of lack of amenities. Hun-a-leti has no grocery store, no gas station, no restaurant, and no means of employment. Kirkwood is a seasonal community 20 miles from Woodfords/Markleeville. The population fluctuates from a large number of residents in the winter months to a few permanent residents the remainder of the year. There is one student who attends Diamond Valley School in Kirkwood. The student population of Alpine County Unified School District, the only school in Alpine County, is 48% Caucasian, 41% Native American, 7% Hispanic, and 4% two or more races. According to the California Department of Education in 2016-2017, 57.5% of Alpine County students were eligible to receive free or reduced lunches and were identified as "socio-economically disadvantaged. Native American foster youth are not counted by the state for the purposes of school funding which means that Alpine County's school has to report 0% foster youth and miss out on funding for those Native American youth in foster care. Again, Diamond Valley School is the only school in Alpine County, which consists of students from kindergarten through eighth grade. Residents of Bear Valley attend school in Calaveras County while high school students from the other communities are bussed either to South Lake Tahoe, California or Douglas County, Nevada through graduation. Alpine County is a very remote county in California. Only 5% of Alpine County is in private ownership due to small amounts of private land and expensive housing costs. Alpine County has extreme winters which makes travel sometimes impossible in the winter. It is a very mountainous region of the Sierras with wildlife abounding. It is a county of beauty and extremities which make living conditions hard for adults. Our youth need outlets, activities, mentoring, positive behavior interventions and support to develop coping skills for the outside world they see so little of. Alpine County's Juvenile population has benefited greatly from the Youthful Offender Block Grant supported programs which keeps the offender population low and at risk children busy with more productive positive activities and away from truant and criminal activities idle minds will be attracted to. One of the programs funded by YOBG is Alpine Kids which is an activity based program which enables the youth of Alpine County to engage in activities they may never have the opportunity to take part in if not for this program. It is a program which promotes positive socialization, respect, interaction with families and peers, while introducing them to other cultures, as well as providing them the ability to share their skills with others in a drug and alcohol free environment. It encourages family participation, without distraction of cell phones, radios, television, or other electronic devices. Tahoe Youth and Family is another program funded by the YOBGrant. It is a mentoring program modeled after Big Brother's/ Big Sisters as a delinquency prevention which guarantees the youth they will have someone to help them deal with day-to-day challenges while making them feel like they matter. The third and final program funded by YOBGrant is Alpine Unified School District's Positive Behavior Interventions and Support Program. This program targets students in grades K-8. This program is a three-tiered approach to preventing problem behavior such as truancy, bullying, negative, and aggressive behavior.
# Amador (8 total pages): Programs and Expenditures

## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Amador

### 1. Program, Placement, Service, Strategy, or System Enhancement

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**Other Expenditures (List Below):**

**TOTAL:** $151,913 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funds were utilized to pay the salaries and benefits of a juvenile probation officer assigned to collaborate with Amador County schools, community based organizations, and Health and Human Services. The juvenile probation officer addresses school truancy and disciplinary issues within Amador County’s seven elementary schools, three junior high schools, two high schools, and three alternative schools. The juvenile probation officer collaborates and refers youth to Nexus Youth and Family Services. These programs offer anger management, substance and abuse counseling, and counseling preventative services. Amador County Health and Human Services are utilized to refer youth for mental health and substance abuse counseling.
Amador County Probation has an interagency agreement with Amador County Behavioral Health to provide individual mental health counseling to youth with mental health needs. The mental health clinicians and the juvenile probation officers collaborate to ensure the youth receives mental health needs when transportation, access, and financial barriers exist. The type of youth referred for mental health counseling are felony and misdemeanor offenders, violent offenders, and offenders with a mental illness.
Amador County Probation has an interagency agreement with Amador County Behavioral Health to provide substance abuse group counseling to youth referred by the juvenile probation officers. The substance abuse counselors utilize the teen Matrix Model which consists of evidence-based techniques integrated into an approach that includes individual and group sessions, and separate parent and adolescent substance education groups. The expected benefit is to provide counseling to youth that normally do not have access to these services, and to assist in preventing future substance abuse issues.

### 3. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
## 4. Program, Placement, Service, Strategy, or System Enhancement

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</tr>
</thead>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Nexus Youth and Family Services provides the Aggression Replacement Therapy (ART) groups throughout the school year to youth referred by Amador County Probation. The juvenile probation officer collaborates with local schools, Health and Human Services, and parents to assess youth for the ART program. ART groups help to reduce negative behaviors, disciplinary action in the school setting, time on probation, and recidivism in the Juvenile Justice System. ART is a multi-modal intervention designed to alter the behavior of chronically aggressive youth. It consists of three components: skill streaming which is designed to teach a broad curriculum of pro-social behavior, anger control which is a method for empowering youth to modify their own anger responsiveness, and moral reasoning training which is to help motivate youth to employ the skills learned via the other components. The goals and expected benefits are to promote skill acquisition and performance, improve anger control, decrease the frequency of acting out behaviors, and increase the frequency of pro-social constructive behaviors.
### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>180 Degree You-Turn Program</th>
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<tr>
<td>Expenditure Category:</td>
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<table>
<thead>
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<tbody>
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<td>Services &amp; Supplies:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $ - $ 29,890 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Nexus Youth and Family Services provided the 180 Degree You-Turn Program to youth between the ages of 9 through 18 years of age identified as being high risk. They offered three different groups throughout the school year with 26 participants. The program encompasses group discussions, conflict resolution, education, leadership, community service, diversity, personal values, integrity and future goals. The Nexus Youth and Family Services' staff organized field trips designed to expose the program participants to a variety of experiences and opportunities which they were actively and cognitively engaged and challenged. During this reporting period, the field trips were to Ione Harvest Faire scarecrow contest, Holiday Toy Shop project, Sky High team building, camping at Lassen Volcanic National Park, three-day Youth Traffic Safety Summit in Anaheim, three-day REACH conference in Chico, Operation Care Color Run, Columbia College, and World of Wonders Science Museum.
### 6. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** AutoMon, LLC

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<thead>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $ 47,935 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Amador County Probation contracts with AutoMon, LLC to maintain the case management system and kiosk reporting system through the vendor's annual maintenance and escrow fees. The case management and kiosk systems allow the juvenile probation officer to track all aspects of the juvenile caseload. In addition, the Juvenile Assessment Intervention System (JAIS) is embedded in the case management system which is a juvenile assessment tool. The JAIS component classifies the youth as low, medium, or high risks. The assessment also identifies their needs to successfully complete probation and reduce recidivism; such as, mental health or substance abuse referrals, ART or 180 Degree You-Turn Program referral, and family counseling.
7. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Juvenile Probation Officer Safety Equipment |
| Expenditure Category: | Other Procurements |

<table>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $ 242 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Safety equipment was purchased for the juvenile probation officer.
Amador: Data Trend Analysis

<table>
<thead>
<tr>
<th>ANALYSIS OF COUNTYWIDE TREND DATA for:</th>
<th>Amador</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</td>
<td></td>
</tr>
</tbody>
</table>

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The focus of the Amador County Probation Department is primarily prevention driven. Identifying juveniles at risk and collaborating with our community based agencies has allowed the juvenile probation officer to access programs which focus acutely on the needs of the minor and their family. Referring minors and their families to programs such as Nexus ART and 180 Degree Upturn have proven to help enhance informal interaction with the Probation Department and law enforcement when engaging youth who are at risk within our community. Additionally, more creative dispositions prior to court involvement have been implemented prior to or at intake with the Probation Department. The Probation Department has a strong relationship with the school district as well and is very active with truancy prevention and referring families in need for services. In reviewing the year end statistical data for the 2016 year drawn from the State of California Department of Justice, it is evident these practices have been and continue to be successful. For example, there were 64 referrals made to the probation department in which only 21 were referred to the Court with the remaining 35 being handled by the Probation Department.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Butte

**1. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Boys and Girls Club of the North Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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<td>Services &amp; Supplies:</td>
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<td>Professional Services:</td>
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<td>Community Based Organizations:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tr>
<tr>
<td>Program Audit</td>
<td>$2,756</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td>$236,359</td>
</tr>
</tbody>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Boys & Girls Club operates expanded learning programs and activities for youth aged 12 to 18. Facilities provide safe and supervised environments where professional youth development staff guides more than 200 youth members each day in positive and life enhancing programs and activities. The three teen centers operate five days a week and often times on the weekend providing hours ranging from 20-30 hours a week during the school year and throughout the summer.

The Boys & Girls Club, under the direction of the BCPD provides staff services and related events to youth in and out of custody under the jurisdiction of Juvenile Court. Services to be provided included: workforce readiness, financial literacy, diversity programs, academic support, GED preparation, college exploration programs and tours, entrepreneurial opportunities, job skills training, health and wellness programs, relationship and resilience building programs, character and leadership development, service learning opportunities, arts and sports fitness and recreation programs. The Boys & Girls Club provides four (4) staff daily to facilitate activities at Juvenile Hall with each day of programming lasting 3-5 hours. These staff also facilitate three (3) service learning events quarterly for youth in custody. In addition, three (3) staff provide rotating facilitation from the communities of Chico, Oroville and Paradise. There are also designated staff in each community to support youth transition in Chico, Oroville and Paradise, and programs and services specifically designed to meet the Boys & Girls Clubs three priority outcome areas: Academic success-graduate from high school ready for college, trade school, military or employment. Good character and citizenship-Being an engaged citizen involved with the community register to vote and model strong character. Healthy lifestyles-adopt a healthy diet, practice healthy lifestyle choices, and make a lifelong commitment to fitness.
The MAP is an intensive collaborative project coordinated by the BCPD and funded in part by the JJCPA. This program is designed to help specified youthful offenders and their families regain or enhance their abilities to maintain the integrity of their families, while also being held appropriately accountable for their past and present behaviors.

The MAP is based upon a Court ordered Juvenile Hall commitment of 180 days for select youthful offenders. During the first 60 days, youth remain in custody with no opportunity for release. Between 60 days and 90 days, youth may be granted a Temporary Release (TR) to the parental participant at the discretion of the BCPD Probation Officer. Youth will be permitted to return home for pre-established periods of time, depending on the family's overall progress and other circumstances. The TR concept allows program flexibility. Should a youth have a setback in their program, custodial sanctions can be swiftly and efficiently delivered. Between day 90 and the conclusion of the program (day 180), youth are returned to their residences where intensive treatment continues.

Up to three program extensions may be imposed prior to informing the Court via a formal Violation of Probation notice. Each program extension extends the TR eligibility by two weeks but does not affect the original 180 day order from the Court.

The MAP was conceived of and instituted following an expressed need for improving local and direct rehabilitative services provided to youth in Butte County’s Juvenile Court. The program is based on a four component model whereby a collaborative service agreement exists between local education providers, probation services, psychological services and youth development providers.

Implementation of additional services will occur as the MAP develops, and as funding and staffing allow. Additional services may include vocational programs and training; work experience; family planning and STDs/AIDS awareness; pet therapy; and independent living skills programs. Additionally, the drug testing of juvenile participants is regular and random.

The MAP is designed to provide youth, their parents and/or guardians, and siblings with individualized and intensive assessment, supervision and services locally. The specific goals of this program are to hold youth appropriately accountable for delinquency, inappropriate social conduct and poor decision making; to use appropriate behavior and social skills through supervision, structure, counseling, instruction, role modeling, positive and negative reinforcements and other individualized strategy; to increase rates of successful completion and grants of probation, community service obligations and payments of restitution and fines; and to reduce the number of Butte County youth placed out of the area at residential facilities, reducing the cost associated with those placements.
### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Electronic Monitoring</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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<table>
<thead>
<tr>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ - $ 127,438 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The use of Electronic Monitoring lowers populations in Juvenile Hall. The BCPD is committed to expanding its Global Positioning Services (GPS) caseload by 15 youth to make the community of Butte County safer for its residents. This service provides youth with a highly structured supervision program in the community as an alternative to institutionalization. GPS offer cost effectiveness, a flexible sentencing alternative, an opportunity for immediate sanction, more intensive supervision, and increased community safety. A case plan and a detention release criterion are completed and utilized for evaluation on each youth prior to being considered for release back to the community. Moderate to high risk youth supervised with a Global Positioning Device have a greater likelihood of success.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD contracts with a risk/needs assessment provider to maintain a complete system of ongoing risk screening and needs assessments. BCPD staff is trained in using the risk/needs assessment tool to aid in making crucial decisions in classifying youth appropriately and to target interventions (Risk Principle). The BCPD has moved deeper into the implementation of EBP by developing case plans (Needs Principle) as well as analyzing how programs are delivered, and addressing gaps in services (Treatment Principle). By evaluating how well programs are delivered, the BCPD can continue to improve protocols and processes regarding the utilization of the tool in the future (Fidelity Principle). Using a risk/needs assessment tool has allowed the BCPD to better manage youth and streamline operations. This instrument provides greater validity, structure and consistency to the decision making process as it relates to risk and needs assessment. It also allows the BCPD to allocate resources more efficiently by targeting the most intensive interventions to the highest risk youth according to their individual needs. The utilization of a validated risk/needs assessment tool helps the BCPD effectively manage prevention services and, most important, reduce offender recidivism. Scientifically validated risk and needs assessment is the foundation of the modern juvenile justice system. It provides a before-and-after snapshot, indicating whether or not youth were helped while under the care of the BCPD.
## 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Mental Health Screening</th>
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<td>Expenditure Category:</td>
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**TOTAL:** $ - $ 2,160 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Psychological evaluations and psychological competency. Mental health screenings.
### 6. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | The Council for Boys and Young Men |
| Expenditure Category: | Gender Specific Programming for Boys |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | $ | 349 |
| Services & Supplies: |   |   |
| Professional Services: |   |   |
| Community Based Organizations: |   |   |
| Fixed Assets / Equipment: |   |   |
| Administrative Overhead: |   |   |
| Other Expenditures (List Below): |   |   |

**TOTAL:** $ - $ 349 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD implements The Council for Boys and Young Men, the gender-responsive circle model and intervention program developed by the One Circle Foundation. The One Circle Foundation promotes resiliency and healthy relationships in youth and communities with research-based, gender-responsive circle program models and best practices. The Council for Boys and Young Men is designed using EBP. It incorporates Motivational Interviewing, Cultural Responsivity, Strengths-Based approaches and Trauma-Responsive practices. Results from two studies conducted by Portland State University show significant increases in boys’ school engagement, positive impacts in boys’ masculinity beliefs, and a high rate of satisfaction amongst participants.

Water and snacks are provided in an effort to incentivize the programming, an essential key to achieving buy-in. Many of our youth come from lower socio-economic areas and may lack the resources necessary to bring their own drinks and snacks to the program. Nutrition is paramount to healthy development and will improve the ability of youth to participate and focus in these activities.
7. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $1,081

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD implements Girls Circle, the gender-responsive circle model and intervention program developed by the One Circle Foundation. The One Circle Foundation promotes resiliency and healthy relationships in youth and communities with research-based, gender-responsive circle program models and best practices. The Girls Circle program is designed using EBP. It incorporates Motivational Interviewing, Cultural Responsivity, Strengths-Based approaches and Trauma-Responsive practices. Studies in 2005 and 2007 revealed statistically significant improvement for girls in six long-term outcomes: an increase in self-efficacy, a decrease in self-harming behavior, a decrease in rates of alcohol use, an increase in attachment to school, an increase in positive body image, and increases in social support. Water and snacks are provided in an effort to incentivize the programming, an essential key to achieving buy-in. Many of our youth come from lower socio-economic areas and may lack the resources necessary to bring their own drinks and snacks to the program. Nutrition is paramount to healthy development and will improve the ability of youth to participate and focus in these activities.
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Recreational Activities

<table>
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Professional Services:
Community Based Organizations:
Fixed Assets/Equipment:
Administrative Overhead:

Other Expenditures (List Below):

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TOTAL: $ - $31,310 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD has developed a youth sports team named "The Defenders". The goal is to provide the youth with an opportunity to participate in approximately four different sporting events per year. In addition to coaching the teams, Probation Officers play on them with the youth. Studies indicate that formal youth mentoring programs can promote positive outcomes such as improved self-esteem, social skills and knowledge of career opportunities.

The primary goal of this program is to assist the youth in developing pro-social skills and competencies, replace aggression tendencies with more acceptable choices, and to provide opportunities to practice these newly acquired skills. Water and snacks are provided in an effort to incentivize the programming, an essential key to achieving buy-in. Many of our youth come from lower socio-economic areas and may lack the resources necessary to bring their own drinks and snacks to the program. Nutrition is paramount to healthy development and will improve the ability of youth to participate and focus in these activities.
### 9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Vocational Training</th>
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<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>$ 20,390</strong></td>
</tr>
</tbody>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD, in coordination with the BCOE Regional Occupational Program (ROP), has introduced a vocational training class in welding for longer-term commitment youth. The curriculum is developed by the BCOE/ROP welding instructor with the goal of readying participating youth for extended educational or vocational opportunities. Youth learn shop safety, project planning, and basic welding and metal manufacturing techniques. This project is designed to generate knowledge and evidenced-based vocational rehabilitation practices that improve employment rates, and quality of employment for youth. Other vocational training provided.
### 10. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Community Service</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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<td>Community Based Organizations:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $3,865

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD has adopted the local Riverbend Park, which youth and Probation Officers together work to restore and maintain. Duties include clean up sessions at least three times per year, as well as regular maintenance activities. Youth also work to eradicate graffiti in other local parks. This provides youth the opportunity to give back, improving their connections to the communities in which they live. Participating in the community helps youth develop pro-social skills and evaluations of programs that mentor youth have provided evidence that quality relationships can lead to positive outcomes. Water and snacks are provided in an effort to incentivize the programming, an essential key to achieving buy-in. Many of our youth come from lower socio-economic areas and may lack the resources necessary to bring their own drinks and snacks to the program. Nutrition is paramount to healthy development and will improve the ability of youth to participate and focus in these activities.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Butte**

**11. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td><strong>Services &amp; Supplies:</strong></td>
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<td><strong>Other Expenditures (List Below):</strong></td>
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<td><strong>TOTAL:</strong></td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Some of the Evidence-Based Practices the Probation has implemented are Courage to Change, Moral Reconciliation Therapy (MRT), and Strengthening Families. The Courage to Change program is an Interactive Journaling approach that offers a change-focused, participant-driven resource for effectively guiding targeted populations through the process of life change. MRT is an evidence-based systematic treatment strategy that seeks to decrease recidivism among juvenile and adult criminal offenders by increasing moral reasoning.
**12. Program, Placement, Service, Strategy, or System Enhancement**

Name of program, placement, service, strategy or system enhancement: Strengthening Families Program

Expenditure Category: Parenting Education

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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**TOTAL:** $ - $191,663 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD trains staff in the implementation of the Strengthening Families Program (SFP). The SFP is a nationally and internationally recognized parent and family strengthening program for high-risk as well as general population families. SFP is an evidence-based family skills training program and has been found to significantly reduce problem behaviors, delinquency and alcohol and drug use in youth. It also improves social competencies and school performance. The program is designed to decrease the maltreatment of children as parents strengthen the bond with their children and learn effective parenting skills. It was originally developed for substance abusing parents. A family meal is provided at each SFP session. Sharing a meal together can increase family well-being by encouraging communication and interaction and allowing families to bond together as a unit to provide reciprocal care, emotional support, hope, encouragement, and guidance. It provides...
### 13. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Job Readiness Training

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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</table>

**TOTAL:** $ - $4,697 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The BCPD Job Readiness program provides youth the ability to develop practical job skills, expand pro-social attitudes and opportunities, strengthen confidence to find employment, and cultivate meaningful community partnerships. Through this program, two Probation Officers teach youth to knit caps to donate to our local hospitals. The Butte Humane Society and SPCA teach juveniles how to train dogs using positive reinforcement and a clicker. The work with the animals helps youth gain a better understanding of how the Humane Society works and how they can serve their community. Chico Parks offers youth work sessions that provide an educational experience in habitat restoration, vegetation management, public issues and more. Through the Job Readiness Program, the BCPD provides youth with the opportunity to participate in positive, pro-social activities within the community. Water and snacks are provided in an effort to incentivize the programming, an essential key to achieving buy-in. Many of our youth come from lower socio-economic areas and may lack the resources necessary to bring their own drinks and snacks to the program. Nutrition is paramount to healthy development and will improve the ability of youth to participate and focus in these activities.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Butte

#### 14. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Garden and Bird Project</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
<td>Other Direct Service</td>
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</table>

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
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<th>All Other Funds (Optional)</th>
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<tbody>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $3,135 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Juvenile Hall operates a small garden project in the secure perimeter of the facility as a method to teach youth the skills of gardening. Youth work under the supervision of staff to plan the garden, build planter boxes, build irrigation systems, prepare soils, plant various fruits and vegetables and harvest the ripened fruits and vegetables. The harvest is incorporated into meals in the Juvenile Hall facility. Additionally, the BCPD has looked into starting a homing pigeon club in a semi-secure portion of the facility grounds. The pigeon project will teach youth to plan for the care of the birds, train them and prepare them for racing. Youth will work with staff in all aspects of building the pigeon enclosures, managing the dietary needs of the birds, executing a training regimen, record keeping, etc. The birds will eventually compete alongside and against other pigeon clubs in racing/ timed returns to the facility. An additional allotment of 100 hours of staff time will be dedicated to this project annually.

The BCPD has implemented a Fresh Start program that complements the garden project. The youth harvest the garden and set up a small farmer’s market style booth that is open to the public for the purchase of produce and flowers. The program provides youth with opportunities to develop life skills, increase work readiness and self-efficiency, develop critical thinking skills, increase job and education skills, and improve the connection with their communities. Funds generated are used by the youth to pay restitution to their victims. Restitution, a monetary payment by the youth to the victim for the harm resulting from the offense, allows the youth to express guilt in a concrete manner. It provides an alternative sanction with far less cost than incarceration. Youth attitudes and behaviors can be changed from anti-social to pro-social by the use of accountability and treatment. Probation Officers will use Motivational Interviewing techniques while working with youth. Evaluations of programs that mentor youth have provided evidence that quality relationships can lead to positive outcomes.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Butte**

#### 15. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Rebound Program</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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<table>
<thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ - $ 10,151 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

The Rebound Diversion Program focuses on providing information to youth and their parent(s) regarding community-based programs that are available to keep youth engaged in positive environments and activities. In this recidivism-based program, youth reflect on the various reasons for their referral and what they could have done differently to avoid being in the criminal justice system. In addition to the monthly classes, presenters from different community agencies come in and provide information to the youth and their parents as well.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Butte

#### 16. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<th>Other Procurements</th>
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<tr>
<td>YOBG Funds</td>
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<tr>
<td>All Other Funds</td>
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<tr>
<td>Salaries &amp; Benefits:</td>
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<td>Services &amp; Supplies:</td>
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<td>Other Expenditures (List Below):</td>
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<table>
<thead>
<tr>
<th>Contracted Services</th>
<th>$72,800</th>
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</table>

**TOTAL:** $72,800

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department purchased a criminal justice case management system and juvenile detention management that has been written specifically for the needs of a Probation Department and a Juvenile Detention facility. The system should be designed to interface and share data among other agencies and law enforcement, as well as calendar systems. The system must accommodate a single name record entry in a fully relational table and be capable of tracking all case management and detention management activities for that name record. Only a portion of the system cost were applied towards juvenile related components.
**Butte: Data Trend Analysis**

**ANALYSIS OF COUNTYWIDE TREND DATA for: Butte**

**Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)**

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

**Butte County Probation Crime Trends:**

The Butte County Juvenile crime rate has decreased by 59% over the previous 6 years. Our total arrest rates for felony, misdemeanor and status offenses has fallen from 1150 arrests in 2011 to 469 arrests in 2016. Since 2014, our year over year arrest rates appear to have stabilized. The decline in arrests has also reduced the number of juveniles placed on wardship probation by 64%. The decline and stabilization of juvenile crime in Butte County can partially be attributed to the strategies applied in our county utilizing JJCPA and YOBG funding. The use of a validated risk and needs tool has allowed our agency to target and case plan the criminogenic needs of our higher risk population while diverting our lower risk population to more appropriate diversion based programming. The JJCPA/YOBG funds has given us the opportunity to expand our programing capacity for our higher risk youth by providing, after school services, counseling, substance abuse screening, gender specific programing for boy and girls, recreational activities, vocational training, restorative justice, parent education, job readiness, garden project, independent live skills education, electronic monitoring, Minor Adjustments Program (MAP), and address restitution via the Fresh Start program.

Funding is also applied to staff training and professional development in an effort to keep staff current on the latest trends in evidence based programing.

In addition to these programs that are applied to our high risk population, funding is also being provided to the Boy and Girls Club of the North Valley to support preventative programing and reduce referrals to the criminal justice system.

**Wardship Outcomes:**

The 6 month Felony/Misdemeanor Recidivism Rate for the wardship population was 8.7% (based on 46 individual juveniles who began wardship supervision for the first time between 1/1/2016 and 12/31/2016).

The 12 month Felony/Misdemeanor Recidivism Rate for the wardship population was 16% (based on 25 individual juveniles who began wardship supervision for the first time between 1/1/2016 and 6/30/2016).
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Calaveras**

### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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</thead>
<tbody>
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<tr>
<td><strong>Services &amp; Supplies:</strong></td>
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<td><strong>Professional Services:</strong></td>
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<td><strong>Fixed Assets/Equipment:</strong></td>
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<td><strong>Other Expenditures (List Below):</strong></td>
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</table>

**Juvenile Hall Costs** | $131,072 |

**TOTAL:** | $ | - | $131,072 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Minors on intensive supervision who re-offend or violate probation severely enough and are not appropriate for continuation in the home or for receiving rehabilitative services in a foster or group home are committed to our contracted juvenile halls, both of which offer rehabilitative programming.

Nevada County Juvenile Hall provides the following services and programs to in-custody minors: Aggression Replacement Training (A.R.T.); mental health counseling; drug and alcohol education; male and female support groups; N.A and A.A meetings; life skills training; yoga; fine arts classes; and re-entry planning.

El Dorado County Juvenile Hall has two in-custody programs that Calaveras utilizes, the Family Reunification and Challenge Programs, both of which offer extensive rehabilitative services to the minors and their families, including A.R.T.; mental health counseling; drug and alcohol education; male and female support groups; and family counseling.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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<td>1,650</td>
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</table>

**TOTAL:** $1,650

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Case management software licensing for 4 juvenile staff members, allows us to accurately manage case information and statistics.
### 3. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: |
| Salaries/Benefits |
| Expenditure Category: |
| Staff Salaries/Benefits |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | $143,583 |
| Services & Supplies: |
| Professional Services: |
| Community Based Organizations: |
| Fixed Assets/Equipment: |
| Administrative Overhead: |
| Other Expenditures (List Below): |

**TOTAL:** $143,583 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Minors at a high risk to re-offend are placed into one of two JJCPA programs, Early Intervention or Intensive Supervision. The JJCPA programs provide for intensive probation officer involvement with both first-time and repeat offenders who have been assessed as being at high risk to re-offend using the OYAS Youth risk assessment tool.
Calaveras: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Calaveras

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The department's spending strategies have afforded opportunities to provide appropriate staffing, secure juvenile hall beds, and maintain a modern client management system. These opportunities function together to support the department's efforts to deter and reduce violent and serious juvenile offenses that would have resulted in DJJ commitments prior to the passage of Senate Bill 81 in 2007. For example, the client management software provides the department with critical data related to programming and supervision decisions. This allows the department to track and report on trends such as: Group Home Placements, Detention Commitments, and Home/Family Visits.

Juvenile Hall expenditures make it possible for the department to interrupt behaviors and provide in-custody programs for non-compliant minors as needed. As programming in the contracted juvenile halls has increased and improved in the last decade, committed youths have become less likely to escalate into Camp, Group Home and DJJ commitments.

Staff salaries and benefits expenditures have made it possible to intervene earlier in cases and spend adequate time with family members of juvenile justice-involved youths.

Ultimately, the trends for the past decade have been: Reduced Average Daily Population (ADP) rates for minors in detention, increased family participation in juvenile case planning, reduced group home placements, reduced Camp and DJJ commitments, and reduced total population of juvenile offenders.
Counselors facilitated the Girls Circle Program. The Girls Circle is a gender specific group that focuses on the emotional and developmental needs of the youth. Groups are held weekly on the youths’ school campus and at the County Youth Center. These intervention groups are designed with evidence based principles and incorporate Motivational Interviewing, strength based approaches, cultural awareness and trauma-responsive practices. Young women and men who have attended are likely to have an increase in self efficacy, more attachment to school, increase in positive body image and decrease in drug and alcohol use. They also have an increased sense of belonging. The groups are offered in all junior high and high schools and some elementary schools throughout the five school districts in the County. The counselors will facilitate the Girls Circle and Program as well as coordinate activities to include college tours, pro-social excursions, and community service activities for these youth. By including community service activities, youth benefit by increasing a stronger connectedness to the community and reduce engagement of at-risk behavior. The YOBG funds were used to offset salaries and benefits for counselors to provide Girl Circle Program as well as spent on supplies needed to offer groups throughout the County including materials for specific group activities, fuel, vehicle maintenance costs and the costs associated with promoting groups. During the past few years these programs have been offered, the Department’s juvenile caseload has dropped significantly. Groups and community service activities will be offered after school, weekends and during the summer. Utilizing the County Youth Center allows for enhanced services by offering year round support for youth outside of the school year.
Counselors will facilitate the Boys Council Program on the youths' school campus and at the County Youth Center. The Boys Council Programs is a gender specific group that focuses on the emotional and developmental needs of youth. Groups are held weekly on the youths' school campus and at the County Youth Center. These intervention groups are designed with evidence based principles and incorporate Motivational Interviewing, strength based approaches, cultural awareness and trauma-responsive practices. Young women and men who have attended are likely to have an increase in self efficacy, more attachment to school, increase in positive body image and decrease in drug and alcohol use. They also have an increased sense of belonging. The groups are offered in all junior high and high schools and some elementary schools throughout the five school districts in the County. The counselors will facilitate the Boys Council Program as well as coordinate activities to include community service, college tours, and pro-social excursions for these youth. The YOBG funds were used to offset salaries and benefits for counselors to provide Boys Council Programs and time spend on related activities. Funds were also spent on supplies needed to offer groups throughout the County including materials for specific group activities, fuel, vehicle maintenance costs and the costs associated with promoting groups. The Boys Council was offered in all of the County school districts as well as the County Youth Center. During the past few years these programs have been offered, the Department's juvenile caseload has dropped significantly. Utilizing the County Youth Center allows for enhanced services by offering year round support for youth outside of the school year.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Colusa

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<tr>
<th>2. Program, Placement, Service, Strategy, or System Enhancement</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
3. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Staff attended training to increase their knowledge and skills in providing services to at-risk youth within the Boys Council and Girls Circle programs as well as other pro-social activities. The funds paid for registration, supplies and travel expenses for staff to attend training. The staff received training in order to facilitate programs for youth in an area where services are limited.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Colusa**

### 4. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $  | $- | $450 | $- |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Colusa County is a small rural county with limited resources. The Noble assessment tool is a validated evidence based risk/needs assessment tool utilized to target youth that will most benefit from intervention. The tool also identifies the needs of the youth as well as risk and protective factors relative to each youth. The funds were used to pay for licensing and maintenance of the software for the internet based assessment tool.
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**TOTAL:** $50,000 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

During this funding period JJCPA funds were used in full to partial pay for a full time Deputy Probation Officer dedicated to enhance the services to Juveniles in Colusa County.

The Deputy Probation Officer directly provided case management using evidence based and best practices. With the Noble assessment tool, the Deputy Probation Officer can focus on the at risk juveniles and provide the best services to the juveniles to reduce the possibility of removing juveniles from their home and detour them from getting involved in the criminal justice system.

The Deputy Probation Officer meets face to face with the juveniles and their parents on a regular basis. The Deputy Probation Officer also conducts monthly visits to juveniles in placement and meets with group home counselors and any other agencies working with the juveniles. The Officer closely monitors the minors’ education progress, community service, counseling progress, and overall behavior. The Deputy Probation Officer makes referrals to the appropriate agencies to further assist the juveniles in their success.

By implementing best practices, the Colusa County Probation Department has been successful in keep juveniles in their most appropriate placement, thus reducing the number of juveniles entering the criminal justice system and/or becoming wards of the Court.
Colusa: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Colusa

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Colusa County Probation Department offers a continuum of responses to juvenile crime which includes Diversion letters, Intake Interview and Assessments, Informal and Formal Probation. Diversion is utilized when the Probation Officer acknowledges the crime and highlights the importance of proactive interventions. Parents are provided with a list of resources they may access to help obtain intervention services. When an intake and assessment becomes necessary, the juvenile and parent(s)/guardian(s) are sent an appointment and the juvenile’s prior educational, criminal and psychosocial history are assessed to determine the appropriate response to the criminal allegations. Responses include admonishment and dismissal, apology letters, community service, restitution or any combination of the above. The matter may also be brought to juvenile court if it is determined the most appropriate response at this junction. When informal probation is utilized as a graduated response it may only last up to six (6) months and may only be utilized once. Terms of informal probation may include community service, apology letters, restitution, curfews and meetings with the Juvenile Probation Officer. When formal probation is appropriate, after completing intake, and a criminal complaint is charged by the District Attorney, the juvenile and his/her parent(s)/guardian(s) appear for juvenile Court and, after admission, or being found true by means of a hearing, a Dispositional Report is ultimately completed which addresses the juvenile’s crime, prior graduated responses utilized, educational, psychological and social history as well as needs. This generates a recommendation for more graduated responses to include all those discussed in Informal Probation with the inclusion of out of home placement, boot camp and/or custodial time. Further, a formal Case Plan is created identifying the needs of the juvenile offender and services and interventions to address and modify the behavior. The Deputy Probation Officer meets face to face with the juveniles and their parents on a regular basis. The Deputy Probation Officer also conducts monthly visits to juveniles in placement and meets with group home counselors and any other agencies working with the juveniles. The Officer closely monitors the minors’ education progress, community service, counseling progress, and overall behavior. The Deputy Probation Officer makes referrals to the appropriate agencies to further assist the juveniles in their success. The Colusa County Probation Department has been successful in keep juveniles in their most appropriate placement, thus reducing the number of juveniles entering the criminal justice system and/or becoming wards of the Court. The Girls Circle and Boys Council Programs are evidence based structured support groups, implemented and facilitated by Probation Department staff in the local schools, for adolescent at risk girls and boys. They are designed to foster self-esteem, help maintain authentic connections with peers and other adults in the community. These programs do not provide counseling, but give the youth a place to give and receive support from peers. A variety of teen issues are discussed along with occasionally guest speakers. The programs do not aim to provide advice, but encourage youth to share and learn from their experiences and through their participation in groups, the goal is to prevent at risk behaviors that might lead them into the juvenile justice system. These programs provide important support and pro-social experiences to the youth of Colusa County that they might not be exposed to due to the rural location and lack of services. By implementing these programs and services, the data reflects the low number of juveniles entering and re-entering the juvenile justice system in Colusa County.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Contra Costa

1. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Girls In Motion Treatment Program (GIM)

Expenditure Category: Juvenile Hall

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TOTAL: $575,509

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Girls in Motion program (GIM) is a residential program housed in the Juvenile Hall in which staffing is partially supported with YOBG funds. GIM provides a safe and structured environment in which adolescent females can achieve positive change and personal growth. As they move through a phase system, that normally requires a five to six month commitment, the youth benefit from individualized treatment plans, individual counseling, and evidence based group programming focused on strengthening pro-social values/attitudes and restructuring anti-social behaviors. Probation staff have received gender specific training and lead many of the girl’s groups. Counseling is also provided by mental health therapists as well as community based organizations that offer specialized services for youth on the topics of trauma, relationship development, anger management/conflict resolution and substance abuse. Treatment is also provided for youth who have been identified as a victim of commercial sexual exploitation and abuse. Specific programming includes, but is not limited to, Aggression Replacement Training (ART), Thinking for a Change (T4C), Girl's Circle, Job Tech/Life Skills, AA/NA, Alateen, Cognitive Behavior Intervention Substance Abuse (CBI-SA), and Dialectical Behavioral Therapy (DBT).

In 2016, the GIM treatment dosage was enhanced with the introduction of the CBI-SA and Advanced Practice treatment programs. The GIM youth also received enhanced services through a Multi-Disciplinary team consisting of Mental Health, Education, Medical and Probation staff. The team worked collaboratively on difficult cases and created individualized behavioral intervention plans for severely aggressive and violent youth. Enhancements and increased collaboration with our county partners allowed the GIM program to improve targeted individualized services.

During the residential treatment phase and after re-entry into the community, youth in the GIM program consistently receive collaborative supervision and services from a Deputy Probation Officer (DPO) specifically assigned to the program. The DPO works to insure that the youth receive the necessary assistance for a smooth transition out of the program and back into their community.
The Youthful Offender Treatment Program (YOTP) is a residential commitment program, housed in the Juvenile Hall, in which staffing and mental health services are funded by YOBG. The program’s mission is to serve young males ages 16 to 21 by providing them with cognitive behavioral programming and the life skills necessary to transition back into the community. The YOTP program is a local alternative to a commitment to the Department of Juvenile Justice for youth who have committed serious and possibly violent offenses, but can be treated at the local level.

The YOTP is a best practice model involving a four phase system. Youth committed to the YOTP can expect to stay in the program for a minimum of nine months or longer depending on their level of progress through each phase. While in the program youth receive Aggression Replacement Training (ART), Thinking for a Change (T4C), The Council, Impact of Crimes on Victims, Phoenix Gang Program, Job Tech/Life Skills, Substance Abuse Counseling that includes Cognitive Behavior Intervention Substance Abuse (CBI-SA) treatment, and Work Experience. All treatment is provided by trained Probation staff, County Mental Health staff and community providers. In addition to the cognitive behavioral programming, youth also attend school and many achieve their High School diploma.

In 2016, YOTP treatment dosage was enhanced with the introduction of the CBI-SA and Advanced Practice treatment programs. The YOTP youth also received enhanced services through a Multi-Disciplinary team consisting of Mental Health, Education, Medical and Probation staff. The team worked collaboratively on difficult cases and created individualized behavioral intervention plans for severely aggressive and violent youth. Enhancements and increased collaboration with our county partners allowed the YOTP to improve targeted individualized services.

During the residential treatment phase and after re-entry into the community, youth in the YOTP consistently receive collaborative supervision and services from Deputy Probation Officers (DPOs) specifically assigned to the program. The DPOs work to insure that the youth receive the necessary assistance for a smooth transition out of the program and back into their community.
3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Youthful Offender Treatment Program Field

Expenditure Category: Re-Entry or Aftercare Services

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TOTAL: $ - $ 158,175 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds partially provide for three YOTP Deputy Probation Officers (DPOs) who begin providing services to YOTP youth in the institutional setting and continue to supervise and provide for aftercare in the community. After completion of three phases, youth are released to the community on electronic monitoring (phase four). Prior to and after release, DPOs coordinate re-entry and ongoing transition with the youth, the youth's family and/or community support system. The DPO creates a case plan that utilizes community resources to target the youth's criminogenic needs to insure that the appropriate community services are in place and that the youth has a smooth transition home, as well as the best possible chance at success. To foster a productive transitional environment, referrals are made to existing mental health and county programs for continuity of care. Youth are also connected to services that assist with basic needs such as housing, food, ongoing education, and employment services. Probation supervision is provided to assist youth with compliance to court ordered terms and conditions in order to increase their chance of success, provide for the safety of victims and mitigate risk to the community.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Contra Costa**

<table>
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<th>4. Program, Placement, Service, Strategy, or System Enhancement</th>
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**TOTAL:** $1,822,853 | $ | - | $ | -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Contra Costa County Probation utilizes JJCPA funds to staff ten Deputy Probation Officers (DPOs) at public high schools within several communities in the county. This collaboration between Probation and local schools employs a variety of preventative strategies designed to keep youth from entering or re-entering the juvenile justice system.

DPOs provide supervision for youth on informal probation or who have been adjudged wards who attend their assigned school and provide referrals for supportive community resources to the youth and their families. DPOs facilitate evidence based practice programs, utilize risk assessments to identify criminogenic needs, develop case plans, complete court reports, provide services to victims and participate in collaborative operations and projects.

School specific services are also made available by the DPOs that include the facilitation of conflict resolution to teach the youth to use non-violent communication strategies. They also participate in the School Attendance Review Board (SARB) which assists the schools in preventing truancy. General assistance is provided that includes reaching out to youth who present as high risk, but have not yet had contact with law enforcement. Many of the youth who present as high risk have been suspended on numerous occasions and exhibit behavioral issues in the classroom. It is the goal of the School DPO to facilitate early interventions which divert youth from the system using appropriate behavior modification techniques and targeted community provider referrals.

School age youth who have been in custody or foster care placement and are returning to the community receive assistance from the High School DPOs with their re-enrollment back into school. The DPO meets with the family to identify any needs that they may have and develop strategies to ensure their successful reintegration.

Prior to the change in data collected for the JJCPA in 2016, a small amount of the Contra Costa County JJCPA allocation was utilized for professional data evaluation and reporting services for the Deputies in High Schools Program.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Contra Costa

#### 5. Program, Placement, Service, Strategy, or System Enhancement

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</tbody>
</table>

**TOTAL:** $619,138 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funds are utilized to pay for three Deputy Probation Officers to provide aftercare and re-entry services to male youth who have successfully completed a commitment, which could range from six months to a year, at the Orin Allen Youth Rehabilitation Facility (OAYRF).

The OAYRF is an open setting ranch/camp facility that houses youth whose risk and needs indicate that placement in such a setting would aid in their rehabilitation. The OAYRF provides services for youth who have committed less serious offenses than the youth committed to the Juvenile Hall residential program, YOTP.

OAYRF DPOs allow for continuity of care as young men reintegrate into the community. The DPOs begin supervision during the custodial phase of the program and continue to provide service during transition and after release. Similar to other Contra County treatment program re-entry models, case plans are developed with the youth and their family or support system that identify resources that continue to target the criminogenic needs identified earlier in the youth’s program. DPOs also ensure that basic needs such as housing, food, ongoing education, and employment services are met. Youth that complete the OAYRF program are connected to county providers such as mental health services to increase their opportunities for success.

Prior to the change in data collected for the JJCPA in 2016, a small amount of the Contra Costa County JJCPA allocation was utilized for professional data evaluation and reporting services for the OAYRF Aftercare -Safe Futures Program.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Contra Costa

#### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Community Probation</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Contra Costa County utilizes JJCPA funds to provide seven Deputy Probation Officers (DPOs) to community police agencies throughout the county that focus on high risk youth and at risk chronic youthful offenders.

Similar to the DPOs in High Schools program, DPOs assigned to police agencies provide supervision and referrals for youth and their families, facilitate EBP programs and risk assessments, develop case plans, complete reports for the court, provide services to victims, and participate in collaborative operations and projects. DPOs in police agencies work on the front end at the time of arrest or citation and are a valuable resource for an arresting officer when determining if a youth should receive diversion services, informal probation services, or formal probation interventions. The DPOs communicate with victims, schools, parents and the youth to inform the best course of action to address at risk behaviors. The vetting process provided by the DPO to the police agency is a preventative tool to keep youth out of the juvenile justice system whenever possible.

Prior to the change in data collected for the JJCPA in 2016, a small amount of the Contra Costa County JJCPA allocation was utilized for professional data evaluation and reporting services for the Community Probation program.
Contra Costa: Data Trend Analysis

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Contra Costa County Probation Department utilizes JJCPA and YOBG funding to provide two custodial programs, one after-care program and assign Deputy Probation Officers to targeted police agencies and high schools. In 2016 the County experienced an overall decrease in the juvenile population. At the high school and police agency level the downward trend in juvenile probation population may be attributed to many police agencies offering diversion before a citation is sent to the Deputy Probation Officer (DPO). Police agencies are attempting to divert youth out of the juvenile justice system at the earliest possible stage. Similarly, the Deputy Probation Officers in High Schools and throughout the Juvenile Division in Contra Costa County offer informal supervision utilizing community resources in as much as possible.

The Orin Allen Youth Rehabilitative Program (OAYRF) - aftercare is also seeing a decrease in population. This is as a direct result of the overall population decrease in the Juvenile Hall and the OAYRF. Time will tell if youth are experiencing more success on re-entry after completing the custodial portion of their program due to enhanced psychiatry services. In 2016 OAYRF aftercare was improved by utilizing a risk assessment tool to inform criminogenic needs upon release and offering Functional Family Therapy (FFT) earlier in the process, one month prior to release.

In 2016, the Contra Costa County Juvenile Hall eliminated the use of room confinement as a sanction/punishment and began to utilize a newly created strength based Behavior Management System (BMS) that incorporates Core Correctional Practices and Cognitive Behavioral Treatment interventions. The new BMS was fully implemented in 2016 on the two YOBG funded units; the Girls in Motion Program (GIM) and the Youthful Offender Treatment Program (YOTP). As a result of utilizing the new system and improving staff interactions with youth, room confinement utilized for safety and security purposes dramatically decreased. The programs also began collecting data on the needs of the youth and it was discovered that a large number of the youth are intellectually disabled, emotionally disturbed, have cognitive processing disorders, or have other significant mental health issues. As a result of the data collected and as component of the BMS, a Multi-Disciplinary Team (MDT) was created and worked collaboratively to create behavioral intervention plans for those youth in need. The MDT is comprised of Juvenile Hall, Mental Health, Medical and Education staff. Over the course of 2016 and early 2017 the BMS was implemented on all units at the Juvenile Hall which has significantly improved staff's interaction with the youth, provided for a new system of positive incentives, and has allowed for individual treatment and case planning for each youth that specifically addresses the youth's disability and criminogenic needs.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Del Norte

**1. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Substance Abuse Screening</th>
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<td>YOBG Funds</td>
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<td>All Other Funds (Optional)</td>
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</table>

**Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.**

This funding will be used to monitor substance abuse with our high and moderate at risk youth. The funds will cover the cost of drug and alcohol screening. This will give the officers a needed tool to better supervise this targeted caseload. It will also provide the officers with truthful information regarding the youth in EBP programs.
2. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | 3rd Millennium and Alcohol and Other Drugs Services |
| Expenditure Category: | Alcohol and Drug Treatment |

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<th>YOBG Funds</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

3rd Millennium is an early education program that addresses marijuana, alcohol and prescription drug use. It also offers education regarding shoplifting. In addition, 3rd Millennium offers “Parentwise” which is for the parents who have minors that are enrolled in the marijuana and alcohol education program. 3rd Millennium will offer early intervention to minors who are in the beginning stages of substance abuse and those who are first and second time offenders regarding shoplifting. In addition, this funding would pay for Alcohol and Other Drugs Services to run weekly groups in the Juvenile Hall and provide assessments to the Probation Department and/or Court. The funding will pay for Alcohol and Other Drugs Services to provide weekly groups and tuition costs for youth that are court ordered to complete 3rd Millennium.
### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Garden Program and PAW (Puppy and Wards Program)</th>
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<tr>
<td>Expenditure Category:</td>
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</table>

**TOTAL:** $ - $ 1,725 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The programs will include upkeep of a greenhouse and the PAW (Puppy and Wards Program) which will teach the youth responsibility and how to care for something other than themselves. The funding will cover the cost of supplies for the greenhouse and startup costs of the PAW program. The PAW program will not only benefit the youth, but also the animal shelter in our community. Our animal shelter is always over capacity. This will allow dogs to be cared for and adopted out from the Juvenile Hall. In addition, taking care of a dog can improve a youth's mental health by lessen the youth's loneliness, give them purpose, make them smile, and offer unconditional love, all of which the youth need while being detained in the Juvenile Hall. The greenhouse will supplement the Juvenile Hall with fresh fruit and vegetables.
### 4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Paxton Patterson

**Expenditure Category:** Vocational Training

<table>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 70,475

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This funding will be used for staff salaries and supplies needed to provide programming for our high risk youth that are detained for longer than 30 days. The funding will also be used to pay for a teacher who will run the program, a Juvenile Technician, supplies for the program and the curriculum for the program. This program will teach youth work skills so they can obtain employment once released from the Juvenile Hall.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Del Norte

### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Services &amp; Supplies:</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This funding will be utilized for a contract with licensed clinical providers to provide services for sex offenders and those wards with serious emotional disorders.
### 6. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** MRT (Moral Reconciliation Therapy)

**Expenditure Category:** Pro-Social Skills Training

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
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<td><strong>Other Expenditures (List Below):</strong></td>
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**TOTAL:** 3,914

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOGB funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOGB funds paid for.

This program is an cognitive behavior therapy group which combines education, group and individual counseling, and structured exercises to help in moral development with our at-risk youth. MRT gives our at-risk youth tools on how to accept rules and why they are important. The funds will be used to purchase program supplies and incentives for youth who complete the program successfully.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Electronic monitors is a program designed for our youthful offenders. Electronic Monitors allows the Probation Department to supervise a juvenile in his own residence as ordered by the Court. Electronic Monitoring closely monitors the youth’s activities and alerts the probation officer if the youth is in an area he is not authorized to be. A juvenile is placed on this program under strict guidelines to help him become more accountable for his decisions and attitude. Electronic Monitoring also assists the parent and probation in closely supervising a child who has demonstrated problems in school, home and/or with the law. Electronic Monitoring is used as a less restrictive alternative to secure detention. The funds will be used to pay for the monitoring of these youth.
## 8. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Remi Vista |
| Expenditure Category: | Individual Mental Health Counseling |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | | |
| Services & Supplies: | | |
| Professional Services: | $3,535 | |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |
| TOTAL: | $3,535 | $ | - | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Remi Vista provides individual counseling that focuses on improving self esteem and self determination. The counselor helps teens gain needed tools to be successful on probation and in life. The funds will be used to pay for the counselor to provide weekly counseling sessions with our youth who are detained in the Juvenile Hall.
### 9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Automon-JAIS</th>
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<tbody>
<tr>
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<table>
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</table>

| TOTAL: | $20,000 | $ | $ | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Juvenile Assessment and Intervention System (JAIS) is a gender-specific risk assessment supervision strategy model that weaves together a risk assessment and a strength and needs assessment. It is designed as a one-on-one interview with the youth, much of which focuses on the underlying motivation for illegal behavior. This process puts probation officer in a more proactive position in the relationship with the youth, builds rapport between the youth and probation officer, and better equips the agency to leverage the limited resources of staff time and treatment programs. The funding will be used to pay for the Automon-JAIS system.
In looking at the crime statistics report provided by the Department of Justice crimes committed by our youthful offenders has decreased. It is the belief of our department that providing youthful offenders with Cognitive Behavior Therapy, Mental Health Counseling and Alcohol and other Drugs Counseling has and continues to provide our youth with much needed tools to be successful on probation and in life. In addition, the department believes the youth are gaining self-esteem and job readiness skills by participating in Pro Social Skills Training and Vocational Skills Training programs offered to them.
## El Dorado (3 total pages): Programs and Expenditures

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: El Dorado

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Community Alliance to Reduce Truancy (CART)</th>
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<tr>
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</table>

<table>
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**TOTAL:** $ 465,115 $ 355,699

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation Officer’s are assigned to high schools that have been identified as having the majority of “at-risk” youth and students who are receiving probation services. Due to declining populations of delinquent youth, in FY 15/16 modifications were made to the CART program to expand program to all students in a seat based school program, regardless of the school each attends.

The services and actions of the Deputy Probation Officers assigned to the CART Program schools have continued to assist juvenile offenders with improving school attendance, school behavior, and academic performance. The CART Program identifies appropriate services for youth and their families, holds juveniles accountable to their conditions of probation, and continually strives to deter future delinquent activity. The CART Program also continues to assist in establishing and maintaining collaborative alliances with the school and community to assess and provide appropriate services for families and “at-risk” youth who are not under probation supervision, providing safer schools and neighborhoods throughout El Dorado County.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds are used to pay for staffing, including all training activities for staff that provide routine and standard housing and treatment of youthful offenders at the Juvenile Treatment Center (JTC). Staffing consists of twenty full time Juvenile Detention Officers and one licensed mental health clinician with an overall capacity of forty beds. Due to budget constraints, we have limited the cap to thirty beds since July 1, 2009. Youth are detained based on objective decision making. Facility staff are all CORE trained and provide education, recreation, health, assessment, counseling and other intervention services to maintain a youth's well-being during their stay in custody. Programs include detention services, up to eight months in a ranch program specialized socialization, life skills, and anger management services. ‘Other funds’ is based on the Departments proposed 2016-2017 budget appropriations and is subject to amendment.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: El Dorado

### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<tbody>
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<td>Salaries &amp; Benefits</td>
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<tr>
<td>Services &amp; Supplies</td>
<td>$</td>
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<td>$3,267</td>
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<td>Professional Services</td>
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<tr>
<td>Community Based Organizations</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tr>
</tbody>
</table>

**TOTAL:** $ - $21,625 $3,267

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The El Dorado County Probation Department currently contracts with Madera County and the County of Del Norte to place youthful offenders in the Juvenile Youth Camp as established by Madera County, located at 28219 Avenue 14, Madera, CA 93638, the County of Del Norte Bar-O Boys Ranch located at 15005 Highway 199, Gasquet, CA 95543, and Humboldt County New Horizons program located at 2004 Harrison, Eureka, CA 95501.

These programs offer ranch services in the specific locations. The ranch program instills by way of military protocols; structure, discipline and accountability while in a correctional environment. The camp program provides therapeutic intervention, education and family involvement in the rehabilitation process. The camp program as established by Madera County provides therapeutic intervention, education and family involvement in the habilitation process. Bar-O Boys Ranch provides a structured environment where youths work on self-image, rule following, work habits, and values. They offer counseling services in anger management, emotional awareness, problem solving, AA/NA, substance abuse groups, individual and group counseling and victim awareness. New Horizons also provides an intensive in-custody Mental Health treatment program.
The program consists of 60 beds in our Commitment facility of which 30 beds are the New Horizons program. This program is designed for males age 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program utilizes contracted services that include mental health, substance abuse counseling, and aggressive behavior reduction therapy by using a cognitive learning model. The other 30 beds also receive the full range of services provided at the Commitment facility by contracted services not paid for with YOBG funds. These include the cognitive learning model, "Thinking for a Change." Contracted psychological services are used to provide referral and psychotherapy to minors. The Officer develops a case plan that includes transition and aftercare services for juveniles within the Commitment facility.

### ACCOUNTING OF JJCPA-YOOG EXPENDITURES for: Fresno

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Fresno**

<table>
<thead>
<tr>
<th>2. Program, Placement, Service, Strategy, or System Enhancement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name of program, placement, service, strategy or system enhancement:</td>
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<td>Expenditure Category:</td>
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<tr>
<td>Expenditure Category</td>
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<td>Salaries &amp; Benefits</td>
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<td>Services &amp; Supplies</td>
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**TOTAL:** $146,382

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program consists of a Deputy Probation Officer that provides youthful offenders intensive supervision services. The caseload provides supervision of juvenile offenders considered to be at high risk of recidivism. The PACT risk and needs assessment tool will be used by the Probation Officer to develop a case plan that will identify the needs and treatment program for the minor. The Probation Officer for this caseload will screen clients by developing a case plan that assesses risks and needs. This is to ensure proper referral opportunities and reduce the risk of reoffending. The YOBG funds pay for the salaries and benefits of the Deputy Probation Officer assigned to this caseload.
### Accounting of JJCPA-YOBG Expenditures for: Fresno

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<td>Name of program, placement, service, strategy or system enhancement:</td>
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**TOTAL:** 51,100

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The PACT risk and needs assessment tool will be used by the Deputy Probation Officer to develop a case plan that will identify the needs and treatment program specifically for the minors. The PACT and case managed services are both evidence based practices. Once the case plan is developed, appropriate referrals are made to a full range of service providers and treatment programs. The YOBG funds will pay for the contracted costs associated with licensing and maintaining PACT assessment tool including the training of Probation staff.
## 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Truancy Intervention Program</th>
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<td>Expenditure Category:</td>
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<table>
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</table>

**TOTAL:** $ 101,505

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Truancy Intervention Program (TIP) is a collaborative program between Fresno County Probation and the Fresno County Superintendent of Schools. School districts within Fresno County participate in this prevention program that helps decrease truancy, improve school attendance and increase learning opportunities. Success of this program is measured by the average daily attendance levels within the Districts participating in TIP. There are two Deputy Probation Officers assigned to this program and their duties include but are necessarily limited to, providing support to the TIP system as developed by the Districts and Probation, participating in school site meetings with parents/guardians, attending School Attendance Review Board meetings when possible, assisting schools in supervising identified chronic truants, and participating in the training of school district personnel. The YOBG funds partially pay for two Deputy Probation Officers that are assigned to the TIP. The school districts through the Fresno County of Superintendent also provide funding for this program.
5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: School Based Officers Intervention

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<td>Other Expenditures (List Below):</td>
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<tr>
<td><strong>TOTAL</strong>:</td>
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<td><strong>$</strong></td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

School-Based Probation is well established for creating a partnership between Juvenile Probation Departments and local schools that place Deputy Probation Officers (DPO's) directly within the confines of the school. This program targets students who are under the supervision of the Court. The benefit of school-based probation is that it increases the contact between the officers and the youth. The department will utilize five DPO's in mainstream high schools in the Fresno Unified School District, the largest school district in the City and County of Fresno: Bullard, Sunnyside, Roosevelt, Edison, and DeWolf. They also have access to the connected alternative high schools, as well as their feeder elementary and middle schools. Supervision of minors on formal probation will be carried out by DPO's who are assigned full-time to the Campus Unit. In addition, all of the FUSD High Schools involved in this project operate a Juvenile Youth Court on the campus, and evidence based practices where students who are first-time offenders are held accountable by their peers. The Campus DPO can also utilize Youth Court as an alternative to filing a formal petition, thus avoiding Delinquency Court

A DPO is assigned to Central Unified School District, which will also provide supervision for minors on formal probation to ensure accountability and compliance with Juvenile Court orders. Officers assigned to the campuses will help to maintain school safety, monitor student attendance and behavior, and provide a partnership with other law enforcement officers assigned by their agencies. A probation/police partnership also exists, to take enforcement action, when necessary Contacts with probationers will be made on campus, in the minor's home, and in other areas of the community.

There will also be two DPO's assigned to work with probationers at the five Clovis Unified High Schools within the city. They will be assigned full-time to the Clovis Unified School District (CUSD) campuses, where they will provide an adjunct to CUSD Police Department team and will also work closely with the Clovis Police Department in a united effort to divert minors from further involvement with the Juvenile Justice System. Offices for the DPO's are available on campus, as well as in the Clovis Police Department, to allow closer and more frequent interaction between the juvenile probationer and the DPO.

The next school partnership is found in the geographical outlying areas of the county. East and West County supervision officers will provide supervision with collaborative partners' school and police partners. There will be four DPO's assigned full-time to serve the rural areas of Fresno County. Two DPO's will assigned to the East and two will be assigned to West county, with one assigned to Reedley High School and the other to Selma High School. There will also be two DPO's stationed in the Western area with one assigned to Coalinga Police Department and the other to Kerman High School. Each DPO will become a case manager for his/her geographical area and will make personal contact with probationers in their homes, school, and in the community.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Fresno

### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tr>
<td>Expenditure Category:</td>
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<tr>
<td>Expenditure</td>
<td>JJCPA Funds</td>
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<td>Salaries &amp; Benefits:</td>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $130,392

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Fresno County Behavioral Health Court (BHC) is a Juvenile Delinquency Superior Court program designed to adjudicate and provide treatment plans for minors who are at high risk to the community as indicated by their assessed and demonstrated mental health impairment.

A DPO will be assigned to a caseload of high-risk probationers, who have demonstrated mental health needs requiring specialized assistance. Many have a history of violence and failed response to past treatments. Minors must have an Axis I diagnosis (defined as clinical disorders, including major mental disorders and learning disorders) as described in the Diagnostic and Statistical Manual of Mental Disorders (DSM). They must also have an assessment completed by a mental health therapist and a screening done by a mental health team prior to Court disposition, to determine appropriateness for the program. Each ward must meet the Suitability and Eligibility criteria for the program and the BHC multidisciplinary team will decide if the minor is suitable for the program. This is a multi-disciplinary approach which includes the Probation Department, Fresno County Delinquency Court, District Attorney, Public Defender, University of San Francisco Medical staffer, Dr. Allison Kraus, the Fresno County Mental Health Department, Families First, and the Fresno County Office of the Superintendent.

The program goals are to reduce the arrest, incarceration, and violation of probation rate and to increase the successful completion of probation rate. The BHC program also provides Assertive Community Treatment (ACT) and Motivational Interviewing, which are evidence based practices. Cognitive Behavioral Therapy (CBT) includes the following three phases of the program: Assessment and treatment plan development, implementation of treatment plan, and monitoring and stabilization.

Frequent contacts with the minor and parent(s) is carried out by the program staff and DPO's. For each ward, there are rewards and consequences for meeting and/or not meeting their goals. Minors are assigned therapists, such as case management specialists, family specialists, substance abuse specialists, and others who see them frequently. Parents must also agree with treatment for the minor and themselves, if appropriate.

Families First counselors are trained in Managing and Adapting Practices (MAP) for the clients they serve. MAP has taken massive research on evidence based practices and broken them down into specific elements and chronicled them into a database. This way clinicians can utilize evidence based practices into their work which research has shown to be effective. Additionally, when the ward completes their probation, they continue to provide treatment/therapy to the client through Assertive Community Treatment. This treatment plan provides case management medication management, Substance Abuse Specialist, and School/Education Liaison.
## 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Juvenile Sex Offender Supervision</th>
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<td>Expenditure Category:</td>
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<td><strong>Salaries &amp; Benefits:</strong></td>
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<td></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A suppression program component will be a County Probation Department Juvenile Sex Offender caseload. This caseload is comprised of minors and former minors adjudicated in Delinquency Court or who have been placed on Deferred Entry of Judgement for a sexual offense that requires them to complete outpatient Sex Offender Treatment. The program goals are to reduce arrest, incarceration, and violation of probation rate and to increase the successful completion of probation rate, a higher level of collection of restitution and a greater level of community service completion. The assigned DPO will work with treatment providers, to ensure compliance, as well as working with the offender’s family and the local school districts. Intensive supervision is provided and can include contact with the offender in the home, school site, Probation Department, or at treatment facilities.

The DPO has case management responsibility for the duration of the offender’s period of probation or DEJ. It is the responsibility of the DPO to refer the ward to an acceptable outpatient Sex Offender Treatment program, which usually takes a minimum of 18 months to three years to complete, as well as individual and family counseling. The Sex Offender Treatment Programs utilize Cognitive Behavioral Therapy (CBT) and Dialectical Behavioral Therapy (DBT) interventions, which are evidence based, in the group setting as well as others, but these interventions are effective for this population. The group environment is experiential in nature to minimize the participants defenses, so the group therapists can experience the client as he would operate outside the office environment. Each treatment provider is responsible for reporting the progress and attendance in treatment. The DPO will work with all treatment providers, law enforcement agencies, school districts, District Attorney, and the Child Abuse Review Team (C.A.R.T) to ensure the wards compliance with their conditions of probation or DEJ.
8. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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**TOTAL:** $157,987

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This is a collaborative effort of the Fresno County Probation Department, Fresno County Department of Children and mental health systems of San Diego. Intensive drug education and intensive counseling is part of the SAU program with weekly family therapy sessions to aid in the recognition of addictive behaviors and triggers. The program also requires a high degree of work related to self discovery of thinking patterns linked to their addiction problems. The combination of therapeutic intervention and education coupled with parent and family participation have created a program that is thought to be the largest in the state for substance abuse treatment and a model for other Probation Departments. A DPO is assigned to the SAU caseload for minors ordered to complete the 180-day Floyd Farrow Substance Unit dual diagnosis treatment program. While in the in-patient program, wards will be assigned to a group with a maximum of 10 minors, a mental health clinician, and a substance abuse counselor. Case management services are provided by the treatment team. Evidence based practices include New Directions and Cognitive Behavioral Treatment curriculum. Services include, but not limited to the following: Individual and family therapy, group therapy, multi-family groups, psycho-education, and case management. Medical treatment and medication therapy will be utilized when appropriate by Juvenile Justice Medical Services.

In addition, the substance and mental health counselors will apply the Therapeutic Community and Motivational Interviewing with the wards in the SAU program. These practices are evidence based practices and they also use Gender-Responsive Services, which is considered a best practice. Once youth complete the in-patient component of the program, they will be released back in the community. The DPO assigned has case management responsibility for the duration of the offender’s period on probation and will make the necessary referrals. If appropriate, they will also attend the Violet Heinz Educational Academy (VHEA). For the wards that live in the City of Clovis, they will be referred to substance abuse services at their specific school site and the same applies for the wards that live in the rural areas. Each treatment provider is responsible for reporting the progress and attendance in treatment to the DPO, who will ensure the ward is in compliance with treatment and conditions of probation. The DPO will also work with law enforcement agencies, substance abuse treatment providers, and local school districts. Intensive supervision is provided for those high-risk offenders, which can include contact with the offender in the home, school site, Probation Department, at varied hours and/or on the weekends, to ensure the compliance of the offender.

The program goals are to reduce the arrest, incarceration, and violation of probation rate and to increase the completion of probation rate, a higher level of collection of restitution and a greater level of community service completion.
9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tr>
<td>Expenditure Category:</td>
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<table>
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<td>Fixed Assets/Equipment:</td>
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</table>

**TOTAL:** $ 251,872 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Fresno County Probation Department has utilized the Title IV-E case plan for several years as a preliminary tool in assessing the appropriateness of preventative services for juvenile offenders, designed to prevent their removal from their home. It has now become apparent that a more sophisticated screening/assessment tool has become necessary to deal with the complex issue of determining the level of treatment needed by juvenile offenders, relating to assessing criminogenic needs, and the need for cognitive behavioral therapy. Consequently, the Department purchased the Positive Achievement Change Tool (PACT) for utilization in new JJCPA funded program and other programs in the department. The PACT is an evidence based assessment process and forms the cornerstone of efforts to implement evidence based services for this population.

Program goals are to reduce arrest and incarceration and have a higher level of collection of restitution and a greater level of community service completion. As a component of their program, those at higher risk are assessed and seen by the DPO to review their terms and conditions of informal probation. In a collaborative environment, they will also be referred to agencies which will monitor their completion of special conditions, such as community service, therapy, and other programs designed to meet their overall rehabilitative needs which have been shown to be effective in reducing recidivism with this population. DPO's supervising informal probationers will refer them to the Community Justice Conference (CJC), which is a program of the Victim Offender Reconciliation Program (VORP) of the Central Valley. Both CJC and VORP utilize evidence based practices including cognitive behavioral therapy. VORP has been operating successfully for 20 years. With the assistance of locally trained mediators, CJC facilitates a mediation and restitution process which takes into account the needs and the concerns of the victim, offender, and the community. CJC gives the people involved an opportunity to decide how to best address the offense and how to keep it from re-occurring. Once the agreement is met the offender and the victim, CJC reports to the Court the outcome of the mediation. CJC monitors the plan and assists the parties in keeping agreements. The DPO's will also work in collaboration with school districts and treatment providers to ensure compliance with orders of the Court and in particular restitution collection.
10. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Auto Theft Suppression Program
Expenditure Category: Intensive Probation Supervision

<table>
<thead>
<tr>
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<th>YOBG Funds</th>
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<td><strong>TOTAL:</strong></td>
<td><strong>$142,517</strong></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A DPO is assigned to an intensive supervision caseload for auto theft for the purpose of the suppression of auto theft in Fresno County. An intensive supervision caseload is comprised of wards or prior adjudicated wards in the Delinquency Court for Auto Theft related offense. In some instances, the ward may be granted Deferred Entry of Judgement. The Fresno County Probation Department is currently identifying the following cases between the ages of 14-17.9: CVC 10851(a), PC 496d(a), PC 496(a) - auto theft related, PC 459/460(b) - auto theft related. Other auto theft related offenses, i.e. PC 466, PC 487(d)(1), CVC 10801, CVC 10802, CVC 10803, CVC 10804, and any dismissed charges reserving the right to comment and restitution.

With the intensive supervision the goals vary from other JJCPA programs. It is anticipated there will be a higher arrest, incarceration and violation of probation rate, based on the level of supervision and collaboration from law enforcement agencies. However, the goal for completion of probation rate, a higher level of collection of restitution and a greater level of community service completion, will increase.

The DPO will work with law enforcement agencies, treatment providers, and local school districts. Intensive supervision is provided and can include contact with the offender in the home, school site, Probation Department, at varied hours and on the weekends, to ensure the compliance of the offender and for the protection of the community.

A Title IV-E case plan is utilized with delinquent offenders and a PACT assessment is utilized in efforts to implement evidence based practices and interventions throughout the Juvenile Justice System. Those deemed to be at a higher risk will be referred to Thinking for a Change, Cognitive Behavioral Therapy. The program includes cognitive restructuring, social skills development and development for delivery to small groups in 22 lessons and can be expanded to meet the needs of specific participant groups.

The DPO will work collaboratively in suppression activities, with the assistance of law enforcement agencies and the award-winning Help Eliminate Auto Theft (H.E.A.T.) program, which is a mutual approach in Fresno County. H.E.A.T. consists of officers from the Fresno Police Department, California Highway Patrol, Fresno County Sheriff’s Office and the National Insurance Crime Bureau. The multi-agency task force is dedicated to effectively enforce vehicle theft laws and to investigate other criminal activity related to vehicle thefts. In addition, the officer will work collaboratively with school districts and treatment providers to ensure compliance with the orders of the Court.
## 11. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Juvenile Justice Campus Boys and Girls Club

<table>
<thead>
<tr>
<th>Expenditure Category:</th>
<th>Mentoring</th>
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</thead>
<tbody>
<tr>
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| Salaries & Benefits: | |
| Services & Supplies: | |
| Professional Services: | |
| Community Based Organizations: | $15,000 |
| Fixed Assets/Equipment: | |
| Administrative Overhead: | |
| Other Expenditures (List Below): | |

| TOTAL: | $ | - | $15,000 | $ | - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program provides a Targeted Re-Entry program operated by the Boys and Girls Club at the Fresno County Juvenile Justice Campus and includes both pre and post release services. Pre-release services include, but are not limited to, social and life skill building, vocational and career development, character development, leadership, and recreational opportunities. During the post-release re-entry process from the Juvenile Justice Campus into the community, youth participating in the program transition to a designated Boys and Girls Club near their residence and continue their relationship with this organization. The post release services include case management with the goal to successfully transition participants back to the community.
The Fresno County Probation Department currently uses the Juvenile Justice Crime Prevention Act (JJCPA) funds for a program that primarily focuses on school based interventions, as well as other specialized supervision caseloads for juveniles who are on Probation. The services provided with JJCPA funds coordinate with the Youthful Offender Block Program by enabling Fresno County Probation to provide a wide range of needed services ranging from intervention to intensive supervision services.
**Glenn** (2 total pages): Programs and Expenditures

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Glenn

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</table>

**TOTAL:** $ 104,842 $ 99,863 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Early Intervention/Intensive Supervision Program appears to be having a significant impact in terms of reducing the total number of minors referred to the juvenile court as well as more minors being successfully discharged from probation with fewer technical violations of probation and/or new law violations. The majority of minors being intensively supervised fall between the ages of 16-18. Over the course of the next program year, program staff will attempt to identify those services that can address the needs of this demographic. As well, program staff will be working with the JCPSS to reflect the numbers of minors successfully diverted through informal probation.
Glenn: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Glenn

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

For this program year, the programs funded have afforded the Department the opportunity to provide a two-pronged approach to juvenile justice in Glenn County. On the front end, the implementation of evidence based risk/needs assessments has allowed the department to more effectively assess first time offenders and ultimately reduce the likelihood of continued delinquent activity. As well, for the last several years, fewer youth have been referred to the juvenile court and those minors requiring a higher level of supervision are intensively supervised within the community. In addition to the fewer youth being referred to the juvenile court, program staff have seen a reduction in the frequency of technical violations of probation as well as the fact that the need for out of home placement has been reduced significantly. Over the course of this program year the Comprehensive Juvenile Justice Plan will need to be updated to reflect changes in how service delivery will take place given the fact that the Glenn County Juvenile Hall was decommissioned in May of this year.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<tr>
<td>TOTAL:</td>
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<td>$393,419</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding is used to support the Northern California Regional Facility New Horizons Program. By keeping this facility open and staffed, the Humboldt County Probation Department is able to provide a secure facility for youth to receive services to assist in the habilitation towards a safer community, by increasing youth decision making skills and improving family functioning within a secure setting. This program is designed to improve the county's capacity to reduce juvenile crime by focusing on WIC 602 juvenile court wards age 12-18 who have a diagnosed mental illness, who are at imminent risk of out of home placement, or who may have a history of treatment failures in residential settings, but whose adjudicated crimes do not meet the criteria for commitment to the State Division of Juvenile Justice.

Youth in the New Horizons program are provided Wraparound services including individual and family counseling, Aggression Replacement Training (ART), substance abuse treatment, Independent Living Skills, and educational resources.

ART programming is an Evidenced Based Practice designed to develop/improve moral reasoning skills, to improve thinking/social skills, to decrease aggressive behaviors, and to reduce recidivism. Youth in the facility earn an average of 29 credits per academic quarter and are usually there for a minimum of two quarters. This allows youth with a history of poor academic performance and credit deficiencies an opportunity for credit building and academic success including obtaining their high school diploma in some cases.

JJCPA and YOBG funds are blended with county General Funds in supporting the New Horizons program. Additionally, JJCPA funding is used to sustain a Senior Probation Officer that is dedicated to assist the New Horizons youth during the aftercare transition from the secure facility back to the community. A portion of this officer's time is also spent operating the juvenile community service work program to enhance a continuum of sanctions for all youth served by the Probation Department.
### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Primary Assessment and Intervention to Reduce Recidivism-PAIRR</th>
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<td>Expenditure Category:</td>
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**TOTAL:** $185,228 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA and YOBG funds are used to support a continuum of juvenile justice interventions. JJCPA funds are utilized to fund an “in-house” Diversion program- Primary Assessment and Intervention to Reduce Recidivism (PAIRR) which assists in diverting first time low level offenders towards community services and pro-social resources. The probation officer in this assignment maintains extensive knowledge of local resources and attends numerous School Attendance Review Board (SARB) meetings throughout the county. First time (generally) low level offenders are screened utilizing an evidence based risk tool. Those offenders who are at low risk to re-offend are offered referrals to local community resources and their case is closed. Offenders who are scored as low who owe victim restitution and/or moderate risk offenders are placed on an actual contract and monitored for completion of conditions of the contract which will include any victim restitution and other conditions such as completion of community service work.
Because this is a new form of data review and analysis, there is no baseline for which to compare the data. However there appears to be some discrepancies in the data in part due to idiosyncrasies in reporting the data to JCPSS and under reporting to Open Justice. Below shows some of the discrepancy in data.

Diversions and Informal Probation (Report 1):
In one geographical area of the county, cases are referred directly by law enforcement agencies to a public agency (Arcata Police Department) who operates a diversion program. Other cases are referred to the Probation Department for handling. These offenders are screened utilizing an evidence based risk assessment tool and are diverted away to community resources at this initial assessment or placed on either a Diversion Contract or an Informal Contract based on risk score and whether or not victim restitution is claimed. During this reporting period, Probation received 606 referrals; 290 petitions were filed; 10 were placed on Diversion/Informal; 57 were rejected for filing by the prosecutor; 249 had no petition requested and were diverted away from the system with no contract.

Open Justice Data Discrepancy:
A review of Open Justice data shows that in all categories the arrest data seems to be under reported. Based on the information from our internal case management system which tracks all referrals from both the Probation Department and law enforcement agencies, there has been under reporting of arrest to the MCAR system. In 2012 Humboldt County began using an updated case management system. When comparing law enforcement referrals received by probation for 2012 (2012 arrests) with 2012 arrest data in Open Justice, Open Justice arrest reporting reflected 94% of the referrals received by probation from law enforcement agencies. Between 2012 and 2016, this percentage has continued to decline at a steady pace. In 2016, Open Justice arrests were only 42% of the referrals (arrests) received by probation from law enforcement agencies. This reporting discrepancy makes it impossible to consider the number of cases diverted away from Probation to community programs by the law enforcement officers.

Wardship Placement Discrepancy:
The JCPSS data shows that 60 youth had an outcome of "Secure County Facility". This number is skewed for two reasons: if a youth is given a placement of "Own/Relative's Home" and is simultaneously ordered to serve a short-term commitment to detention or electronic monitoring, the data entry clerk must choose only one of these as an outcome option. Current local data entry practice was to choose "Secure County Facility" whenever a commitment of any length was given. The other skewing issue is how one defines "Secure County Facility". Humboldt County generally only commits youth to a secure commitment for greater than 30 -60 days when committing to the New Horizons program which is a locked facility that provides Wraparound services to the youth including youth and family counseling, substance abuse treatment, education, independent living skills, and Aggression Replacement Training. Of the 60 youth reported in JCPSS as placement in a "Secure County Facility", only 15 were ordered to the New Horizons program. The other 45 were either given a short-term commitment in juvenile hall or on electronic monitoring while placed in "Own/Relative's Home" or "Other" placement, which includes placement in foster care and residential treatment.

Subsequent Petition/Technical Violation Discrepancy:
Although there is a JJCPA data entry option to report Technical Violations as a Subsequent ACTION, it is also acceptable to log them as a Subsequent PETITION. Current local practice is to log them as Subsequent Petitions. Looking at reported data for Subsequent Petitions revealed 66 of the 116 (57%) were petitions filed for Technical Violations; the remaining 50 Subsequent Petitions filed were for 602 offenses. Consequently, the 50 Subsequent Petitions filed for 602 offenses represents that only 17% of the total petitions filed in 2016 (290) were a result of previously adjudicated youth committing new 602 offenses.

New Petitions Discrepancy:
Within the JCPSS reporting system, the 174 New Petitions filed do not reflect individual youth who incur their first filed petition. It is our understanding that because youth are considered “new” in JCPSS until their petition reaches a final conclusion, a youth may incur multiple petitions prior to a final conclusion which will all be counted as “new”. When reviewing New Petition data, one must be mindful of this discrepancy.
Imperial County Probation Department continues to contract with Rite Track LLC (RT) for operation of an Evening Learning Center (ELC) after school from 3:30 to 8:30 pm during the high crime periods. The target population consists of youth at risk between the ages of 14 to 19 of being removed from their homes or transitioning back from out-of-home placements. RT had 37 successful graduates, 18 program completions, 41 referred to higher level of care and 6 unsuccessful discharges during the fiscal year 2016/17.

The 2016/2017 fiscal year RT developed an Interagency Meeting Committee consisting of Schools, IVROP, Probation Officers, Mentors and Clinicians. Due to these monthly Interagency meetings, RT staff is able to access students' progress, performance, current setbacks and develop a higher quality plan.

RT continues to work with Behavioral Health giving RT student's priority and expediting their service waiting time. Through this partnership, RT students no longer have to wait thirty days to see a Dr. and receive individual, family, alcohol/drug and crisis intervention in less than seven days.

The ELC established a partnership with First Baptist Church in El Centro. Through this partnership, RT students can complete their community service hours and give back to their community by beautifying it. Students are currently working on an under the sea mural inside the children's learning area.

The ELC incorporated 2 new recreational activities. Through the Behavioral Health partnerships, students have access to a Monday Music class and Tuesday Tai-Chi class. These sessions help students' self-esteem, personal awareness and learn how to better manage their behaviors and feelings while at the same time reduce their levels of stress.

One of the barriers Imperial County Probation Department continues to face each fiscal year is the number of slots available for participants, as this becomes a funding issue in combination with JJCPA/YOBG.
In August of 2015, the idea of establishing a garden for the Juvenile Hall was presented to the Chief Probation Officer. The goal was for youth to learn about the delicate balance between living and surviving through a hands-on application. In fiscal year 2016/2017 the Garden of Dreams became a reality with a master gardener in collaboration with Esther Huff School teachers. The Master Gardener held 21 sessions with 5 youth per session, the youth helped plan, plant, harvest and maintain the garden. The garden was harvested by the youth and donated to their families and consumed during the youth's family night. The garden taught the youth how important it is to get along and work collaboratively to produce something good, as well as leadership skills and responsibility. The teachers taught the youth good eating habits to help develop a healthy lifestyle. Also, included in the lesson plan was teaching the youth how to create a garden with current environmental issues.

Funding through YOBG allowed for purchase of compose, seed, drip irrigation supplies and safety apparel for youth to work in the garden.

The current barrier is that youth released from Juvenile Hall do not always get to see the results of the hard work and final harvest.
The Imperial County Probation Department re-developed its Community Work Service (CWS) program for youth during fiscal year 2016/2017. The program is designed to give youth an opportunity to fulfill the court's mandates as well as building focus around positive and meaningful service to the community. CWS is a court imposed sanction that serves as an alternative to detention and holds youth accountable for their negative behavior. Youth have performed CWS in regards to graffiti, museum and departmental clean-up. Probation has received many thanks from other agencies including Cities and non-profits for outstanding work performed by the CWS crew.

JJCPA/YOBG funding has contributed in purchasing safety equipment for the youth and overtime for Deputy Probation Officers as CWS is performed on the weekends.

CWS barriers include weather extremes within our County only allowing for a nine-month work period of the program.

<table>
<thead>
<tr>
<th>JDPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$20,000</td>
<td>$1,175</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
### 4. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Recreational Activities-Sal & Pal

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits:</td>
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<tr>
<td>Services &amp; Supplies:</td>
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<tr>
<td>Professional Services:</td>
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<td>Administrative Overhead:</td>
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</table>

**Other Expenditures (List Below):**

**TOTAL:** $13,517

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Sal/Pal programs allow for youth within Imperial County to participate in outdoor sports supported by coaches and role models in the law enforcement capacity. Imperial County Sheriff Activities League (SAL) served a total of 256 youth. Activities included flag football, boxing, soccer, summer programs, mentoring, boxing, Polynesian traditions and karate. The El Centro Police Activities League (PAL) served a total of 1,904 youth with income levels below $50,000. The majority of the youth come from families of 5 or more and incomes between $20,000 and $30,000. Pal used YOBG funds to purchase soccer equipment, boxing equipment, martial arts equipment, ring security cameras, program fees, uniforms and the summer electrical bill.

Both programs were able to accomplish so much more and provide better services for the youth of Imperial County due to available funds through YOBG.

Some barriers continue to be recruitment of youth and families of lower level incomes.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The National Youth Project Using Minibikes (NYPUM) is a mentoring program that offers the youth of America an opportunity to develop their self-esteem, values for daily living, and a sense of belonging using the minibike as a motivational tool. The NYPUM program is under the direction of the City of El Centro. The City works closely with the Juvenile Hall and Probation in efforts to deter repeat offenses among youth. The NYPUM program received 30 referrals during fiscal year 2016/2017. Using minibikes lures youth to the outdoor activities and the excitement of riding provides incentives to improve their lifestyle. Youth learn teamwork, fair play, trust, respect for property, discipline and other skills through trail riding. The accomplishment during the fiscal year was youth learning how to ride a minibike using safety precautions, how to make minor repairs to their minibikes and outdoor camping activities. The highlight of NYPUM, youth convert their old helmets into "Planter Trophy's" for children.

The NYPUM program youth numbers continues to grow, decreasing the number of minibikes being used which in turn limits participation. All funding for the NYPUM program is provided through YOBG.
During fiscal year 2016/2017, Probation hosted its first AB12 recognition ceremony for non-minor dependents (NMD) funded through YOBG. This program was established to recognize foster youth who have transitioned from delinquency. The goal for this program is to enable youth to maintain a safety net while experiencing independence in a secure and supervised living environment. The Probation Officers assigned to the NMD meets with them monthly to ensure that they are continuing to meet the eligibility requirements.

The AB12 recognition ceremony was held on December 23, 2016 at the Marantha Steak House for NMD and their families for a total of 30 participants. The youth were acknowledged for their achievements as they also build camaraderie’s which provided them with additional resources and support among our local community based organizations.

One of the obstacles in putting the recognition ceremony together has been finding the location and right time to meet due to the youth families job demands and transportation barriers.
### Imperial

#### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Other Direct Services-Youth Summit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
<td>Pro-Social Skills Training</td>
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</table>

<table>
<thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ - $1,388 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Imperial County Probation Department along with the Imperial County Juvenile Justice Commission, work together to coordinate an annual Youth Summit event. The Summit's goal is to develop problem solving skills among youth and parents, build awareness of community resources and educate them on the importance of education, life skills and healthy lifestyles. Invitations to the Summit are provided to youth of delinquency and dependency arenas as well as local middle schools and high schools throughout Imperial County. During the fiscal year 2016/2017, approximately 300 youth and parents participated in the Summit.

YOBG funding supports life skills services administered to youth at the Summit and the Keynote speaker.

One of the Summit's barrier is transportation to and from the schools within Imperial County. However, with additional funding from YOBG this issue could be resolved.
8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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<td><strong>TOTAL:</strong></td>
<td>$ 559,747</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Imperial County Probation Department through JJCPA continues to fund 2 Deputy Probation Officers (DPO) assigned to the Evening Learning Center in efforts to decrease truancy, arrest rates, admittance to Juvenile Hall and improve successful completion of probation. The DPO's assigned to the ELC support and reinforce program staff in their efforts to guide and instruct youth in pro-social after school activities.

Currently, there are 3 DPO's assigned to the high-risk caseload for juveniles funded through JJCPA with a caseload of no more than 30 minors. Through a risk assessment tool, the officers are able to target criminogenic needs and translate those risk factors into treatment objectives and ultimately into relevant interventions and supervision practices.
Imperial: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Imperial

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOGB have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Day & Evening Learning Center (ELC), RITE TRACK: The ELC has been in operation since December 2009. The targeted population includes youth ages 14 to 19 who are at risk of being removed from their parents or who are transitioning back from out-of-home placement. The ELC provides evidence based programming as Cognitive Behavioral Therapy, Aggression Replacement Therapy, Social Awareness and Moral Reconation Therapy. JJCPA-YOGB funding has contributed significantly to the pro-social recovery of many of our youths in Imperial County.

Juvenile Hall - Garden of Dreams: It is apparent that institutions that have implemented gardens within their institutions have seen an impact on youth's mental, social and emotional well-being. JJCPA-YOGB funding has contributed in that youth have learned to work together cooperatively improving their social skills with a common goal and to take pride and ownership. This opportunity will also provide youth with gardening skills for future employment.

Community Work Service: This program is designed to give youth an opportunity to fulfill the court's mandates as well as to build focus around positive and meaningful service to the community. It is a court imposed sanction that serves as an alternative to detention and holds youth accountable for their negative behavior. JJCPA-YOGB funding has contributed in that CWS has shown to be effective in reducing juvenile crime by involving youth in pro-social activities and allowing youth to make amends of restitution for caused damages.

Recreational Activities-Sal & Pal: This program allows youth in the community the opportunity to participate in sports along with law enforcement officers serving as coaches and role models. JJCPA-YOGB funding has contributed in that this program has shown to reduce juvenile crime by providing youth with after school pro-social activities as an alternative to delinquency.

After School Services-NYPUM: NYPUM, an off-road mini-bike program for boys and girls ages 10-16, goal is to address the problems of gangs, school truancy and school behavior through education and prevention of destructive behavior including substance abuse, truancy, curfew violations and vandalism; teaching youth how to interact more positively with one another. JJCPA-YOGB funding has contributed in that this program has been proven to change lives of youth in the community by allowing them the privilege to ride a min-bike as an incentive to motivate and change behavior.

Mentoring-AB12: The goal is to recognize former foster youth for their participation in pro-social activities and their educational or vocational efforts toward independence. JJCPA-YOGB funding has contributed in that educational and vocational training have shown to decrease delinquent and illegal behavior. It has also provided opportunities to enhance collaboration between Probation, Social Services and Occupational Services.

Other Direct Services-Youth Summit: The first annual Youth Summit took place June of 2010. The goal is to develop problem solving skills among youth and parents, build awareness of community resources and educate them on the importance of education and a healthy lifestyle. JJCPA-YOGB funding has contributed in that youth and parents have indicated that this event provides them with a wealth of information, resources, inspiring Keynote speakers that positively impact youths' lives.

Moderate to High Case Load: This program is designed to assist youth transitioning back from placement and to reduce re-entry into residential facilities.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Inyo

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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</thead>
<tbody>
<tr>
<td>Juvenile Hall</td>
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<td>$4,200</td>
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</table>

**Services & Supplies:**

**Salaries & Benefits:** $7,500

**Community Based Organizations:**

**Professional Services:**

**Fixed Assets/Equipment:**

**Administrative Overhead:** $4,200

**Other Expenditures (List Below):**

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<th>Other Expenditures (List Below):</th>
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<th>$ -</th>
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**TOTAL:** $11,700

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Ten percent of YOBG funds were used for administrative overhead and salaries and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center. These funds also paid for travel for Placement Core for one Deputy Probation Officer.
One Minor was sentenced to and placed in California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ) for a period not to exceed 5 years.

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

One Minor was sentenced to and placed in California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ) for a period not to exceed 5 years.
### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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<tr>
<td>Fixed Assets/Equipment</td>
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<td>Administrative Overhead</td>
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<tr>
<td>Other Expenditures (List Below)</td>
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</table>

**TOTAL:** $ - $1,888 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

All minors in the Inyo County Juvenile Center participated in the after-school programs through September 2016. After September 2016, minors in Alternative Education Schools, the Community School and the Court participated in the after-school programs. The after-school programs included bike repair program, sewing, guitar program, garden program, cooking program, and craft program. The after-school program also included incentives.
4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Development of a Case Plan  
Expenditure Category: Development of Case Plan

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
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TOTAL: $ - $ 6,845 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Prior to October 2016, all youth detained in the Inyo County Juvenile Center were served by trained Staff facilitating the Change Companies, Evidence Based Interactive Journaling's. Staff and mental health staff worked to develop a case plan that included the use of the interactive journaling as well as MRT. All minors detained used the journals and continued using the journals once released from the Center. After October 2016, A Case plan was also developed for Students in the Alternative Education Schools, the community school and the court school. These funds also paid for urine testing per the case plan and helping with transportation for parents and guardians for minor's reunification per case plans.
## 5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Electronic Monitoring

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Inyo County Probation Department developed an electronic monitoring program in 2011-12 to offer lower level offenders an alternative to detention. YOBG funds were used since 2012/2013 to sustain this program. Only one minor was placed on Electronic Monitoring.
## 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Risk and Needs Assessment</th>
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</thead>
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</table>

**TOTAL:** 3,260$

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds were used in 2009 to purchase and implement the PACT risk/needs assessment from Assessment.com. YOBG funds have been used yearly to pay the licensing fee to help fund this project. The PACT includes a substance abuse screening component as well as a case plan development and management component. The PACT pre-screen assessment will be administered to all Minors referred to probation as well as the full assessment to all adjudicated minors referred for disposition. This past year we switched vendors and had a cost savings. All minors on probational have this assessment completed.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Inyo

#### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Commitment Program &amp; Contract Mental Health Provider</th>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ - $ 1,800 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Inyo County Juvenile Center created and launched a Weekend program in September 2016. This program is used for minors who will be detained in the Inyo County Juvenile Center on weekends. The program will have an incentive component to it along with field trips for the minors to perform community service. Funds were used install a cage in a vehicle. YOBG funds were used in 2010 to create a contract with a private mental health provider. Funds were used to contract for Court ordered psychiatric evaluations on one youth in need.
8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ - $3,042 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds were used to help pay for Placement Core for one Deputy Probation Officer.
### 9. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Security System

**Expenditure Category:** Capital Improvements

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**TOTAL:** $ - $5,147 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A new security/camera system with 16 cameras was installed in 2013 with the use of YOBG funds. The system was projected to allow for yearly updates of additional cameras, workstations, and keyless entry doors. An additional 5 cameras and two work stations and several keyless entries were installed in 2014. In 2015, three (3) cameras were added. The system currently has 24 functioning cameras. An updated security system would allow for enhanced safety and security of all individuals in the facility. It will also allow all minors to participate in new programs as additional cameras will be placed in areas of the facility that have no visual contact. The security system will allow for yearly updates to maximize safety and security and programs in the Juvenile Center. YOBG funds were used to upgrade the Computer workstations.
10. Program, Placement, Service, Strategy, or System Enhancement

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| TOTAL: | $ - | $ 7,888 | $ - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds paid for the cost of a yearly maintenance contract of the security system.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Inyo

11. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>A Healthy Communities Program</th>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $31,840 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A Healthy Communities Program includes a Program Coordinator who creates and schedules Healthy Communities events, supervises program assistants and volunteers in carrying out Healthy Communities events, runs events in the absence of program assistants or volunteers; works with individuals in the community to assess and address needs of youth and adults in the community and enact programs to address those needs; works to increase the number of youths served by Healthy Communities; establishes partnerships with other organizations having the same goals and work with them to better serve the community; maintains Healthy Communities program budget and coordinates program fund raising through donations, grants and other revenue generating activities; acts as liaison to other civic groups to keep them informed of upcoming Healthy Communities activities and coordinates publicity for events; reports to the Healthy Communities Board on all aspects of Healthy Communities programs; and, runs monthly Healthy Communities meetings and keeps meeting minutes.

JJCPA funds are used to maintain a Healthy Communities Program with the goal to increase the number of youth who are served by the Program including but not limited to funding a part-time Program Coordinator position and administrative overhead costs directly related to Program activities. JJCPA funds also pay for Administrative overhead costs, such as supplies, utilities bills, etc. which are directly related to the business operation of the Healthy Communities Program.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Inyo

### 12. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**Expenditure Category:** Vocational Training

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#### Salaries & Benefits:

#### Services & Supplies:

- **Professional Services:** $21,227

- **Community Based Organizations:**

- **Fixed Assets/Equipment:**

- **Administrative Overhead:**

#### Other Expenditures (List Below):

#### TOTAL: $21,227

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funds help pay for after school vocational training at the Office of Education Community School to help extend the school day. It allows the school to extend its day from four hours to a seven-hour program. In addition, JJCPA funds also help with school uniforms, helps pay for a contract Drug Dog program to ensure a sober atmosphere, helps pay North Star Counseling Services, which allows low-cost counseling to students and families throughout Inyo County, and helps pay for a Breakfast and Lunch Program, insuring all students a healthy meal prior to school starting.
Inyo: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Inyo

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

In the past, YOBG funds were used primarily for the Juvenile Hall Youth. JJCPA funds were used to help fund programs for Alternative education and a Community Based Organization, Healthy Communities, for after school activities. In 2008, Inyo County began developing and using Evidence Based Practices (EBP) for our Juvenile Hall Programs using YOBG funds. Since that time, we began to see less recidivism with youth returning to our Juvenile Hall. Due to decreasing numbers of youth being arrested, detained, and committed to our Juvenile Hall, a decision was made to convert our Full-Service Juvenile Hall into a 96 hours Special Purpose Juvenile Hall, using it mainly for weekend commitments. We changed the title of our highly trained Group Counselors to Rehabilitation Specialists, with the intent to use them to provide services to out of custody youth and adults. Beginning on September 22, 2016, our Rehabilitation Specialists began serving a broader population of youth in Inyo County. We began using YOBG funds to serve, out of custody, high/at risk youth with EBP Early Intervention programing in three local High Schools to help distance these youth from the criminal justice system. Due to the success, what began as a Pilot Program has evolved into serving 8 schools in Inyo County with Early Intervention Services for high/at risk youth with the use of YOBG and JJCPA funds.
The Kern Crossroads Facility is a secure residential institution with an operational capacity of 120 beds. It was created to provide a local institution option for juvenile male offenders, age 14-18, in lieu of a Division of Juvenile Justice (DJJ) commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes use of a validated risk assessment tool, evidence-based cognitive behavioral therapy, discipline, education, work experience, vocational training, athletics, physical education, group living and a mental health counseling component. Wards attend school half of the day and participate in vocational/work programs and/or counseling the other half of the day. The custody portion of the program is a two-tiered, 24 or 36-week program to be followed by intensive aftercare. The facility programing includes two evidence-based risk assessment tools, the Positive Achievement Change Tool (PACT) and the MAYSI-2 (Mental Health Screening). These tools identify criminogenic needs and monitor changes in behavior and attitude. Other Evidence-Based Programs include: Aggression Replacement Training (ART), Thinking for a Change, Strengthening Families, Stages of Change and Straight Ahead.

YOBG funds paid for the salaries and benefits of 3 Juvenile Corrections Officer III's and 10 Juvenile Corrections Officers who work with the youth in the program. Title 15 regulations require specific staffing ratios to ensure the safety, security and supervision of the youth are at optimum levels.

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Furlough Treatment and Rehabilitation
Expenditure Category: Other Secure/Semi-Secure Rehab Facility

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TOTAL: $ - $1,352,156 - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Furlough Treatment and Rehabilitation (FTR) is a short-term, in-custody 30 bed program for male offenders who violate the terms and conditions of their furlough release from the court ordered programs: Camp Erwin Owen or Kern Crossroads Facility. Detention in custody can range from 1-30 days and is based on the nature of the youth's violation(s) and conduct in the program. The program emphasizes accountability for the youth's delinquent behavior and uses journaling, family interaction, and self-assessment to assist them in their rehabilitation. The youth also receive individual mental health sessions, substance abuse services, stress management, and life and social skills training. Upon release the youth re-enter the community and are supervised by Probation Officers in the Aftercare Unit. The program also houses and provides orientation for youth initially entering Camp Owen or Crossroads facilities.

Funding pays for the staffing ratio required to supervise the youth in this program, specifically 1 Deputy Probation Officer III and 7 Juvenile Corrections Officer II positions.
The Bridges Career Development Academy serves youth on probation, primarily between ages 16-19, who have been released from Kern County Probation commitment programs and DJJ, and others who have been assessed as high-risk to reoffend. The Bridges Academy affords youth the opportunity to engage in educational programming, individual and group mental health counseling, job development, enrichment activities, and incentive based participation in extra-curricular activities. Evidence-based counseling services include Tough Choices, ART, and Living in Balance. Probation and school staff oversee the program's daily activities. Incorporating a balance of accountability, redirection, and positive reinforcement through a school based Positive Behavioral Interventions & Supports (PBIS) model, with the overall goal of reducing recidivism and education the students.

Funds pay for the school site and staffing, including: incentives for students and field trips, 0.5 Probation Supervisor, 1 Deputy Probation Officer III, 3 Deputy Probation Officer II, 1 Juvenile Corrections Officer II, 1 Career Associate, 0.25 School Administrator, 2 mental health professionals.
### 4. Program, Placement, Service, Strategy, or System Enhancement

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<td>Other Expenditures (List Below):</td>
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| TOTAL: | $ | $ | 467,391 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Mental health counseling services are being provided to minors who have been Court ordered to serve a commitment in one of two separate in-custody commitment programs, Camp Erwin Owen and Pathways Academy. Camp Erwin Owen is a 125-bed forestry camp for male offenders ages 14 to 18. The program length varies from 10 to 24 weeks, depending on behavior and success in the program. Youth receive evidence-based mental health treatment, as well as group and individual therapy, substance abuse education and case management services. Pathways Academy is an all-female commitment program for offenders whose ages range from 14 to 18. The program length varies from 12 to 36 weeks, which is determined at an assessment meeting. Youth receive individual and group evidence-based services targeted to meet their criminogenic needs as identified by the PACT.

Funds pay for staffing at each respective facility: Camp Erwin Owen - 2 Recovery Coordinators, 2 Pre-licensed Therapists; Pathways Academy - 1 Part-Time Mental Health Therapist, 1 Recovery Specialist.
Youth are under commitment to local custodial programs (Pathways Academy, Camp Erwin Owen, and Kern Crossroads Facility) for one year, serving a portion of that time in custody and the remainder of the time on furlough release. These youths are composed primarily of those who, because of their level of delinquent behavior, require intensive supervision. Aftercare caseloads are typically comprised of probationers who may be criminal street gang members or gang affiliated violent offenders, habitual offenders and substance abusers. The primary goal of the Aftercare Program is to increase efforts towards successful transitions from custody to community; geared toward eliminating the offenders’ criminal and delinquent behaviors that have been identified through evidence-based assessments.

Other responsibilities include continual monitoring of completion of Court-ordered programs, restitution payments, weekly reporting, school attendance and behavior and monitoring any new law violations. Any violations of the terms and conditions of probation, furlough terms, and new law violations may result in referrals to appropriate resources, furlough detention, the filing of a WIC 777(a) Petition, or referring the matter to the District Attorney. Aftercare Probation Officers are also responsible for monitoring referrals made to community agencies and the documentation of all referrals to community resources, along with progress made, or lack thereof.

The Aftercare Unit consists of 1 Probation Supervisor, 1 Deputy Probation Officer III and 6 Deputy Probation Officer I/II’s. They continue to participate in both the Review Board and Pre-Release meetings at all three facilities. These meetings give the Probation Officer an opportunity to have input on the services the youth will receive while in commitment and in designing an appropriate transition case plan for the youth as they re-enter our community. All Aftercare officers have been trained in Effective Practices in Community Supervision (EPICS). EPICS enhances officers’ abilities to effectively engage the youth they supervise in developing skills directly tied into their criminogenic needs.
6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Gang Intervention and Suppression Team

Expenditure Category: Gang Intervention

<table>
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Total: $ 978,703 $ - $ 382,063

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Gang Intervention and Suppression Team (GIST) identifies gang members in the target areas according to specified criteria used by the Kern County Sheriff’s Department Gang Suppression Unit, and monitors them for gang activity within the scope of authority given to Probation Officers under Penal Code Section 830.5. If a violation occurs, the incident will be subject to intensified investigation. When arrests are made, target subjects face enhanced penalties under a statutory scheme directed toward criminal street gang activity, Street Terrorism Enforcement and Prevention Act (STEP) and aggressive probation supervision. Probation case management includes frequent probationer contacts, home calls, and probation searches. The team focuses on suppression activities and intelligence gathering activities which will develop very specific and detailed information on each member in the gang as well as proof of gang affiliation. During interviews of target members, gang membership is documented through field interview cards. This process will assist in the prosecution of crimes under the STEP Act. This will also assist in prohibiting targeted gang members from associating with one another in specific areas, resulting in the disruption of the basic mechanism of criminal street gang activity and negative group behavior.

GIST currently consists of 1 Probation Supervisor, 1 Deputy Probation Officer III, and 6 Deputy Probation Officer II/II’s. GIST is committed to proactively increasing public safety especially in those areas of Kern County affected by criminal street gangs. GIST has taken on the supervision of youth previously committed to DJJ who have returned to the community and been placed under the authority of the Juvenile Court, along with probationers with identified gang involvement.
The Kern County Probation Department provides a continuum of services for minors who enter the Juvenile Justice System. The department continues to provide services to non-707(b) offenders assessed as high or moderate risk to reoffend. Our department's approach to providing services to youthful offenders remains focused on the principles of effective intervention: risk, needs, treatment and fidelity. Upon being placed on probation, every youth is assessed using the Positive Achievement Change Tool (PACT) instrument to determine his/her risk level and top criminogenic needs. As a result, dispositional options to address the youth's most critical needs are recommended to the Court. Case planning based on the results of the PACT assessment drives the treatment plan. Youth committed to one of our in-custody treatment facilities are provided with evidence-based programming and treatment with the goal of providing a higher dosage of treatment hours to the youth with the highest probability to reoffend. A pre-release meeting is held with the minor and his/her parent(s), along with multidisciplinary team members who work together to determine a community re-entry plan that is best suited to facilitate a successful transition. The population of juvenile offenders in the JJCPA programs are also the majority of offenders who receive services provided in the YOBG funded programs. The coordination between the two plans occurs in that the YOBG services focus on assessing and treating the minor while in-custody or in a specialized educational program and the JJCPA funded programs focus on the same offender when out of custody.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Kings

### 1. Program, Placement, Service, Strategy, or System Enhancement

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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $82,451

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding was utilized to cover costs of 1.0 FTE Deputy Probation Officer II, including salary and benefits as well as services and supplies for the Transitional Officer position. A Transitional Deputy Probation Officer (DPO) assists youth with re-entry services prior to their release from custody. Upon a youth's commitment, the Transitional Officer conducts a risk and needs PACT assessment and develops a case plan with the youth, setting relevant goals and interventions to assist with their rehabilitation. The Transitional Officer reviews the youth's terms and conditions of probation and makes the necessary and appropriate referrals for school enrollment, mental health treatment and/or substance abuse treatment and安排s for enrollment upon the youth's release from custody. We are able to decrease the time the youth may have to wait for services upon their release from custody by setting up services prior to the youth's release and working with the family to enroll the youth in school.

The Transitional Officer is also responsible for "intake" and determines if a youth will remain detained or if their case will be handled out of custody. The DRAI (Detention Risk Assessment Instrument) is utilized by this officer to determine if continued detention is recommended. The officer utilizes the PACT Pre-Screen tool to determine the youth's risk to re-offend and uses this information to assist in making a decision regarding detention or release.

To prepare for the youth's release, the Transitional Officer coordinates and facilitates Child and Family Team meetings for the youth in custody that are transitioning back into the home. Family members, providers, case managers and facility staff participate to develop a plan for the youth to return to their community.

Additionally, the Transitional Officer teaches an evidence based cognitive-behavioral program called Forward Thinking within the facility for youth that are ordered by the court to participate or those that are ordered to complete the Short-Term Commitment Program or the Long-Term Commitment Program within the facility. The Forward Thinking Program utilizes strategies to assist youth involved in the criminal justice system in making positive changes to their thoughts, feelings and behaviors.
## 2. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Alcohol and Drug Treatment |
| Expenditure Category: | Alcohol and Drug Treatment |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |

| Salaries & Benefits: |  |
| Services & Supplies: |  |
| Professional Services: | $20,653 |
| Community Based Organizations: |  |
| Fixed Assets/Equipment: |  |
| Administrative Overhead: |  |
| Other Expenditures (List Below): |  |

**Total:** $ - $ 20,653 $ - $

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBOG funds pay for a 0.5 FTE contracted through Kings View Mental Health to provide dual diagnosis treatment (mental health and alcohol and other drug) for those youth residing in the outlying areas of Kings County. There are typically little or no services in the outlying areas and transportation is an obstacle for our youth. Services are provided to youth in outlying areas of the county that would otherwise not receive services. Public transportation is inadequate and the majority of the youth we serve do not have reliable transportation into the more populated areas of the county where most services are provided.

Individual and group substance abuse treatment is provided to our youth in all areas of the county. Our contract provider is able to assess the needs of our youth quickly upon referral and provide any needed services timely. The probation department receives regular progress reports regarding attendance and progress in treatment, to ensure the youth is benefitting from services.

Kings View is required to employ evidence based practices and have incorporated Dialectical Behavioral Therapy (DBT) in their treatment. DBT is a comprehensive cognitive-behavioral treatment for complex mental disorders. DBT serves these five functions: enhances behavioral capabilities, improves motivation to change, assures that new capabilities generalize to the natural environment, structures the treatment environment in ways to support the client and enhances therapist capabilities.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Kings

#### 3. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 87,083

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG supports the salary and benefits for 1.0 FTE contracted through Kings View Mental Health. Medi-cal is billed on eligible cases to off-set the costs associated with counseling services. The therapist is located on site at the probation department and works exclusively with probation youth. Individual and group counseling services are provided, along with family counseling and dual diagnosis services. Extensive assessments are completed with probation youth to determine level of services needed and ancillary referrals to other agencies are made when appropriate.

With a dedicated therapist, we are able to identify youth in need of services much earlier and provide a continuum of care that meets each youth's particular needs. The number of youth participating and completing mental health treatment has increased over the last year. We believe this is, in part, due to the dedication of our therapist.

Kings View is required to employ evidence based practices in their treatment and have incorporated Dialectical Behavioral Therapy (DBT) in their treatment. DBT is a comprehensive cognitive-behavioral treatment for complex mental disorders. DBT serves these five functions: enhances behavioral capabilities, improves motivation to change, assures that new capabilities generalize to the natural environment, structures the treatment environment in ways to support the client and enhances therapist capabilities.
### 4. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Intensive Probation Supervision |
| Expenditure Category: | Intensive Probation Supervision |

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**TOTAL:** $ - $ 73,820 $ -  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A high-risk caseload has been identified as those youth who have committed the most serious of crimes or have been assessed to be at high risk to reoffend through the PACT assessment tool. The assigned officer monitors those youth having committed crimes involving sexual deviancy, those having severe mental health issues, those with serious gang related behaviors and those youth with violent criminal histories. Additionally, the high-risk officer monitors those youth returning from the Division of Juvenile Justice. The officer utilizes intensive supervision of each youth, while including necessary referrals for treatment for mental health issues, alcohol and substance abuse and other identified risks. The officer is working on establishing case plans to address identified needs of the youth and developing goals and interventions in an attempt to reduce the risk of the youth's likelihood to reoffend. The youth identified as being at high risk to reoffend are provided with intense supervision by probation, thereby increasing public safety. The youth are provided with rehabilitative programs such as Forward Thinking, ART (Aggression Replacement Training), case planning, intensive therapy and educational services.

YOBG funds pay for the salary, benefits, services and supplies for 1.0 FTE Deputy Probation Officer II.
5. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ - $ 96,298 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Our Juvenile Work Program services the county, providing clean up, graffiti removal, participation in community events and other community based activities. This program works with those youth already adjudged a ward of the court and are ordered to complete community service hours. The program also provides a referral source for supervising probation officers who can refer youth rather than requesting a petition be filed for a violation of probation.

YOBG funds pay for the salary and benefits for 1.0 FTE Juvenile Correctional Officer Sergeant as well as supplies necessary for the continuation of the program.

The probation department can positively impact the community by addressing the effects of vandalism and graffiti quickly. An effective partnership has been developed with local law enforcement, businesses throughout the county and the general public. The program accepts requests for service from anyone in the county.

Although community service alone is not an evidence based practice, this program offers the opportunity to address behavioral issues of our youth. This program offers a lower level of intervention for our youth that are determined to be at a lower risk to reoffend, thereby reducing the exposure of those youth to higher risk youth and more criminally sophisticated youth.
### 6. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The ability to provide on-going training to staff is vital to the success of our evidence based practices. We are planning to train additional staff in ART so that we can continue to provide evidence based programming as a preventative service and to our adjudicated wards. Forward Thinking is an evidence based program that is provided to in-custody, committed wards and to wards that are out of custody, to provide rehabilitative services in an effort to reduce recidivism. Ongoing training, updated training and training for new staff will be vital to ensuring the integrity and quality of the program we provide to our youth.

During the fiscal year, YOBG funds paid for four officers to attend training for targeted foster parent recruitment. This training has allowed our officers to enhance their recruitment efforts, with the goal of securing lower level foster homes for our youth in out of home placement.

With the ability to train staff in evidence based programs and have them implement the programs with fidelity, we can provide more comprehensive services to the youth under our supervision and build their capacity to function as law abiding citizens.
7. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Risk and/or Needs Assessment

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**TOTAL:** $13,302

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds have been used for maintenance of the PACT assessment tool through a new vendor, Noble, and ongoing training costs for the tool. There are costs associated with ongoing maintenance, utilization, storage and training.

We utilize the PACT assessment tool to properly identify the youth's risks and needs and then make appropriate referrals to evidence based programs or other community programs. Comprehensive case plans are established with the youth and their parents to address their identified risks and needs in an effort to assist them in their rehabilitation. The case plan is developed from the top identified criminogenic needs of the youth. The case plans are monitored regularly by the probation department, with the youth and parent, and with the court.

This tool is utilized in making appropriate recommendations to the court for disposition, in determining appropriateness for detention or continued detention and to determine how to best serve the youth in their rehabilitation. The risks and needs of the youth also guide how the youth is supervised in the community and level of supervision.

The probation department is able to utilize the assessment tool to analyze data regarding trends in criminogenic needs, risk levels and recidivism rates. This information is valuable in evaluating our strategies to determine effectiveness of our services and to ensure the appropriate programs and services are available to our youth.
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Transportation Services Officer
Expenditure Category: Juvenile Hall

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**TOTAL:** $80,819

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBOG funds pay for salary, benefits and associated costs for 1.0 FTE Juvenile Correctional Officer II to work out of the Kings Juvenile Center. This Transport Officer is responsible for transporting all youth in custody to court appearances, medical and dental appointments, as well as transports to the Division of Juvenile Justice (DJJ). Additionally, this officer provides transportation to psychiatric facilities if deemed appropriate by the court.
The F.A.V.O.R. Program stands for Facilitating Accountability Victim Offender Restoration. It is a prevention services program that enables the probation department to intervene at the lowest possible level with first time and low-level offenders in the juvenile justice system. We offer three-month and six-month programs in which the youth can complete community service, be referred for any needed services, attend school daily and be monitored by the probation department for compliance. We offer several preventative services through this program for younger kids in our local schools and in the community. We have 2.0 FTE Deputy Probation Officer I/II's, 1.0 FTE Deputy Probation Officer III, 1.0 FTE Juvenile Corrections Sergeant that runs our community service program for informal youth and 1.0 FTE Department Specialist III.

As part of our program, our officers teach ART in two elementary schools locally. The school chooses which students will participate and the probation department facilitates the classes. Additionally, we offer a summer program through a local elementary school for children in 1st through 5th grades. This has been a successful program and our participation numbers increased significantly in the summer of 2017. We have several guest speakers to teach the children different skills and expose them to local services such as the Fire Department and local Police Departments. Many creative activities are incorporated into this summer program and we have received overwhelming positive feedback from the community.

We offer a college tour program for our youth on informal probation. This program allows our youth to tour big college campuses within the state of California and get information about financial aid, enrollment and the campus itself. This is an opportunity that many of our youth may never have otherwise. It opens their minds to the possibility of attending a large college, creates hopes and dreams of attending college and inspires our youth to reach their goals. This has been a successful program and youth always want to participate in this program.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Kings

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**TOTAL:** $406,349

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The F.A.V.O.R. Program stands for Facilitating Accountability Victim Offender Restoration. It is a prevention services program that enables the probation department to intervene at the lowest possible level with first time and low-level offenders in the juvenile justice system. We offer three-month and six-month programs in which the youth can complete community service, be referred for any needed services, attend school daily and be monitored by the probation department for compliance. We offer several preventative services through this program for younger kids in our local schools and in the community. We have 2.0 FTE Deputy Probation Officer I/II's, 1.0 FTE Deputy Probation Officer III, 1.0 FTE Juvenile Corrections Sergeant that runs our community service program for informal youth and 1.0 FTE Department Specialist III.

As part of our program, our officers teach ART in two elementary schools locally. The school chooses which students will participate and the probation department facilitates the classes. Additionally, we offer a summer program through a local elementary school for children in 1st through 5th grades. This has been a successful program and our participation numbers increased significantly in the summer of 2017. We have several guest speakers to teach the children different skills and expose them to local services such as the Fire Department and local Police Departments. Many creative activities are incorporated into this summer program and we have received overwhelming positive feedback from the community.

We offer a college tour program for our youth on informal probation. This program allows our youth to tour big college campuses within the state of California and get information about financial aid, enrollment and the campus itself. This is an opportunity that many of our youth may never have otherwise. It opens their minds to the possibility of attending a large college, creates hopes and dreams of attending college and inspires our youth to reach their goals. This has been a successful program and youth always want to participate in this program.
**10. Program, Placement, Service, Strategy, or System Enhancement**

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Monetary incentives are used to reward our youth when completing programing such as individual mental health or substance abuse counseling and Forward Thinking. Gift cards are purchased from local retailers, the local mall and restaurants and are given to the youth as a reward. The gift cards are typically in the denominations of $15.00 or $25.00 and are only given once a program is completed. The rewards have been popular with the youth participating in the programs and have been effective in that the youth are motivated to do well.

YOBG funds pay for water and snacks for the youth that participate in our community service program.
11. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ - $ 1,658 - $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The allocated juvenile position has not yet been filled due to a shortage of officers and officers leaving the department. The expense was for worker's compensation insurance for the allocated position. The department is deleting this position in fiscal year 2017/2018 and adding a 2nd transport officer position.
**Kings: Data Trend Analysis**

<table>
<thead>
<tr>
<th>ANALYSIS OF COUNTYWIDE TREND DATA for: Kings</th>
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</thead>
<tbody>
<tr>
<td>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</td>
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</tbody>
</table>

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBOG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Kings County has implemented evidence based programming over the last few years to include formal cognitive behavioral therapy to address the risks and needs of our youthful offenders. This approach is proven effective in reducing recidivism, in assisting our youth in their rehabilitation and in addressing the issues in their lives that brought them to the criminal justice system. Juvenile crime rates in Kings County have steadily dropped over the past few years and, therefore, the number of youth supervised by probation has also dropped.

Utilizing a therapist, dedicated to our population of youth, has proved effective. Our youth have more access to mental health services, are quickly assessed and receive treatment in a timely manner, specifically in the outlying areas of our county where services are limited. The availability of these services has improved participation and has increased completion of treatment over the last year. Furthermore, our preventative programs allow us to intervene with a first-time offender or youthful offender to address any issues through informal probation, evidence based classes through the local elementary schools, intervention through our summer program for young community members and referrals to local services to address their needs. Focusing our efforts in preventative services and supporting our local families through a collaborative community effort has allowed us to have a greater impact on the lives of our young community members.

Utilizing the PACT (Positive Achievement Change Tool) risk assessment tool has greatly impacted the delivery of services for youth on formal probation in Kings County. Knowing the risks and needs of the population we serve has allowed us to tailor our services to better serve our population. Demographic and crime data information is also used to determine the needs of the population we serve in the community as a whole. The probation department works with our community partners to address any gaps in services that have been identified and to ensure services are available for those in the outlying areas of our county.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Lake

### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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**TOTAL:** $171,530 $19,800

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation allocated YOBG funds to cover salaries and benefits for Probation staff providing fiscal, administrative and other services. Some of the areas these funds were applied was in: (a) monitoring expenditures and creating auditable records (Fiscal Officer); (b) preparing applications and reports (analyst); (c) collecting and inputting data documenting YOISP activities (e.g., hours and types of services delivered, numbers and demographics of youth served, days in YOISP, PACT results, outcomes, etc.); (d) providing data entry and database management and maintaining other YOISP records and communication (Staff Services Analyst); and (e) other administrative activities, as applicable. We were able to fill the position of Staff Services Analyst during FY 16/17, and some of the tasks were assigned to this position.
## 2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Intensive Probation Supervision

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**TOTAL:** $ - $ 89,440 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The ongoing Youthful Offender Intensive Supervision Program (YOISP) offers each youth an individualized program of supervision and rehabilitation, based on an objective assessment of criminogenic needs. This component serves youth who are (a) at enhanced risk to re-offend; (b) have committed serious and/or repeat offenses; (c) have had extensive juvenile hall detention time and/or (d) could be subject to more restrictive placement. Youthful offenders placed on this supervision level are selected based on the results of the PACT, the evidence-based risk assessment tool used by the Probation Department. The PACT is assessed at intake and every six months thereafter while juveniles participate in the YOISP, to assess and re-assess each youthful offender's criminogenic needs. The accomplishments from the allocation of these funds has resulted in minors graduating from high school; having stopped using drugs, and having benefited from more stable living environments. Some of the funds pay partially and fully for (a) Salary and benefits for FTE DPO and FTE of a Supervising Senior Deputy Probation Officer; (b) annual licensing fee for the PACT assessment tool and (c) professional services of consultants and trainers to assure that evidence-based models are implemented with fidelity and to provide data collection, monitoring and reporting, as needed.
Lake County Probation currently has one juvenile in the Division of Juvenile Justice (DJJ). In order to provide these services to the youth YOBG funds are utilized. The Division of Juvenile Justice provides education and treatment to California’s youthful offenders up to the age of 25 who have the most serious criminal backgrounds and most intense treatment needs. DJJ operates an accredited school district, providing youth with the same high school curriculum in each of its four institutions that they would receive in their local community. Youth attend school each day to achieve a high school diploma.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Lake

#### 3. Program, Placement, Service, Strategy, or System Enhancement

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<thead>
<tr>
<th>Expenditure Category</th>
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**TOTAL:** $ 40,885

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Lake County Probation currently has one juvenile in the Division of Juvenile Justice (DJJ). In order to provide these services to the youth YOBG funds are utilized. The Division of Juvenile Justice provides education and treatment to California’s youthful offenders up to the age of 25 who have the most serious criminal backgrounds and most intense treatment needs. DJJ operates an accredited school district, providing youth with the same high school curriculum in each of its four institutions that they would receive in their local community. Youth attend school each day to achieve a high school diploma.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Lake

4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Sonoma Probation Camp

Expenditure Category: Camp

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<tr>
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<td>$</td>
<td>$ 28,625</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Lake County has contracted with Sonoma County Probation Camp to provide specific services for those juveniles that meet the requirements to attend. The camp uses a reality-oriented behavioral modification system in conjunction with evidence based programming to confront and correct individual personal / social problem areas. Residents are required to progress through an average six-month residential phase, two-month transition phase, and then complete a 30-day community phase prior to release from the Probation Camp program. The camp provides several areas in which the residents can receive education and counseling services. They also provide family counseling, as well as drug and alcohol counseling through AODS staff and on-site Narcotics Anonymous and Alcoholics Anonymous meetings. Camp also facilitates an education / support group for the parents of residents, presented in both English and Spanish. YOBG funds provide the youth with residence to the camp.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

During the fiscal year, Mendocino Juvenile Hall began incurring significant mental health costs that were derived from services provided to Lake County juveniles. Mendocino deemed these costs to exceed the amount agreed upon in the contract. With the approval of Lake County Probation, they began to charge 50% of all Mental Health Services that were over the specified contracted mental health costs. YOBG funds were used to pay for these overages quarterly and allowed the juveniles housed in the Juvenile Hall in Mendocino to receive the mental health care they needed.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department uses Electronic Monitoring with GPS as an evidence-based graduated sanction and/or detention alternative for youth identified by the PACT as (a) at high risk to re-offend; (b) at moderate risk to re-offend and/or (c) at-risk of placement. Electronic monitoring was also used as an option for youth served by the Wraparound Program and for transition youth. Electronic monitoring is a cost-effective resource to control behavior without detention; protect public safety; maintain youth in the community and prevent future crimes. YOBG funds have been used to purchase and implement the monitors. From the use of the monitors minors have learned to follow their terms and conditions of probation while being allowed to remain at home. YOBG funds have also replaced and provided monitoring devices for those youth and/or families which could not pay.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Currently all of Lake County juveniles that reside at the Juvenile Hall in Mendocino are on Medi-Cal; however, while in custody their Medi-Cal coverage stops. When coverage stops Lake County is responsible for medical expenses incurred by the youth during incarceration. JJCPA funds cover the prescribed medication to youth while in residence at the hall.

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
Lake: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Lake

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The majority of the JJCPA-YOBG funds have been utilized in salaries and benefits, which have been used to promote job security and decrease turnover rate. Each officer serves a smaller caseload, allowing them to give more time and attention to juveniles on probation. Smaller caseloads have allowed officers to build better relationships with the juveniles on their caseloads which has led to a decrease in recidivism.

The Lake County Probation Department has done well at providing multiple services and supports to at-risk and juvenile offender populations. Funds from the JJCPA-YOBG grants have assisted the Probation Department in strengthening the implementation of their Evidence-Based Practices (EBP) programs. Funds have been used for training and helping officers to stay current on established programs and future programs that will be utilized. Training is an effective way to continue to improve and produce targeted results annually.

Our strategy for use of JJCPA-YOBG funds for non-707(b) offenders is to continue to focus on improving the results of EBP and Promising Practices through staff implementation, accomplished through the following steps:
1. Identify target populations in probation that have increased recidivism rates.
2. Identify what programs or services are currently in place to meet the needs of this population.
3. If services are being delivered to this population, then a more thorough examination of their application will be reviewed.
4. If the population is not being targeted for services, then a review of which services and programs in existence could be applied to assist this population in reducing their recidivism rates.
5. If there are no programs or services in existence that would benefit this population, then research will be conducted through Results First Clearinghouse to identify an EBP that would effectively target this population and help reduce their recidivism.

Two new programs that have utilized JJCPA-YOBG funds for training are Girls Circle and Moral Reconation Therapy (MRT). Girls Circle is the first gender-responsive program in the country to demonstrate effectiveness in reducing delinquency for girls. As an EBP, Girls Circle has already proven to reduce recidivism while strengthening healthy identities, educational aspirations and expectations.

The MRT (Moral Reconation Therapy) program is the premiere cognitive-behavioral program for substance abuse treatment and offender populations. This EBP has proven to lead to enhanced moral reasoning, better decision making, and more appropriate behavior while reducing recidivism. Lake County Probation’s goal has been to help strengthen AODS services, and this program will be a great step to accomplishing this. Through funds provided by the JJCPA-YOBG grants, Lake County Probation hopes to begin implementing these programs before the end of 2017.
1. Program, Placement, Service, Strategy, or System Enhancement

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TOTAL: $ - $ 7,000 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Lassen County Probation department is looking to establish a working relationship with a local provider to provide an anger management program to our juvenile offender population. This program would not only be available to those minors on court ordered probation, but also those youth who are referred to probation for status offenses. The intent of the program is to ultimately be an additional preventative tool along with Alcohol and Drugs services, and other mental health needs. The goal in providing specific anger management services is to prevent those youth in need of services recommitting crimes. Lassen County Probation would like to enhance their Like Skills programs with the juveniles as well as the gardening program. YOBG funds would also pay for materials to enhance the Life Skills program for the juveniles. YOBG funds would also pay for materials needed to maintain the gardening program. YOBG funds would pay for anger management counseling sessions to be used as an additional preventative tool along with Alcohol and Drug services, and other mental health needs. The goal in providing specific anger management services is to prevent those youth in need of services recommitting crimes. Probation Officers complete risk and needs assessments on youthful offenders as a tool to aid in determining the services needed.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Lassen

2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:  Caseload Pro Management System, Forward Thinking Program Materials

Expenditure Category:  Other Direct Service

<table>
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TOTAL:  $ -  $ 16,000  $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Lassen County Probation Department used a portion of the YOBG allocation to continue operation of its case management system with Caseload Pro. It is necessary to maintain the database in order to report the monthly JCPSS statistics to the California Department of Justice. In addition, the case management system tracks all minors on probation, detained in the County's Juvenile Detention Facility, who are supervised under electronic monitoring, ordered to probation for committing minor offenses and traffic offenses, and minors tracked under the department's Truancy Reduction Program. The case management system also provides statistical information to the department for other funding opportunities, evaluating current programs/services and the development of new programs and services available to minors. YOBG funds will pay for the annual maintenance and technical support for the database. YOBG funds also paid for additional forward-thinking journaling materials. With the combination of continuing to operate the case management system and using the risk and needs assessment tool, Juvenile officers can better serve minors' supervision needs and provide appropriate services. The interactive journaling process will help youth achieve their goals, reintegrate into the community, reduce juvenile crime and help identify responsibilities. The CASEload Pro will interface with the department's risk & needs assessment tool. The cognitive-behavioral interactive journaling series uses evidence based strategies to assist youth in making positive changes to their thoughts, feelings, & behaviors. Completion of the risk & needs assessment would identify the interactive journal the youth needs to complete for successful reintegration into the community creating a better continuum of care.
The Lassen County Probation Department utilized the remaining balance of YOBG funding toward the cost of a current Juvenile Detention Counselor on staff. Juvenile Detention Counselors are responsible for providing supervision of youth detained or serving court ordered commitments in the Juvenile Detention Facility. Juvenile Detention Counselors and Probation Officers are trained to facilitate the Forward Thinking Interactive Journaling program with juvenile offenders. YOBG funds will specifically be expended toward the Salaries and Benefits of a Juvenile Detention Counselor. With Funds applied toward the cost of a Juvenile Detention Counselor, this helps to ensure the retention of staff and helps maintain consistency of the staff teamwork providing supervision and services within the Juvenile Detention Facility. The Juvenile Detention Counselor will be working with the juveniles using evidence based strategies and the interactive journaling process, which help juveniles achieve their goals, have successful outcomes and define responsibilities.

<table>
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**TOTAL:** $55,000

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Lassen

### 4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Camera System, Industrial Refrigerator/freezer, Main AC Unit replacement, Hand Held Radios

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<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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**TOTAL:** $60,000

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Lassen County Probation Department utilized some of the YOBG funding towards upgrading the outdated camera system with a recordable camera system, which will eliminate current blind spots in the facility and meet PREA standards and integrate with our new control boards. YOBG funds will be used to replace the outdated refrigerator/freezer to insure proper food handling this year. Lassen County Probation is planning to purchase eight new hand-held radios for Juvenile Hall staff to communicate internally and externally with other law enforcement agencies for the protection of staff and juvenile's in custody. The AC unit was outdated and YOBG paid to replace the main old unit to ensure the health and safety of staff and youth. YOBG funds paid to upgrade cameras in the yard and facility to eliminate blind spots and meet recording statues. YOBG funds would be used to purchase an industrial refrigerator/freezer to insure proper food management in the new year. Newer digital Radios would ensure Counselors and Officers can effectively communicate with dispatch and other law enforcement agencies for the safety purposes. Expendying YOBG funds for all of these enhancements will help insure proper safety to both staff and youth. With the combination of continuing to operate with updated equipment, Juvenile officers can better serve minors' supervision needs, maintain safety of the facility for juveniles/staff and provide appropriate programs and services.
## 5. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Truancy Reduction Program (TRP) |
| Expenditure Category: | Other Direct Service |

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**TOTAL:** $77,094

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Lassen County Probation Department utilized JJCPA Funds toward the cost of a Deputy Probation Officer. The Deputy Probation Officer is assigned to work with all the schools that are currently contracted with Lassen County Probation. The Probation Officers will track students that are truant and/or at-risk. The Probation/Truant Officers will monitor and supervise truant students as well as juvenile probationers to see that they are in compliance with the terms and conditions of probation. The Officers will analyze emotional and behavioral disorders, and assess client’s needs to develop an intervention plan. Prevention Services referred out to was Public Health, Diversion, Youth Support Groups. The biggest barrier for our County is Transportation since our County Schools are spread out throughout the county. Lassen County Probations accomplishments are to help the schools improve their attendance, increase their ADA funding, improvement in academics, reducing juvenile crime, and improve overall citizenship.
6. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 54,584 $ - $  - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Lassen County Probation Department utilized JJCPA Funds toward the cost of a Deputy Probation Officer. The types of youth serviced in this program are households in the outlying areas that are limited on resources. Prevention Services referred out were to the One Stop that houses Behavioral Health and Botvin Life Skills. The biggest barrier for our County is the time spent on transportation to all the outlying areas as our county is large demographically.
Lassen County Probation has implemented the PACE Program renamed as Lassen Alliance. This program is designed to assist at risk youth who are in an alternative classroom setting where we have programs onsite to include Mental Health, Wraparound, Snap Ed, Susanville Indian Rancheria, Lassen Community College, Lassen Works, and other facilitators to increase success for the student academically. The eligible population will be high-risk youth unable to participate in a regular education setting due to expulsion, truancy, behavior, academic failure, and/or criminal activity. This is a non-traditional, multi-agency program designed to meet the special needs of the individual student who has unique needs that cannot be served in a regular education setting. Lassen Alliance CDS, in collaboration with Lassen County Juvenile Probation, provides a classroom in which students are able to earn credits and stay on track for their transition back into a regular educational setting, an avenue for success, increase academic achievement, and improve attendance. The Program is currently implemented in the schools but the process still being developed and improved. Lassen County Probation’s goals are to increase school attendance, reduce unexcused absences, reduce referrals for classroom/campus discipline, reduce school suspensions, improve education test results, increase coping skills, anger management, and social skills.
Lassen: Data Trend Analysis

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Lassen County Probation’s strategy and continuing practice of working with non-707(b) offenders has significantly changed since these offenders were no longer eligible for commitment to the Division of Juvenile Justice facilities. In fact, with the implementation of a risk and needs assessment, juveniles receive services based on their individual needs. These youthful offenders are now better served and provided the necessary and appropriate services. Implementation of the Forward Thinking Interactive Journaling program, least restrictive services and supervision, using a risk/needs assessment and evidence based supervision practices, has resulted in an increase of successful outcomes for the population served.
Depending on profile and needs, youth participating in the YOBG program are housed at Camp Ellison Onizuka (CEO), Camp Glenn Rockey (CGR), Camp Ronald McNair (CRM), or Camp David Gonzales (CDG). Camp Onizuka offers enhanced services including increased mental health services, substance abuse treatment, Aggression Replacement Training (ART), Dialectical Behavior Therapy (DBT), enhanced case management, vocational training, and transition planning. The Multi-Disciplinary Team assists in the creation of an individualized case plans to ensure the needs of the youth were met. The various agencies (LACOE, JCHS, DMH, and parents/guardians) were involved in the process. YOBG is also used to mitigate curtailments and maintain operations at CGR, CRM, and CDG, thereby allowing these camps to remain open and provide housing, case management, small group interventions, behavior management programs, mental health services, education services, parent resource assistance, and transition planning to approximately 472 youth annually. Additionally, a LARRC assessment and an individualized case plan is provided to each youth prior to camp placement.

In coordination with JJCPA, as part of the MDT process, Deputy Probation Officers assigned to community supervision are included in the transition process. Depending on the youth’s risk and needs, youth are assigned to community supervision which includes school-based, housing-based, and after-school enrichment programs funded through JJCPA.

Youth assigned to any community-based supervision programs had access to JJCPA contracted services provided by Community-Based Organizations. The risk and needs of this population were included in the JJCPA funding recommendations approved by the Juvenile Justice Coordinating Council.

Number of youth served: 535
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Los Angeles

2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:  Aftercare and Re-Entry Services

Expenditure Category:  Re-Entry or Aftercare Services

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TOTAL:  $2,214,027

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department changed its focus on how it serviced the aftercare population utilizing YOGB funds. Since September 01, 2013, Camp Community Transition Program (CCTP) implemented the countywide enhanced model/pilot assigning CCTP Deputy Probation Officers (DPOs) as “secondary Deputies” during the youth’s camp stay. Under the current plan, CCTP DPOs perform the following services and supervisiorial tasks: Participate in transition planning process for youth; ensure that the transition plan is consistent with the youth service needs; conduct at least two (2) face-to-face meetings with the youth in camp prior to the youth's release; engage the family, community and school when the youth is ordered camp to ensure a seamless transition; and identify educational needs and coordinate immediate school enrollment. The critical aspect of this enhancement is the requirement for the CCTP DPOs to conduct face-to-face contacts during the youth's camp placement and start collaboration with partners such as; Department of Mental Health (DMH), Los Angeles County of Education (LACOE), and community school District Representatives. Early outcomes indicate that this pilot enhanced and improved our aftercare process. In order for the Department to be successful with the expansion, CCTP DPOs caseload size must be reduced. YOGB funds are used to convert the current staff to case carrying deputies and allow the Department to reduce caseload size and successfully implement this county-wide program.

The Probation Department contracted with three agencies (Jewish Vocational Services, Asian Youth, and Soledad Enrichment Act) to provide educational pathways and vocational opportunity services for credit deficient Probation Youth transitioning from Camp Community Placement or at risk for removal from the community, between the ages of 16-18 not within the range of graduation prior to their eighteenth (18) birth date, and reside within the service area. The program was designed to engage youth in enriched opportunities that result in educational and vocational pathways that ultimately lead to meaningful employment.

In coordination with JJCPA, the Camp Community Transition Program works collaboratively with the school-based supervision program funded by JJCPA to assist in the enrollment of youth, enhanced supervision of youth on school campuses, and referrals for services offered by the school. In addition, re-entry youth are often referred to one of the five (5) Juvenile Day Reporting Centers (JDRC) located throughout the County. The JDRCs provided after-school enrichment services to re-entry and high-risk youth utilizing JJCPA funding.

Number of youth served: 571
## 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ 97,483 $ 97,483 $ 97,483

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation continues to utilize an actuarial risk and needs assessment and case planning in residential treatment (camps) as implemented in the FY 2007-2008 JDP to identify high risk/high need youth who were appropriate for Camp Onizuka, by utilizing two (2) dedicated assessment Deputy Probation Officers (DPOs) and one (1) dedicated DMH MSW at the Camp Assessment Unit (CAU). These two-tiered assessments assist in identifying appropriate youthful offender dispositions, programs, goals and re-entry plans, and included the use of a validated and normed risk assessment instrument, the Los Angeles Risk and Resiliency Checkup (LARRC). Assessment information is compiled by partner agencies and interested parties, at which time a Multi-Disciplinary Assessment (MDA) is conducted prior to the minor's transfer to Camp Onizuka. Participants in the MDA meeting include the youth, parents, Probation staff, Los Angeles County Office of Education (LACOE) personnel, and Department of Mental Health (DMH) staff. A resulting case plan is developed and approved by the youth and parents and is available for the Probation case worker upon youth arrival at Camp Onizuka. Other assessment information (for example, MAYSI-II, STAR academic testing, DMH Substance Abuse Screening) is used to augment the LARRC when available and applicable.

In coordination with JJCPA, the assessment and multi-disciplinary case plan are not only utilized to provide youth with appropriate services while in camp, but are updated prior to the youth's transition back into the community. The transitional case plan, which is predicated on the assessment and case planning process utilizing the Multi-Disciplinary Team (MDT) approach, is utilized to ensure targeted interventions are provided in the community, by community-based organizations that may be funded with Juvenile Justice Crime Prevention Act funds.

Additionally, the transitional case plan, which included education, is shared with the Deputy Probation Officers’ co-located on many of the school campuses who could assist with enrollment, referrals to services, and provide enhanced supervision on campus to mitigate relapse of truancy and poor academic performance.

Number of youth served: 97
4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Program Administration and Evaluation

Expenditure Category: Other Direct Service

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TOTAL: $ - $106,596 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

In order to ensure that the program is operating efficiently and youth are receiving the services outlined in the JJDP and that the YOBG award is being used in a fiscally prudent manner, the Department dedicated specific operations, fiscal, and program evaluation staff to oversee all of the various aspects of the program, including programmatic, financial, program monitoring and evaluation.

In coordination with JJCPA, information obtained from the YOBG program evaluation process has been utilized in the Probation Outcome study which incorporates the JJCPA program.
The Mental Health Screening and Assessment was developed to screen, assess and treat newly admitted youth to the County's three juvenile halls. All youth are screened upon admission by a mental health professional in order to identify those that need treatment and follow-up care. The JJCPA funding was instrumental in addressing the recommended remedial measures from the Department of Justice (DOJ) Settlement Agreement.

This program shares many components with the successful Linkages Project in Ohio (Cocozza and Skowyra, 2000). In that project, the Ohio county of Lorain created the Project for Adolescent Intervention and Rehabilitation, which targeted youths placed on probation for the first time for any offense. The project screens and assesses youths for mental health and substance abuse disorders, then develops individual treatment plans. In conjunction with treatment providers, probation officers and case managers supervise the youths. An evaluation of the program found that it provides an important service and coordinating function for youths, the courts, and the service systems involved (Cocozza and Stainbrook, 1998; Skowyra and Cocozza, 2007). However, success in this context means the coordination of the agencies and does not imply an outcome evaluation.


Number of youth served: 5,844
Multi-Systemic Therapy (MST) services is comprised of Community-Based Organizations providing evidence-based intensive family and community-based treatment that focuses on addressing all environmental systems that impact chronic and violent juvenile offenders, their homes and families, schools and teachers, neighborhoods and friends. MST works with the toughest offenders ages 12 through 17 who have a very long history of arrests.

Consistently with social-ecological models of behavior and findings from causal modeling studies of delinquency and drug use, MST posits that multiple factors determine youth antisocial behavior, which is linked with characteristics of the individual youth and his or her family and peer group, school, and community contexts (Henggeler et al., 1998). As such, MST interventions aim to attenuate risk factors by building youth and family strengths (protective factors) on a highly individualized and comprehensive basis. MST practitioners are available 24 hours per day, seven days per week, and provide services in the home at times convenient to the family. This approach attempts to circumvent barriers to service access that families of serious juvenile offenders often encounter. A n emphasis on parental empowerment to modify children’s natural social network is intended to facilitate the maintenance and generalization of treatment gains (Henggeler et al., 1998).


Number of youth served: 113
The Special Needs Court is a full-time court that has been specifically designated and staffed to supervise juvenile offenders who suffer from a diagnosed serious mental illness, organic brain impairment, or developmental disabilities. The court ensures that each participant minor receives the proper mental health treatment both in custody and in the community. The program’s goal is to reduce the re-arrest rate for juvenile offenders who are diagnosed with mental health problems and increase the number of juveniles who receive appropriate mental health treatment.

In April 2000, the U.S. Department of Justice (DOJ) reviewed four then–recently developed adult mental health courts in Fort Lauderdale, Florida; Seattle, Washington; San Bernardino, California; and Anchorage, Alaska. Although these specialty courts were relatively new, the evaluation results were limited but promising (Goldkamp and Irons-Guynn, 2000). DOJ also specifically referenced the success of drug courts as a comparable special needs type court. Drug courts have played an influential role in the recent emergence of mental health courts resulting from “problem-solving” initiatives that seek to address the problems (“root causes”) that contribute to people becoming part of the criminal justice population. The judicial problem-solving methodology originating in drug courts has been adapted to address the mentally ill and disabled in the criminal justice population.

A 1997 DOJ survey reported that drug courts had made great strides in the past ten years in helping drug-abusing offenders stop using drugs and lead productive lives. Recidivism rates for drug program participants and graduates range from 2 percent to 20 percent (Goldkamp and Irons-Guynn, 2000). A National Institute of Justice evaluation of the nation’s first drug court in Miami showed a 33-percent reduction in rearrests for drug court graduates compared with other similarly situated offenders. The evaluation also determined that 50 to 65 percent of drug court graduates stopped using drugs (National Institute of Justice, 1995). According to DOJ, “[t]he drug court innovation set the stage for other special court approaches, including mental health courts, by providing a model for active judicial problem solving in dealing with special populations in the criminal caseload” (Goldkamp and Irons-Guynn, 2000, p. 4; Cocozza and Shufelt, 2006).

Number of youth served: 51
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: School Based Supervision

Expenditure Category: Staff Salaries/Benefits

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The School-Based Programs are at the core of this initiative and have as their main objective the reduction of crime and delinquency in 85 high-risk neighborhoods, by targeting School-Based Probation supervision and services for the population of probationers and at-risk youths in the schools. A secondary goal is to enhance protective factors through improved school performance.

The School-Based Probation Supervision Program is based on the what-works and resiliency research (Latessa, Cullen, and Gendreau, 2002). The what-works research posits that effective programs (1) assess offender needs and risk; (2) employ treatment models that target such factors as family dysfunction, social skills, criminal thinking, and problem solving; (3) employ credentialed staff; (4) base treatment decisions on research; and (5) ensure that program staff understand the principles of effective interventions (Latessa, Cullen, and Gendreau, 2002). A meta-analysis based on 548 independent study samples, Lipsey (2009) reports that the major correlates of program effectiveness are a therapeutic intervention philosophy, targeting high-risk offenders, and quality of the implementation of the intervention, a finding that was consistent with the what-works research findings. As indicated earlier, the School-Based DPOs assess probationers with a validated assessment instrument, the LARRC (Turner, Fain, and Sehgal, Turner and Fain, 2006). The LARRC is based on the what-works research. Further, school-based DPOs enhance strength-based training, including training in FFT and MST case management interventions. Also consistent with the what-works research is the school-based probation supervision program’s call for case-management interventions that assess the probationer’s strengths and risk factors, employ strength-based case-management interventions address both risk factors and criminogenic needs, employ evidenced-based treatment interventions, provide prosocial adult modeling and advocacy, provide post probation planning with the probationer and family by the school-based DPO, and use case planning services that emphasize standards of right and wrong.


Number of youth served: 6,753
**Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year.** For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

ACT is a Los Angeles County District Attorney’s Office program that targets chronic truants in selected elementary schools. Program objectives are to improve school attendance through parent and child accountability while the parent still exercises control over the child and to ensure that youths who are at risk of truancy or excessive absences attend school. The program goals are to reduce truancy at selected ACT schools address attendance problems at the earliest possible time before the child’s behavior is ingrained improve school performance.

An OJJDP paper, Truancy: First Step to a Lifetime of Problems (Garry, 1996), cites truancy as an indicator of and "stepping stone to delinquent and criminal activity" (p. 1). The paper notes that several studies have documented the correlation between drugs and truancy. These studies have also found that parental neglect is a common cause of truancy and that school attendance improves when truancy programs hold parents accountable for their children’s school attendance and when intensive monitoring and counseling of truant students are provided.

The ACT program shares many components with this successful program. It refers youths with chronic truancy to the DA’s office. Similarly to what happens in the Save Kids program, the DA notifies the parents of the truant youth and follows up with a formal criminal filing if the parent fails to take appropriate corrective action. The OJJDP bulletin on the Juvenile Accountability Block Grants program (Gramckow and Tompkins, 1999) cites the ACT program and presents it as one model of an approach and program that holds juvenile offenders accountable for their behavior. A more recent evaluation of truancy interventions, Dembo and Gullidge (2009) notes that important components of a successful approach should include programs based in schools, the community, the courts, and law enforcement. McKeon and Canally-Brown (2008) advocates a similar approach addressed to practitioners.


Number of youth served: 11,897

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
The Camp Community Transition Program (CCTP), Intensive Gang Supervision (IGSP), School-Based Supervision and other supervision program DPOs refer youth with substance abuse issues to community-based providers for comprehensive assessment. A central focus of this programming is to ensure that each high-risk probationer transitioning to the community from a camp setting is scheduled for an assessment prior to release from camp and that a community-based substance abuse treatment provider sees the probationer within the first 36 hours following his or her release from the camp facility. If the assessment indicates the need for treatment, the substance abuse treatment provider employs intensive case management that will require contact with the youth and probation officer. The program provides treatment through individual, family, and group counseling. The treatment is holistic and focuses on the roots of the problem and not just on the substance abuse manifestation. The program conducts drug testing to verify abstinence and program progress. The treatment provider has access to inpatient services as needed.

Program goals are to reduce crime and antisocial behavior and reduce the number of participants with positive drug tests. YSA providers work collaboratively with school-based DPOs in developing a case plan that addresses the risk factors and criminogenic needs of each participant and provide the participant with substance abuse refusal skill training and a relapse-prevention plan (with emphasis placed on identifying “triggers that prompt drug use and high-risk situations that encourage drug use”).

YSA is based on the National Institute on Drug Abuse’s relapse-prevention behavioral-therapy research (Whitten, 2005). The relapse-prevention approach to substance abuse treatment consists of a collection of strategies intended to enhance self-control. Specific techniques include exploring the positive and negative consequences of continued use, self-monitoring to recognize drug cravings early on and to identify high-risk situations for use, and developing strategies for coping with and avoiding high-risk situations and the desire to use. A central element of this treatment is anticipating the problems that patients will likely encounter and helping them develop effective coping strategies. Research indicates that the skills that people learn through relapse-prevention therapy remain after the completion of treatment (Whitten, 2005).


Number of youth served: 215
The Probation Department’s gender-specific services are consistent with the Office of Juvenile Justice and Delinquency Prevention’s (OJJDP’s) gender-specific programming and principles of prevention, early intervention, and aftercare services (Greene, Peters, and Associates and Northwest Regional Educational Laboratory, 1998): Prevention services aim to eliminate or minimize behaviors or environmental factors that increase girls’ risk of delinquency (Center for Substance Abuse Prevention, 1993). Primary prevention focuses on helping girls to develop the knowledge, skills, and experiences that will promote health and resiliency. All girls can potentially benefit from primary prevention.

Early-intervention services provide early detection and treatment to reduce problems caused by risky behaviors and prevent further development of problems (Center for Substance Abuse Prevention, 1993; Mulvey and Brodsky, 1990). Examples of interventions for girls in the juvenile justice system include educational and vocational training, family-based interventions, and diversion to community-based programs (Mulvey and Brodsky, 1990).

The program aims to adhere to essential elements of effective gender-specific programming for adolescent girls. These benchmarks include the following: space that is physically and emotionally safe and removed from the demands for attention of adolescent males; time for girls to talk and to conduct emotionally safe, comforting, challenging, nurturing conversations within ongoing relationships; opportunities for girls to develop relationships of trust and interdependence with other women already present in their lives (such as friends, relatives, neighbors, and church members); programs that tap girls’ cultural strengths rather than focusing primarily on the individual girl (e.g., building on Afrocentric perspectives of history and community relationships); mentors who share experiences that resonate with the realities of girls’ lives and who exemplify survival and growth; education about women’s health, including female development, pregnancy, contraception, and diseases and prevention, along with opportunities for girls to define healthy sexuality on their own terms (rather than as victims) (Greene, Peters, and Associates and Northwest Regional Educational Laboratory, 1998).

Number of youth served: 787
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

County of Los Angeles Department of Parks and Recreation and City of Los Angeles Department of Recreation and Parks agencies, the Los Angeles Unified School District (LAUSD), the Los Angeles County Office of Education, other school districts (SDs), community-based service providers, and the Probation Department collaborate to provide after-school enrichment programs and supervision for youths on formal probation, as well as at-risk youths. These after-school enrichment programs take place at county and city parks, schools, and CBOs. The program offers these services at a time of the day when youths, especially probationers, are most likely to be without adult supervision, and the services aim to reduce probationers’ risk of reoffending.

The program goals are to provide early-intervention services for at-risk youths and to provide monitoring, especially between the hours of 3:00 p.m. and 6:00 p.m. County of Los Angeles Department of Parks and Recreation and City of Los Angeles Department of Recreation and Parks agencies collaborate with Probation Department DPOs in providing supervision and individualized treatment services for at-risk and probationer youths. The program strives to reduce juvenile crime by: monitoring peer associations of probationers; providing homework assistance for participant youths; involving participant youths in prosocial activities.

The Parks program is largely a manifestation of the Communities That Care model (Developmental Research and Programs, 1993; Brooke-Weiss et al., 2008), which combines research findings that J. Hawkins and Catalano (1992) articulates about risk and protective factors related to the development of delinquency. Research has repeatedly identified risk factors associated with adolescent problem behaviors, such as failure to complete high school, teen pregnancy and parenting, and association with delinquent peers (Tolan and Guerra, 1994; Reiss, Miczek, and Roth, 1993; J. Hawkins, Catalano, and Miller, 1992; Dryfoos, 1990). Ostensibly, the more risk factors to which a child is exposed, the greater the chance of the child’s developing delinquent behavior and the greater the likelihood that this antisocial behavior will become serious. However, reducing risk factors and enhancing protective factors, such as positive social orientation, prosocial bonding, and clear and positive standards of behavior, can delay or prevent delinquency (OJJDP, 1995). Communities can improve youths’ chances of leading healthy, productive, crime-free lives by reducing economic and social deprivation and mitigating individual risk factors (e.g. poor family functioning, academic failure) while promoting their abilities to (1) bond with prosocial peers, family members, and mentors; (2) be productive in school, sports, and work; and (3) successfully navigate the various rules and socially accepted routines required in a variety of settings (J. Hawkins and Catalano, 1992; Connell, Aber, and Walker, 1995).


Number of youth served: 1,247
### Housing Based (HB) Program

The Housing-Based (HB) program provides day, evening, and weekend supervision and services for probationers, at-risk youths, and their families who live in specific housing developments within the county. County and city housing authorities partner with CBOs, schools, the Probation Department, and other county agencies to provide a menu of services specific to the probationers living in public housing developments. Additionally, this program assists the families of probationers in gaining access to resources and services that will help them become self-sufficient, thereby reducing risk factors associated with juvenile delinquency.

The program goals are to:
- Provide early-intervention services for at-risk youths;
- Provide daily monitoring of probationers;
- Provide enhanced family services to probationers and at-risk youths;
- Increase school attendance and performance;
- Reduce crime rates in the housing units.

The HB program places DPOs at selected public housing developments to provide day services and supervision for probationers and at-risk youths and their families. HB DPOs employ strength-based case-management interventions based on the MST and FFT models. The HB program and case-management interventions are designed to empower parents with the skills, resources, and support needed to effectively parent their children. Additionally, school and peer-level interventions are aimed at increasing school competencies and performance, decreasing the youth’s involvement with delinquent drug-using peers, and increasing association with prosocial peers.

The Housing-Based (HB) program is based on what-works and resiliency research (Latessa, Cullen, and Gendreau, 2002; J. Hawkins and Catalano, 1992; Latessa and Lowenkamp, 2006) and treatment principles of MST and FFT (Henggeler and Schoenwald, 1998; Alexander and Parsons, 1982). The What-Works research posits that effective programs (1) assess offender needs and risk; (2) employ treatment models that target such factors as family dysfunction, social skills, criminal thinking, and problem solving; (3) employ credentialed staff; (4) employ treatment decisions that are based on research; and (5) have program staff who understand the principles of effective interventions (Latessa, Cullen, and Gendreau, 2002).


**Number of youth served:** 133

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### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Los Angeles

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<tr>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The HRHN program targets probationers transitioning from camp to the community, as well as those on other supervision cases who are assessed as high risk. Many of these youths are gang involved, drug and alcohol users, and low academic performers and have multiple risk factors across multiple domains. Offenders with these types of risk profiles are known to pose a high risk for committing new crimes on reentry to the community. The HRHN program employs three service components: home-based services for male participants, home-based services for female participants, and employment services for both male and female participants. The program goals are to: improve school performance; strengthen the family; strengthen parental skills; link participants to job training and job placement.

The HRHN program uses a specific, structured, and multimodal intervention approach (behavioral skill training across domains—family, peer, school, and neighborhood) and incorporates the phase model of Functional Family Therapy (FFT). Additionally, such programs as MST and Home-based services place a strong emphasis on skill training for parents, monitoring peer associations, skill-building activities, and positive role modeling by adults in the probationer’s social environment.

The HRHN program employs a Social Learning Curriculum (SLC) in its home-based service components. It targets services not at the participant alone but at the entire family and other parts of the participant’s environment. It focuses on school attendance and performance, parenting skills, and family functioning. The SLC is designed as a set of program enhancements to supplement services for HRHN participants. The SLC provides a standardized approach to service delivery and is designed to positively affect participants’ thinking patterns, cognition, and social skills; reduce violent behavior; and improve youth/parent engagement (Underwood, 2005).


Number of youth served: 1,715
### 15. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Inside Out Writing Program

**Expenditure Category:** Juvenile Hall

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**TOTAL:** $ 215,801

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Writing Program (currently IOW) aims to reduce crime by teaching interpersonal skills in juvenile hall through a biweekly writing class for youths subject to long-term detention in juvenile hall. The program teaches creative writing to incarcerated participants to discourage youth violence, building in its place a spirit of honest introspection, respect for others (values), and alternative ways of learning (skill-building activities). The program distributes participants’ writings to parents, school libraries, government officials, and the general public. The program uses writing to develop interpersonal and communication skills for youths who volunteer to participate in the program. The participants meet weekly, in sessions that professional writers lead, to write and critique their written work with others in the group. The program guides participants both in their writing and in their discussion of their written work, providing experience in building a supportive community. The professional writers work closely with the participating youths and provide activities consistent with resiliency research. The program activities involve: clear and consistent standards for prosocial behavior; opportunities to accept responsibility and accountability for their actions; healthy beliefs: open dialogues in which participants learn healthy values and express those learned values in writing and public speaking; prosocial bonding with adults outside the participant’s family; positive adult role models who validate participants’ capabilities and talents; opportunity for meaningful involvement in positive activities: shared personal insights that benefit all participants; skill-building activities; interpersonal skills learned through written and oral communication recognition; distribution of participants’ writing to parents, schools, libraries, government officials, and the general public.

Many juvenile detainees have reading and writing levels significantly lower than their grade levels and can be considered functionally illiterate. A study that OJJDP funded and that several sites replicated demonstrated that improving literacy also improved attitudes in detained juveniles. The authors also note that experiencing academic failure can reinforce a youth’s feelings of inadequacy (Hodges, Giulioti, and Porpotage, 1994). Although there is no evidence base to demonstrate that literacy training causes reduced criminal behavior, higher literacy rates are correlated with less criminal behavior. Resiliency research has shown decreased crime and antisocial behaviors in programs that, like IOW, are based on the six points listed above (Morley et al., 2000).


Number of youth served: 1,369
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Los Angeles**

### 16. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ 517,843 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Early Intervention and Diversion Program is designed to provide at-risk youth and their families with the coordinated supportive services necessary to decrease the likelihood of ongoing delinquency and increase the potential for keeping these youth and families outside of the delinquency system. The New Direction program will provide services to youth and their families investigated by the Los Angeles County Probation Department (Probation) for offenses that do not meet the criteria for a mandatory referral to the Los Angeles County District Attorney’s Office. The overall goal of this program is that in lieu of delinquency, these youth and families will receive health, mental health and other important services that will enhance the family unit and divert the youth from ever entering the juvenile justice system.

The theoretical frameworks for developing the early intervention and diversion program is predicated on the labeling theory and differential association theory. More recent practices include providing services in a different setting (community) to minimize the impact of potential dampening of positive effects of treatment and services in an institutional setting and to include direct therapeutic service based on risk, need and responsivity model.


For Fiscal Year (FY) 2016-17, the Early Intervention and Diversion Program provided services to youth in the San Gabriel Valley area and efforts to expand countywide are currently in progress.

Number of youth served: 64
## 17. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 1,781,277

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Enhanced School and Community Services funded programs were developed utilizing one-time growth funds to support multiple programs that target diversion, prevention and early intervention throughout the County as determined by the Juvenile Justice Coordinating Council. Five million dollars was distributed throughout the five supervisorial districts to target needs in the community.

Number of youth served: 1,091
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Los Angeles**

### 18. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Expanded Programs

**Expenditure Category:** After School Services

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The expanded programs were developed using one-time growth funds to expand existing programs and services outlined in the Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP). Expanded programs included funding for after-school enrichment and employment services, safe passages for youth around school attendance, other supportive services and a comprehensive JJCPA evaluation. After-school enrichment and employment services included programming (e.g. arts, parks programs, etc.) and paid job experience/internships/work experience stipends during breaks in the academic calendar year. Law enforcement safe passage collaborations enhanced services in areas not previously funded, where there were identified high prevalence of crime and violence, to protect youth traveling to and from school.

Specifically, the arts programs design supports improving youths’ problem-solving skills and social competence through creative expression in various art forms. ("An Evaluation of an Arts Program for Incarcerated Juvenile Offenders." Journal of Correctional Education 54(3):108–14.). The services funded through the Department of Parks and Recreation is based on the Protective Factors, Social Learning and Social Control theories.

The Safe Passages program is designed to minimize crime in an area that impacts at-risk youths' ability to attend school and participate in pro-social afterschool enrichment programs. Law Enforcement agencies patrol areas of high crime during times when youth are traveling from home to school and school back home, allows the youth a safe passage while mitigating the influence of criminal activity that is easy accessible. Research indicates that community level factors contribute to the crime and delinquency within the geographical construct. The formation of community mobilization efforts has been successful at minimizing the influences of anti-social peers and activities while improving the relationships of at-risk youth with legitimate social institutions such as school.


Number of youth served: 249
Los Angeles: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Los Angeles

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Compared to 2011, juvenile crime in 2016 was more than 50 percent lower in Los Angeles County, whether one looks at arrests, dispositions, petitions, or out-of-home placements. The reduction was across-the-board, affecting all types of crime, both genders, and all ethnic groups. What has remained consistent from 2011 to 2016 is the percentage of males (about 82 percent), the percentage by ethnicity (roughly 60 percent Hispanic and 30 percent African-American), and the most common types of felony (robbery and burglary) and of misdemeanor (assault and battery). In 2016, felonies accounted for a slightly larger percentage of total offenses than in 2011 (63 percent versus 52 percent). The same was true of petitions (57 percent felonies in 2011, 64 percent in 2016). In almost all dispositions, youth were represented by either a court-appointed attorney or the Public Defender’s office. The arrest rate per 100,000 persons under age 18 dropped from 3,335 in 2011 to 948 in 2016.

Within Juvenile Justice Crime Prevention Act (JJCPA) programs, the percentage of at-risk youth receiving services increased from 19 percent of JJCPA youth in 2011 to 40 percent in 2016, with a corresponding drop in the percentage of JJCPA youth who were on probation. Within the school-based programs, improvements in educational performance (increased attendance rates, reduction of suspensions and expulsions) may have contributed to the fall in juvenile crime.

We believe that the Comprehensive Multi-Agency Juvenile Justice Plan (CMJJP) and Youthful Offender Block Grant (YOBG) funded programs have significantly impacted the reduced number of youth that have entered the juvenile justice system over the past six years. JJCPA’s initiatives to provide prevention services through community-based providers and school-based supervision have provided youth and families with resources targeted to decrease their needs and thereby reduce the risk of recidivism. It seems likely that the YOBG funding, in combination with JJCPA funds for aftercare, have significantly reduced the number of youth entering out-of-home care related to petitions for violations and new arrests.
### 1. Program, Placement, Service, Strategy, or System Enhancement

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<thead>
<tr>
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**TOTAL:** 9,445

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

One PTE mental health clinician was assigned to the Correctional Academy and Court Day Program. The clinician provided individual and group therapy with cadets. The clinician also provided family therapy during the offenders' placement in the programs. There were fewer offenders recommitted to the academy for remediation. We accomplished short term recidivism reduction of high risk juvenile offenders through the camp's education, physical training and counseling programs. A downfall of having a part time clinician limited the ability to provide family therapy in the evening, after 5 pm. The grant funded salaries of the mental health clinician and related supplies and equipment at that location, as well as the related curriculum i.e. ART and incentives i.e. sporting events, trips, etc.
2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Juvenile Detention Facility
Expenditure Category: Juvenile Hall

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TOTAL: $ - $ 93,467 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

One FTE Juvenile Detention Transport Officer transported detained juvenile offenders from the Juvenile Detention Facility to Court, various appointments, and other County detention facilities. The officer also transported cadets and wards to and from placements and transportation sites i.e. airport and etc... The juvenile offenders were all transported safely to and from their destination. The grant funded the one FTE Juvenile Detention Officer III salary/benefits and also overtime salary, computer, monitors, ammunition, flashlight, handcuff, training tuition fees, A.R.T. curriculum and office supplies.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Madera**

#### 3. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Court Day Program |
| Expenditure Category: | Day or Evening Treatment Program |

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**TOTAL:** $ - $163,498 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Two Deputy Probation Officers and one .25 PTE Program Specialist worked with juvenile offenders ordered into a Court Day Program and also with youth at an alternative education school site located at our Juvenile Justice Campus. The officers were a part of team that facilitated cognitive programs such as A.R.T., M.R.T., Forward Thinking and made referrals to mentoring. The officers and Program Specialist referred offenders to job readiness/training “Skills for Success” programs provided by the CBO Work Force Development and co-facilitated Battle for Change behavior modification program. The program provided positive alternatives through afterschool programming by giving juvenile offenders viable tools and skills while limiting their idle down time during after school hours which directly reduced the recidivism rate. The department purchased equipment/supplies required to run the evidenced based program materials, incentives for the minors included field trips, snacks, gift cards, sports equipment, end of program celebrations. The department also purchased supplies, bus tickets for students, and safety equipment.
4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: National Council on Crime and Delinquency (NCCD)

Expenditure Category: Risk and/or Needs Assessment

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TOTAL: $ - $5,090 - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

All juveniles coming through the Juvenile Court System were assessed using the JAIS assessment tool which is an evidence based tool and provided services and recommendations accordingly. Ultimately the most critical offenders were identified and supervision levels are based risk/needs scores. Subsequently, within six months, all juvenile offenders had a reassessment done. Also NCCD conducted continuous JAIS assessment tool training and assistance for new staff and updates for seasoned staff. More reassessments were done this past fiscal year, which led us to identify more specific and individualized needs for the offenders. We were able to concentrate more where needed most, the moderate to high risk juvenile offenders. Funds are used annually assessment maintenance and training for the JAIS Assessment tool that works in conjunction with our system of case management.
## 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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**Other Expenditures (List Below):**

**Total:** $6,089 $3,869 $0

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Our department provided evidenced based training supportive of our YOBG and JJCPA programs not reimbursed by STC, for lodging, meals and curriculum for Deputy Probation Officers, Probation Technician and Juvenile Detention Officers. These officers and or technicians facilitated or assisted evidenced based programs already in place in Juvenile Hall, Court Day School and Camp programs. Professional training created more opportunities for staff to develop alternative strategies when they dealt with at risk youth thus reducing the number of youth reoffending. Funds were used for training not reimbursed by the STC, as well as curriculum or associated supplies purchased that further supported YOBG and JJCPA supported programs.
# 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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**TOTAL:** $25,000

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The department sponsored Big Brothers Big Sisters with over 150 Madera County youth being supported through YOBG and JJCPA funds. These youths are identified by their school as being at risk and lacking the resources at home to be successful both in school and in the community. Probation staff and friends of probation are trained volunteer “Bigs” who share time with the youth. The Bigs mentored and participated in community activities. The benefits of the probation being involved led to having more at-risk youth that were matched with mentors. Funds are used to pay one FTE BBBS staff that coordinated with school sites, interview youth, teachers, officers…etc. The staff also trained volunteers and provide ongoing support to mentors and mentees. Also, BBBS hosted seasonal events for mentors and mentees.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Six Probation officers supervised high risk youth offenders. Some of which were transitioned from the residential placement, foster care, Correctional Academy or Juvenile Hall. These youths transitioned to the Day Reporting Program where they participated in evidenced based programs such as Youth Empowerment Program, Group Counseling and Battle for Change behavior modification program. Referrals were also made to mentoring, job readiness/training programs provided by the CBO Work Force Development. Fewer juvenile youth were recommitted to the camp or hall for violations of probation. More offenders served their violations in the home and were provided more evidenced based programs that teach them to make better choices. Equipment/supplies required to run the evidenced based program such curriculum for Young men as Fathers or A.R.T. materials. We purchased incentives such as field trips, gift cards, sports equipment, end of program celebrations. We also purchased office supplies and new safety equipment for the officers.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Madera

#### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $432,234 $91,273 $- 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Six Probation officers supervised high risk youth offenders. Some of which were transitioned from the residential placement, foster care, Correctional Academy or Juvenile Hall. These youths transitioned to the Day Reporting Program where they participated in evidenced based programs such as Youth Empowerment Program, Group Counseling and Battle for Change behavior modification program. Referrals were also made to mentoring, job readiness/training programs provided by the CBO Work Force Development. Fewer juvenile youth were recommitted to the camp or hall for violations of probation. More offenders served their violations in the home and were provided more evidenced based programs that teach them to make better choices. Equipment/supplies required to run the evidenced based program such curriculum for Young men as Fathers or A.R.T. materials. We purchased incentives such as field trips, gift cards, sports equipment, end of program celebrations. We also purchased office supplies and new safety equipment for the officers.
Two Probation Technicians work with the County’s school districts to identify needs of the county’s truant youth with the goal of increasing school attendance throughout the county. One PT works with at risk youth population i.e. informal probation by providing supervision to low risk offenders and referring them to family maintenance. The Probation Technician conducted assessments and referred offenders and their family to an appropriate counseling and/or drug or alcohol treatment program. The Technician also referred the offender and their families to Strengthening Families Services Program, a comprehensive family counseling program. Probation contracted Community Action Partnership of Madera County (CAPMC) to work with offenders in Madera County and their families through Strengthening Families Services Program. More youth were referred and more families received focused interventions this past fiscal year. Funds are used to support two TE Probation Technicians to work low risk youth population and provide referrals to families to contracted CBO for individual and family counseling. The department also purchased office equipment and supplies.
The Battle for Change engages youth in the juvenile justice system to develop positive interpersonal habits to make a positive impact in their community. Battle for Change involves physical workouts four times a week and monthly team building activities. The goal of these activities is to teach at risk youth the value of mutual respect, hard work, social responsibility, environmental awareness, proactive activities and help them in forming their opinions through positive independent thought. Probation staff and local community members take youth to participate in mountain hikes, ice skating, gym access, ropes course, mountain biking and zip line team building activities.

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
## 10. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ - $ 16,010 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Electronic monitoring services are contracted through Behavioral Interventions (BI). Electronic monitoring serves as an alternative to incarceration for youthful offenders by providing electronic supervision for youth released from juvenile hall or otherwise sentenced to this additional condition of probation. This alternative is used to monitor minors released from early from juvenile hall and as a component of the court day school program and correctional academy aftercare.
11. Program, Placement, Service, Strategy, or System Enhancement

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<tr>
<td>Professional Services:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 3,660

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**Juvenile Arson Prevention:**
Youth who have committed arson offenses are referred to complete an evidence based fire starter prevention and intervention curriculum. Cornerstone Counseling provides the service the local youth.

**Pathways to Recovery:**
In collaboration with Madera County Behavioral Health Services and Cornerstone Counseling a youth sex offender counseling program was developed for youthful offenders. There was a pressing need to effectively treat the rising number of youth sex offenders being placed on probation in the county. The “Pathways” treatment model is an evidenced based model that consists of a cognitive behavioral framework for persons with sexual behavior problems. The offender’s family and or caregivers were included in the treatment process as means of developing their ability and understanding of how to support the offender throughout the entirety of their treatment process.
12. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Radkids
Expenditure Category: Other Direct Service

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<td>Professional Services</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Five probation officers teach approximately 100 5th graders at a local elementary school to resist aggression in a ten-week program. The instruction includes personal empowerment safety education which is designed to empower the children to resist and stop violence, harm or bullying while improving focus to learn in a safe school environment. Funds are used to renew annual trainer certificates and purchase supplies.
### 13. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</table>

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<tbody>
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<td>Services &amp; Supplies:</td>
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**TOTAL:** $28,889

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A certified Alcohol and Drug counselor responsible to conduct weekly drug and alcohol education classes for all youth residing in the Juvenile Detention Facility, Juvenile Correctional Camp and Court Day Programs. The youth counselor conducted classes and youth are linked to outpatient prevention and/or treatment services as needed. Using the youth counselor to conduct these classes enables positive continuity and continued support and intervention for these youth as they leave the correctional facilities and return to the community.
Madera: Data Trend Analysis

| ANALYSIS OF COUNTYWIDE TREND DATA for: Madera |
| Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3) |

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The downward trend Madera County is experiencing is partially a result of Probation Department’s commitment to Evidence Based Practices (EBP). The department has been realigning caseloads through the implementation of risk based supervision since 2010. Furthermore, the funds being used for existing (EBP) programs which are all researched based have proven effective achieving desired outcomes of reducing arrest rates and number of petitions filed in juvenile court.

First, we look at how the department uses the JAIS Assessment Tool. This is a research based assessment tool that has been validated to best predict a juvenile’s risk to recidivate and to identify his/her needs. As such, caseloads have become manageable as cases are divided up into three supervision caseloads, low, moderate and high. As such, probation officers are more effective delivering services such as referrals to community based agencies, monitoring, substance abuse services, mental health, mentoring, and work readiness centers.

Our contacts in the community are increasing, thus increasing resources we offer the local youth to develop alternative solutions to the old way of locking youth up first then figuring out what to do with them. Juvenile officers and staff are better equipped now more than ever to insure quality assurance because funds pay for more training that is based on (EBP). As such, the youth and their families are the beneficiaries of our best trained efforts towards improvement of services we deliver to the community. Lastly, we continue to deliver prevention/intervention programs that focus on keeping youth out of the juvenile justice system instead of keeping them in it. We continue to foster successful partnerships with local law enforcement agencies.

We continue to focus on school attendance and grade advancement through our partnerships with local school districts and we also continue to improve programs based on data analysis of funded programs. We are constantly using data from qualitative and quantitative surveys to develop best practices at our day reporting program, academy aftercare program, school restorative justice efforts, curfew operations, truancy, warrant apprehension teams, mentoring and electronic monitoring programs. Additionally, we have a continued commitment to educate officers about organizations that work with youth and parents to prevent juvenile justice involvement. Much success comes with establishing relationships with community based agencies. One of which has been Central California Youth for Christ which is a faith based community with a social or community outreach focus.

As we continue to serve the community these funded services and we focus on the youth and families, streamlining workloads and enhancing our case management, our contribution will be reflected in the downward delinquency trend.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Marin

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $348,850

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds services at Marin's Community School, which has the greatest concentration of high risk youth on probation in our jurisdiction. These funds support a DPO on site and a variety of services at the school, including campus supervisors, vocational assistance and recreational programming.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Marin

### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Youth Working for Change</th>
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<tr>
<td>Expenditure Category:</td>
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**TOTAL:** $138,654

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth Working for Change is a vocational program that provides assistance to youth interested in employment. YWC staff assess youth and determine if they require soft skills training or if they are "job-ready." Funds support the staff person in this assignment, pay for internship stipends and costs associated with removing barriers for employment.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Marin

#### 3. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>TOTAL:</td>
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<td>$156,075</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds support salaries for Mental Health Practitioners who provide family counseling services to youth and families in the juvenile justice system. Staff have been trained in the Functional Family Therapy intervention.
<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $0 - $0 $202,816 $0

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Many youth in the juvenile justice system do not have access to positive, pro-social role models to support their development. These funds are used to pay for contracts with three different organizations (Canal Welcome Center, I Have Hope and a Future, and Dynamic Solutions) that provide mentors for youth on probation. These are high risk youth who are at risk of being unable to complete their terms of probation successfully.
### 5. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Alcohol and Drug Treatment

**Expenditure Category:** Alcohol and Drug Treatment

<table>
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<tr>
<th>Expenditure Category</th>
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**TOTAL:** $ - $ 73,153 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds pay for a contract with a community based organization to provide drug and alcohol treatment services. The youth served in this program were those whose delinquency was related to their abuse of drugs and/or alcohol. The program provided a continuum of services, utilizing "Seeking Safety" and "Matrix" as their intervention models.
6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds supported a variety of interventions related to Life/Independent Skills/Education. A portion were spent to support parent education provided by the San Rafael Police Department using the Parent Project model. Some funds were used to support programming for youth detained in Juvenile Hall, including The Beat Within (a writing program) and performing arts. Other funds were used to support truancy intervention at two middle school sites in the County. Finally, funds were used to pay for a contract in which probation youth and their families have access to an educational liaison who ensures their adequate placement in school as they transition (either returning from placement, after a long period of detention or from a continuation school to a mainstream site).
## 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>$ 41,866</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

One of the major issues facing youth at risk for delinquency is the lack of pro-social activities. These funds were used to support two separate programs that address this criminogenic need. The Girls Running Group is a volunteer program in which girls from at risk communities meet weekly to participate in a variety of recreational, educational and community service activities. The majority of these funds go to the Marin City Community Service District to support their teen center program. The Marin City Recreational Center offers drop in activities for youth in the Marin City community.
### 8. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Parent Education |
| Expenditure Category: | Parenting Education |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| **Salaries & Benefits:** | | |
| **Services & Supplies:** | | |
| **Professional Services:** | | |
| Community Based Organizations: | $ | 35,000 |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| **Other Expenditures (List Below):** | | |

**TOTAL:** $ - $ 35,000 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds support a program that supports parents of probation youth who are in foster care. Some parents do not have the skills or support necessary to make changes in their lives that will allow for their children to return to their care. This program convenes a group of these parents monthly and provides a forum for the parents to discuss and share their experiences, and to develop parenting skills in a supportive environment.
### 9. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:**

<table>
<thead>
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<th>Expenditure Category:</th>
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**Salaries & Benefits:**

**Services & Supplies:**

**Professional Services:** $8,050

**Community Based Organizations:**

**Fixed Assets/Equipment:**

**Administrative Overhead:**

**Other Expenditures (List Below):**

**TOTAL:** $8,050

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Contract with Noble to pay for licensing fee for PACT risk assessments.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Marin

### 10. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>All Other Funds (Optional)</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds support a contract with the First Presbyterian Church of San Rafael to provide support to high risk youth who are required to complete community service as part of their probation conditions. The goal of this program is to make the completion of these hours a more meaningful experience, and to increase the likelihood that the child will complete this condition of probation.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **  
**Marin**

## 11. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:**  $800  $800  $800

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds paid for a consultant to provide training on working with LGBTQ youth in juvenile justice.
Starting in 2013, Marin County developed a strategy designed to meet the needs of the high-risk youth in our juvenile justice system. This strategy was primarily the result of the Marin County Probation Department's focus on ethnic disparities and the introduction of a system that utilized evidence-based principles. First and foremost, we have sought to emphasize work with high risk youth, and seek to divert any youth who are assessed to be at low risk for recidivism (using the PACT assessment instrument paid for using YOBG funding). Secondly, since a disproportionate percentage of youth referred to juvenile justice in Marin County are youth of color, there has been an emphasis on both developing new programs and modifying old ones to meet the needs of this population. Some examples of this effort are found in programming funded through YOBG-JJCPA grants. A large percentage of the YOBG funds are allocated to services for Latino youth, including a mentoring program, a youth leadership effort and a restorative justice intervention designed to keep first time offenders from recidivating. A portion of JJCPA funds are being used to operate a jobs program that provides assistance to youth interested in employment. In addition, YOBG funds are being allocated to support an education specialist who works with probation youth to improve their outcomes at school. Since this strategy was introduced, there has been a reduction of approximately 30% in misdemeanor and felony referrals to the Probation Department.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mariposa**

1. **Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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**TOTAL:** $46,650 $103,384

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

In 2001, Mariposa County utilized the Juvenile Justice Crime Prevention Act (JCCPA) funds to create an evidenced based school probation officer position with the primary responsibility of assisting with truancy issues in the Mariposa Unified School District. The funds allowed Mariposa County to hire a full-time probation officer to staff the position. This program has greatly reduced the number of daily truants in the county, as well as the number of minors requiring referrals to the School Attendance Review Board. The ability to quickly respond to the district, make an assessment of the situation, and take immediate action when necessary, has been instrumental in the success of the program. National research tells us that children who do not attend school are at a greater risk to become involved in criminal activities. Having a probation officer to take immediate action on truancy issues reduces that risk. With school budgets stretched to their limits, the truancy probation officer is also available to respond and handle minor discipline issues that arise. The officer is also available to support the schools anti-drug, violence, and bullying programs in conjunction with our local law enforcement partners. In short, the program is part of the community fabric committed to insuring that children go to school, and that when they get there, those schools will offer a safe learning experience. Despite a gradual reduction in state funding associated with JJCPA, the department has thus far been able to continue this highly successful collaborative program utilizing a blend of JJCPA, YOBG and county funding. These funding streams are used to cover the costs associated with the retention of one full-time deputy probation officer who is the designated supervisor of the Juvenile Division, which includes the operation of the County's special purpose juvenile hall; and one full-time deputy probation officer who is assigned to the Truancy Intervention Program and also supervises all youth referred to the department for supervision services. The Juvenile Probation Officer works collaboratively with the school site administrators to address truancy and behavior related matters. In most cases, this officer has the ability to respond to the school sites immediately to provide services that will get the student back on track.
### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Attendance Award</td>
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**TOTAL:** $6,500

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Through the Truancy Intervention Program and with funding from YOBG, the department has been able to provide monetary awards to seniors with perfect attendance; and contribute to the school district's attendance program. Last year, three seniors received a monetary award for having four years of perfect attendance while in high school. The Probation Department plans to continue these incentive programs. The amount of the awards varies from year to year depending on the number of seniors identified with perfect attendance. Seniors selected to receive the award must have perfect attendance during their senior year in high school. The department also supported the school district's, "Count Me In!," attendance improvement program. The Mariposa County Probation Department and Mariposa County Unified School District continue to work collaboratively to improve student attendance and behavior, which has contributed to a reduction in SARB referrals and delinquency referrals.
3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Youthful Offender Services

Expenditure Category: Other Direct Service

<table>
<thead>
<tr>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $11,035

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Moderate to high risk juvenile offenders are the targeted population for YOBG funds. Youth identified as at risk for out-of-home placement are referred to behavioral health for assessment and intensive intervention and services, which has proven to be effective in addressing youth and familial issues, while allowing the youth to remain in the home. The Full Service Partnership program provides counseling, mentoring, parental role-modeling and other supportive services. Other local programs and services are used as alternatives to incarceration and hold youth accountable. The Department's Electronic Monitoring Program is utilized to maintain youthful offenders in the home so that services can be continued. The Truancy Intervention Program (JJCPA) addresses school related issues and has been successful in reducing truancy statistics in our community. YOBG funds will continue to be used to support existing and new programs. When necessary, contract services will be used to support youth at home. Funds are also used to support the costs of electronic monitoring; detention; drug testing; vehicle expenses; office/equipment expenses; and other costs associated with supporting services that best meet the needs of the targeted population. Keeping youth in the home of their parent/guardian significantly reduces county costs associated with out-of-home placement and detention. JJCPA funds are utilized to support the costs of the full-time Deputy Probation Officer assigned to the Juvenile Division. In addition to supervising all juvenile offenders on probation, this officer works collaboratively with the school district to improve school attendance which increases ADA funding to local schools, while encouraging youth to attend school regularly. YOBG funds are used to provide an appropriate level of supervision services that support youthful offenders in the community. With limited local resources, it will only take one youth in need of a locked mental health treatment facility or commitment to the Department of Justice to expend all of the YOBG and County dollars allocated to serve this population.
## 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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</table>

**TOTAL:** $ - $ 2,864 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth will not be directly served under this expenditure category. The Probation Department used YOBG funding to provide training opportunities to the deputy probation officers, assigned to the Juvenile Division. Attending appropriate training gives both officers the education and tools necessary to properly manage the juvenile caseload and juvenile programs to ensure that all youth served by the department receive services that best meet the needs of this youthful population and their families. YOBG funds were used to pay for the Supervising DPO of the Juvenile Division and the Juvenile DPO to attend out-of-county training. Due to the rural location of Mariposa County and low population of the county, the majority of trainings offered are held in other counties throughout the State of California. Costs associated with out-of-county travel include registration fees, meals, lodging, fuel and vehicle costs. By providing appropriate training the Division Supervisor will be able to utilize the most current information and techniques available to address employee, training and caseload management issues, commonly associated with the position and population of youthful offenders. Training provided to the deputy probation officer will assist the officer with identifying and addressing the criminogenic risks and needs of youthful offenders, thereby reducing the need for out-of-home placement or detention.
with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Over the last several years, the Probation Department has seen an increase in the number of youthful offenders with severe mental health disorders. In most cases, youth with mental health issues are incarcerated due to the lack of resources available to safely provide mental health treatment to juveniles. Juvenile offenders with mental health disorders often require a psychological evaluation to provide a mental health diagnosis, recommend appropriate intervention and treatment; and determine the youth's ability to assist counsel and understand the charges filed against them. YOBG funds were utilized to cover the cost for this evaluation. During this year, one youth was referred for a psychological evaluation. As a result of the evaluation and recommendation from the psychologist who completed the assessment, an alternative solution was developed collaboratively with the probation department and human services department that allowed the youth to be released from custody, charges dismissed and still receive appropriate services.

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mariposa

5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Youthful Offender Program

Expenditure Category: Contract Services

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**TOTAL:** $ - $ 3,356 $ - $

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Over the last several years, the Probation Department has seen an increase in the number of youthful offenders with severe mental health disorders. In most cases, youth with mental health issues are incarcerated due to the lack of resources available to safely provide mental health treatment to juveniles. Juvenile offenders with mental health disorders often require a psychological evaluation to provide a mental health diagnosis, recommend appropriate intervention and treatment; and determine the youth's ability to assist counsel and understand the charges filed against them. YOBG funds were utilized to cover the cost for this evaluation. During this year, one youth was referred for a psychological evaluation. As a result of the evaluation and recommendation from the psychologist who completed the assessment, an alternative solution was developed collaboratively with the probation department and human services department that allowed the youth to be released from custody, charges dismissed and still receive appropriate services.
Mariposa: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Mariposa

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBOX have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Mariposa County Probation Department’s Juvenile Division has two full-time deputy probation officers assigned to the unit. One of the officers is the supervisor of the juvenile unit, which includes the County’s special purpose juvenile hall. The juvenile division’s supervisor has over 20 years of experience with the department. The other deputy probation officer is the designated truancy intervention officer and is assigned to supervise all youth participating in probation programs. This officer has been with the department for four years and has previous experience working in the behavior modification classrooms in the school district. Both officers have developed strong collaborative relationships with members of the local Sheriff’s Department, Child Welfare Services, Behavioral Health, School District and other organizations that provide services to youth.

Mariposa County is a small rural community, which gives our department a unique advantage that larger communities do not have. The reduction in the number of youthful offender referrals received by the department over the past several years has given us the opportunity to work with the majority of the offenders and their parents to deter future delinquent activity. The Truancy Intervention Program is our department’s first opportunity to prevent further delinquent behavior. The deputy probation officer is notified by the school site when the first truancy notification letter is sent to the parent of a truant student, but the officer does not typically make contact with the parent until the second notification letter is sent. At this point, the officer will attempt to contact the parent to ascertain the reason for the student’s poor attendance. The officer will make appropriate referrals as needed and continue to work with the school and parents to address the truant behavior. JJCPA funds are used to partially fund the costs associated with maintaining a full-time deputy probation officer.

It is the goal of department staff to deter delinquent behavior as early as possible utilizing the lowest level of intervention necessary. The department utilizes diversion programs that target typical youthful offenses, such as 3rd Millennium Classrooms, which is an on-line education program. This program holds youth accountable and provides educational information that addresses the delinquent behavior. YOBOX funds are utilized to pay for the classes so there is no financial burden imposed on the parents. The majority of the crimes committed by Mariposa County youth are low level offenses that can be addressed informally by the probation department. Informal intervention and prevention services may include referrals to treatment providers; assistance with transportation needs; attendance and academic incentives for students.

As part of the community, the probation department works with the school and other service providers to identify the needs of youth and provide support to our local families. The ability to provide early intervention and preventive services is believed to have contributed to our low referrals for delinquent activity.

Youth who have been adjudicated for felony offenses are assessed at the onset of their case to determine the likelihood of future law violations and ability to comply with probation conditions. The PACT Assessment tool is used to identify criminogenic risks and needs of probation youth; and has been instrumental in assisting our officers in providing an appropriate level of intervention, services and referrals for this population. At risk youth may be identified as DEJ youth, felony or misdemeanor offenders and repeat offenders. Most recently, the most difficult youthful offenders have had significant mental health issues. Wraparound services were previously utilized to serve this population; however, due to the reduction in referrals for these services, they have been discontinued. Full Service Partnership has taken the place of the Wraparound program. Additionally, the probation department has strongly advocated for youthful offenders with mental health disorders to receive services through other resources so that they don’t have the additional stigma that involvement with the juvenile justice system causes.

In general, the flexibility that our deputy probation officers have to respond timely and their positive relationships with community partners have been instrumental in effectively reducing delinquent activity in our community. The JCPSS statistics do not accurately reflect the number of crime report referrals that the department received in 2016. According to local statistics, the department received 118 referrals which included 24 felony referrals, 67 misdemeanor referrals and 27 referrals for status offenses. Of those referrals, six youth were referred for prosecution. Two youth were placed on informal probation; one youth was placed on formal probation without wardship; one youth was received formal probation with wardship and two youth were placed on deferred entry of judgement. All youth were allowed to remain in the home of their parents.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Mendocino County Juvenile Probation Rural Gang Unit provides an elevated, more intense level of supervision to juvenile probationers who are gang involved. The majority of the cases assigned to the unit are high-need cases. Probation officers focus on the increased levels of gang activity at local schools. Juvenile probationers and other at-risk youth and their families may receive referrals for services including individual and family counseling, anger management, tutoring, community service, and after-school activities. This program contracts with the Mendocino County Youth Project for services.
Mendocino County continues to contract with a Community Based Organization (CBO) to provide substance abuse treatment to juvenile probations who are not Medi-Cal eligible. This fills an unmet need, as such services are not otherwise available. Treatment is provided on an intensive outpatient basis for up to five hours per week. Services include intake, diagnostic assessment, treatment plan development, weekly individual, group and family therapy, case management and collaboration with the Probation Department.

We also provide the Foundations Program, which provides early intervention and prevention services to youth with low-level drug and alcohol offenses, and juvenile probationers with drug or alcohol related probation violations.

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mendocino

2. Program, Placement, Service, Strategy, or System Enhancement

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<td>Other Expenditures (List Below):</td>
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TOTAL: $82,783

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

Mendocino County continues to contract with a Community Based Organization (CBO) to provide substance abuse treatment to juvenile probations who are not Medi-Cal eligible. This fills an unmet need, as such services are not otherwise available. Treatment is provided on an intensive outpatient basis for up to five hours per week. Services include intake, diagnostic assessment, treatment plan development, weekly individual, group and family therapy, case management and collaboration with the Probation Department.

We also provide the Foundations Program, which provides early intervention and prevention services to youth with low-level drug and alcohol offenses, and juvenile probationers with drug or alcohol related probation violations.
**3. Program, Placement, Service, Strategy, or System Enhancement**

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**TOTAL:** $ 27,974

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department implemented the PACT assessment in 2009-10. An assessment is completed at disposition for all probationers. During our first year using the PACT, it became apparent that data collection and data entry related to the assessment is very time consuming and the Probation Officers were spending many hours on these tasks that would otherwise have been spent delivering direct services to juvenile probationers. It is anticipated that the Department will process 160 assessments annually. This funding is used to fund one .25 FTE Legal Secretary to assist with data collection, data entry, case plans, and other clerical assistance related to the assessment process, our annual license fee, support and training costs for the PACT assessment tool.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mendocino**

4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $5,515

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds were used to cover a portion of the costs for CBO (Mendocino County Youth Project) and electronic monitoring services for the New Beginnings School, a year-round educational facility. New Beginnings serves youth who are wards of the court, and who have been referred to the program by the Probation Officer. In addition to the school curriculum, students are taught the skills needed for personal, social, and academic success, and have available to them mental health and substance abuse services. New Beginnings is a multi-agency program, which is also supported by the County's Health & Human Services Agency, and the Mendocino County Office of Education.
### 5. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $21,209

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program provides for a .75 FTE Mental Health Counselor for residents of Juvenile Hall. The counselor provides treatment to all residents, to help them change negative behavior, and in-turn, to not re-offend. These services are provided via a contract with a Community Based Organization (CBO), Mendocino County Youth Project, and the expenditures is classified as "Community Based Organization".
**Mendocino: Data Trend Analysis**

<table>
<thead>
<tr>
<th>ANALYSIS OF COUNTYWIDE TREND DATA for: Mendocino</th>
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</thead>
<tbody>
<tr>
<td>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC 1961(c)(3)</td>
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</tbody>
</table>

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

A comparison of the juvenile arrest rates over the last ten years have shown a significant reduction of juvenile arrests in Mendocino County. The felony arrest rate over the last five (5) years has shown an overall reduction of 28% and over the last 10 years a reduction of 65%. Misdemeanor arrests have also shown significant reductions of 23% over the last five (5) years and 48% over the last 10 years.

The comprehensive plans for juvenile justice which includes investment in intensive supervision, mental health services, drug and/or alcohol treatment services, counseling, detention alternatives, risk and needs assessments, and the utilization of Evidence Based Practices, working in conjunction with the educational system, families and Community Based Organizations has contributed to our significant reductions in the juvenile arrest rates.

While overall low in numbers, the arrest rate for sex offenses has increased in the last two (2) years. While this may be a one-time spike, it is an area that we will be pursuing to determine if the need for additional services are necessary and what these services will encompass. We feel that the programs are demonstrating positive results in the areas of drug and/or alcohol treatment/prevention, as well as gang intervention/prevention, and will continue to be core areas of concentration for Mendocino County Probation.
**Merced (2 total pages): Programs and Expenditures**

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Merced**

### 1. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Bear Creek Academy

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**TOTAL:** $989,195 $1,520,961 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Merced County operates a 60-bed camp program, the Bear Creek Academy (BCA). 30 beds are dedicated to the Long Term and Youth Treatment Programs. The BCA programs are point-based with up to five phases. The program period is one to two years, depending on which program is utilized. Program elements include vocational education, alcohol and drug education, mental health counseling, and cognitive and life skills development. Participants will eventually earn home visits that will include GPS services. The final phase of the program will include aftercare to effectively transition youth into the community once released from the facility. A re-entry plan will be developed for each participant. Case management will be provided by an assigned officer, to ensure adherence to the re-entry plan. The goals and expected benefits of the BCA is to reduce recidivism by offering local long-term treatment and custody programs to high risk youth, and successfully transitioning youth into the community once released from the facility. YOBG funds offset the cost of staff and operating expenses associated with the 30 beds identified solely for the BCA Long Term and Youth Treatment Programs. This is a one to two-year camp program located inside the Juvenile Justice Correctional Complex.
Merced: Data Trend Analysis

**ANALYSIS OF COUNTYWIDE TREND DATA for:** Merced

**Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)**

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Merced County Juvenile Services Division has expanded services through several initiatives and continues to work to develop practices that align with Evidence Base Practices (EBP). Data collection has shown fewer youth are being placed on formal probation and fewer violations are being filed in juvenile court. The department has put significant focus on training staff both evidence based practices and officer safety skills. Much of the success of turning troubled youth around and keeping the community safe can be attributed to our hard-working, well trained and dedicated staff.

The Juvenile Services Division oversees all juvenile matters referred to the Probation Department by other law enforcement agencies in Merced County. Juvenile Court Intake staff process hundreds of referrals from law enforcement agencies for youths alleged to have committed law violations, those who are beyond parental control, curfew violations, truants or runaways. A determination is made whether the youthful offenders will be referred to the Juvenile Court for prosecution, placed on informal probation, diverted or reprimanded with the case closed. A deputy district attorney assigned to the Juvenile Services Division determines charges to file. The juvenile court investigators are responsible for compiling dispositional reports for the court. For many first-time offenders, a face-to-face interview is conducted along with their families. Support and guidance for parents is given in the form of a referral to parenting education classes and other community based resources. In some cases, the youth may be referred to informal probation services for a period of six months.

The Juvenile Services Division has employed programs for juvenile offenders designed to address dynamic needs to modify the behavior of those who rate moderate-to-high risk. Officers have been certified to employ cognitive behavior curriculum Thinking for a Change. The JJCPA program has improved how we address rates of a recidivism, incarceration, restitution, and community service, as well as continue to address school attendance and academic achievement. Currently, the Juvenile Field Services Unit consists of seven (7) Deputy Probation Officers and one (1) Supervising Probation Officer who work in partnership with various law-enforcement and community service agencies in the supervision of juvenile high-risk, moderate-risk, and low risk offenders. The average caseload size of aforementioned caseloads is approximately 15 cases.

Merced County operates a 60-bed camp program, the Bear Creek Academy (BCA). 30 beds are dedicated to the Long Term and Youth Treatment Programs. The BCA programs are point-based with up to five phases. The program period is one to two years, depending on which program is utilized. Program elements include vocational education, alcohol and drug education, mental health counseling, cognitive and life skills development. Participants will eventually earn home visits that will include GPS services. The final phase of the program will include aftercare to effectively transition youth into the community once released from the facility. A re-entry plan will be developed for each participant. Case management will be provided by an assigned probation officer, to ensure adherence to the re-entry plan. The BCA program consists of two Deputy Probation Officers who are funded by YOBG. The officers assigned to the BCA participate in the Review Board for youth who are assigned to the BCA Program. The Review Board consists of two Deputy Probation Officers, a Supervising Juvenile Institutions Officer and a Program Manager. The group meets weekly to discuss and review all academy movement and disciplinary actions that resulted in loss of points in the academy. The Review Board will convene a special hearing if the regular board meeting is not within 48 hours, excluding weekends and holidays. The Review Board will consider return to custody and the length of stay and the conditions under which the youth will be released to the After-Care Phase.
Modoc County does not have a Juvenile Hall and must contract with Lassen, Siskiyou and Shasta counties for Juvenile Hall placements. The Lassen Hall is 100 miles from Alturas, Siskiyou and Shasta Halls are approximately 150 miles away. Placements were usually short-term, consistent with the need for public safety and the needs of the youth, but we did have several long-term placements this year. Placement in the hall can also be used as a sanction by the Delinquency Prevention and Treatment team and the Court for negative behavior. MCPD used YOBG funds to augment Juvenile Hall services to Modoc County youths placed in a Juvenile Hall, such as 24-hour monitoring, needed medications and/or medical care.
Due to drastic budget cuts, and the County looking at the possibility of more in the Modoc County General Fund, Modoc County Probation Department used some of the funds to help pay the salary of one full time Juvenile Probation Officer, the on-call salary as the on-call duties pertain to being available to address juvenile law violators and the extra help, as they are the transport officers taking juveniles to and from Juvenile Hall.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Modoc

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<th>Expenditure Category</th>
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**TOTAL:** $- $- $2,000 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Modoc County prefers not to have to send our juveniles to the Juvenile Halls if they are able to be monitored closely to ensure the public safety with electronic monitoring. YOBG funds paid for this service.
 ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Modoc

4. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Modoc County Probation serves youth in a rural, low income community. The JJCPA and YOBG funds were used to provide psychological evaluations, medical needs, mental health needs, alcohol and drug needs, special treatments such as sex offender therapy, educational needs. Many of the families lack the support and services to provide the basic needs of the youth, to include housing, food, transportation, employment, etc. Many of the youths were removed or detained due to circumstances in the home that directly affected their compliance, behavior or overall stability. We used YOBG and JJCPA funds to help with transportation, gas vouchers, grocery gift cards, deposits, application fees, etc. This helped to support families to keep youths in the home and to maintain stability.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Modoc**

### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Our community is very small and rural. JJCPA and YOBG funds were used for the Juvenile Delinquency Prevention & Treatment Court as well as working together with other agencies (LE, Behavioral Health and Alcohol & Drug, Schools, etc.) at community events, support events and health fairs to promote prevention, wellness and positive choices.
Modoc: Data Trend Analysis

| ANALYSIS OF COUNTYWIDE TREND DATA for: Modoc |
| Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3) |

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Modoc County is a rural county, and therefore we rely heavily on the limited resources available within the County. There are no alcohol and drug services for the youth in the County, aside from some curriculum that case managers and mental health counselors are including in their regular counseling sessions. Probation utilizes funds to support the youth in creative ways in order to bridge that gap where local services are not available or do not meet the need of the youth. Probation utilizes the funds to support families of high risk youth/wards/foster youth as part of placement prevention as well as reunification efforts to stabilize the family, home and child. The Juvenile Delinquency Prevention and Treatment Court Program is a team made up of several collaborative partners to include Probation, Courts, Law Enforcement, Schools, Behavioral Health, non-profit organizations, Attorneys and the District Attorney's Office. The team meets bi-weekly to provide a wrap around like service and treatment court to high risk youth. The goal is to provide services, support and intervention to prevent the youth from removal from the home. The in-depth supervision provided by the juvenile officer to youth in the county, the support to families to aide in stabilization, and the Juvenile Delinquency Prevention and Treatment Court Program have influenced the juvenile justice data in a positive way, helping minimize the recurrence of youth in the justice system and lowering their likelihood to re-offend. One issue that has influenced the juvenile justice data trend in a negative way is the rural area of the County, lack of services and resources, and lack of opportunity for the youth.
Mono (5 total pages): Programs and Expenditures

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mono

### 1. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $29,377

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

El Dorado Youth Facility is Mono County's contracted facility. For the budget year, two youth were briefly detained (ethnicities: 1 - Caucasian and 1 - Hispanic) and later placed in treatment due to their needs. El Dorado provides a safe, caring environment for youth. Expenditures in this category include direct cost of detainment bed ($90/day), psychological evaluation, and salary for employees involved with youth detention (travel, court appearance, staff reviews, etc.). Mono currently uses the Detention Risk Inventory Assessment when law enforcement is requesting detainment. This valid and reliable assessment has reduced detentions significantly.
## 2. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ - $659 $ -  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Electronic monitoring (GPS and/or Soberlink) maintains youth within the community where they may continue to work, attend school, be with family, and attend services. Electronic Monitoring assists with reducing the number of youth detained. Funds paid were to the company contracted to provide this service.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Mono**

### 3. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ - $ $ 827 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Trail Crew is an excellent opportunity for youth that live in Mono County. They work, along with the US Forest employees, in areas that require cleaning such as trails, downed brush and tree limbs to reduce fire hazard, clean up of campgrounds for safety and to learn about the environment fauna where they are working. Crew members learn about botany and zoology as well as Native American culture historically and currently. Along with Trail Crews, work crews assist with clean up of Fire Stations and equipment. Youth have the opportunity to work at the rate of minimum wage so they may reimburse victims through restitution. Some youth are too young to work in the community whereupon this program is an opportunity to make a victim whole. Funds paid for safety equipment and tools.
## 4. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $33,249 $36

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The juvenile probation officer works with each youth on an appropriate topic workbook given the youth’s risk/needs and treatment plan. It gives the officer time with the youth to discuss not only their work on the workbook but also tangential issues facing the youth. This method is used with all youth: informal, diversion, formal probation. This process has served to assist kids to avert formal probation. It is also used with School Attendance Review Board (SARB) youth receiving consequences. Those youth also visit with the probation officer assistant who ensures workbook progress and completion. Mono’s juvenile program has modified its response to incorrigibility and delinquency. We have used the age-old 80-20 rule where 80% invested in the beginning will result in 20% effort (maintenance) in the end. As most juvenile justice professionals know, difficult, complex delinquent youth require a great deal of time, work and money not to mention the expense to the youth’s emotional and social being. Our investment is in the beginning where many services are made available outside of the delinquency milieu along with more time being spent in the schools. YOBG and JJCPA paid for multi-topic workbooks and books and a portion of the juvenile officer’s salary.
Mono: Data Trend Analysis

Analysis of Countywide Trend Data for: Mono

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The data provided shows that there is still a high number of minority youth who are having contact with law enforcement and the justice system. The majority of the arrests reported are misdemeanors for instances of petty theft, disturbing the peace, and vandalism. In addition, the increase in status offenders is a reflection of the collaboration between the schools and different agencies involved in Student Attendance Review Board. The data also reflects an increase in females. Until we learn more about this non-normative variable we will be able to better explain. Lastly, there has been an increasing number of youth that are dealt with informally. Mono County, as indicated in the Expenditure Details, will continue to invest in diversion and informal programs while ensuring detention alternatives continue to be employed.

Of concern is the number of minority contact in referrals from the schools. This could be a result of an increase of minorities in our communities. But as of yet, the population report of ethnicity appears to be low as reported by California. Mono County is currently in its fourth year of the Title II Racial and Ethnic Disparity Grant. We have been making an effort to address disparities and avert youth from the criminal justice system. It is our hope to continue to work on this complex goal and attend multiple trainings in order to specifically identify and address any variables affecting disparity.
Monterey (8 total pages): Programs and Expenditures

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Monterey

1. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Silver Star Youth Program (SSYP) |
| Day or Evening Treatment Program |

Expenditure Category:

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TOTAL: $ 670,780 $ - $ 791,915

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program is based on the OJJDP strategy of Risk and Protective Factors of Child Delinquency, addressing risk factors in five domains: individual, family, school, peer group, and community. Services are provided through a nationally-recognized model of public and private partnership with the local non-profit Rancho Cielo, Inc. and through a collaboration with Monterey County Behavioral Health and the Monterey County Office of Education for alternative education on site. This program targets juveniles age 15 and 1/2 to 18 who are probation wards participating in a youth day program. It is designed to function as an umbrella agency, a “one-stop center” for supervision, schooling, cultural enrichment programs, physical and outdoor activities, individual and group counseling, and vocational services for minors. Silver Star incorporates services provided by a community-based organization, Turning Point of Central California, a youth employment program that provides vocational and on-the-job training, life skills development and mentoring as well as assistance in gaining meaningful employment.
## 2. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Silver Star Resource Center (SSRC) |
| Expenditure Category: | Other Direct Service |

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| TOTAL: | $ 362,472 | $ | $ 570,615 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program is based on the OJJDP strategy of Risk and Protective Factors of Child Delinquency, addressing risk factors in five domains: individual, family, school, peer group, and community. The Silver Star Resource Center (SSRC), is a multiagency collaborative of prevention and early intervention services designed to promote positive youth development by reducing risk factors that lead to gang involvement and delinquency of youth in Monterey County ages 13-21.

The collaborative is co-located to provide a “one-stop” for youth and family services and employs an innovative multi-agency approach that combines probation supervision, individualized study program, vocational and job training, counseling and mediation services, anger management, truancy abatement, mentoring, outreach to the community, substance abuse programs and family support services to at-risk or gang-involved youth.

The program is initiated by a referral and assessment process, and reviewed by a Multi-Disciplinary Team (MDT) in case of multiple risk factors to determine how to provide the appropriate services to meet the family's needs. Probation staff then conducts follow-ups with collaborative partners to ensure that families are being served.

This program includes Drug and Alcohol Intervention Services for Youth (DAISY) managed by Community Human Services (CHS) and utilizes The Seven Challenges curriculum, an evidence-based best practice endorsed by the Substance Abuse and Mental Health Services Administration (SAMHSA). DAISY provides intervention and education services for substance abusing youth ages 13-18 who are referred by parents, schools, Social Services, Monterey County Behavioral Health, Probation and Juvenile Drug Court.

The program utilizes The Seven Challenges, a developmentally appropriate alcohol and drug curriculum addressing co-occurring problems to decrease substance use among adolescents and improve their overall mental health. Services include comprehensive assessment to identify problems and concerns for the adolescent and family, goal setting, individual, group and family counseling, substance abuse education, journaling and relapse prevention planning. DAISY also offers a parent support group that provides parents with accurate information and tools to help them better understand and support their children.
3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Juvenile Drug Court managed by Probation
Expenditure Category: Other Direct Service

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TOTAL: $ 76,846 $ - $ 85,259

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Therapeutic Drug Court Model; Matrix Model for Substance Abuse. Monterey County’s Juvenile Drug Court Treatment Program is a collaboration between Juvenile Court, Probation, Behavioral Health and various treatment providers within the community.

The program is completed in four phases. Youth are involved in individual, and group treatment, and they work closely with their Probation Officer. It is designed to help minors address and overcome their addiction to alcohol and/or drugs, and to reduce harmful behavior against themselves, their family, and other individuals. The philosophy of the program is that parental and family support is the cornerstone in adolescent substance-abuse treatment and that family support is a critical factor in helping adolescents turn their lives around.

Drug Court imposes intensive supervision and coordinates counseling and rehabilitative services to juvenile probationers who have serious substance abuse problems. Probationers are regularly drug-tested each month and appear in Court twice a month.
## 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $211,466 $181,291

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program is based on the OJJDP strategy of Risk and Protective Factors of Child Delinquency, addressing risk factors in five domains: individual, family, school, peer group, and community. Truancy in particular has been identified as an early warning sign of potential delinquent behavior, social isolation, and educational failure, carrying long-term negative effects. This program is a collaboration between Probation and the District Attorney’s Office to reduce the truancy rate in the school districts of Monterey County.

This is based on two strategies: 1) aggressively pursuing chronic truants and involving their families in seeking solutions to school absenteeism through education, mediation and enforcement of compulsory law, and 2) utilizing the Truancy Court model and supervision to restore school attendance and positive behaviors.

The Truancy Abatement Unit works closely with schools and families to bring about compliance with compulsory school attendance laws.

Truancy Court is a Problem-Solving Court model designed to assist school-aged children to overcome the underlying causes of truancy by reinforcing and combining efforts from the school, courts, mental health providers, families, and the community to stabilize the family environment and reengage the youth in continuing their education.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program is based on and utilizes principles of Restorative Justice. VORP is a restorative process which provides victims with the opportunity to meet juvenile offenders in a safe and structured setting. The program provides counseling and mediation services to juveniles age 10 to 18 who are first time offenders and who participate in the program on a volunteer basis and under the protocol and principles of Restorative Justice. The Merchant Accountability Panel (MAP) is an innovative application of the VORP process which focuses directly on the pervasive crime of juvenile shoplifting. It was created by VORP in collaboration with Probation’s Restorative Justice Coordinator. Young shoplifters are held accountable in a highly successful mediation process that brings a group of 4-6 youths to face the merchant representatives in a restorative, non-threatening venue.
### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Wellington M. Smith, Jr. Juvenile Hall is a short-term detention facility with a capacity of 114 beds for secure confinement of those juveniles who are pending court; awaiting transfer to other juvenile and adult institutions; pending placement in foster homes or group homes; or serving short-term, court-ordered custody, typically 90 days or less.

YOBOG funds the salary and benefits of 4.25 FTE Juvenile Institutions Officer II positions assigned to Juvenile Hall to maintain staffing, provide security and supervision, and for monitoring structured activities and several in-custody programs.

Juvenile institutions officers, Behavioral Health staff, nursing staff, and teachers who work in Juvenile Hall make every effort to address the youth’s social, physical, behavioral, psychological, and emotional needs. Their shared goal is to provide services that will help the youth reintegrate back into the community.

Evidence Based Practices used include: 1) Phoenix Curriculum, a cognitive behavioral intervention program to help children and adolescents identify risk factors contributing to gang involvement; the development of critical thinking skills; the evaluation of dysfunctional emotions; the consequences of behavior; and the utilization of moral reconation to facilitate change; and 2) The 1-800Runaway Let’s Talk program, an evidence-based program that develops life skills and increases knowledge about runaway resources and prevention.

**Barriers:**
1. The prevalence of mental health issues with the Juvenile Hall (JH) population continues to increase, which adds another layer to the rehabilitation process, requiring additional resources and training at substantial costs.  
2. Family instability and poor engagement due to poverty, drug abuse, parental incarceration and generational gang allegiances often translating into serious offenses being committed also prove to be difficult barriers.
7. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Monterey County Probation's intervention is based on a series of graduated sanctions for offender accountability and rehabilitation through access and delivery of services, and for protection of the community. JJCPA supports at-risk youth and juvenile diversion programs, as well as interventions within the continuum of graduated sanctions. YOBG funding supports in-custody services at the two juvenile institutions, completing the array of services for at-risk and adjudicated youth at the different stages of involvement in the juvenile system. The Youth Center (YC) is the only secure residential treatment facility for juvenile wards, and the county’s only long-term juvenile detention institution, with a total capacity of 60 beds in dorm setting. The youths are distributed in 4 housing units: Ventana Bay, Gavilan Bay and Pinnacle Bay each house 16 wards, while Laguna Bay houses 12. Youth receive medical and mental health services as needed, and attend school. In-custody time is utilized for the early and immediate exposure and engagement in supportive rehabilitation programs, such as Aggression Replacement Therapy ("ART"), and The Seven Challenges. The program also offers an intensive supervision Aftercare program. YOBG funds the salary and benefits of 6.25 FTE Juvenile Institutions Officer II positions assigned to the Youth Center; it also funds a 1.0 FTE Psychiatric Social Worker II (PSW) that provides services to the Youth Center. Funding for 6.25 JIO positions allows the only local secure treatment program to maintain the current capacity of 60 male residents, providing security, supervision and monitoring of structured activities and programs. The PSW staff provides individual and group counseling services for the residents. Evidence Based Practices used include: 1) Aggression Replacement Therapy (ART), a cognitive behavioral intervention program to help children and adolescents improve social skill competence and moral reasoning, better manage anger, and reduce aggressive behavior. 2) The Seven Challenges, an evidence-based program to address substance abuse among youth.

Barriers:
1. The prevalence of mental health issues with the Youth Center (YC) population continues to increase, which adds another layer to the rehabilitation process, requiring additional resources and training at substantial costs. 2. Family instability and poor engagement due to poverty, drug abuse, parental incarceration and generational gang allegiances also prove to be difficult barriers. 3. Due to the seriousness of the wards’ charges and the threat to public safety, there are no activities conducted outside the facility, including home visits, which places a larger burden on transitional services to the aftercare portion of their commitment. 4. A portion (about 20%) of the YC-committed youth is undocumented, therefore unable to access job training, job placement, or apprentice services.
Monterey: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Monterey

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Since 2000, with the creation of a stable funding stream for local jurisdictions to address the needs of at-risk and adjudicated youth, Monterey County has reflected the State-wide trends of lower arrest rates, lower referrals, and lower incarceration, and therefore a decrease in juveniles involved in the local criminal justice system.

This change is attributable to several concurrent factors, strengthened by an overall strategy to address juvenile delinquency with prevention programs (Silver Star Resource Center-SSRC), diversions (restorative justice through the Victim Offender Reconciliation Program -VORP), early intervention (Truancy Mediation), and targeted interventions (Silver Star Youth Program-SSYP, Juvenile Drug Court), and the expansion of rehabilitative programs in the juvenile institutions, Juvenile Hall and Youth Center.

Monterey County Probation's intervention is based on a series of graduated sanctions for offender accountability and rehabilitation through access and delivery of services, and for protection of the community. They include community (field) supervision and specialized services, such as: day reporting center; drug court; mental health court; Wrap-around services; out-of-home care placement, and long-term treatment and detention at the Youth Center. Some youth may be referred to and attend multiple programs. Non-707(b) offenders might participate in any of the programs offered, as identified in their case plan.

While there is no explicit coordination between the local programs funded by YOBG and JJCPA, it is important to note that they both constitute essential components of the continuum of services provided to youth in the local community. In Monterey County, JJCPA funds mostly programs at the front-end of the process, from prevention to various levels of intervention, while YOBG funds are utilized for temporary detention at Juvenile Hall, and for placement in a custodial residential treatment facility for juvenile wards (Youth Center).
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Napa

1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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| TOTAL: | $252,008 | $252,008 | $252,008 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The STAR program is a delinquency intervention program of the Napa County Probation Department that is designed to increase the competencies of juvenile probationers and their families so that youth successfully complete probation, do not re-offend and attempt to repair the harm they might have done to a victim. This program is staffed by two (2) probation officers who are responsible for supervising youth on this caseload and coordinating with local agencies and other probation programming staff to provide cognitive behavioral services. Youth are provided these services pursuant to their risk level and criminogenic needs as identified in their Youth Level of Service/Case Management Inventory (YLS/CMI) assessment. This program also strives to support families by providing funding for parent training so the skills youth learn in programming can be supported in the home. Additionally, this program funds one half time mental health counselor to provide mental health support services for youth in the Juvenile Hall. In addition to the programming offered to youth in ERC, over the last year youth and families were provided over 2800 hours of programming to address youth delinquency.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Napa

### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $82,570 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Outpatient Substance Abuse Treatment (OSAT) program is designed to provide services to probation youth who need help reducing or eliminating substance abuse and the crimes associated with their substance abuse. The Wolfe Center, in collaboration with the Napa County Probation Department, provides intensive evidence based outpatient substance abuse treatment to Napa County probation youth. Youth referred to the OSAT program are initially assessed by the Probation Department to determine their level of need utilizing the Youth Level of Service/Case Management Inventory (YLS/CMI) assessment and then referred to the Wolfe Center where youth receives an individual Alcohol and Drug Assessment to determine the level of treatment the youth would benefit from. Youth in the program receive substance abuse treatment utilizing the Evidenced Based Matrix model. While in the program youth and their families receive individual and group therapy, parental support, education and treatment. In addition to treatment, youth in the OSAT program are provided supervision by the Probation Officer responsible for monitoring their Court orders. The Probation Officer is responsible for referring the youth and their families to community based services to address co-occurring issues. The program also provides Drug Education programming for youth in the Juvenile Hall.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Napa**

### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $300,742

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Evening Reporting Center (ERC) served medium to high-risk youth between the ages of 14-17 who met certain eligibility requirements focused on strengthening the ability of youth to achieve positive outcomes. The program is a community based alternative to detention which provided highly structured evidence-based programming and prosocial activities during high-risk periods. The program is a collaboration between the Napa County Probation Department and Aldea, a local non-profit agency. Aldea provides mental health and substance abuse treatment to our youth. Youth were court-ordered into the ERC program for 60 days. During the program they received evidence-based programming by staff trained as cognitive behavior facilitators targeting their criminogenic needs. Each ERC youth had an individualized case plan based on an evidence based risk assessment tool monitored by the Senior Probation Officer dedicated to coordinating the ERC program. Additionally during the summer, youth were provided these services during the day time to provide programming during the hours they have little supervision while school was not in session. The ERC Probation Officer also provided the youth with case management and after care services. During the fiscal year there was an 85% successful completion rate and youth were provided a total of 1,423 cognitive behavioral hours while in the program.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth who were on probation and/or enrolled in the Evening Reporting Center (ERC) were provided with pro-social skills training to strengthen their ability to achieve positive outcomes. Youth were provided a variety of pro-social skill building activities during their ERC program if applicable including, but not limited to, resume writing, interviewing skills, career exploration with guest speakers, art, physical recreation activities and community service. The pro-social activities were designed to enhance the evidence-based curriculum of the ERC program and to assist youth in changing their lives. Probation youth's risk and needs are assessed utilizing an evidence based assessment tool and provided the opportunity to engage in evidence-based programming coordinated to target their highest criminogenic need areas. The overall population of youth on probation in Napa County continues to decrease due in part to the department's utilization of pro-social skills and evidence based programming. The coordination and implementation of these services has been instrumental in the continuation of this success. The Youthful Offender Block Grant funded one (1) full time Probation Officer assigned as the department's Cognitive Behavioral Coordinator. The position is responsible for coordinating and facilitating cognitive behavior groups as well as pro-social skills training to support youth in ERC, in the Juvenile Hall and on Probation.
The Napa County Probation Intensive Supervision Services Program served high-risk offenders residing in the community and/or returning to the community from residential treatment or camp. The program is designed to enhance the rehabilitative and treatment programs and services offered to these youth. One (1) full-time Senior Probation Officer is dedicated to this caseload and was responsible for monitoring high-risk and very high-risk youth who received intensive supervision. The Intensive Supervision Services Program provided services for youth exhibiting severe mental health issues. Services were provided in collaboration with mental health treatment providers throughout the county to individualize treatment with the purpose of stabilizing the youth in the community and reducing the need for out of home placement. The Senior Probation Officer dedicated to this caseload successfully partnered with County Mental Health as part of the Child and Family Team for several intensive mental health cases which would have otherwise been placed out of the home. This probation officer also worked to re-integrate very high risk youth back into the community once they returned from camp placement or residential treatment. The program is made up of the probation youth within the community who have been assessed at the highest risk to recidivate and have the most high risk criminogenic need areas. While this targeted populations' vast array of needs and lack of prior success represent a potential barrier to future success, the program was able to effectively adapt to these needs and was successful in preventing any youth from being sent to DJJ.

<table>
<thead>
<tr>
<th>Total</th>
<th>$</th>
<th>139,646</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

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### Napa: Data Trend Analysis

<table>
<thead>
<tr>
<th>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.</td>
</tr>
</tbody>
</table>

Napa County employs a coordinated approach to addressing juvenile delinquency and maintains a shared vision using evidence based programming and services to target at risk youth. This is evidenced by the utilization of cognitive behavioral programming and adherence to risk and needs based supervision present throughout the programs and strategies funded by JJCPA-YOBG. In 2009, prior to the Napa County Probation Department using YOBG funds to open the Evening Reporting Center (ERC), Juvenile Probation supervised over 730 youth on active probation; which, if compared to today's numbers, would be a greater supervision population than larger counties such as San Joaquin and San Francisco. In the years since the Legislature funded juvenile realignment through the passage of SB 81, Napa County has used those resources in conjunction with JJCPA funding to pay for targeted evidence based services. This funding provides at risk youth evidence based drug and alcohol treatment, cognitive behavior services and intensive programming in the ERC to provide youth supervision and treatment during the evening hours when most juvenile crime occurs. This funding also supports intensive probation supervision to youth assessed at the highest risk to re-offend. In the past this funding has supported Evidence Based family therapy and continues to fund parent training programs like Parent Project. Youth in the Juvenile Hall also benefit from drug and alcohol services and cognitive behavioral programming.

Napa’s multi-faceted approach to addressing juvenile delinquency has resulted in a significant decrease in the amount of youth supervised on probation, from over 730 in 2009 to less than 200 currently. Over that same time span the Juvenile Hall average daily population has decreased from 44 in 2009 to approximately 14 in 2016. In 2009, according to arrest report statistics on Open Justice, there were a total of 449 juvenile arrests, more than double the amount of arrests reported last year. Additionally, felony arrests have dropped by 60% from 189 arrests in 2009 to 76 in 2016. Over the last several years as the Probation Department has utilized an evidence based approach to assessment, supervision and services, the youth remaining on probation caseloads have more intensive needs and are at the highest risk to recidivate. It is anticipated that the numbers will likely reach a plateau and the challenge will be continuing to find success with these very high-risk populations. It is worth noting that even with this more intensive population of supervised youth, the Probation department has been able to maintain the vast majority of youth in their homes with their parents. The Department did not send any youth to DJJ.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A probation officer is assigned as the truancy liaison to all local school districts. That officer participates in the School Attendance Review Board (SARB), School Attendance Mediation (SAM), Special Multi-Agency Resource Team (SMART), and Community Agencies United for Safe Schools and Safe Streets (CAUSSSS). From these sources as well as directly from the schools sites and districts the officer receives truancy referrals. They then work with the parents to gain their buy-in to develop a program that provides the resources needed specific to that family to eliminate any barriers the family is facing that is seen as the cause of the minor’s truancy.

The program involves supporting the parent, while offering a full scope of services in a holistic approach. There is a schedule of rewards and sanctions for behavior that includes a variety of responses up to gift cards for positive behavior and truancy court for negative behavior. All the while providing the family with support and resources. All of the groups mentioned above are collaborative stakeholder groups that engage in this program. The program has the full support of the school districts and Nevada County Office of Education. The officer assigned does regular outreach to school staff to inform them of the program and benefits of the program. School staff are committed to keeping youth in the most appropriate educational setting. Throughout the year we monitor referrals and trends of those referrals. At the end of the year we use the data collected to determine at what level of intervention we start to see a correlation between the intervention and improved school attendance.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Nevada

### 2. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 228,687

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A probation officer is assigned to the intake function of the department. They process referrals and access all referred juveniles for initial static risk using a validated risk/needs tool. If the individual is a first-time offender, scores low risk on the tool, and the crime in not a mandatory referral they initiate a hold on the referral. Once a hold is initiate they educate the family on the resources that are available to the family in the community that will potential address the identified needs of the family. They walk them through the process of accessing these services and attempt to empower the parents to take a role in securing services. We also educate them on the juvenile justice process so that they know what benefits and potential consequences they are facing during and after the diversion process. The officer remains a resource to the family after the intake and diversion process. They can access the services of the officer at any time during the process. If the minor goes six months free from further referrals or does not rise to the level of need for further intervention, then they will not be formally processed. The goal is that hopefully the matter is either an aberrant period of behavior and/or the matter can be handled successfully at the lowest level to avoid pulling a minor into the system that would otherwise thrive without such an intervention. This model not only conserves resources across the board, but also recognizes that intervening at a high level when unnecessary could actually increase a minor’s risk to re-offend.
### 3. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $47,934

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Juvenile Hall Group Supervisors serve as Case Coordinators (CC) for detained youth. CCs are responsible for providing case plan documentation, determining minor’s risks and needs and for matching minor with services and programs available in JH. CCs are also responsible for making regular contact with minor’s parents to ensure parents are fully aware of visiting times, obtain any necessary medical treatment authorization, and to provide progress reports. Coordinators develop personalized “reward contracts” for each minor, based on identified needs, which allow the youth to obtain certain privileges (home pass, in-house pass, early release). For example, a young person who has a history of substance abuse may have a stipulation that they need to attend Narcotics Anonymous classes to meet the criteria for the reward contract. Weekly evaluations are completed and placed into the Juvenile Hall electronic case management system, which include the minor’s weekly behavior grades and progress level. CCs actively encourage minors to participate in programs.
### 4. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $72,979

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Mental Health Services delivered to Juvenile detainees with continuing mental health care upon release from Juvenile Hall. Mental Health Services include counseling which addresses cooperation, attitudes, beliefs and ways of thinking, development of personal responsibility, communication skills, personal boundaries and cultural and peer group dynamics. Services include parent/guardian counseling which addresses fair and consistent parenting, taking responsibility and expecting the same in children, and household structure and limits. Additionally, medication support and understanding are offered by mental health professionals providing therapy and counseling. Counseling services are also provided to minors upon their release from custody, so that there is a continuity of care.
## Accounting of JJCPA-YOBG Expenditures for: Nevada

### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Aggression Replacement Training</th>
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<td>Expenditure Category:</td>
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<td>Administrative Overhead</td>
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<tr>
<td>Other Expenditures (List Below)</td>
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</tbody>
</table>

| TOTAL: | $ | $ | 47,649 | $ | - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Aggression Replacement Training (ART) program for juveniles detained at the Carl F. Bryan II Juvenile Hall, juvenile probation youth, and at-risk youth, using a cognitive behavioral psycho educational model to help youth change criminal behavior.
## Nevada: Data Trend Analysis

### ANALYSIS OF COUNTYWIDE TREND DATA for: Nevada

<table>
<thead>
<tr>
<th>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC 1961(c)(3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.</td>
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</table>

The majority of funding Nevada County has received was to provide youth every opportunity to not get involved with the criminal justice system. The main method Nevada County chose was to address truancy. By identifying youth at risk of becoming involved with the criminal justice system and provided resources needed to abstain from criminal behavior, numerous youth have been diverted from the criminal justice system. This ensures the youth will be significantly less likely to enter the school to prison pipeline. Keeping youth out of the juvenile justice system is also accomplished by diverting youth from the system before they have been adjudicated. This, paired with addressing truancy at an early stage, ensures Nevada County youth are afforded every opportunity to stay out of the justice system while still receiving all the benefits and resources the probation department offers.
The Addiction, Substance Abuse Education and Recognition Treatment (ASERT) program provides intensive drug and alcohol abuse intervention for juvenile male offenders who have a long-term custody commitment (100 or more days) and a history of significant drug and/or alcohol abuse problems. The program integrates a multidisciplinary intervention and education model that is based on a national substance abuse treatment program. JJCPA funding has enabled the program to enhance certain program components. The services provided by the ASERT program include: Intensive drug counseling by two clinical psychologists and an alcohol and drug abuse services counselor, Integrated case assessment and planning involving unit staff, field DPO, education staff and collateral resources, Multi-disciplinary education lab that provides computerized diagnostic evaluation of reading, language arts and math competencies, and Occupational training and job placement services.

Located in the foothills of the Santa Ana Mountains, the Joplin Youth Center provides residential treatment for young men ages 12-17.9. Cognitive-behavior programming includes Decision Points and Effective Practices in Correctional Settings (EPICS). Face Everything and Recover (FEAR) is a moderate intensity substance abuse program designed to address issues and problems facing adolescent substance abusers. Joplin employs a five-level citizenship system that allows youths to experience rewards for good behavior and recognition for their efforts to improve themselves. Other programs include AA/NA, anger management, Crossfit, Culinary Arts, gang intervention, habitat improvement, mountain bike program, parenting classes, tool maintenance, vehicle maintenance and woodshop.
Juvenile Recovery Court (JRC) is a collaborative program for juvenile offenders demonstrating an escalating pattern of drug and alcohol use. JRC provides intensive supervision and treatment for substance abuse to these youth as an alternative to incarceration. Orange County first implemented the program in September 1999. The JJCPA funding has enabled the program to increase the number of participants served and enhance several of the program components. There are five program phases, including an initial 30-day orientation period. Mandatory requirements for youth in the program include: participation in weekly individual and group therapy sessions, attendance at weekly self-help meetings, weekly reporting to the probation officer for progress checks and drug testing, regular attendance in school with no behavior problems reported, compliance with all court-ordered terms and conditions and regularly scheduled weekly, bi-monthly, or monthly court appearances for progress reviews. Juvenile Recovery Court Collaborators: District Attorney, Health Care Agency, Juvenile Court, Parent Empowerment Program, Probation Department and Public Defender. The primary goals are to increase sobriety and reduce recidivism while reducing the reliance on incarceration. Participants can complete the program in a minimum of nine months. When a youth graduates, all changes and stayed time are dismissed and probation is terminated.

## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Orange

### 2. Program, Placement, Service, Strategy, or System Enhancement

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<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>$1,667</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Juvenile Recovery Court (JRC) is a collaborative program for juvenile offenders demonstrating an escalating pattern of drug and alcohol use. JRC provides intensive supervision and treatment for substance abuse to these youth as an alternative to incarceration. Orange County first implemented the program in September 1999. The JJCPA funding has enabled the program to increase the number of participants served and enhance several of the program components. There are five program phases, including an initial 30-day orientation period. Mandatory requirements for youth in the program include: participation in weekly individual and group therapy sessions, attendance at weekly self-help meetings, weekly reporting to the probation officer for progress checks and drug testing, regular attendance in school with no behavior problems reported, compliance with all court-ordered terms and conditions and regularly scheduled weekly, bi-monthly, or monthly court appearances for progress reviews. Juvenile Recovery Court Collaborators: District Attorney, Health Care Agency, Juvenile Court, Parent Empowerment Program, Probation Department and Public Defender. The primary goals are to increase sobriety and reduce recidivism while reducing the reliance on incarceration. Participants can complete the program in a minimum of nine months. When a youth graduates, all changes and stayed time are dismissed and probation is terminated.
The Decentralized Intake Program (DCI) increases the level of counseling and diversion services for at-risk youth in the unincorporated areas and cities serviced by the Orange County Sheriff's Department (OCSD). The DCI collaborators: Orange County Sheriff's Department, Probation Department, Pepperdine Resource, Youth Diversion and Education (PRYDE). PRYDE staff provide prompt intake assessment, pre-petition counseling, monitored supervision, intervention and diversion services, and program participation at the community level to serve youth who are arrested and brought into OCSD facilities for intake. PRYDE staff offer timely assessment and a progression of intervention services to these youths and their families in a location near their homes. Additionally, the probation officer assigned to DCI cases provides closer supervision and monitoring from the point of referral to probation for an assessment through program exit for juvenile offenders assigned sanctions or placed on informal probation. Further, informal consultations take place among the on-site operations staff for purposes of making more informed decisions about certain cases. The primary goal of DCI is to reduce the number of at-risk juveniles that progress further in the juvenile justice system through prompt assessment and linkage to appropriate services at the earliest possible point.

ACCOUNTING OF JJCPA-YOBB EXPENDITURES for: Orange

3. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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TOTAL: $ 452,987 $ - $ 21,494

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBB funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBB funds paid for.

The Decentralized Intake Program (DCI) increases the level of counseling and diversion services for at-risk youth in the unincorporated areas and cities serviced by the Orange County Sheriff's Department (OCSD). The DCI collaborators: Orange County Sheriff's Department, Probation Department, Pepperdine Resource, Youth Diversion and Education (PRYDE). PRYDE staff provide prompt intake assessment, pre-petition counseling, monitored supervision, intervention and diversion services, and program participation at the community level to serve youth who are arrested and brought into OCSD facilities for intake. PRYDE staff offer timely assessment and a progression of intervention services to these youths and their families in a location near their homes. Additionally, the probation officer assigned to DCI cases provides closer supervision and monitoring from the point of referral to probation for an assessment through program exit for juvenile offenders assigned sanctions or placed on informal probation. Further, informal consultations take place among the on-site operations staff for purposes of making more informed decisions about certain cases. The primary goal of DCI is to reduce the number of at-risk juveniles that progress further in the juvenile justice system through prompt assessment and linkage to appropriate services at the earliest possible point.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Orange

#### 4. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Net County Cost</td>
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**TOTAL:** $741,310

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Truancy Response Program (TRP) is a cooperative effort to address the problem of chronic truancy in Orange County schools. TRP focuses on chronically truant youth and their families who have failed to respond to the traditional efforts at the school district level. It provides a progression of interventions up to and including formal court action including the following: mandatory attendance of truant youth and their parents at school-based group meetings conducted by the DA, school-site consultation by the probation officer with a truant youth and his/her parents, referral to probation for a TRP intake evaluation for informal handling initially, placement in one of several "pre-court" TRP interventions monitored by probation, court-ordered placement of the youth on WIC 725 and/or prosecution of the parents. If terminated unsuccessfully, may result in WIC 601 and CDL suspension/delay for 365 days, court-ordered participation of both youth and parents in a Parent Empowerment Program workshop designed to coach parents in effective discipline methods for their children (initiated October 2005), referrals for services such as counseling, parenting skills, and basic housing and shelter needs provided for truancy court families by the Social Services Agency (initiated July 2006). The TRP collaborators: County of Department of Education, CSP (Community Service Programs), District Attorney, Juvenile Court, Parent Empowerment Program, Probation Department, Public Defender, School Districts, Social Services Agency. A primary goal of TRP is to reduce school truancies and absences, thereby increasing the chances of these youths' future success. Because truancy places a youth at risk for delinquency, the program also aims to reduce the number of these youth who go on to commit a crime resulting in a formal 602 application.
## 5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: School Mobile Assessment and Response Team

<table>
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<th>Expenditure Category</th>
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<th>YOBG Funds</th>
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**TOTAL:** $673,571

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The School Mobile Assessment and Response Team (SMART) is a multi-agency program established to reduce crime and violence by youth on, near, or impacting school campuses. SMART members respond to calls from school and community personnel reporting violence or threats of violence. Each call for service results in an assessment of the situation, a full threat assessment as needed (including home searches for weapons) and referrals to law enforcement, diversion programs, or alternative community services. An overview of the major activities performed by the SMART team includes the following: conduct formal threat assessments at the school or community site, refer at-risk youth to appropriate community resources for assessment and intervention services, investigate and prosecute juveniles arrested for criminal acts, patrol neighborhoods in and around schools identified as potential risk areas for violence, supervise youth placed on probation, provide in-service training for school staff on threat recognition and emergency operations planning. SMART collaborators: Response Team Members and Sheriff's Department.
## 6. Program, Placement, Service, Strategy, or System Enhancement

### Name of program, placement, service, strategy or system enhancement:
Sobriety Through Education and Prevention - Girls Program

### Expenditure Category:
Camp

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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**TOTAL:** $1,472,895 $5,602

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Sobriety Through Education and Prevention (STEP) Girls Program provides gender-specific programming services in a custodial setting for girls serving a court-ordered commitment. Located at the Youth Guidance Center, the program provides the following specialized services: Comprehensive psychological and substance abuse assessment and treatment services provided by a psychologist and drug counselor, assessment of academic skills and development of an individualized plan to address skill deficits by a school counselor, gender-specific programming that includes individualized and group counseling services and women's issues discussion groups, expanded use of the Just Beginnings parenting education curriculum, mentoring and counseling support services during post-release, centralized oversight of the program by a unit coordinator. STEP collaborators: County Department of Education, Girls Inc., Health Care Agency, Orange County Bar Foundation, Probation Department. A major goal of the STEP Girls Program is to reduce the likelihood that participants will go on to further delinquency or a pattern of adult crime. It is believed this can be best accomplished by providing services specifically designed for the female offender population.
### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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**TOTAL:** $1,603,333 $178,677

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Central Youth Reporting Center (CYRC) is a collaborative partnership that includes the Orange County Probation Department, Orange County Department of Education, and the Orange County Health Care Agency. CYRC is dedicated to the vision of creating a learning environment where students are empowered to develop self-sufficiency and a sense of pride in their academic success. The Central YRC is in the city of Santa Ana and can serve up to 60 students. The mission of the YRC program is to reduce the use of secure detention by providing a highly structured community-based alternative program. The staff at the YRC strives to promote lawful and productive lifestyles of its students by providing proven intervention and programming. Lastly, a reduction in detention will assist the Probation Department in redirecting public funds towards additional effective juvenile justice strategies while ensuring public safety. The YRC’s operate within the local community to provide the students with the opportunity to modify poor behavior, and to learn the skills needed to comply with their court orders and terms of probation. The students attend a full academic program, participate in afternoon group counseling, individual counseling, and random drug testing with an emphasis on obtaining and maintaining sobriety. The students are encouraged to seek employment to support their families, pay taxes, and repay the victims of their crimes. Services provided by CYRC include the following: An on-site school, Drug and alcohol abuse assessment and counseling, mental health assessment and treatment, family services and parenting education, restorative justice, community service, and enrichment activities, transportation to and from home to the site, close supervision on the site and intensive supervision in the community. CYRC collaborators: County Department of Education, Health Care Agency and Probation Department.
### 8. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $1,589,396 $221,636

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The North Youth Reporting Center (NYRC) is a collaborative partnership that includes the Orange County Probation Department, Orange County Department of Education, and the Orange County Health Care Agency Children, and Youth Services. NYRC is dedicated to the vision of creating a learning environment where students are empowered to develop self-sufficiency and a sense of pride in their academic success. The NYRC is in the city of Anaheim and can serve up to 60 students. The mission of the YRC program is to reduce the use of secure detention by providing a highly structured community based alternative program. The staff at the YRC strives to promote lawful and productive lifestyles of its students by providing proven intervention and programming. Lastly, a reduction in detention will assist the Probation Department in redirecting public funds towards additional effective juvenile justice strategies while ensuring public safety. The YRC's operate within the local community to provide the students with the opportunity to modify poor behavior, and to learn the skills needed to comply with their court orders and terms of probation. The students attend a full academic program; participate in afternoon group counseling, individual counseling, and random drug testing with an emphasis on obtaining and maintaining sobriety. The students are encouraged to seek employment to support their families, pay taxes, and repay the victims of their crimes. Services provided by NYRC include the following: An on-site school, Drug and alcohol abuse assessment and counseling, mental health assessment and treatment, family services and parenting education, restorative justice, community service, and enrichment activities, transportation to and from home to the site, close supervision on the site and intensive supervision in the community. NYRC collaborators: County Department of Education, Health Care Agency and Probation Department.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Orange**

### 9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ - $ 10,629,455 $ 751,542

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Juvenile Sex offender treatment program housed at Juvenile Hall meets the treatment needs specific to youth who have had sustained findings related to sex offenses. Youth who have been ordered committed and are awaiting placement also received treatment while awaiting transfer to a camp program.

When the population permits, the Sex Offender Unit is designed to house sex offender wards separately from the general population. As a specialized unit, youth are provided with weekly group and individual counseling to address their court-ordered Sex Offender Therapy. A licensed clinician provides therapy based on the evidence-based Good Lives treatment curriculum. Also, the pre-camp units are to house youth who have already received their commitments and are pending transfer to one of the three camps that deal primarily with treatment and rehabilitation. YOBG funding for these programs benefit youth in the county juvenile probation system by providing placements, assessments and various direct services such as individual and group counseling, Drug/Alcohol & Mental Health counseling, and Educational & Vocation services to address each minor's social and behavioral needs, as well as evidence based programming.

Additionally, Orange County Probation has implemented the use of cognitive behavioral treatment programs to assist in-custody youth with their rehabilitation, including Thinking for A Change (T4C), Decision Points and Effective Practices in Community Supervision (EPICS). These programs have been proven to reduce recidivism.
10. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Camp Programming
(formerly Camp)

Expenditure Category: Camp

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Orange County Probation provides evidence based programming at each of its juvenile camp facilities, including Joplin, Youth Guidance Center and Youth Leadership Academy. Programs are tailored to specific populations such as: PRIDE (Progressive Rehabilitation In A Diverse Environment) program for male youth ages 14-20 years old who receive lengthy commitments due to the seriousness of their offending behavior; and the Leadership Program (Leading through Positive Change) for male youth ages 16 1/2 - 20 years old designed for older youth who require a higher level of need for transition and reentry services.

Youth in such programs are assigned to a unit correctional officer, participate in a tiered level system and receive services such as: drug and alcohol counseling, assigned Therapists, employment assistance, housing assistance, Youth Offender Wraparound (YOW) services, college enrollment assistance, family reunification assistance, participation in Regional Occupational Program (ROP), and attendance in a comprehensive academic program. Additionally, youth participate in sports leagues, work crews, life skills classes, Cognitive Behavioral Therapy (CBT), Thinking for a Change (T4C), Decision Points, "New Beginnings" parenting program/baby visits sponsored by the Youth Law Center (available to all youth) and participate in Effective Practices in Community Supervision (EPICS).
11. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:
Juvenile Court Work and Accountability Commitment Program
(formerly Home on Probation)

Expenditure Category: Home on Probation

<table>
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<th>Expenditure Category</th>
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<td>Fixed Assets/Equipment:</td>
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**TOTAL:** $55,096 $769,374

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Juvenile Court Work Program (JCWP) is a detention alternative sanction for youth ages 12-18 years old. Youth can be Court ordered or referred to the program by the assigned Deputy Probation Officer as an informal sanction. Typically, a youth will complete up to 6 eight-hour days (Saturdays only) on a work crew performing weed abatement, graffiti removal, litter pick up and projects benefiting the community.

The Accountability Commitment Program (ACP) is a detention alternative program that operates in collaboration with the Youth Reporting Centers (YRC), the Orange County Health Care Agency (OCHCA) and the Orange County Department of Education (OCDE). ACP youth attend the YRC’s daily where they receive academic instruction, mental health and substance abuse treatment along with cognitive behavioral intervention programs. In addition, ACP youth participate in the JCWP on Saturday’s as well.

As the JCWP and ACP programs are alternatives to detention, the youth attending the programs engage in community based rehabilitative services. The youth remain in their homes with supportive services, inclusive of access to mental health services, reducing the utilization of detention bed space. Also, the youth remain enrolled in the OCDE community school which reduces truancy and loss of credits due to frequent school transitions.

The JCWP and ACP programs utilize a cognitive behavioral intervention approach to programming. Decision Points program is provided in a group modality while Effective Practices in Community Supervision (EPICS) is provided individually. Also, an incentive and sanction approach are utilized in response to the youth’s behaviors.
# ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Orange

## 12. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Pre-Detention and Pre-Disposition Program provides intensive supervision/re-entry services for appropriate youth released in the community while pending adjudication. All participants in the program are supervised utilizing electronic monitoring equipment. This allows youth to be served in a community based setting and to avoid the dangers of detention and further criminalization. Deputy Probation Officers are specifically assigned to this program to assist participants while holding them accountable to the rules of the program. Youth are expected to attend school according to their school’s schedule and comply with any counseling orders from the court while on the program.

Orange County Probation is able to better support youth in the community and in their homes. Each officer has face-to-face contact with the youth assigned to their caseloads at least three times a week, if not more, depending on case dynamics. This alternative to detention reduces the exposure to trauma the youth face through incarceration.

A risk assessment tool is used to screen minors for eligibility in the program. Further, Effective Practices in Community Supervision (EPICS) is practiced by officers. This is an evidence-based interviewing and intervention technique supported and taught by the University of Cincinnati.
## 13. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Intensive Probation Supervision

**Expenditure Category:** Intensive Probation Supervision

<table>
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<tr>
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**TOTAL:** $3,317,359 $284,038

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The youth served are supervised on probation caseloads and are wards of the delinquency court or under pre-wardship programs such as diversion and non-ward probation. Youth can also be in foster care placement, or under supervision by intensive gang violence suppression units.

Additionally, the youth in the county juvenile probation system receive adequate risk and need assessments and appropriate rehabilitative and supervision services. A risk assessment tool is used to assess a ward's level of supervision. The use of Thinking for a Change (T4C) assists youth in successful re-entry into the community. All juvenile probation officers are trained in and using Effective practices in Community Supervision (EPICS) which brings several Evidence Based Practices (EBP) into the office interaction. In addition, the use of positive reinforcement is formalized in an incentive program.
Orange: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Orange

Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

In general, almost all of the JJCPA-funded programs had a decreasing trend in probation violation rate, arrest rate and incarceration rate from the beginning of their respective funding up to FY1516. The rate of decrease for arrests ranged from 10% to 33% while for incarceration and probation violation, the rate of decrease ranged from 1% to 67% and from 3% to 70%, respectively.

Data specifically for the YOBG-funded programs have not been collected for the purpose of reporting here. The only available data are from the Performance Outcome Reports from 2010-2014 that were submitted to BSCC. The JJCPA-funded and YOBG-funded programs are described in the Expenditure Details section.
1. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Juvenile Detention Facility

Expenditure Category: Mental Health Screening

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TOTAL: $144,801

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department runs a secure facility which provides at-risk-youth with supervision, individual mental health and behavioral modification services, substance abuse treatment and education, Evidence-based programing such as Forward Thinking and Teaching Pro-Social Skills, and prosocial activities in their Gardening, Library, and Journaling Programs. The County intends to continue to enhance the quality of services being provided to youth housed in the Juvenile Detention Facility and prevent any service reductions. The minors will begin to be assessed using the initial JAIS Assessment in order to determine appropriate treatment and service response. Forward Thinking is a cognitive-behavioral series of and interactive journaling system using evidence-based strategies to assist youth involved in the criminal justice system. Positive Behavioral Interventions and Supports (PBIS) is a proactive approach to establishing the behavioral supports and social culture form youth to achieve social, emotional, and academic success. Additionally, the Placer County Probation Department contracts through the county Health and Human Services Department for one fulltime Mental Health Practitioner to work within the Juvenile Detention Facility to assist with the mental health needs of youth and to provide crisis intervention for detained youth.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $233,843 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

The Youth Resource Center - After School Program provides year-round program services and activities including Community Service and activities including craft projects, boot camp, Hip-Hop Congress for at-risk youth in need of increased supervision and pro-social activities. Delinquency/Crime Prevention Services include diversion services that target youth who are beyond parental control or are otherwise at risk of delinquency. Diversion Programs include: a monthly Family and Youth Resource Fair, Forward Thinking, Girl's Circle, and Council for Young Men. Additionally, the Juvenile Division provides access to structured community resources that assist youth and family members to build and utilize their own family resources and better equip them to become independent of the Juvenile Justice or Child Welfare Systems. Diversion and Crime Prevention Services best serve our communities by diverting youth from the criminal justice system before they develop habits that cause them to formally enter that system. Many diversion programs are offered between 3 and 6 p.m. on weekdays, a timeframe which has been identified as being the time when minors are most at risk to commit a criminal offense. By helping insure minors are not only occupied, but occupied in a structured environment that fosters their pro-social growth, the more at-risk youth we can serve, the greater the avoidance of further criminal justice system involvement by the minor.
3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Crisis Resolution Center

Expenditure Category: Family Counseling

<table>
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<tr>
<th>JJCPA Funds</th>
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Salaries & Benefits: 

Services & Supplies: 

Professional Services: $631,400

Community Based Organizations:

Fixed Assets/Equipment:

Administrative Overhead:

Other Expenditures (List Below):

| TOTAL: | $631,400 | $ | - | $ | - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Koinonia Family Services and the Probation Department are collaborating in a team effort to offer Placer County residents the family resource of the Crisis Resolution Center (CRC). The CRC program provides solution-focused family intervention which resolves family crises and establishes reunification of children ages 12-17 with their families. The CRC continues to amend program materials for the youth served that address issues that are developmentally age appropriate and gender sensitive. Exploring topics such as teen abstinence, bullying, social media consequences, self-worth, family dynamics, trauma, and substance abuse. Solution Focused Family Counseling has proven to be effective both pre/post family crisis at the CRC. Parent Education offered to families is beneficial to reinforce new skills and to empower families toward maintaining positive change. The CRC provides Placer County Courts & Family & Children Services (F.A.C.S) approved Love & Logic parenting curriculum for families served at the CRC. The CRC is a six-bed facility with counseling facilities, fully licensed and professionally staffed to provide out-client family services and short-term residential care. The staff is comprised of well-trained house parents, child care workers and a master's level social worker who provides quality relationship counseling, conflict resolution, parent-child training and professional referral services.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Placer

### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $613,193

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department contracts with secure and semi-secure camp placements which provide at-risk youth with assessments, individual mental health and behavioral modification services, conduct requirements, substance abuse treatment and education, life skills, and family reunification services. Evidenced-based programing such as Therapeutic Behavioral Services (TBS) and Aggression Replacement Training (ART)/Teaching Pro-Social Skills (TPS) are utilized. In addition, the programs offer youth, who might otherwise have been considered for DJJ, education and vocational services and certification in welding, culinary arts, firefighting, small engine repair, and construction technology. At risk youth placed in secure or semi-secure camp placement were provided necessary medical and dental care. The YOBG funds placement and staff time necessary to secure and manage placements, conducts visits and work with families, employers and community based organizations to support the successful transition from placement back in to the community. By providing rehabilitation services to at-risk youth, some who might otherwise have been considered for a DJJ commitment; reducing involvement in the criminal justice system and successfully transitioning youth into the community.
5. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | JAIS risk and needs assessment |

**Expenditure Category:**

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<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
</tr>
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<tbody>
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<td>Services &amp; Supplies</td>
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<td>Fixed Assets/Equipment</td>
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<td>Administrative Overhead</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $13,340

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Annual maintenance of the Juvenile Assessment and Intervention Systems (JAIS) interface with Placer County Probation case management system software vendor, Automon. The validated JAIS instrument is a juvenile risk/needs assessment and intervention planning system that provides a risk assessment, a needs assessment and a supervision strategy assessment. Criminogenic needs and youth strengths are identified and inform case plan recommendations. Examples of needs include school inadequacies, family problems, drug abuse, and emotional problems that may contribute to a youth’s delinquency behaviors. Youth who have been placed on probation supervision receive a risk and needs assessment to determine the type and level of service needed and are then supervised based on their individualized case plan. Probation Officers promote public safety by supervising youth in the community and ensuring compliance with the terms and conditions of probation which may include: enforcing curfews, school attendance, substance abuse counseling, drug and alcohol testing, gang conditions, stay away orders for victims, and the collection of victim restitution. Officers use evidence-based supervision and treatment practices, including safety and behavioral plans, to improve the likelihood of successful transition of youth back into our communities. Supervision Services maintain risk based supervision caseloads including: Wraparound Services and Juvenile Drug Court in lieu of out of home placement.
As with previous years, the number of minors arrested on felony and misdemeanor charges has declined. This, in part, can be contributed to an increase in community based youth programing including police activity leagues, faith based programs, and intervention and prevention programs such as Girls' Circle, Boy's Council and the Family and Youth Resource Fair. Furthermore, the availability and utilization of the Crisis Resolution Center has been very successful in diverting troubled youth from the Criminal Justice and Child Welfare systems. Although, the number of minors placed on formal wardship have remained steady; the number of detentions and out-of-home placements remain very low with a slight decline. This can be contributed to the use of the risk/needs assessment, individualized case/treatment plans, intensive services, graduated incentives and sanctions, and officers’ use of evidence-based supervision and treatment practices, including safety and behavioral plans. Therefore, only minors with high risks and needs that truly need detention or out-of-home placement receive it, and in most cases, intervention and prevention efforts have succeeded.
Plumas (10 total pages): Programs and Expenditures

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Plumas

1. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Juvenile Hall |
| Expenditure Category: | Juvenile Hall |

| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | $13,496 | |
| Services & Supplies: | | |
| Professional Services: | $7,810 | $13,860 |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |
| Fuel & Food | $754 | $79 |
| Vehicle maintenance | $439 | |
| TOTAL: | $22,499 | $13,939 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Plumas County operates without a Juvenile Hall. Contracts with Nevada, Butte and Lassen County are active and in place. Youth deemed to be at risk of harming themselves or others and engaging in ongoing delinquent behavior are placed in one of these facilities. Each of the facilities provide education, mental health counseling, recreation and other services consistent with Title 15 and best practices. Accomplishments: Stabilizing juveniles in a secure facility and providing them with an environment that meets their needs while protecting the safety of the juvenile and the community; preparing them for successful reunification with their family by utilizing a validated risk-assessment tool and development of a case plan. Several of the youth detained were able to successfully return to their home following detention and maintain their placement in the home. One in particular reunified with their parent immediately following detention, after several years of group home placement. The Department is mindful of the varying rates charged by each facility. Longer term placements are directed toward the lesser expensive facilities. Barriers: Due to the facilities being located outside of Plumas County, there are difficulties visiting the detained minor, which presents obstacles to developing a timely treatment plan, as well as arranging family therapy. These challenges are mitigated by the use of telephonic conferencing and other distance meeting techniques. YOBG funds paid for the daily expenses related to the incarceration and treatment of youth in the juvenile hall facility.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Psychological Evaluations</th>
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<tr>
<td>Expenditure Category:</td>
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| | JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
|---------------------------------------------------------------|----------------|-----------------------------|
| Salaries & Benefits: | | | |
| Services & Supplies: | | | |
| Professional Services: | $ 1,600 | | |
| Community Based Organizations: | | | |
| Fixed Assets/Equipment: | | | |
| Administrative Overhead: | | | |
| Other Expenditures (List Below): | | | |

**TOTAL:** $ 1,600 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

When requested by the Chief Probation Officer, Superior, or Juvenile Court, Dr. Alfredo M. Amezaga Jr performs psychological evaluations of juveniles and reports of his findings. Typically, evaluations are only requested in cases that are complicated and not easily resolved. Two such evaluations were conducted in fiscal year 2016-2017. These evaluations have provided comprehensive insight into these cases which has allowed for more accurate and effective treatment planning and case management. Both cases were resolved with fairly positive results. These evaluations have proven to extremely useful to the Probation Department, attorneys, Court, and youth and families involved.
The parents of youth on Probation participated in parenting classes that consisted of 6 week program modules as well as in-home support. A Counselor can be assigned to a family in their home to evaluate the parent-child relationship, observe the environment, and make suggestions to improve parenting skills. The parenting class curriculum has been developed specifically for parents with children involved in the criminal justice system. In addition, the number of participants is kept low which allows for more personal attention to the specific needs of the parents attending. YOBG funds will provide for one year’s worth of the parenting classes, as well as in-home support as needed. Without YOBG funds supporting this service, parents would be limited to parenting classes with general information and no specialized guidance or attention. The curriculum is evidence based and designed to build nurturing parenting skills that break the inter-generational cycle of child maltreatment and dysfunction. The classes are specifically designed for parents of older youth involved in the criminal justice system.
### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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| TOTAL: | $ | $ | 2,640 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Electronic monitoring is implemented on lower-risk youth committing criminal offenses. The program allows for the youth's placement in his or her home when appropriate, or placement with a family member or foster home within the community. In this way, placement disruption is kept to a minimum and continuity of care can be maintained. Maintaining the youth in his or her community helps to eliminate the need for significant disruption in the juvenile’s life while reducing the chances of re-victimizing community members and avoiding costly out-of-home placement in a juvenile hall or group home placement. Electronic monitoring provides an effective intervention for non-compliance as well as eliminating or reducing risk factors. Barriers: Plumas is located in a remote rural area where cell and satellite reception can be poor. This places some limitations on the implementation of the EM program. YOBG funds paid for the cost of all fees associated with the rental of EM equipment with youth and families who are unable to pay for the Program. This program saves money by reducing the need to place youth in detention facilities or group homes.
 ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Plumas

5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The One Circle programs are designed to reduce the risk of youth entering the juvenile justice system. Youth participating in these programs can be voluntary, referred by the school, referred by parents/guardians, or by the Court. The program assists youths in setting goals and leading productive lifestyles. This program helps reduce the risk of youth engaging in criminal activity and to learn pro-social skills that will assist them in making appropriate choices, become goal orientated, academically successful and lead productive lives. These classes are currently being presented in two different Jr./Sr. High Schools within the community. YOBG funds pay for the wages and benefits for program facilitators, office supplies related to the program, craft supplies, program incentives and outreach activities, and travel costs to program locations. Student attendance in the program for this school cycle is yet to be determined. Approximately 6-15 students have attended each activity thus far.
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

All youths referred to the Probation Department undergo an evidence-based assessment tool evaluation (PACT) (RPACT for placement youth) to determine their risk to reoffend. Depending on their rating (low, moderate, or high risk) to recidivate, this tool will be used to develop an appropriate case plan. YOBG funds are used to pay for licenses to access the evidence-based assessment tool as well as training to ensure continuity and fidelity. As part of the Department's current efforts to upgrade the quality of its assessment tool, a new contract has been implemented with Noble Software. It is expected an improved product and additional tools will be available as a result. For example, the Detention Risk Assessment Instrument will be added.
## Accounting of JJCPA-YOBG Expenditures for: Plumas

### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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**Total: $** 1,712

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

In an attempt to reach out to families in the community, the Probation Department has provided movie nights in strategic community locations. Probation staff are present and available at the events as well as other service providers who may be able to support youth and families.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Plumas**

### 8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department has a fairly inexperienced group of officers. Considerable effort and emphasis has been placed on training these officers to expedite their maturity as an officer. Efforts are made to prioritize these trainings in regards to mandates and relevance. Some of the trainings in which Plumas County Juvenile Officers have participated include: Case Planning, Evidence Based Practice Corrections 101, Child/Family Team Training, Placement Core, 832 PC, and CMS/CWS case management system. YOBG funds pay for tuition/registration fees, airfare, meals, lodging, gas and mileage for staff training. Training in EBP assessments and case planning will be required this year due to a change in our assessment tool.
Ten percent of the Fiscal Officer's wages and benefits were allocated for monitoring of YOBG grant expenditures, gathering statistical data and reporting as well as a part-time extra help position to assist with accounting, clerical and other program-related office duties. With regard to JJCPA funding, 5% of the Fiscal Officer's wages and benefits were allocated for monitoring JJCPA grant expenditures; 50% of a full-time Probation Assistant's wages and benefits were allocated for juvenile outreach and incentive programs such as One Circle and movie nights, juvenile transport, juvenile drug testing, juvenile assessments, diversion activities, community service work monitoring, and other program-related duties; 25% of a full-time Legal Services Assistant's wages and benefits were allocated for juvenile in-take processing, data entry related to juveniles, as well as processing court documents and file maintenance; 70% of a full-time juvenile Probation Officer's wages and benefits were allocated for comprehensive juvenile supervision. Due to the low number of staff and youth on our caseloads, the Juvenile Probation Officer handles general supervision, placement supervision, diversion, assessments, electronic monitoring, Soberlink monitoring, court, report writing, drug testing, data entry and field supervision.
Plumas: Data Trend Analysis

Plumas County has continued to utilize Juvenile Hall facilities located in other counties due to not having a facility of our own. The number of youth placed out of the home has continued to decrease. Greater efforts have been made to provide services within the county in order to prevent placement outside of the home whenever possible. These services include assessments and services provided by the Plumas County Behavioral Health Department. The Probation Department has also implemented a Soberlink Alcohol Detection device that can be utilized while youth are in their home, decreasing the necessity of detention or placement with youth who severely abuse alcohol. Plumas County has been able to respond to a significant number of referrals by placing them on informal probation or diversion. The evidenced based 3rd Millennium online education tool has provided an effective tool for diversion cases where the Probation Department does not want to over-expose a youth to the criminal justice system when they are assessed to be at low risk to recidivate. Risk levels will continue to be identified with the use of an evidence based assessment tool, specifically the Positive Achievement Change Tool (PACT). Currently, the Probation Department is attempting to upgrade our assessment tool by contracting with Noble Software. It is anticipated the Noble assessment tool will improve the quality of the assessments and case plans completed by the Department. Plumas County had a slight increase in the number of arrests (+5), but it appears the increase was primarily related to status offenses.
<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Youth Treatment and Education Center</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ 6,564,634 $ 5,150,995

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds the salaries and benefits for staff assigned to the Youth Treatment and Education Center (YTEC), a secure treatment program for males and females ages 15-20. YOBG also provides funding for behavioral health services, supplies for youth, assessments, and operational costs associated with the opening of the Alan M. Crogan Youth Treatment and Education Center, the Department's housing location for all youth committed to YTEC. YTEC provides youth with services, resources, and support to meet goals and experience success while in custody, which increases the likelihood they will remain successful upon returning to their communities. TEC uses the Ohio Youth Assessment System (OYAS) risk/needs assessment to ensure youth are properly placed in the correct housing unit and that their individual treatment needs are met. YTEC youth attend school daily and work toward credit recovery as well as the ability to earn a high school diploma or its equivalent. High school graduates are provided with assistance in enrolling in a local junior college or on-line classes. YOBG funds have been used to assist with purchasing books and supplies. Behavioral health staff provides individual counseling, group substance abuse counseling, and family counseling. Probation staff facilitates pro-social programming such Gang Intervention, Healthy Living, and Victim Awareness, as well as evidence-based programs such as Aggression Replacement Training (ART) and Girls Circle.

The Intensive Re-Integration Services (IRIS) program delivers enhanced mental health services and evidence-based programs to mentally ill youthful offenders committed to YTEC (while part of the overall YTEC program, please note IRIS is funded through an alternate source by another County Department and is not included in the numbers above). Within 30 days of placement into the IRIS program, the youth receive various assessments and work with staff to develop a comprehensive community re-entry plan. Evidence-based programs the youth receive include ART, Moral Reconation Therapy, Trauma-Focused Cognitive Behavioral Therapy, Seeking Safety, and Functional Family Therapy.

YTEC also works collaboratively with six Youth Opportunity Centers located throughout Riverside County to obtain employment readiness training for YTEC youth. Several youths have been able to obtain gainful employment and on-the-job training. Lastly, YTEC further prepares youth for re-entry by allowing furloughs with family members, providing opportunities for off-site completion of community service hours, and exposing youth to various off-site educational, vocational, and recreational activities and events.
Probation’s Youth Accountability Teams’ (YAT) mission is to provide a collaborative and integrated multi-agency approach to rapid and effective intervention with at-risk youth and less serious juvenile offenders through swift and certain responses by providing necessary services to youth and their families. The program is a voluntary and collaborative program with a goal of preventing, intervening, and suppressing juvenile delinquency. The program focuses on at-risk youth ages 12-17.5 years old who are displaying pre-delinquent and delinquent behavior. Currently the County has 21 teams servicing 17 school districts. Each team consists of a Deputy Probation Officer (DPO), a law enforcement officer (LEO), a Deputy District Attorney (DDA), and a community-based organization (CBO) Youth Outreach Counselor (YOC). In addition, DPOs, LEOS and DDAs participate on the Student Attendance Review Boards (SARB) at school districts throughout the County. Youth who are identified as being appropriate for the YAT program may be placed on a voluntary informal probation contract and receive intensive supervision and support from the team. Participants receive extensive mentorship and support services that enhance the likelihood of success at school, home, and in the community. In addition, program participation is aimed to decrease the likelihood of further involvement in criminal behavior. In the parent component of YAT, parents are offered parenting classes and youth are required to attend certain educational programming. DPOs assigned to the YAT program receive extensive training and team members facilitate weekly programming which includes: anger management, life skills, substance abuse, gang involvement, graffiti, shoplifting, and truancy. The YAT program also involves youth in community service projects. During the summer months when school is adjourned, YAT hosts a week-long Youth Strength Academy (YSA) in the eastern and western portions of the County. YSA is held on a local university campus where YAT youth receive leadership and teamwork skills education; athletic competitions; nutritional information; and other life skills. Parents are required to participate in the YSA and are provided a referral for an additional parenting education class, and youth with their parents participate in a commencement ceremony. In addition, when school is not in session throughout the year, youth attend organized field trips to colleges and occupational programs as well as encouraging youth participation in pro-social activities in the community.

Expenditure Comments: Total YAT Program expenditures were less than the FY2016-17 Budgeted amount of $7,618,354 resulting in roll-over funds of $431,760. Roll-over funds are a result of under expenditures by CBO ($244K), RPD ($97K, no replacement while staff was on leave), Sheriff ($52K), and Probation ($39K, under in S&S, but over in S&B).

<table>
<thead>
<tr>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation’s Youth Accountability Teams’ (YAT) mission is to provide a collaborative and integrated multi-agency approach to rapid and effective intervention with at-risk youth and less serious juvenile offenders through swift and certain responses by providing necessary services to youth and their families. The program is a voluntary and collaborative program with a goal of preventing, intervening, and suppressing juvenile delinquency. The program focuses on at-risk youth ages 12-17.5 years old who are displaying pre-delinquent and delinquent behavior. Currently the County has 21 teams servicing 17 school districts. Each team consists of a Deputy Probation Officer (DPO), a law enforcement officer (LEO), a Deputy District Attorney (DDA), and a community-based organization (CBO) Youth Outreach Counselor (YOC). In addition, DPOs, LEOS and DDAs participate on the Student Attendance Review Boards (SARB) at school districts throughout the County. Youth who are identified as being appropriate for the YAT program may be placed on a voluntary informal probation contract and receive intensive supervision and support from the team. Participants receive extensive mentorship and support services that enhance the likelihood of success at school, home, and in the community. In addition, program participation is aimed to decrease the likelihood of further involvement in criminal behavior. In the parent component of YAT, parents are offered parenting classes and youth are required to attend certain educational programming. DPOs assigned to the YAT program receive extensive training and team members facilitate weekly programming which includes: anger management, life skills, substance abuse, gang involvement, graffiti, shoplifting, and truancy. The YAT program also involves youth in community service projects. During the summer months when school is adjourned, YAT hosts a week-long Youth Strength Academy (YSA) in the eastern and western portions of the County. YSA is held on a local university campus where YAT youth receive leadership and teamwork skills education; athletic competitions; nutritional information; and other life skills. Parents are required to participate in the YSA and are provided a referral for an additional parenting education class, and youth with their parents participate in a commencement ceremony. In addition, when school is not in session throughout the year, youth attend organized field trips to colleges and occupational programs as well as encouraging youth participation in pro-social activities in the community.
The Regional Gang Task Forces facilitates this program that provides intervention services to youth at-risk of becoming involved in the gang subculture. This program is geared toward juveniles that have been identified as being “on the fence” by school employees, law enforcement, or probation, as being gang members or affiliates. A multi-agency approach is used, and home visits are made, educating parents as to the warning signs and potential dangers involved in gang membership, association and activity. At the conclusion of these visits, pamphlets are provided to the parents with community, government and law enforcement resources available to both parents and juveniles to help them cope and manage these issues. Officers provide gang awareness training to School Resource Officers (SRO’s), school district staff, administrators, police officers and other localized gang officers on the goals and implementation of the program.

Expenditure Comments: Total GIFT Program expenditures of $109,662 were less than the FY2016-17 Budgeted amount of $250,000 resulting in roll-over funds of $140,338. Roll-over funds are a result of lesser than anticipated sweeps. We are expecting to schedule more sweeps and participation in FY1718.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Riverside**

### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Other Expenditures (List Below):</td>
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**Total:** $117,043

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

In November 2016, Chapman University, in partnership with Probation, put into motion the collaborative Restorative Justice (RJ) Program. The RJ model is designed from three key elements: to support the healing process of victims by providing a safe and controlled setting for them to meet; allows the offender to learn about the impact of the crime on the victim and to take direct responsibility for their behavior; and provide an opportunity for the victim and offender to develop a mutually acceptable plan that addresses the harm caused by the crime. The program provides victims with a voice and active role, something rarely available in the traditional justice system, by fostering dialogue between the victim and offender which shows the highest rates of victim satisfaction and youth offender accountability. Deputy Probation Officers (DPO) conduct a strict review of incoming referrals. Upon review, the assigned RJ DPO will evaluate each referral for program eligibility and suitability. After selection, contact is made with the youth offender and their parent/guardian in an effort to obtain consent for participation. After consent is received, the victim is then contacted to obtain consent for participation. Mediations are conducted throughout the western and mid-county regions and occur weekly, during evening hours, to prevent work and school conflicts. The mediator will conduct the combined victim/offender mediation. The goal of mediation is to allow the victim and offender an opportunity to discuss the crime in a secure setting and develop an agreement to repair the harm done. Since the launch of RJ, approximately 24 cases have been mediated with several pending. Many of these clients have completed the conditions for program completion which can include an apology letter, community service and restitution. To date, the success rate of the terminated cases remains at 90%, in that, of those who successfully completed the program, over the past six months not one youthful offender participant has been re-arrested or adjudicated. Victim mediation compliance will be monitored by the supervision probation officer. The supervision probation officer will work with the mediator and ensure the offender is working towards completing the sanctions agreed upon during the victim-offender reconciliation. Offenders will have at least six months to complete the terms of the agreement. If the terms of the agreement are not completed, the case will be returned to Probation for discretionary handling.

Expenditure Comments: Total Restorative Justice Program expenditures of $117,043 were less than the FY2016-17 Budgeted amount of $161,111 resulting in roll-over funds of $44,068. Roll-over funds are a result of the program’s launch date of November 2016.
5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: JJCPA - Tattoo Removal Program

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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<td>Other Expenditures (List Below):</td>
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TOTAL: $ - $ - $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Tattoo removal programs assist youth in making positive changes in their life by removing tattoos which may prohibit leaving a negative peer group or lifestyle, attaining or keeping employment, or enrolling in school. Through the competitive bid process, Probation identified several agencies within Riverside County willing to provide tattoo removal at a negotiated flat rate. Based on the size and color of the tattoo, it may take more than one session to effectively remove it.

Qualifications to participate in the program: youth must be a ward (age 14 and older); youth must have a minimum of one year remaining on probation term; youth must have parent/guardian consent; includes all visible tattoos which hinder youth's ability to leave gang affiliation, sex trafficking, attend school, or obtain and maintain employment; visible tattoos are those above the neckline and from upper arm to fingers; must be willing to remove all gang related or anti-social visible tattoos (for example: youth cannot choose to remove his/her gang moniker but not their gang name); must be enrolled in school, employed, or actively seeking employment; and youth cannot obtain any additional tattoos.

Expenditure Comments: Total Tattoo Removal Program expenditures of $0 were less than the FY2016-17 Budgeted amount of $50,000 resulting in roll-over funds of $50,000. To date, no viable referrals have been made due to a lack of interest by youth to use the service. Roll-over funds are expected to be utilized in FY17/18.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Riverside

#### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth Treatment and Education Center (YTEC) graduates are supervised in the community by Enhanced Aftercare deputy probation officers who have all received training in Functional Family Probation Supervision, an evidence-based case management system. Aftercare provides intensive community-based supervision of youth released from YTEC and other placement programs. Aftercare officers follow youth throughout their participation in YTEC, from initial assessment through reintegration into the community. Twelve full-time equivalent aftercare officers each carry a maximum caseload of 20 cases, ensuring a more successful, individualized approach to community reintegration. Services included: re-entry counseling, job placement, emancipation, transitional housing assistance, and Forward Thinking classes. The increased early intervention and involvement in the re-entry plans for all YTEC youth assist with the transition back into the community.
Riverside: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Riverside

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Riverside County Probation Department's collaborative Youth Accountability Team (YAT) program (654 W&I) is a voluntary and collaborative program with a goal of preventing, intervening, and suppressing juvenile delinquency. As related to statistical data for Riverside County, from reports generated from the Juvenile Court & Probation Statistical System (JCPSS) for 2016, the YAT program reduced the number of petitions filed with the Court. Of the 1119 youth in the program in 2016, 770 of those were 602 W&I youth on contract. Known dispositions for 2017 are in-progress. Of those, 603 successfully completed the program and those referrals were closed, thus reducing the likely number of petitions filed. The statistical report provided by the California State University San Bernardino, reflects an approximate 72% success rate over the past 15 years. Reducing the number of petitions filed with the court benefits the youth and families involved because they are not formally introduced into the criminal justice system. It also benefits the community because these youths have remained law abiding. It reduces the workload for the courts, allowing judges, district attorneys, defense attorneys, and court personal to focus their attention on more serious offenses. Although not quantitative, by reducing the number of youth entering the criminal justice system; sustained petitions, placements, incarcerations, and probation violations are likely all reduced.

The Gang Intervention for Teens (GIFT) program in Riverside County for 2016. This program, facilitated by the Riverside County Sheriff's Department in collaboration with the Probation Department, provides intervention services through education to youth at-risk of becoming involved with gangs. Although not quantitative, it likely influenced statistical data related to delinquent acts because resources were accessible to youth and their families at an early stage prior to their actual involvement in gangs.

The Restorative Justice Program's goal of mediation is to allow the victim and offender an opportunity to discuss the crime in a secure setting and develop an agreement to repair the harm done. Since the launch of RJ, approximately 24 cases have been mediated with several pending. Many of these clients have completed the conditions for program completion which can include an apology letter, community service and restitution. To date, the success rate of the terminated cases remains at 90%, in that, of those who successfully completed the program, over the past six months not one youthful offender participant has been re-arrested or adjudicated.

The YOBG funded Youth Treatment and Education Center (YTEC), a secure treatment program for males and females ages 15-20, serviced 165 youth and the Enhanced Aftercare program serviced 205 youth. The recent opening of the Alan M. Crogan Youth Treatment and Education Center, allowed for the consolidation of all the youth participating in the YTEC program to this new facility from three different locations within the County. With this consolidation, Probation is developing a dashboard to ensure accuracy in tracking of all points of services within the YTEC and Enhanced Aftercare programs.
## Sacramento

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sacramento

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Family maintenance is the primary goal of rehabilitation; however, there are often cases where it is in the best interest of a minor on probation to be removed from the home and placed in a group home or intensive therapeutic residential setting. If the minor is unable to be reunified with a parent or legal guardian, after completing a treatment program, some minors may be placed with a relative, non-relative or resource family. The Probation Placement Division (Placement) is responsible for the supervision of these youth.

Through assessments, and with the input of minors and their families, officers in the Placement unit funded by YOBG develop case plans to identify goals, objectives and specific treatment and/or services needed. Officers then facilitate appropriate placement of minors into group homes, residential treatment centers, and/or with foster family agencies and programs, both in-state and out-of-state.
### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
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**TOTAL:** $5,140,233 $5,639,762 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth subject to a WIC Section 602 petition are provided a risk-and-needs assessment utilizing a validated assessment tool, in collaboration with the youth’s family/legal guardian, to determine their risk to recidivate and to identify strengths and areas of need. The assessment results drive the dynamic and individualized case planning process with an emphasis on criminogenic risk and protective factors. The probation officer then conducts a structured interview to engage and motivate the youth and family. Through this guided process, evidenced-based programs within the community are discussed and explored with the youth and family. These programs include Functional Family Therapy (FFT) provided by Stanford Youth Solutions and Multi-Systemic Therapy (MST) provided by River Oak Center for Children, which are both funded through JJCPA. Youth are also provided High Fidelity Wraparound services, and other specialized community-based services including cognitive behavioral counseling, trauma informed treatment such as Trauma Focused Cognitive Behavioral Therapy and other best practice interventions as needed. Referrals to community-based providers are made on-site and connection to service is timely. Supervision and support are provided by case managing officers who further the collaborative process with service providers, youth, families, and natural supports.
### 3. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $1,347,977

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Officers use the Detention Risk Assessment Instrument (DRAI), the Massachusetts Youth Screening Instrument, Version 2 (MAYSI-2), and mental health assessments to identify youth with a history of trauma and/or mental health needs and to make referrals to programing provided by community based organizations. Specialized programing includes trauma-specific skills groups and other group sessions, as well as voluntary participation in pro-social activities and vocational training.

A Multi-Sensory De-Escalation Room (MSDR), based on brain science and sensory integration, is used to assist residents in the development of self-regulation and internal controls. Since the implementation of the MSDR in November 2016 to June 2017, there were 518 sessions completed, which included assessments, de-escalation, proactive, and reactive activities. Youth are assessed for a pre- and post-emotional scale score from 1 to 10. 1 indicates things are going well with the youth and they can engage with peers, and 10 indicates the youth is experiencing elevated emotions (i.e., is very upset or ready to explode). Between November of 2016 and June of 2017 youth have experienced a 50% reduction between the pre and post emotional scale.

The Trauma Skills Program is a collaboration with two psychologists from UC Davis CAARE Diagnostic and Treatment Center. The 10-session course is funded through YOBG and is conducted in two units – one male and one female. The program includes empirically supported principles and education related to the effects of trauma. The sessions include psychoeducation – what is trauma, trauma triggers, variety of trauma events, and common trauma symptoms/reactions and skill building- relaxation, mindfulness, emotional identification, recognizing and coping with trauma triggers, challenging problematic thinking, anger management, and healthy relationships. The program also includes didactic information as well as activities for the youth to participate in related to the session topic.

The Boys & Girls Clubs of Greater Sacramento partners with the Probation Department to offer a full Boys & Girls Club program within YDF through YOBG funding. The Clubs offers programs and activities to help youth to make smart and healthy life choices, and provide them with opportunities for education and career development.

YOBG funds the vocational program in partnership with Northern California Construction Training, which prepares residents for a career in building construction through both classroom instruction and hands-on experience. In July 2016, YDF expanded programming hours and made it available to include female participants. Through the program, students learn the basic skills needed to work in the construction industry. Skills taught in the classroom and on the job-site include job safety, tools use, construction terms, and basic blueprint reading. Students can continue training in the community once released from custody.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Sacramento

4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The YSC program is a partnership between SCOE, Probation, and Boys and Girls Club of Greater Sacramento (BGC). Probation officers are located at three (3) community school campuses throughout Sacramento County (North, Central, and South).

The program includes:

- On-site and community supervision by Probation;
- Individualized treatment and supervision plans for minors;
- Truancy prevention and intervention;
- Mentoring;
- Life skills development;
- Leadership training;
- Work training and experience; and,
- Exposure to higher education, pro-social activities and afterschool programming.

Afterschool and summer programming is provided in coordination with the Boys and Girls Clubs of America to both probation and non-probation youth. The program funded through JJCPA and includes sporting activities, team building exercises, job preparedness, life skill seminars, and giving back to the community through working at local food banks, cleaning up, and giving out food and water to those who are in need as well as mentoring and tutoring assistance. Incentives for staying engaged include trips to the movies, bowling, museums, art galleries, and even six flags discovery kingdom.

During Fiscal Year 16-17 there were 107 youth that had probation status that participated in the YSC program. 76% of the participants paid their court ordered restitution within 6 months of entering the program compared to 20% that completed their restitution 6 months prior to participation in the program. Additionally, probation participants were incarcerated 24% less than they were prior to participation in the program.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sacramento

#### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBOG funds paid for.

The Juvenile Sex Offender (JSO) unit supervises wards of the court in the community. The youth are provided community based treatment funded though JJCPA. The treatment is designed to reduce the likelihood of re-offense. Following the Juvenile Sex Offender Assessment Protocol-II (J-SOAP-II), the treatment program combines individual and group treatment sessions, relapse prevention strategizing, and necessary family counseling to support successful program completion. The counselors and probation officers work closely to review progress, non-attendance and/or non-participation.
Probation's overarching strategy utilizing JJCPA-YOBG funding is to increase opportunities for treatment, supervision, and service while reducing the risk factors related to recidivism. The first step is the assessment component. Probation utilizes the assessment to inform treatment planning. The youth and family voice and choice are incorporated into the treatment plan. Resources are targeted to meet the specific needs of the youth and family. Cognitive behavioral learning approaches are coupled with interventions with the goal of disrupting delinquency by replacing the negative peer associates and promoting prosocial activities that build positive relationships. The Probation utilizes the collaborative community based multi-disciplinary teaming along with programs to increase family functioning within the home while also addressing behavioral issues and providing programs with a focus on mental health, trauma, substance abuse, and vocational and educational training.
San Benito (6 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Benito**

### 1. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Community Services |
| Expenditure Category: | |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | | $54,602 |
| Services & Supplies: | | |
| Professional Services: | | |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| **Other Expenditures (List Below):** | | |
| **TOTAL:** | $ | - | $54,602 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Juvenile Work Service Program (JWSP) offered minors valuable skills, shared talents and knowledge, gained experience, made positive relationships, and helped to make the community a better place to live. The JWSP Program consisted of opportunities for youth to perform essential volunteer work that focused on various county needs. The JWSP Program is an alternative to incarceration. Formal probation youth were supervised by a probation aide that was able to counsel and mentor the juveniles through the process of giving back to the community. Minors were required to write reflections focusing on the daily events, as well as their future goals and aspirations. The probation aide engaged in discussions with the minors that helped them deal with their mistakes and learn to make positive decisions in the future. There was an ongoing communication process between the probation aide and the minor's probation officer.

The probation youth had hours of community service imposed by the juvenile court and through informal probation. The youth completed their hours by the end of their probation term.

YOBG funds covered the salary and benefits of a probation aide.
Youth Alliance (YA), a community based organization, provided case management; individual, parent and group interactive workshops; referral services; and transition plans. Probation officers and a Youth Alliance case manager used a family meeting model to work collaboratively with local agencies, schools, families, and the youth to improve services and provide direction and support to these families. Youth referred to this organization participated in their El Joven Noble Program. El Joven Noble is a comprehensive indigenous based, youth leadership development program that supported and guided young men through their manhood "rites of passage" process while focusing on the prevention of substance abuse, teen pregnancy, relationship violence, gang violence and school failure.

This program provided a culturally competent curriculum, social and educational services with programs designed to influence young men to become strong fathers and responsible men. It also healed and prevented the issue of domestic violence and addressed the issue of community and gang violence.

Approximately sixteen (16) youth took part in the El Joven Noble Program (JNP). The JNP ran 2.5 hours per week for 14 weeks. The parents of the JNP youth participated in Cara Y Corazon Parent Guidance Group. Parents in the group met two (2) hours per week for a period of 12 weeks.
The Paula Norton Reading Program provided one-on-one tutoring services using the Linda Mood-Bell teaching instruction tools to both 707b and non-707b WIC offenders. This reading program has been used by the Probation Department for 13 years and has been proven through pre-and post test results to have a significant improvement in minor’s spelling and reading scores.

YOBG funding covered the instructor's cost at an hourly rate.

This reading program increased the reading levels of these youth and played a large role in reducing recidivism and delinquent behaviors. Studies show a link between higher levels of literacy and a reduced risk of delinquency, incarceration and recidivism.
## 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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### TOTAL: $47,146

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A counselor facilitated "Thinking for a Change" group sessions to youth using a positive youth development approach. During the sessions the youth learned to identify, work through and manage negative emotions and were able to identify the distortions that emerged from their dysfunctional thinking habits. The more painful the thoughts processed, the more painful the experience. The more unpleasant emotions always signal dysfunctional thinking. Even fear and anger might arise in response to a real and present danger signal distorted thinking, which, if entertained would result in less functional and/or perhaps catastrophic responses.

The funds was used to support one facilitator at an hourly rate. Our high-risk youth were able to see distortions that emerged from their dysfunctional thinking habits and they learned to begin to experience more mature and objective responses.

This program assisted youth with addressing risk factors that are proven through research to affect recidivism.
# 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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**TOTAL:** $ 138,578

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Early Intervention Program (EIP) is a family-focused reduced caseload that emphasizes matching the entire family to local resources. The family-focused case planning was particularly important given the parents' demonstrated inability to adequately supervise and discipline their children. In addition, youth were immersed in valuable programs and activities at a level that facilitates competency development.

JJCPA funds covered the cost of two (2) Deputy Probation Officer’s salary and benefits.
San Benito: Data Trend Analysis

**ANALYSIS OF COUNTYWIDE TREND DATA for:** San Benito

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

All minors referred to the Probation Department for delinquency charges are assessed at intake using the Positive Achievement Change Tool (PACT) through Noble Software Group (NobleSG). Officers use the results to make informed decisions concerning the minor's needs and their potential risk to themselves or the community.

Probation youth and their families participate in Child Family Team (CFT) meetings and are referred to the Children's System Of Care (CSOC) team. CSOC and CFT meetings result in the development and/or modification of case plans for each minor that focuses on improving school attendance and academic performance, instilling positive social values, and strengthening the family.

Families' participation in YOBG and JJCPA funded services and activities has resulted in compliance with court orders as well as a reduction in recidivism and caseload sizes. The JJCPA funding of juvenile probation officers enables the effective use of graduated sanctions for youth. The JWSP program funded by YOBG has a dedicated probation aide that has been responsible for securing community service sites resulting in youth completing their court ordered community service obligations.

To ensure regular school attendance and academic success the department has provided daily transportation to youth to school and referred youth to tutoring funded by JJCPA.

Previous results for participants (compared to the previously identified control group) indicate a much lower re-arrest rate; a much higher completion rate of community service; and a much lower probation violation rate.

San Benito County Probation Department's objective to reduce the number of high-risk youth has been achieved through a probation driven case plan approach that includes the services funded by both YOBG and JJCPA.
## 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
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| Other Expenditures (List Below): | | | |

### TOTAL: $ 5,249,251 $ 453,951 $ 453,951

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Gateway is a residential program that provides rehabilitative services to youths that are committed by the Juvenile Court. Gateway provides 24-hour supervision for male juveniles between the ages of 16 and 19, and has a bed capacity of 40 wards.

Gateway is a two-phase program, with Phase I located at the Central Valley Juvenile Detention and Assessment Center. Phase II is located at the Regional Youth Educational Facility. While at Gateway, youths are guided through the program by Probation staff. The staff receives specialized training which enables them to serve as mentors and role models that coach, guide and provide therapeutic support to the youths in the absence of their families. The staff also provide for the safety and security of the youths and the facility.

Gateway youths receive educational, medical and mental health services by staff trained in each specific area. Youth also participate in component classes such as Aggression Replacement Therapy (A.R.T.), MATRIX (Substance Abuse Program), Parenting-Arise, Teen Dating and Phoenix (Gang Intervention). Youths are provided with employment preparation and employment placement and participate in community service. They learn hands-on skills through the Regional Occupational Program (R.O.P.) and through successful skill leveling, earn “Home Furloughs” which aids in the successful reunification of the youths and their families.

The Mock Trials Program at Gateway won the 2016 California State Association of Counties (CSAC) Challenge Award. The Inside Out/R.E.A.C.H Program won the Annual 2016 JJDPC Service to Youth Award, which was presented at the October 2016 Board of Supervisors Meeting. Gateway is a program that uses Evidence Based Programming to assist the youths. One impediment is the inability to expand.

YOBG funds continue to serve as a source for funding salaries (which includes benefits), overhead services and supplies necessary to facilitate program operations. Funds are also used for youth counseling provided through the local Department of Behavioral Health and other training.
## 2. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $3,390,945

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The High-Risk Juvenile Supervision Units focus on community safety and supervision. The population identified in this category are deemed to be the most serious sophisticated criminalistics youths who are at a high risk to re-offend.

The Medium Risk Supervision units serve a population of youths identified as requiring significant treatment intervention based on their criminogenic needs. Needs should be targeted using motivational interviewing techniques, rewards system and a system of graduated sanctions. Individualized treatment plans and smaller caseloads will allow officers to assist youths with behavior change.

All youths are assessed utilizing the JAIS instrument and family members will be involved in the rehabilitative process. The department continues to strive to assist offenders by providing cognitive restructuring via referrals to services. High Risk level intervention will focus on more frequent contacts with the youths, community based programs and the service providers. Specialized caseloads (ex: gender-specific and sex offender) will receive higher levels of oversight.

This is a longstanding program which has been in existence for many years. A (random) but identifiable obstacle in the program continues to be engaging the youth (and family) in behavioral change. Coordinating enrichment services also serves as a barrier.

The funds for this program are used for salaries (including benefits), overhead and various services and supplies necessary to facilitate the program.
## 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program is designed to increase the Average Daily Attendance (ADA) to schools while reducing the negative impacts caused by truancy and juvenile delinquency. The program specifically targets youths (K-12) who are struggling with attending school as defined in the California Department of Education Code, EC 48260 (a).

The program involves the youths, family members, school and law enforcement personnel. Interventions and rehabilitation efforts range from letter(s) to the parent/guardian, parent presentation, Student Attendance Review (S.A.R.B.) meetings to citations and referrals for individual and family services. The program is aimed at assisting the youths and their families in deterring truancy and improving school attendance.

Acknowledgement of an attendance problem and the impact it has as well as youth and family cooperation is a barrier for the program.

Funds are used to cover salaries (including benefits) and program overhead which includes services and supplies.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program is designed to reduce campus delinquent behavior and provide prevention, intervention and rehabilitative services to those students who exhibit behavior or have been identified as needing services. This includes youths with behavioral, supervision/expulsion, attendance and those struggling with educational comprehension. Campus staff, including teachers, Probation Officers and Counselors, are provided with training and skills to identify, assess and work with those youths exhibiting the aforementioned behaviors. Staff will make contact with the Probation Officer, who will then make the necessary referrals for appropriate individual and family services. School Probation Officers are readily available and able to attend Student Attendance Review Board (S.A.R.B.) Meetings and in turn intervene early by identifying issues and making necessary referrals for services.

This is a positive program and there are currently twenty-five (25) Probation Officers providing services to youths in approximately twelve (12) different school districts.

Youths do not have to be declared a Ward to receive services which means there are some youths (and families) who do not wish to acknowledge an issue and voluntarily participate in the services extended to them.

The funds for this program cover salaries (including benefits), overhead and services and supplies necessary to facilitate the program.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Bernardino

5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Day Reporting Center- JJCPA

Expenditure Category: Anger Management Counseling/Treatment

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Other Expenditures (List Below):

TOTAL: $1,511,650

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program identifies, addresses and monitors at risk youths between the ages of 11-17 years of age, with or without wardship, that have at least two of the following risk factors:

- Family issues
- School problems
- Substance abuse
- Delinquency patterns

Throughout the day, supervision, prevention and intervention services are provided in a structured environment for youths in various regions of the county. Targeted regions include the West Valley, High Desert and San Bernardino areas. Components provided include community service, education, counseling, recreation and parenting classes for the parents of youths who are delinquent or pre-delinquent. Referrals for services come from the Court, Probation Department, law enforcement agencies, public or private agencies and parents/guardians of at-risk youths.

Follow through and voluntary participation for the youths who are not wards is a concern. Compliance through participation and completion is sometimes an issue for youths who are wards of the court.

This program continues to be a positive resource for referrals and services to youths and families of the communities in which we serve.

The funding for this program covers salaries and benefits as well as overhead and supplies necessary to facilitate classes and provide services.
6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:  House Arrest Program-JJCPA

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**TOTAL:** $408,205

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation staff assigned to the House Arrest Program (H.A.P.) help reduce the population in the Juvenile Detention and Assessment Centers (JDAC’s) by providing supervision for those youths who are awaiting disposition of their matter(s) by the court. Supervision includes electronic monitoring and documentation of behaviors, including compliance or lack thereof. It may also include the youths’ involvement in community-based programs to address problem areas and/or participation in Day Reporting Center (DRC) classes.

This is a twenty-four (24) hour monitoring program which utilizes risk specific guidelines to determine a youths’ eligibility in the program. This program is designed to provide an alternative to detention while allowing (eligible) youths to remain in the community while their case in being processed through the Juvenile Court System.

Barriers of the program include the youths (and sometimes family members) lack of willingness to comply with the program.

The program continues to serve as a system to effectively manage the population at the Juvenile Detention and Assessment Centers (JDAC’s). Additionally, it allows youths to remain in the community and participate in enrichment and treatment services.
San Bernardino: Data Trend Analysis

**ANALYSIS OF COUNTYWIDE TREND DATA for: San Bernardino**

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Over the past three years, the number of youths in juvenile detention facilities, juvenile placements and those on juvenile supervision has decreased. Probation Officers located on school campuses are able to identify and offer intervention and rehabilitative services to youths in need (and their families) early and often. In addition to attending and actively attending Student Attendance Review Board (S.A.R.B.) Meetings on the school campus, the officers submit individualized treatment referrals for services which include Group, Family and Individual Counseling, Tutoring, Psychological Testing and specialized services such as Sex Offender treatment and are also able to teach classes on campus. Prevention, intervention and rehabilitative services include but are not limited to the Youth Accountability Board (Y.A.B.), 654 and 654.2 Informal Probation, Youth Alternative Solutions (Y.A.S.P), Let’s End Truancy (L.E.T.), the House Arrest Program (H.A.P.) and the option for matters to Settle Out of Court (S.O.C.). Enrichment classes such as Truancy, Shoplifting, and Parenting Classes are offered at the multiple Day Reporting Centers and approved provider locations. These classes are aimed at specifically addressing identified issues and serve as an aide in deterring aberrant behavior.

There are situations wherein the preventative actions taken are not successful in keeping youths from formal probation supervision and incarceration. When youths have been ordered to rehabilitation programs such as Gateway, they are provided with a plethora of services, again, aimed at deterring any further delinquent behaviors and incarceration into adulthood. Programming and services provided at Gateway include living skills, job placement and for those youths who have successfully obtained their High School Diploma, the opportunity to attend classes at the local junior college. The youths also learn socialization skills and perform community service at local city parks and charities. While in the community, the youths are supervised by sworn probation staff trained specifically to interact with and provide services for the youths.

There are various staff trained to provide services for the youths, including Probation Officers and Probation Corrections Officers, Probation Corrections Supervisors and Supervising Probation Officers. The staff are located at the local schools, Day Reporting Centers and Gateway, a juvenile treatment facility. The staff receive specialized training which allows them to teach, interact and provide services to the youths designed to prevent or deter delinquent behavior and to aid the youths in becoming a productive member of society.
San Diego (12 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** San Diego

1. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Breaking Cycles is a graduated response program for medium to high-risk youth, ages 12 to 18. Youth are committed to Breaking Cycles by the Juvenile Court for a period of 150, 240 or 365 days. A multi-disciplinary team assessment process is used to review risk and needs and to develop a comprehensive case plan in response to the risks and needs assessed. Parents/caregivers and other family members are encouraged to participate in all aspects of the program, including parent support groups to ensure the youth is successful. Utilizing a team approach with the Probation Officer as the lead, Breaking Cycles provides a seamless continuum of services and graduated responses, with the ability to move the probationer up or down the continuum without returning the Juvenile Court, provided there is no new arrest. This continuum of services assists in the transition from custody to the community and from program to program, thereby ensuring greater success for the youth in maintaining a crime-free and drug-free lifestyle. The Breaking Cycles umbrella of services includes assessment and reassessment teams, alcohol and drug treatment, mental health services, individual and family counseling, community supervision, case management and a variety of programming options, including custodial and non-custodial.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Community Assessment Teams (CAT) are community based and family oriented teams that utilize a multi-disciplinary approach to provide case management services to youth. The teams are comprised of case managers, Probation Officers, alcohol and drug specialists, parent educators, mental health professionals, and school representatives. These services are alternatives to more formal action with the juvenile justice and education systems, such as detention, court, probation, expulsion, and correctional camps, which are costly to taxpayers. Many of these families have a history of substance abuse, sexual/physical abuse, limited education, and underdeveloped social skills.

The CAT program represents collaboration among the San Diego County Probation Department and various CBOs throughout the region. The County contracts with community agencies to provide the services with community agencies to provide services with the agencies collaborating with Probation Officers assigned to the regions.

Youth are referred to the program by Probation, schools, law enforcement, community-based agencies and self-referral. CAT offers a spectrum of prevention and low-level intervention support services including, but not limited to, case management, counseling, skills building, behavioral health, academic assistance, and community services.

Services are provided to address issues such as anger management problems, violence, alcohol and other drug use, gang involvement, school problems and other anti-social behaviors. After initial screening, the youth and family may be referred directly to services outside the program. Family assessments are completed as indicated and case managers collaborate with client families to develop case plans for increasing strengths and addressing issues.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Diego

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**Other Expenditures (List Below):**

**TOTAL:** $1,632,042 $ - $ - 

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Juvenile Drug Court program (JDC) is a partnership of the Juvenile Court, Public Defender, District Attorney, Probation, Health and Human Services Agency/Behavioral Health Services, treatment providers and law enforcement. This program serves youth with substance abuse needs and a history of drug treatment non-compliance.

The program goal is to help youth eliminate addiction and reduce criminogenic needs through intensive supervision and recovery services. Program elements include frequent JDC appearances, outpatient treatment services, intensive supervision including frequent drug testing with incentives for compliant behavior and immediate consequences/sanctions for non-compliant behavior. Non-compliant events include testing positive for alcohol or other drugs, failing to attend treatment, refusing to participate in treatment, not attending school or failing to abide by the rules of their home or placement.

Juvenile Recovery Specialists (JRS) assigned to the Substance Abuse/JDC Unit refer minors to local substance abuse treatment programs. Substance abuse treatment providers report on minor’s progress to the case worker. Case workers conduct field visits and drug testing at schools and homes. Probation Officers provide case management and progress reports to the court on community, school, and family issues. Before each JDC session, the JDC Team reviews each minor’s progress, including treatment and his/her behavior in the community and at home. Compliance to individual case plan goals is required for program graduation.

The Substance Abuse Services (SAS) program was designed for youth with no prior substance abuse treatment experience. Through SAS, Juvenile Rehabilitation Specialists (JRS) provide case management, regular drug testing, and referral services through community based organizations.

Youth with moderate substance abuse issues submit to drug testing three times per month as long as they are able to maintain sobriety at a lower level of supervision.

Youth with a higher level of need are enrolled in a treatment program that includes more intensive probation supervision, as well as substance use classes. These youth are drug-tested a minimum of two times per month by Probation, in addition to testing conducted by the treatment program.
4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Truancy Supervision Program (TSP)

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TOTAL: $10,871 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Truancy Supervision Program (TSP) is a collaborative effort between the Juvenile Court, District Attorney, Primary Public Defender, Probation Department, the County Office of Education and various school districts that have identified habitually truant students. All parties collectively work to assist youth experiencing truancy issues that threaten their educational potential and put them at risk for further introduction into the juvenile justice system. Youth may be subject to court hearings to address their level of truancy to dissuade further involvement into the juvenile justice system. The Probation Department serves as the principal case manager to assist youth and their families with program requirements; the District Attorney refers youth identified during a screening process to community-based organizations for appropriate services.
Juvenile Forensic Assistance for Stabilization and Treatment (JFAST) is a comprehensive, coordinated program that addresses the mental health needs of juvenile offenders. JFAST partners include the San Diego Superior Court, San Diego County Behavioral Health/Juvenile Forensic Services, the Probation Department, the District Attorney, and the Public Defender. JFAST’s mission is to promote rehabilitation and public safety, and to reduce recidivism by providing access to individualized treatment of mentally ill youth using a community treatment approach.

Implemented in July 2010, JFAST incorporates a collaborative, evidence-based drug court model to provide youth access to individualized treatment. Partners from the Probation Department, Juvenile Court, Public Defender, District Attorney, San Diego County Behavioral Health/Juvenile Forensic Services and a community-based organization contractor make up the JFAST team. The team meets weekly to review candidates for the program, develop treatment plans and assess youth progress/graduation criteria.

The program’s objective is to enroll participants in individualized mental health programs that utilize a community treatment approach, which can include individual and/or group therapy, case management, wrap-around services, the San Diego Regional Center, education assistance as well as referrals to medication assistance.

The program also uses a combination of incentives and sanctions to encourage positive behavior or address program noncompliance. Youth who are accepted in the JFAST program typically have a mental health diagnosis beyond an Axis I—Conduct Disorder. The JFAST program works with participants who have experienced significant mental health episodes which threaten in-home placement and may place them at risk for removal to a group home or residential treatment facility.

JFAST is one of the last available options to keep youth in their home prior to a recommendation to the court for commitment into a residential treatment facility.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Diego

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**TOTAL:** $ 51,266 $ - $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** San Diego

### 6. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The County of San Diego Probation Department's Youthful Offender Unit institutional program will continue to provide custodial programming, coordination and oversight of services to ensure that the needs of participant youth are met.

Risk assessments are conducted to measure participant alcohol and drug involvement, risk and resiliency metrics, literacy, educational level, and competencies. A multi-disciplinary team creates individual case plans, which include re-entry rehabilitative services for each youth. All youth housed in this custodial program are provided with individual cognitive behavioral therapy and group programs.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Upon a participant’s release into the community, County of San Diego Probation supervision begins. A Probation Officer will be assigned to each youth who will aid in the youth’s transition from detention into the community. Supervision focuses on a case plan prepared through a risk assessment tool to identify the top areas for the Probation Officer to focus on with the youth and family. The Probation Officer makes referrals to community-based treatment programs which may include, but are not limited to, gang intervention, mental health, drug/alcohol treatment, relationship violence prevention and education continuation. The Probation Officer stays engaged with the youth, family and service providers to work with the youth towards positive behavior change and completion of Probation conditions. Ultimately the goal is for the youth to become a law abiding and thriving citizen of the community.

All Probation Officers are trained in Integrated Behavioral Intervention Strategies (IBIS), which is an Evidence Based Practice (EBP) of teaching Probation Officers skills on how to interact and approach youth and families through motivational interviewing and cognitive-based tools.
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Reading Legacies
Expenditure Category: Life/Independent Living Skills Training/Education

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Other Expenditures (List Below):

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Literacy services are provided to probationers who are Department of Juvenile Justice (DJJ) or DJJ eligible youth. This program assists youth in uniting with their families through the bonding experience of reading aloud together. Participants are recorded reading a book; a DVD of the recording along with the book that was read is sent home to the participant's children or children in the participant's family life.

Literacy has shown to be an Evidence-Based Practice that may positively impact recidivism. It also raises the self-esteem and confidence of participants, many of whom request repeat participation after receiving positive feedback from family.
**9. Program, Placement, Service, Strategy, or System Enhancement**

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</tr>
<tr>
<td>Services &amp; Supplies:</td>
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<tr>
<td>Professional Services:</td>
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<tr>
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<tr>
<td>Administrative Overhead:</td>
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</tr>
</tbody>
</table>

| Other Expenditures (List Below):      |             |            |                           |
| TOTAL:                                | $           | -          | $ 23,330                  |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department has ongoing contracts with multiple providers for transitional housing and supportive case management services for youth age 18 and older who are being released from custodial settings and have no stable housing.

Stable living environments positively impact life skills, increase self-sufficiency, and may lead to successful employment and a higher standard of living.
## 10. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Youthful Offender Rehabilitative Program

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds</th>
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<tbody>
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<td>Salaries &amp; Benefits:</td>
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<td>Services &amp; Supplies:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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</tr>
<tr>
<td>Other Expenditures (List Below):</td>
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<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL:** $ - $ 1,051,999 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department has ongoing contracts with Second Chance, a community-based organization, to provide services to Department of Juvenile Justice (DJJ) and DJJ-eligible youth who have demonstrated behavioral difficulties, including delinquency, substance abuse, and/or mental health problems. The primary emphasis of services is placed on group counseling, educational activity, and individual supportive counseling as needed. These services are provided both within institutions and outside, in the community.

Funds will pay for cognitive behavioral therapy, literacy education, aggression replacement, victim impact awareness, violence prevention, gang influence and gender-specific training, as well as direct mental health therapy.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The County of San Diego Probation Department has on-going contracts with the San Diego County Office of Education and Second Chance for vocational and work readiness training for youth under Probation supervision. This vocational program provides the following training: Microsoft Office (including Word, PowerPoint, Outlook, Excel and Access), Regional Occupational Programs, and literacy assessments and instruction. Regional Occupational Programs have included horticulture, culinary arts, construction, automotive repair and fire suppression.

Computer literacy and other job skills are transferrable to multiple employment fields. Completion of a vocational program will improve employment outcomes for participants and may positively impact recidivism.
San Diego: Data Trend Analysis

Similar to all California counties, San Diego County has experienced a decline in the juvenile arrest rate. Specifically, there was an 18 percent decrease in juvenile arrests from 2014 to 2015 and a 53 percent decrease from 2011 to 2015 (Burke, 2016). The San Diego County Probation Department has also seen a 52 percent decline in their juvenile population numbers from 2010 to 2015 (County of San Diego Probation Department Annual Report, 2015). Coupled with research that shows detention increases the likelihood of a youth returning to prison, the San Diego County Probation Department has made significant changes to reduce or divert youth from detention. Additionally, the Probation Department has been committed to using JJCPA-YOBG funds to create a continuum of care and has had a long and extensive history of collaborating with partners and stakeholders in the community to increase the opportunity for youth to receive and access services in the communities they live in.

With the research and programs focused more on prevention and diversion services than in the past, San Diego County utilized more programs based on best practices and evidence-based principles. For example, the CAT program (which is funded by JJCPA) represents a collaboration between the San Diego County Probation Department and various community-based organizations throughout the region. Prevention and low-level intervention services are provided in the CAT program addresses issues a youth may have. In FY 2014–2015, diversion services moved from the San Diego County Department of Health and Human Services to the Probation Department under the CAT program. This change allowed for the continuum of services for at-risk youth county-wide to be served under the same umbrella of family-based services. The focus on prevention is reflected in the numbers of youth served in the JJCPA funded programs in calendar year 2016. There were a total 3,364 participants; and of those youth, 2,441 were in the CAT/Diversion program.

On the other end of the service continuum, the San Diego County Probation Department has seen a reduction in the numbers of higher risk juveniles served through the Youthful Offender Block Grant (YOBG) over the past five years. In FY 2011-2012 the number of youth booked totaled 2,971 youth. By FY 2016-2017, the number of youth booked into detention 1,620 youth, an overall reduction of more than 45% from FY 2011-2012. This may be due in part to services implemented within the last two to three years, such as trauma counseling, remedial education, and specific motivational programs, such as a running club, outdoor/garden therapy and group counseling funded by YOBG.

These auxiliary programs are San Diego County’s response to the need to provide more in-depth diversion services as alternatives to juvenile detention and they also serve as an introduction to successful community involvement for the juveniles. Additionally, although not funded by JJCPA or YOBG, the San Diego County Probation Department has initiated a pilot program called Family Therapy Services to provide in-home family counseling to Probation juveniles who are at risk of justice involvement. It is our hope that this counseling program will strengthen the downward trend in arrest and recidivism statistics by providing social support to families who may be experiencing trauma, chronic financial stress, and a lack of opportunity to connect to available community services. The County of San Diego Probation Department expects to see a continued decline in the juvenile arrest rate and subsequent justice involvement and will continue to utilize JJCPA and YOBG funding to help expand services and programs where there is the greatest need in collaboration with all community-based organizations and partners.
### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Alternative Education</th>
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<table>
<thead>
<tr>
<th>Expenditure Category:</th>
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<td>All Other Funds (Optional)</td>
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</table>

| Community Based Organizations: | $472,678 | $40,623 |
| Services & Supplies: | |
| Professional Services: | |
| Administrative Overhead: | |
| Other Expenditures (List Below): | |

| TOTAL: | $491,466 | $ | $40,623 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Alternative education programs provide innovative and formal high school or community-based academic programs to help youth and young adults ages 14 to 25 receive a High School Diploma or General Equivalency Diploma (GED) test Certificate. These organizations/programs have a proven track record to deliver long-term, high-quality, intellectually stimulating, well-structured, strengths-based, culturally competent, academically appropriate and challenging curriculum to young adults that have failed in mainstream or traditional academic settings.
**ACCOUNTING OF JJCPA-YOOG EXPENDITURES for: San Francisco**

### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Wrap Around Case Management</th>
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<tr>
<td>Expenditure Category:</td>
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<table>
<thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $ 400,008 $ - $ 569,809

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

This category provides funding to help prevent youth and young adults from being removed from their homes and communities and placed in detention, and ensure the success of pre-adjudicated youth who are released back to the community to a detention alternative program.
3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Evening Reporting Centers
Expenditure Category: Day or Evening Treatment Program

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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</table>

**TOTAL:** $264,741 $150,159

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Evening reporting centers are an alternative to detention that emerged as a result of the Juvenile Detention Alternative Initiative (JDAI). At-risk youth and young adults receive intensive supervision within their communities by specialized staff with experience and expertise in dealing with the types of problems faced by participants. Mandated reporting centers offer the benefit of supporting in-risk youth to comply with their court requirements and to avoid new law violations.
4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</tr>
<tr>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCFA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCFA and/or YOBG funds paid for.

Funding under this category provides services needed to prevent at-risk and highly at-risk youth and young adults from getting involved with the juvenile and criminal justice system.
### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $469,990

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funding under this category provides services responsive to the unique needs of young women, while empowering all sexual orientations and cultural identities, to help them avoid or reduce juvenile or criminal justice system involvement and to help them successfully and permanently exit those systems if they have already made contact.
6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Recreational Activities

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 47,992

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Recreational programs at Log Cabin Ranch (LCR) includes: 1) the gardening program, based on the Edible School Yard model that includes gardening, nutrition, and food preparation; 2) the yoga classes twice each week, with a focus on breathing and stretching exercises, and good health; and 3) artist in residence program or sport-related activities seeking to promote good mental or physical health.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The San Francisco Department of Public Health (DPH) provides onsite clinical services including developing and overseeing clinical case plans, and providing individual counseling and support for residents. Also, DPH provides drug and alcohol assessment and counseling in coordination with mental health therapists and other staff at Log Cabin Ranch (LCR). The individual Treatment Plans address risk and resiliency factors, and the individual and group counseling sessions are convened with youth to identify and address substance abuse related behavior. Evidence based practices, including cognitive behavioral therapy and motivational interviewing, are used to deliver effective interventions for those with diagnosed substance abuse disorders.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Francisco**

### 8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</table>

<table>
<thead>
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<tr>
<td>Professional Services:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td>$</td>
<td>$838,526</td>
<td>$</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Nine (9) positions at Log Cabin Ranch (LCR) were funded through YOBG including the Assistant Director, Senior Counselor, Deputy Probation Officer, and six (6) Counselors providing services for youth at LCR.
9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Capital Improvements</th>
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<table>
<thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $ - $ 183,117 $ - $  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The capital improvement funds were used to maintain and improve the Log Cabin Ranch (LCR) facility infrastructure and systems, built in the 1950s, to ensure continuity of service delivery in a safe and secure environment.
San Francisco: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for:  San Francisco

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The number of youth in the 180-day evaluation period for FY 16/17 are as follows: Community Assessment & Referral Center (CARC) 266 youth; Evening Reporting Center (ERC) 37 youth; Gender Services 306 youth; Life Learning Academy (LLA) 64 youth; Case Management Wraparound (CM) 240 youth.

Of the youth served during the 180-day period, the number and % of youth with any contact in JJIS are as follows: CARC 193 or 73%; ERC 32 or 87%; Gender Services 81 or 26%; LLA 61 or 95%; CM 77 or 32%.

Of the youth with JPD contacts 26% of CARC and Gender Services youth were arrested during the 180-day evaluation period. About 30% of LLA and CM youth with contacts were arrested and half of the ERC youth with contacts were arrested. These figures are consistent with the previous fiscal year for all services except for LLA where nearly twice the share (55%) of FY 15/16 LLA participants had an arrest during the evaluation period. Of youth arrested, nearly all were incarcerated. These figures are consistent with the previous fiscal year.

Of those youth with contacts in JJIS, large majorities (ERC 81%, Gender Services 63%, LLA 56% and CM 64%) of participants were on formal probation during their participation, and between 8% and 20% had informal probation. For CARC, 13% were on formal probation and 8% were on informal probation. Across the programs, 8% to 21% of youth on probation showed a probation violation. The figures are consistent with the previous fiscal year for CARC, Gender Services, and CM participants. But for ERC and LLA youth are half that of the previous year.

For youth whose record is still in the JJIS and we are therefore able to observe the probation term (365 days for formal probation and 180 days for informal probation) no youth in any program showed a successful completion of informal probation, and only 4% of Gender Services and 5% CM participants showed successful completion of formal probation. These results likely reflect a change in the record sealing process for youth successfully completing probation. Prior to the change in process, completion for formal probation ranged from 10% to 30% and about 40% to 100% for informal probation. We are looking at other methods of measuring this outcome given that sealed records are removed from JJIS and cannot be matched to program records for the evaluation period.
San Joaquin (13 total pages): Programs and Expenditures

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Joaquin

1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Probation Officers on Campus (POOC)</th>
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<tr>
<td>Expenditure Category:</td>
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<table>
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<th>Expenditure Category</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $994,342

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The POOC program assigns probation officers to school sites to supervise probation youth attending school. While standard probation supervision may require no more than one scheduled meeting a month, the link between the probation officer and students at the school site allows for more intensive interaction. By working closely with school personnel, the probation officer is able to provide both supervision and support to help the youth avoid future delinquent behavior. Additionally, the presence of a probation officer on a school campus has a positive effect on the overall school environment for all students at that site.

Probation Officers provide intensive supervision services, as well as monitor attendance, assist in handling disciplinary problems, and work with school staff to ensure that mental health, substance abuse, and other issues that may be relevant to the behavior of the youth is addressed.

The POOC officers also have regular contact with at-risk children who have not yet entered into the Juvenile Justice System. They provide intervention and referral services to these youth who are referred by parents, teachers, and school administration. The POOC officers also regularly participate in school events such as career days and other presentations; attend school sporting events, Individualized Education Plan (IEP) meetings, School Attendance Review Board (SARB) meetings and Student Success Team (SST) meetings. POOC officers are trained in Motivational Interviewing techniques and Effective Practices in Community Supervision in addition to facilitating various cognitive behavioral interventions.

JJCPA funds were used to pay the salary and benefits for: one Probation Unit Supervisor, two Probation Officers III, four Probation Officers II, and one part-time Probation Assistant; usage charges for seven cell phones and seven vehicles from County motor pool; lease charges for one shared photocopier, drug testing services/supplies, office supplies, worker's comp insurance, and casualty insurance.
2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Reconnect Day Reporting Center

Expenditure Category: Day or Evening Treatment Program

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TOTAL: $665,002

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Reconnect is a collaborative effort between the San Joaquin County Probation Department, San Joaquin County Office of Education, and Community Partnership for Families of San Joaquin, which provides an alternative to detention, educational services, and evidence based programming and services to rebuild family relationships. Additional program goals include decreasing truancy for probation-involved youth, providing on-site family service integration, and assisting probation youth in reconnecting and remaining in the community in lieu of custody.

The two major program objectives of the Reconnect Day Reporting Program (Reconnect) have been to:

1. Provide a comprehensive alternative to detention by establishing a day reporting center; and
2. Reduce recidivism by providing targeted evidenced-based programming (EBP) to a high-risk population.

Part of the Reconnect Program is to provide youth with Aggression Replacement Therapy (ART). On site Probation Officers are trained in ART facilitation. Youth work as a group to answer questions, act out situational skits, and learn to manage their aggression better. The evaluation summary noted that over 90% of youth agreed that they learned new skills, as well as how to control their anger, and how to consider another person's perspective.

In April 2017, Reconnect enhanced the EBP offered to include a three-phase program that includes Orientation, Foundations, Social Skills, Problem Solving, Cognitive Based Intervention – Substance Abuse, Anger Control Training, Secure One's Self - a model to address trauma and addiction together, and aftercare that includes advanced practice and success planning. In the near future, this programming model created for Reconnect will be provided to all probation youth who must complete EBP as a condition of their probation supervision. Additionally, the officers are also trained in Motivational Interviewing (MI) techniques and Effective Practices in Community Supervision (EPICS), in addition to facilitating various cognitive behavioral interventions.

This program has also provided additional neighborhood-based Probation Officers to coordinate re-entry and prevention services.

JJCPA funds were used to pay the salary and benefits for: one Probation Unit Supervisor, one Probation Officer III, one Probation Officer II, and one Senior Office Assistant; usage charges for three cell phones and one vehicle from County motor pool; lease charges for one shared photocopier; drug testing services/supplies, office supplies, staff training, facility expense, contract services for EBP and evaluation, worker's comp insurance, casualty insurance, and program expenses (vocational training, incentives, and educational materials).
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **San Joaquin**

#### 3. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Other Expenditures (List Below):</td>
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**Total:** $ 500,000 $ $ - $ $ - $

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Neighborhood Service Centers use a multidisciplinary team approach to working with at-risk and justice involved youth and their families. The NSC program model utilizes a trauma informed approach in both case management and resource and referral connections. Two core practice principles implemented through NSC is the building of protective factors and using a trauma-informed lens to assess youth and family needs and develop a comprehensive and coordinated service plan.

**Program Description:** Neighborhood Services Center/Youth & Family Success Team program model engages youth and their parents/guardians both before and after they interact with law enforcement. A NSC has three primary functions: 1) To facilitate neighborhood driven initiatives, support activities for children and families that build protective factors, connect community members and support community leadership development; 2) To transform social service delivery in San Joaquin County by enabling families to easily access services and resources where they are. Each NSC co-locates multiple services providers, both public and private, to increase the accessibility of services for families; and 3) To provide comprehensive, integrated services through coordinated Youth and Family Success teams including prevention and early intervention for issues such as obesity, truancy, unemployment and education.

The core of the NSC model is an integrated Youth and/or Family Success Team (YFST). The purpose of the YFST is to enable service providers to efficiently convene and coordinate multi-disciplinary services. Each NSC offers:

- Comprehensive intake and assessment to identify family needs
- Resource information and referrals to other agencies
- An integrated services family plan, involving the family, for the families involved in multiple systems
- Leadership development and Community organizing
- Health insurance enrollment assistance
- Health/Nutrition education
- Health screening and certain types of preventive care
- Counseling Therapy
- Youth Organizing/Positive Youth Development Groups: Comprehensive youth-centered services curriculum which includes youth-centered case management, including youth-only case management and youth-centered family case management, youth organizing and youth-facilitated community events.
- Parenting Groups: Parenting groups are peer learning groups with informal facilitation by a service provider. These groups promote the sharing of parenting concerns, ideas, solutions and skills. They also provide an additional type of social connection.

The NSC contract is $600,000--however, because the last two invoices totaling $100,000 were received after the 2016-17 fiscal year cutoff, they will be paid in fiscal year 2017-18 with encumbered funds.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** San Joaquin

### 4. Program, Placement, Service, Strategy, or System Enhancement

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- **Salaries & Benefits:**
- **Services & Supplies:**
- **Professional Services:**
- **Community Based Organizations:**
- **Fixed Assets/Equipment:**
- **Administrative Overhead:**
- **Other Expenditures (List Below):**

**TOTAL:** $ - $ - $ - $ - $ - $ - $

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The FFIT program was initially funded by the JJCPA Act in 2000. Due to a reduction in JJCPA funding for 2004-2005, the FFIT program was eliminated. As a result of increased funding the program is being resurrected in 2017-2018.

Evidence Upon Which it is Based: Research suggests children neglected or exposed to violence early in life are more likely to exhibit attachment issues and be involved in delinquent type behavior. Unfortunately, a substantial amount of our high-risk clients suffers from mental illness, substance abuse issues and/or are homeless. The Family Focused Intervention Team (FFIT) officers will assist these high-risk clients who have children by providing case management services, evidence based programming and directly addressing the family needs. It is anticipated that when the families receive services to address their individual and family needs, it will positively impact the at-risk children living in the home and possibly reduce the children’s risk of entering into the juvenile justice system. This program was modeled after other wraparound case-managed programs.

**Program Description:** FFIT officers provide wraparound case management services to parents who are under probation jurisdiction and significant risk factors exist for children in the home. The goal of the program is to intervene in these high-risk families to prevent/reduce violence in the home by providing case management services and evidence based programming to directly address the needs of the families. The long-term program goal is to positively impact at-risk children and thus prevent their ultimate entry into the juvenile justice system. The program will assist clients in providing an appropriate environment in which to raise children and remain crime free, while offering appropriate supervision and support to these high-risk families. Targeted families will include those that suffer from mental illness, substance abuse issues, and/or are homeless.

FFIT officers conduct visits both in the office and at the client’s homes to monitor court compliance with court-ordered conditions of probation. FFIT officers will refer their clients to evidence based programs to assist with their needs as well as complete individualized case plans to address the clients and family member’s needs. FFIT officers are trained in Motivational Interviewing techniques and Effective Practices in Community Supervision in addition to facilitating various cognitive behavioral interventions.

The FFIT program is new for 2017-18; therefore, no funds were expended for this program in 2016-17.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Joaquin**

### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** | $191,880 | $1,785,346 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Camp Peterson program is designed to protect and serve the community in a cost-effective and productive manner by providing a critical component in the service options available to the Juvenile Court. This program is intended to help improve the quality of life in our community by reducing the impact of juvenile crime. This continues to be accomplished through a structured residential program that promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. Camp Peterson provides a therapeutic environment where youth are taught the attitudes and skills necessary for a pro-social lifestyle.

YOBG funds continue to pay the salary and benefits for one full-time Probation Unit Supervisor; usage charges for one cell phone and one vehicle from County motor pool; and miscellaneous program expenses (supplies, educational materials, incentives, graduation expense, and behavioral management rewards).
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Joaquin

#### 6. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<th>Expenditure Category</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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| TOTAL: | $- | $- | $802,110 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The County Supervision Unit continues to supervise juveniles who score moderate to high risk on the PACT, a validated risk/needs assessment tool, as well as those placed on Informal Probation or Deferred Entry of Judgment by the Court. The probation officers continue to provide delinquency prevention, crisis intervention, and supervision services. Supervision services will be provided utilizing Effective Principles in Community Supervision (EPICS), which is an evidenced-based probation supervision model. These officers will be responsible for reassessing youth, referring the youth to targeted interventions, making corresponding changes to the case plan, and implementing the goals and objectives of the case plan, which addresses each youth's criminogenic needs. Officers monitor compliance with the case plan and conditions of probation, and file violations of probation when necessary.

YOBG funds continue to pay the salaries and benefits for one Probation Unit Supervisor, one Probation Officer III, four Probation Officers II, one Probation Assistant, and usage charges for six cell phones and three vehicles from the motor pool.
The Gender Responsive caseload continues to serve female wards aged 12-17 who have been assessed at the moderate-high to high-risk level using a validated risk assessment tool. A Probation Officer III continues to supervise the Gender Responsive caseloads of no more than 30 female wards and provide evidenced-based programming, such as Aggression Replacement Training, Courage to Change, and Girls Moving On, in an environment that promotes participation and change in the thought process of female wards. The Probation Officer III will continue to provide services that intentionally allow gender identity and development to effect and guide all aspects of program design and service delivery. This officer will also continue to supervise a small caseload of youth participating in the Youthful Offender Vocational Education Program, where youth obtain their education while learning a vocational skill.

YOBG funds continue to pay the salary and benefits for one Probation Officer III; usage charges for one cell phone and one vehicle from the Motor Pool; and special programming events for female youth served on this caseload.
<table>
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<tr>
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**TOTAL:** $103,672 $256,309

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Many youth who have previously been removed from parental custody and committed to out-of-home placement return to the community. The Probation Department recognizes it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate into the community. These youth are assigned to the Family Visions program and receive Wraparound services. Some youth are placed in the program in lieu of out-of-home placement. A validated risk/needs assessment tool will be utilized in developing the reentry plan, and referrals will be made to evidence-based programs, which may be facilitated by the probation officers. Probation officer contacts are in conjunction with home and school visits, treatment provider meetings, family success team meetings, School Attendance Review Boards, and IEP meetings.

YOBG funds continue to pay salaries and benefits for one Probation Officer II, and usage charges for one cell phone and one vehicle from the motor pool, and bus passes for youth and family members to assist attendance at the required meetings listed above.
## Accounting of JJCPA-YOBG Expenditures for: San Joaquin

### 9. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

San Joaquin County has implemented a validated risk/needs assessment instrument (PACT) for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, referrals to evidence based programs, and developing reentry plans for those youth returning home after detention in Juvenile Hall, the Camp, or out-of-home placement. Criminogenic needs are identified, assessed, and prioritized to allow probation officers to make informed decisions. Youth are scored on their risk to reoffend, and resources are focused on the moderate-high to high-risk youth in an effort to reduce future criminality and recidivism. All youth booked into Juvenile Hall are assessed using the Detention Risk Assessment Instrument, a validated assessment tool used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings.

YOBG funds continue to pay the salaries and benefits for two Probation Unit Supervisors, one Probation Officer III, two Probation Officers II, and two Senior Office Assistants, and copier usage charges.
### 10. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Cognitive Behavioral Intervention

**Expenditure Category:** Other Direct Service

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Department’s Youth Advocacy Unit will offer CBT groups twice daily, five days per week on each of the five housing units. Additionally, youth who are detained for a substantial amount of time will participate in evidence-based stand-alone groups to address his/her criminogenic needs in an effort to reduce recidivism. These programs include: ART, Thinking for a Change (T4C), Courage to Change, Girls Moving On (GMO), and MRT. Furthermore, youth detained at Camp Peterson will attend eight different CBT curricula while participating in the year-long program: ART, T4C, Courage to Change, Orientation, Advanced Practice, Relapse Prevention, Aftercare, and Common Sense Parenting. Youth on probation in the community will be referred to a variety of evidence-based programs based on their criminogenic needs. These programs include ART, T4C, Courage to Change, Common Sense Parenting, and Girls Moving On.

YOBG funds continue to pay the salaries and benefits for one POIII, one Juvenile Detention Unit Supervisor, and one Probation Assistant; training, materials, contracts with community based organizations for the facilitation of some of these programs for youth both in and out of custody; and a contract with a community based organization to provide juvenile competency training.
To determine the effectiveness of the evidence-based assessment tools that are in place and designed to reduce the rate of recidivism among the juvenile offender population, San Joaquin County Probation has contracted with the San Joaquin Community Data Co-op to collaborate on a comprehensive Recidivism Study for the Juvenile Division. This study will determine the recidivism rate over the course of multiple three-year periods (both before and after the implementation of an evidence-based assessment tool). Additionally, San Joaquin Data Co-op is also working on creating a Detention Risk Assessment Instrument (DRAI) Dashboard to identify and track key decision points made in determining if a youth remains in or out custody. They will also be creating various reports throughout the year. This will assist the department in making further data driven decisions regarding the utilization and effectiveness of the DRAI tool.

YOBG funds paid for a contract with the Data Coop for spreadsheet design, data analysis, and the construction of the DRAI Dashboard; as well as conducting a juvenile recidivism study, and the Probation Department staff overtime for the data collection.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Joaquin

#### 12. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Private Residential Care</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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<td></td>
<td>JJCPA Funds</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL:** $388,063 $760,259

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Officer III assigned to the Placement Unit will create case plans with attainable treatment goals that include a discharge plan with timely reunification and permanency in mind for new placement youth. This officer will attend monthly court permanency hearings, weekly multi-disciplinary team meetings, as well as coordinating youth to the appropriate placements. The Probation Assistant assists with data entry into CWS/CMS, enters youth quarterly credit reporting, creates new placement packets, coordinates parenting meetings, and a multitude of other duties to assist both placement and clerical staff. The two Senior Office Assistants provide supportive services including data entry, notifications, reviewing minute orders, creating placement files, etc.

The San Joaquin County Probation Department uses only evidence-based programs that have been approved by UCCI, under the direction of Dr. Edward Latessa. An officer has been trained in Motivational Interviewing, as well as Effective Practices in Community Supervision which is applied during the monthly meeting with the youth as well as the during the monthly visits.

YOBG funds will pay the salaries and benefits of one Probation Unit Supervisor, one Probation Officer III, two Probation Officer IIs, two Senior Office Assistants, and one Probation Assistant.
San Joaquin: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: San Joaquin

Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

As this is the first year evaluating the Countywide Juvenile Justice Data provided by JCPSS and DOJ, we are unable to identify any trends at this point. However, the following analysis of the data is submitted:

Report 1
For the 2016 reporting year (January 1 - December 31, 2016), there was a total of 3,534 juvenile referrals to the San Joaquin County Probation Department for delinquent acts. Of these referrals, 2,427 or 68.7% were for males and 31.3% were for females. In regard to race/ethnicity, 46.1% of youth were Hispanic, 28.2% were Black, 17.9% White, 4.4% Asian, 0.6% Indian, 0.5% Pacific Islander, and 2.3% were of an unknown race/ethnicity.

Report 3
There were 1,337 petitions for delinquent acts filed in 2016 and of these, 598 (44.7%) were new petitions and 55.3% were subsequent petitions. Eight in ten (80.6%) of the juveniles were male and 19.4% were female. The race/ethnicity of these juveniles is as follows: 44.6% were Hispanic, 31.6% were Black, 16.7% White, 3.6% Pacific Islander, 0.3% Indian, and 2.6% were of an unknown race/ethnicity.

The following is a breakdown of court dispositions resulting from petitions: 679 resulted in wardship probation, 104 were deferred entry of judgement, 102 were non-ward probation, and 34 resulted in informal probation. Of the 679 wardship probationers, 81.3% were placed in a secure county facility, 13.4% were placed in their own/relative's home, 4.3% in other private facilities, 0.1% were in a non-secure county facility and another 0.1% were in a different type of public facility, and 0.7% were in a facility described as 'other.'

Arrest Report
A total of 1,779 juvenile arrests were made in San Joaquin County in 2016. Two-thirds of these arrests (67.6%) were for misdemeanors, followed by felony arrests at 31.8%, and 0.7% were status arrests (The Department does not accept bookings or process arrest referrals for status offenses. We will evaluate the data to determine the origin of this anomalous data and correct it in future reports.). Of these arrests, 69.3% were for males and 30.7% were females. The race/ethnic breakdown of these arrests is as follows: one in three (33.9%) were Black, 31.3% were Hispanic, over a quarter (26.1%) were White, and 8.8% "other."

Next year the preceding data will be compared with 2017 data. During the course of this reporting year, the San Joaquin County Probation Department continued its focus on evidence based assessment and programming. This included the use of the Detention Risk Assessment Instrument (DRAI) and an array of innovative programs. These programs include Probation Officers on Campus, the Reconnect Day Reporting Center, and the Community Partnership for Families' (CPFSJ) Neighborhood Service Centers. Historical data from these three programs have provided unequivocal evidence that they are highly effective. In addition, they have clearly demonstrated that they have had a positive impact on the lives of young people in San Joaquin County. In successfully implementing these programs, the Probation Department (in partnership with CPFSJ) has met and/or exceeded its central programmatic objectives, as originally envisioned in the San Joaquin County Comprehensive Multilagency Juvenile Justice Plan. The success of these programs in achieving their central objectives leads to the conclusion that their value cannot be overstated. The costs of juvenile crime in both dollars and the destruction of young lives are substantial. Probation programs like the three referenced here are especially relevant in counties like San Joaquin, where the risk factors for young people attributable to poverty and disadvantage are high. As such, these JJCPA-funded programs have offered the County powerful crime prevention and intervention tools.
### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>JUVENILE PROBATION SERVICES</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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</tr>
</tbody>
</table>

#### JJCPA Funds

- **Salaries & Benefits:** $694,620
- **Services & Supplies:** $52,502
- **Professional Services:** $25,100
- **Community Based Organizations:** $-
- **Fixed Assets/Equipment:** $-
- **Administrative Overhead:** $4,475

#### YOOG Funds

- **Salaries & Benefits:** $161,434
- **Services & Supplies:** $27,718
- **Professional Services:** $-
- **Community Based Organizations:** $-
- **Fixed Assets/Equipment:** $-
- **Administrative Overhead:** $-

#### All Other Funds (Optional)

- **Salaries & Benefits:** $-
- **Services & Supplies:** $-
- **Professional Services:** $-
- **Community Based Organizations:** $-
- **Fixed Assets/Equipment:** $-
- **Administrative Overhead:** $-

#### TOTAL: $776,697

**Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year.** For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

These funds are used to staff and support Juvenile Probation Services in San Luis Obispo County. Youth included in this service delivery run the continuum from those provided intervention activities through community diversion programming, to those involved in court activities through intake and investigation services, and those provided supervision services through a myriad of programming from less intensive non-ward probation supervision to specialized caseloads addressing targeted issues or interventions. Intervention services include probation officers attending regionalized multi disciplinary meetings through a Services Affirming Family Empowerment (SAFE) Model where cases are referred to appropriate community based services in order to prevent involvement or escalation in the delinquency or dependency systems as well as an officer providing informal diversion supervision services pursuant to WIC 654. Court related services include probation officers reviewing new intakes to juvenile hall as well as out of custody referrals to juvenile probation to assess levels of appropriate intervention and service referrals and conducting thorough court ordered investigations where needed, including with the supplementation of individualized psychological evaluations performed by licensed clinicians where needed. Supervision services run the gamut from a non-ward supervision caseload that provides case management to youth served under WIC 654.2 and 790 in order to prevent their escalation in the Juvenile Justice System to specialized intensive caseloads that serve wards of the court with intensive needs and/or significant risk to the community requiring a high level of case management and supervision activities. Intensive caseloads have a low officer to offender ratio, and are most often supplemented by intensive services such as Wraparound, Intensive Care Coordination, or In Home Behavioral Services. Electronic Monitoring, also provided through this funding, is utilized to increase supervision level and accountability as well to provide a graduated sanction for youth in lieu of formal detention in Juvenile Hall. Common tools and strategies across this continuum of services includes evidence based risk assessment, through use of the Youth Level of Service - Case Management Inventory (YLS-CMI) as well as individualized case planning and supervision standards unique to each youth and their risk/needs. Some of these funds are also used to deliver evidence based interventions by the Deputy Probation Officer or through an outside service provider which include programs such as Moral Reconation Training (MRT), Thinking for a Change and Courage to Change Journaling. Deputy Probation Officers facilitate Journaling on an individualized basis with offenders as well as MRT in a group setting.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>GANG INTERVENTION</th>
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**TOTAL:** $254,083

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds are used to staff the Youth In Action (YIA) Program with two Deputy Probation Officers and supplies for the program. The program focuses on youth between the age of 10-14 years old who are at-risk for membership or association with a criminal street gang. The program provides youth with an intensive 18-week school-based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenging the myths behind gang culture, and teaching youth viable alternatives to the gang lifestyle. Participants learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal and critical thinking skills.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Luis Obispo

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $576,163

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds are used to pay for treatment services for youth committed to the Department's Coastal Valley Academy, an in-custody residential treatment program for moderate to high risk youth as an alternative to group home placement. A contracted treatment provider delivers cognitive behavioral group therapy, trauma focused cognitive behavioral individual therapy as well as family therapy.
San Luis Obispo: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: San Luis Obispo

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The annual number of delinquency referrals submitted to the Probation Department by law enforcement agencies has experienced a slight increase over the last three years after a steady decline previously; however, in the same period, the number of referrals for probation violations and the number of juveniles placed on court-ordered supervision has continued to decrease. The continuing practice of the Probation Department to assess youth with a validated tool and divert low risk referrals to community based resources and/or informal probation supervision has likely contributed to these decreases. The recidivism rate for youth on court-ordered supervision also experienced a recent decline, from 23.9% in Fiscal Year (FY) 2015-16 to 21.2% in FY 2016-17. Low caseload sizes with more individualized engagement and case planning as well as the use of evidence informed interventions such as cognitive behavioral group treatment as well as intensive team based services such as "Wraparound", have also likely been contributing factors to this trend. Additional JJCPA-YOBG funded strategies such as Youth In Action, a gang intervention program for at risk youth not in the Juvenile Justice System, and Electronic Monitoring/GPS programming may also have contributed to less court-ordered supervision cases as well as less referrals for formal violations of probation respectively.
## 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<table>
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</table>

**TOTAL:** $ - $ 294,992 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youthful Offender Block Grant funds were used to support additional staff time to supervise youth with serious offenses who will be housed in the long-term and segregation units of the Youth Services Center. In the past, these youth may have been sent to the Department of Juvenile Justice facilities. Many of the youth have serious mental health issues or aggression that require suicide watch and an enhanced level of supervision during daily activities. In addition, YOBG funds was also used for personal care supplies for the youth in the facility.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<td>Other Expenditures (List Below)</td>
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</table>

**TOTAL:** $575,827

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Camp Glenwood was established in 1961 to provide services to male youth who are facing extended detention. These youth are ordered by the court to stay at Camp Glenwood for approximately six months. During their stay, staff work intensively with the youth on controlling their impulses and anger, graduating from high school or achieving a GED, and sustaining positive relationships. Special services include mental health and substance abuse counseling and gang intervention. The youth participate in meditation and emotion regulation classes provided by the Mind Body Awareness Project. The youth participate in a yearly house-building project with Habitat for Humanity, an annual week-long hiking trip, and a holiday wreath-making business that raises money for activities throughout the year.
3. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Home on Probation |
| Expenditure Category: | |
| Salaries & Benefits: | $160,542 |
| Services & Supplies: | |
| Professional Services: | |
| Community Based Organizations: | |
| Fixed Assets/Equipment: | |
| Administrative Overhead: | |
| Other Expenditures (List Below): | |

<table>
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<tr>
<th>Expenditure Category</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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| TOTAL: | $ - | $160,542 | $ - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The YOBG funds are used to partially cover the cost of two Deputy Probation Officers in the Gang / High Risk Offender unit with Juveniles. Youth supervised in this unit are in the community, but are considered to be at high risk of reoffending, have gang affiliation, search and seizure, and other court orders that require enhanced supervision.
### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Individual Mental Health Counseling</th>
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**TOTAL:** $ - $ 347,812 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The YOBG funds were used to provide behavioral health and recovery services to youth at the Youth Services Center. These services include crisis intervention, evaluation, treatment, psychiatric medication, behavioral management, and continuing care referrals. Treatment may also include cognitive behavioral therapy, substance abuse education, parenting skills, domestic violence prevention training, and trauma-informed treatment. In addition, these funds are used to provide contract behavioral health services at the Camp Kemp for Girls Program. Contractor the Beat Within provides Intersection for the Art program. Contractor Pyramid provides gender-specific and trauma-informed individual, group, and family therapy. The contractors facilitate a Saturday Multi-Family Group of girls and their family members to increase effective communication in the family. Contractor Rape Trauma Service provides individual and group counseling to address trauma and sexual abuse.
### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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#### Services & Supplies:

<table>
<thead>
<tr>
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<th>all Other Funds (Optional)</th>
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#### Community Based Organizations:

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#### Administrative Overhead:

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#### Other Expenditures (List Below):

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<table>
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<tr>
<th>jjcpa Funds</th>
<th>yobg Funds</th>
<th>all Other Funds (Optional)</th>
</tr>
</thead>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youthful Block Offender Grant funded six community based organizations for therapeutic recreational programs for youth at the Youth Services Center, Camp Glenwood, and Camp Kemp. First, the Art of Yoga Program is a gender-specific program that uses yoga concepts and creative arts to teach emotion regulation and self-esteem. Second, the Mind Body Awareness Project helps youth gain impulse control and creates healthier lifestyles using strategies of mediation, yoga, and group process to teach emotion regulation. Third, Fresh Lifelines for Youth provides legal education, case management, and mentoring based on cognitive restructuring techniques to help youth develop consequential thinking and pro-social skills. Fourth, Peninsula Conflict Resolution Center provides gang awareness education and conflict resolution skills. Fifth, Each One Reach One uses creative arts to teach self-esteem and cognitive skills as well as STD prevention. Sixth, Willie Stokes Interventions Services provides gang intervention/prevention counseling and mentoring services. Lastly, books were purchased from National Curriculum & Training Institute for the change management training to Institutions staff.
### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<table>
<thead>
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<td>Administrative Overhead</td>
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</table>

| Other Expenditures (List Below): | |
|----------------------------------||

**TOTAL:** $183,048

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The funds provided by the Youthful Offender Block Grant were used to fund a Probation Officer position who provides transitional and aftercare services for youth at the County's Camp Glenwood for boys. Youth served at Camp Glenwood are high-risk young men who are facing extended detention and who would have been otherwise sent to the Department of Juvenile Justice. YOBG funds were used for a re-entry program provided by our contractor Pyramid Alternatives.
## 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<table>
<thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $57,678

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Youthful Block Offender Grant funds covered partial costs of the Deputy Probation Officers who provide additional intensive supervision for youth placed on Electronic Monitoring in lieu of being incarcerated while awaiting court. Electronic Monitoring is also used as a transitional tool for youth being released back into the community from Camp Glenwood for boys and Camp Kemp for girls.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Mateo**

### 8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<table>
<thead>
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**TOTAL:** $ 50,410 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Collaborative counseling provide individual and group psychotherapy to multi-cultural at-risk youth attending San Mateo Court and Community Schools and also students who have transitioned from the Court and Community Schools back to their district high schools. Counseling services provided is trauma informed and culturally sensitive. Transition program provides a continuum of services for the students who are transitioning from the Collaborative Counseling program at the Court and Community Schools to their larger comprehensive high schools in the Sequoia Union High School District and/or San Mateo High School District. Contracted services provided by Acknowledge Alliance.
### 9. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** In-Home Intensive Program

<table>
<thead>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 403,119

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Family Preservation Program encourage the continuity of the family unit by providing intensive probation supervision to Wards of the Court, who are at high risk for out-of-home placement. This home-based program is appropriate for juveniles, where significant family, emotional and/or mental health issues are present. In an effort to avoid out-of-home placement, the juvenile and parents agree to participate in the Family Preservation Program. The Probation Officer works collaboratively with Behavioral Health and Recovery Services, community based services, Human Services Agency, schools, and other collateral agencies.

The ideal caseload size is 15-18, allowing for intensive supervision, frequent contacts, coordination of resources, and timely response to problems or crises before they escalate. The Probation Officer works closely with the Mental Health therapists, whom provide a range of clinical services for the families. The program allows for the Probation Officer to work with the families to enable them to resolve their own problems, utilize service systems and have the parents advocate for their children in educational and social agencies. In addition, the Probation Officer provide immediate accountability and imposition of consequences to include "Graduated Responses or Options" to detention, i.e., loss of home privileges, home restriction, community service in the Community Care Program to short+5-year bookings, will be utilized as an adjunct to therapeutic services to facilitate behavior change. A progress review is submitted to the Court every 90 days; at which time, the Probation Officer makes a recommendation as to whether or not the youth's and the family's needs are currently being met or a higher or lower level of service is warranted.
<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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</table>

**TOTAL:** $1,355,441

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Assessment and Referral Center provides services to newly referred juvenile offenders both in and out of custody. A multi-disciplinary team completes all assessments, and youth determined eligible for diversion are placed on contracts with consequences, support and supervision services. Assessment Teams are comprised of a Deputy Probation Officer, a Licensed Marriage and Family Therapist or a Social Worker. Services also include Alcohol and Drug consultation. Supervision and support services are provided by community workers from the Human Services Agency and the Probation Department. Bi-lingual staff is available and written materials are provided in English and Spanish. Program goals include intake decisions that incorporate multi-disciplinary team screening and assessment; decrease duplication of services between agencies; multi-agency background information and records checks on youth’s police/probation contacts; mental health and social service history; provide a continuum of care with immediate services and supervision to youth released pending diversion or court; provide comprehensive recommendations and background information to the Juvenile Court for detention and release decisions; reduce the number of juveniles in Juvenile Hall and decrease detention time prior to bringing youth before the Juvenile Court; provide an offense specific program for petty theft cases; and provide additional support with “bridging” services for mental health and alcohol and drug services for immediate services to high risk cases.

The Juvenile Assessment Center evaluates all requests for juvenile records sealing. Lastly, Assessment Center staff work with our collaborative partners in the community (Youth and Family Enrichment Services and North Peninsula Family Alternative) to provide the Victim Impact Awareness Program for the youth who have committed crimes against others in the community.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: San Mateo**

### 11. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tbody>
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<tr>
<th>JJCPA Funds</th>
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<td><strong>TOTAL:</strong></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Insights Program in contracted by Star Vista who provide the following services.

An initial intake and assessment are performed upon receipt of the referral for therapeutic services. A thorough psychosocial assessment is conducted with the intent of establishing an understanding of the service needs and severity of co-occurring substance use and mental health disorders with an emphasis on trauma-informed care. These assessments offer an opportunity for our intake counselors to design and structure adequate and appropriate treatment plans and therapeutic support through individual, group and/or family therapy. Individual Outpatient treatment is a strength-based approach utilizing cognitive behavioral therapy (CBT) and motivational interviewing techniques to address co-occurring substance use and mental health disorders. Individual Outpatient treatment is a strength-based approach utilizing cognitive behavioral therapy (CBT) and motivational interviewing techniques to address co-occurring substance use and mental health disorders.

A youth-centered treatment model to address mental health, Post-Traumatic Stress Disorder (PTSD), and substance abuse issues. Seeking Safety is a cognitive behavior present-focused therapy to help youth attain safety from trauma/substance abuse and stressors/PTSD. A family-centered cognitive behavioral therapy (CBT) model to provide parents, caretakers and other family members with new skills to support pro-social behaviors, and train families to deal with particularly challenging adolescents.
### 12. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category:</th>
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<td>Expenditure Category:</td>
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<td>YOBG Funds</td>
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</table>

**TOTAL:** $37,732

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Law and Leadership Training Programs in the community is provided for at-risk and probation youth through a community based organization, Fresh Lifelines for Youth (FLY). Youth in this program shall be furnished with a comprehensive intake and assessment process and FLY, Inc. shall design an individualized action plan with established goals in the areas of education, vocational skills, family, and health. The assigned case manager shall also assist in applications for aid and make referrals to community-based services. Youth shall also attend peer-led, pro-social activities that allow them to have fun in a sober and positive environment and teach them to be leaders and give back to their community. With JJCPA funds FLY provides intense mentoring/case management to forty (40) youth.
San Mateo: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: San Mateo

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

San Mateo County Department utilizes the funds received from the Juvenile Justice Crime Prevention Act (JJCPA) and the Youth Offender Block Grant (YOBG) to provide a set of interventions, therapeutic, pro-social engagement along a continuum of services from prevention to more intensive intervention. Desired outcomes include improved family functioning, increased developmental assets, greater engagement in and connection to school, improved education outcomes, reduced substance use, decreased involvement, and decrease justice involvement. In 2016, the total number of felony arrests, (n=262) has declined 5% from 2015 (n=277), and even more drastically from 2014 by 35% (n=403). The dramatic decrease could be attributed to the steady decline in juvenile justice involved youth. The department has seen also seen a constant downward decline in average daily population in the juvenile hall, camps, as well as supervised youth in the community. However violent offenses have increased by 25% (n=105) in 2016 from 2015 (n=277); a considerable increase resulting in the need for more therapeutic, mentoring, and aftercare services. The department anticipates the use of cognitive behavioral approaches through either contracted services our programs delivered by internal staff help identified youth challenges thereby provided tools and youth engagement.

The county wide juvenile justice data for San Mateo County indicates a discrepancy with the total number of informal and diversions filed which indicates zero. This discrepancy does not indicate an accurate or true data set since the department has a robust Assessment Center that provides referrals to youth with low level offenses or infractions. Such services are provided through community based organizations for such programs like the Victim Awareness Program, Petty Theft Program, or an option for victim mediation. The department has provided these services and has validated youth participation on a quarterly basis. The number of youth served by qualified staff in the fields of probation, behavioral health services and child family services is approximately 620 youth who were diverted from the juvenile justice system or placed on informal probation contract whereas 283 youth were mandatory sends to the District Attorney’s Office for hearing processes. The overall of success rate of the youth completing a form of diversion without no new law violation is 98%. The department will be investigating the Juvenile Court & Probation Statistical System to inquire on missing entries so that the data is accurate to internal data collection.
**Accounting of JJCPA-YOBG Expenditures for:** Santa Barbara

<table>
<thead>
<tr>
<th>Name of Program, Placement, Service, Strategy, or System Enhancement:</th>
<th>Moral Reconation Therapy</th>
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<tbody>
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<td>Other Expenditures (List Below):</td>
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**Total:** $ - $ 5,800 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Moral Reconation Therapy (MRT) is presented by a Senior Juvenile Institution Officer (Sr. JIO) assigned to the Santa Maria Juvenile Hall (SMJH) YOBG Commitment Program. In addition to providing general custody-based case management services for all youth in the YOBG commitment program, the YOBG Sr. JIO also facilitates weekly MRT sessions with these youths. MRT is also provided at the Los Prietos Boys Camp (LPBC). Community-based MRT groups were also provided at probation-operated alternatives to detention programs before those programs were discontinued. Probation staff and members of community-based organizations (CBO) continue to facilitate community MRT groups although on a limited basis. This provides a non-custody group opportunity for youth who are transitioning out of the SMJH or LPBC. Conversely, youth participating in a community group may transition into a custody-based group should they be detained at the SMJH or LPBC.
### 2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Community Supervision

<table>
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**TOTAL:** $751,848, $109,713

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Three (3) Deputy Probation Officers (DPOs) are funded through YOBG and are assigned to supervise caseloads of high-risk youth meeting internal requirements for supervision, generally those who are older, more sophisticated, and who have histories of violence or gang involvement. One Probation Assistant (PA) is also funded through YOBG and provides support to DPOs and Community Transition Officers (CTO) within this program. A DPO in each of the County's three geographical regions is assigned cases for supervision. Officers coordinate case management and supervision activities with assigned mentors who work for a local CBO. The CBO mentors in Santa Maria and Santa Barbara are assigned to the program on a full-time basis and do not have other responsibilities within their agency. The mentor for the Lompoc region is assigned to the program as a .75 FTE and has other non-related responsibilities as a result. Additionally, three (3) JIOs are funded through YOBG and serve as CTOs and engage youth while they are at LPBC and as they transition from the LPBC program and return to their homes. CTOs augment community supervision by assisting with referrals, drug testing, home visits, and school visits during a 90-day Aftercare period. The use of global positioning satellite (GPS) technology for enhanced supervision and accountability is also employed. Fifty percent of the Juvenile Probation Manager's salary is funded through YOBG (25% under this component). The Probation Manager provides oversight and direction to the three Supervisors overseeing these programs, as well provides contract oversight and monitoring for the Community Based Organizations (CBO) funded through YOBG. Annually the Probation Manager reviews and updates the service provider contracts, develops Board Letters for the Board of Supervisors and enforces said contracts.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Santa Barbara

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Community-based Mentoring Services</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
<td>Mentoring</td>
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<table>
<thead>
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</tbody>
</table>

**TOTAL: $192,201**

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department contracts with Community Action Commission (CAC) for mentoring services for youth who are on the YOBG caseloads as well as other appropriate youth as capacity allows. YOBG funds 2.75 mentors. A CAC mentor is assigned to a YOBG caseload in each geographic region. The mentors have regular contact with the youth assigned to them and they also work closely with the youth’s family members. They coordinate activities with the assigned YOBG Officers and will contact youth in their homes, the community, school, or in detention facilities. CAC mentors make referrals to other community organizations for academic, vocational, counseling, and recreational programs. They also organize prosocial group activities that serve as learning opportunities on a variety of topics. Mentors also work closely with County personnel on independent living skills development and preparation. Mentors generally work with 20 YOBG youth at any given time.
4. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Senior DPOs conduct juvenile intake assessments with the use of a validated instrument. The Santa Barbara Assets and Risk Assessment (SBARA) was developed by the University of California at Santa Barbara (UCSB). The use of the SBARA includes a screening version intended to screen out lower risk offenders at the intake level, as well as the full version for a more comprehensive assessment. Those deemed to not be a higher risk for recidivism by the screening instrument are handled informally on most occasions. Those that are deemed to be a higher risk to reoffend are administered the full SBARA and are usually handled formally. The two (2) YOBG funded Sr. DPOs conducted 197 initial screening assessments and 56 full assessments while other Officers not funded by YOBG conducted an additional 10 initial assessments and 320 full assessments. The Probation Department will be reviewing the sustainability of the SBARA instrument and will consider other risk and needs assessments tools. The SBARA has been a cost-effective tool and has been utilized for many years. The instrument was developed by a team from UCSB during a funded grant period. Those resources and funding no longer exist. Fifty percent of the Juvenile Probation Manager's salary is funded through YOBG (15% under this component). The Probation Manager provides oversight and direction to the three Supervisors overseeing these programs, as well provides contract oversight and monitoring for the Community Based Organizations (CBO) funded through YOBG. Annually the Probation Manager reviews and updates the service provider contracts, develops Board Letters for the Board of Supervisors and enforces said contracts.
A long-term commitment program at the SMJH is operated for youth who meet eligibility and suitability criteria. It provides an alternative to a commitment to the Department of Juvenile Facilities (DJF) for youth who have committed violent or serious crimes, may be gang affiliated, and who may have been unsuccessful in other detention and community interventions. It is composed of three (3) in-custody phases. The youth must meet required milestones and maintain above average behavior to progress through each phase. The program lasts between six (6) and 12 months, depending in part on a youth's behavior and participation. Youth receive MRT, restorative justice, individual mental health and group counseling, mentoring and case management services from the one Sr.JIO and CAC mentors funded by YOBG, as well as non-YOBG funded individuals. At the completion of the in-custody portion, youth are released on GPS for a minimum of 75 days and continue to be monitored by the YOBG funded Sr.JIO. They remain on probation supervision with the DPO assigned to YOBG community caseloads. The long-term SMJH commitment program will be under review to determine what is working, what modifications are warranted based upon youth risks, needs, assets, program outcomes, youth and partner surveys/focus groups, etc. Fifty percent of the Juvenile Probation Manager's salary is funded through YOBG (10% under this component). The Probation Manager provides oversight of the in-custody program, as well provides contract oversight and monitoring for the Community Based Organizations (CBO) funded through YOBG. Annually the Probation Manager reviews and updates the service provider contracts, develops Board Letters for the Board of Supervisors and enforces said contracts.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department has an agreement with the County Behavioral Wellness Department for two clinicians to perform mental health assessments and transition services. Presently, 1.5 FTE positions are allocated to perform mental health assessments on youth referred to them by DPOs. Referrals may be from DPOs performing court investigations or DPOs supervising youth on probation. Assessments are generally requested to help inform decision-making for a disposition and provide insight regarding subsequent treatment needs and case management strategies. These assessments offer a valuable clinical perspective on issues impacting a youth and a youth's family, and can be targeted in nature to supplement a separate psychological report or to update a previously prepared report or evaluation.

The clinicians also provide limited liaison and transition services for youth exiting a local detention setting (most commonly the SMJH). The clinician will work with clinicians at community mental health clinics operated by County Behavioral Wellness and coordinate care activities for the highest need youth. They will also assist in establishing services with CBOs who may provide a lower level of mental health care than the clinic setting. Clinicians also help Probation Department staff problem-solve issues related to mental health services and help staff navigate the sometimes complex system requirements regarding eligibility, Medi-Cal funding, medication management protocols, and continuity of care. Presently, YOBG funding supports a 0.5 FTE position for this activity. In Fiscal Year 2016-2017, clinicians performing these duties completed 30 assessments and provided transition services for 95 youth.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Santa Barbara

#### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>$103,533</td>
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</tbody>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

When implemented, the School-Based Officer (SBO) program intended for DPOs to be assigned to specific area high schools and some junior high schools. They would work with school administrators and educators, and law enforcement officers assigned to the school sites, in addressing delinquency and truancy related issues with students on campuses. DPOs would make contact with probation supervised youth at the schools and engage other youth as well. The program targeted older, more system-involved youth and combined probation supervision with JJCPA funded counseling opportunities.

Due to staffing reductions, and other supervision programs (that may limit participants to certain types of offenders, such as Juvenile Drug Court) it became more difficult to maintain the program as intended. Over time, DPOs assumed more schools and were assigned cases in various parts of a community or across several communities. Further, and in more recent years, schools have become less accommodating to probation contacts with supervised youth during school instructional hours. In some districts, there were also confidentiality concerns and education record access issues associated with DPOs seeking attendance, performance, and grade information from schools, and some schools disallowed routine probation contact with supervised youth without stringent approval processes being met.

Currently, JJCPA funds forty percent of a Supervising Probation Officer (SPO) and a PA, and 4.5 FTE DPO positions. The SBO program caseloads are more traditionally supervised and cases are assigned to individual DPOs less by school site and more by caseload capacity and operational considerations. DPOs make contact with probationers at school sites, but do so less often than at the program’s inception, and less for case management purposes, and more for specific tasks involving a youth. The Probation Department will be working to identify other ways in which youth can be supervised more effectively and will consider more contemporary issues when considering how it might allocate and focus resources. The Department will coordinate with the JJCC in modifying the focus area for this program component.

The counseling component associated with the program remains unchanged and probation supervised youth are referred for individual and family counseling for any number of reasons, including substance abuse issues, school problems, and family conflict. Community-based programs provide clinicians for this purpose. Fifty percent of the Juvenile Probation Manager's salary is funded by JJCPA (20% under this component). The Probation Manager provides oversight and direction to the three Supervisors overseeing these programs, as well provides contract oversight and monitoring for the Community Based Organizations (CBO) funded through YOBG. Annually the Probation Manager reviews and updates the service provider contracts, develops Board Letters for the Board of Supervisors and enforces said contracts. Additionally, twenty-five percent of an accountant is also funded.
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Early Intervention Community Supervision

Expenditure Category: Intensive Probation Supervision

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<th>Expenditure Category</th>
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TOTAL: $584,374 $ - $50,410

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Early Intervention Officer program assigns younger, usually first-time offenders to specified caseloads in an effort to minimize further system involvement and deter them from future delinquency. Older, more sophisticated youth are assigned to other caseloads. JJCPA funds 2.5 FTE DPO positions and sixty percent of each a SPO and a PA. Youth assigned to the Early Intervention program often have less serious offenses, and the intent of the program is to exit them from probation supervision sooner than what might otherwise be the case. The program currently maintains its original intent and focus on younger offenders. However, because of decreased resources over the years since implementation, caseload sizes are more difficult to maintain at lower levels, and DPOs may be assigned other cases in addition to those intended as early intervention cases.

The Probation Department intends to maintain the Early Intervention program model, but will be considering the inclusion of other early interventions to bolster the program's purpose and effectiveness, including any evidence-based approaches intended for a juvenile justice population. The Department does not intend to modify the program further in the coming fiscal year.

The counseling component associated with the program remains unchanged and probation supervised youth are referred for individual and family counseling for any number of reasons. Community-based programs provide clinicians for this purpose. Fifty percent of the Juvenile Probation Manager's salary is funded through JJCPA (30% under this component). The Probation Manager provides oversight and direction to the three Supervisors overseeing these programs, as well provides contract oversight and monitoring for the Community Based Organizations (CBO) funded through JJCPA. Annually the Probation Manager reviews and updates the service provider contracts, develops Board Letters for the Board of Supervisors and enforces said contracts. Additionally, twenty-five percent of an accountant is also funded.
9. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Community-Based Counseling Services

Expenditure Category: Individual Mental Health Counseling

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<th>Expenditure Category</th>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ 181,367 $ - $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department has agreements with local CBOs to provide individual counseling to juvenile offenders referred to them by DPOs. Referrals to providers can be for any number of reasons and may include interventions targeting substance abuse, exposure to family or community violence, trauma, relationships with parents, gang involvement, and less severe mental health needs. Currently, the Probation Department utilizes the services of Family Service Agency (FSA) for youth in the Santa Maria and Lompoc areas, and the Council for Alcoholism and Drug Abuse (CADA) for youth in the Santa Barbara area. Each CBO provides a full-time therapist or the equivalent of one full-time therapist for these services. Historically, referrals to these services were made exclusively by the DPOs in the Early Intervention and SBO caseloads as the services were developed having those offender subsets in mind. However, services are not limited to youth on those caseloads presently and are instead available to any supervised juvenile offender as the majority of supervised youth are considered high risk. (Juvenile resources since the inception of the JJCPA programs have decreased and this has impacted the ability to maintain specialty caseloads and services, among other factors.) These services are widely used presently and there is often a waiting list for them. The agreements in place with FSA and CADA allow for approximately 80 youth to be served in this activity over the course of a year. This includes up to 12 individual sessions per youth for each referral (as a youth may be re-referred, if needed). If requested, CBOs can tailor interventions to include parents or other family members as well.

Activities supported by JJCPA funding have been maintained to the extent that they can be supported by the Probation Department's annual State allocation and other funding sources, such as Federal Title IV-E reimbursement for specified services. Thus, counseling services have not been expanded and generally have included original service levels. As a result, there are periodically more referrals than can be readily accommodated and referred youth have to wait for openings.
Santa Barbara: Data Trend Analysis

### ANALYSIS OF COUNTYWIDE TREND DATA for: Santa Barbara

<table>
<thead>
<tr>
<th>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</th>
</tr>
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<tbody>
<tr>
<td>Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.</td>
</tr>
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</table>

Positions and services funded by YOBG and JJCPA account for the vast majority of all positions and services provided for and to juvenile offenders. Supervision strategies, assessment activities, some detention programming and Camp aftercare services, and counseling programs that seek to effect positive outcomes for youth are largely funded through YOBG and JJCPA. As such, overall trends and trends for YOBG and JJCPA are largely one and the same, with some exception. Notably, YOBG and JJCPA fund limited aspects of custody related operations and programs, and do not support any activities related to foster care.

YOBG funds do support initial screening and assessment of offenders. Officers who perform Intake functions administer a risk assessment and an initial screener assessment. Through these assessments, many referrals from law enforcement are handled informally. Only those who represent the greatest risk are evaluated further and may be handled formally through the Juvenile Court. Assessment and screening play critical roles in identifying high-risk youth and controlling the flow of referrals in a measured and empirically based way. The number of youth involved in the local juvenile justice system for misdemeanor offenses suggests that broader diversion options may be useful in minimizing how often misdemeanor cases need to be disposed of formally.

YOBG and JJCPA provide funds for several supervision positions and efforts, including those that seek to address delinquency with younger, first time offenders and those that provide close supervision and mentorship to older, gang-involved youth. In both cases, funding supports efforts to prevent escalation in the juvenile justice system and, as intended, prevent commitment to the Division of Juvenile Justice Facilities (DJJ) for the most serious cases. In recent years, the number of youth being committed to the DJJ has slowed. Presently, just four youth from Santa Barbara County remain detained at DJJ facilities, due in some part to local supervision strategies and programs. Additionally, the use of YOBG funds for limited custody programming allows for the use of local detention to further negate the need for State level commitments.

Counseling services, mentorship, and mental health assessments are also supported by YOBG and JJCPA funds, and allow for the use of local resources to meet the various needs of juvenile offenders. Further, mental health assessments provide timely insight into issues affecting youth, and help guide decision-making for dispositions and treatment plans. Mentors funded through YOBG assist more serious offenders in obtaining employment or vocational training, complete education goals, address family dynamics, and participate in prosocial activities. These services and interventions, including Moral Reconciliation Therapy, support supervision strategies and offer opportunities for youth and family to address factors that may be contribute to delinquency.

The Juvenile Division is in the process of reviewing its operational practices, supervision strategies, and programs to determine where modifications may be made to increase effectiveness, promote efficiency, streamline operations, and address contemporary challenges. Recent focus on the impacts of commercial sexual exploitation of youth and efforts to mitigate racial and ethnic disparities in the juvenile justice system are examples of areas where the Probation Department is actively working to impact juvenile delinquency and system involvement. As YOBG and JJCPA funded positions, services, and programs permeate all areas of the division, such adjustments in these areas may have longer term impacts on juvenile justice trends.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funds were utilized for the Multi-Agency Assessment Center (MAAC). MAAC provided educational, substance abuse, and mental health assessments, referral services, and case and transition plans for youth held in Juvenile Hall for over 72 hours. Youth received mental health, educational, and medical screening assessments. The assessment information was used to develop individual case plans for each youth, in that the assessment results helped to inform and assist staff in identifying the appropriate support services for youth while in custody. JJCPA funds paid for 2.0 Full Time Equivalent (FTE) Senior Group Counselors, 1.0 FTE Supervising Group Counselor, and 2 FTE Justice System Clerks. JJCPA funds were also used to contract with Community-based organizations (CBOs) to provide workshops and one-on-one counseling in the units of Juvenile Hall and make every effort to connect with the youth so that when the youth returns to his/her family and community, they can continue accessing services. For FY16, the MAAC program served 471 unduplicated youth, youth spent an average of six weeks in the program, and youth who arrived in MAAC tended to score moderate to high on their JAIS at program entry. Unfortunately, the MAAC program could not be evaluated for its recidivism rate due to its shorter expected impact period.

Additionally, YOBG funds were budgeted for a General Maintenance Mechanic who provided immediate and needed repairs at Juvenile Hall and/or the Ranch to ensure adequate conditions of confinement for incarcerated youth. YOBG funds pay for 1.0 General Maintenance Mechanic and services and supplies to support the program.

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<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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## 2. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Violence Reduction Program (VRP)

**Expenditure Category:** Other Direct Service

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<tr>
<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL:** $4,352,267 $3,784,481 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Violence Reduction Program is supported by funds from JJCPA and YOBG and provides comprehensive services in the community to address prevention, early intervention, intervention, and intensive intervention youth through a community safety strategy. Prevention services emphasize the prevention of entry into the juvenile justice system and/or further penetration into the juvenile justice system, which includes healthy teen relationship workshops in the community and at schools, victim awareness and advocacy services, and the provision of prosocial activities to ensure youth are engaged in constructive activities. JJCPA funds paid for 1.0 Full Time Equivalent (FTE) Justice System Clerk, 11.0 FTE Deputy Probation Officers, 1.0 FTE Probation Community Worker, and 1.0 FTE Community Worker focused on victim awareness and advocacy. Additionally, JJCPA funds were utilized to contract with several community-based organizations (CBOs) to perform the early Intervention and Intervention services, which included informal monitoring of early offenders, cognitive behavioral treatment, competency development, mentoring, case management, vocational and educational services, parenting education and more. Intensive Supervision services were contracted to several CBOs and were designated for youth on formal probation with a higher level of need than youth receiving services in Intervention. Intensive intervention supported by the JJCPA includes reentry wraparound, and gang resistance and intervention services. Both the intervention and intensive intervention level of services include comprehensive services in the community, such as behavioral health services, prosocial activities, parenting support and supportive case management. Additionally, many youths have access to mentoring services.

In FY17, the SCC Probation Department utilized YOBG funds to provide intense supervision of gang youth in the community and school based supervision. Youthful offenders also received rehabilitative services. In conjunction with the intensive supervision provided by Deputy Probation Officers, youth also received behavioral health treatment services and vocational/educational services via a community based organization. Probation utilized DPOs in schools to further meet the needs of high risk youth in the community. The strategy continues to have school-based DPOs at school sites with a large number of probation youth enrolled and identified needs in the community. Professional Services assisted youth exiting facilities with school enrollment and accessing community resources. YOBG Funds paid for Full Time Equivalent (FTE) 1.0 Probation Manager, 2.0 FTE Supervising Probation Officers, 15 FTE Deputy Probation Officers. A contract with a community based organization for case management and vocational/educational services. Services and Supplies and Professional Services to support the program. Professional and contracted services were utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.
Santa Clara: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Santa Clara

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The Probation Juvenile Services Division has developed a long-term plan to reduce crime committed by youth in the community. This plan is called the Violence Reduction Program (VRP) framework. The VRP model consists of four key program strategies, which include Prevention, Early Intervention, Intervention, and Intensive Intervention. The programs work with youth who are already involved, as well as those who are at risk of being involved in the juvenile justice system. In addition to the VRP framework, the Department also runs several programs involving secure care under their Juvenile Institutions Division, the Multi-Agency Assignment Center (MAAC). Each key program strategy has a contractor(s) that provide services to Probation youth through Santa Clara County, as well as staff that support and monitor supervision of youth involved with the juvenile justice system.

Applied Survey Research (ASR) assists Probation in completing the annual comprehensive report of JJCPA activities and outcomes for approval by the Juvenile Justice Coordinating Council (JJCC). As part of this evaluation/report, ASR provides Probation with several recommendations of how to improve different programs within the VRP model. For example, ASR recommended that the services within VRP include cultural relevant support and programming. In response to this recommendation, Probation has worked with the National Compadres Network (NCN) to educate Probation staff and our community based organizations and service providers on evidence-informed practices that allow services to focus on cultural healing and be trauma-informed. Additionally, ASR recommended that the Probation Department continue utilizing and strengthening the use of the JAIS as a risk assessment tool. The JAIS is utilized for all youth adjudicated by the court, and the information from the assessment indicates youth are being matched to an appropriate level of services and supports.

Arrest, admission and petition numbers have all continued to decrease since 2012. During that period there has also been a decrease in out of home placements for youth. The following brief examples highlight how JJCPA funding has been used in Santa Clara County's efforts to reduce crime and delinquency among its youth population.

The Prevention and Early Intervention (PEI) program targets early offenders with the goal of preventing further penetration into the Juvenile Justice System, or re-offending. As part of the overall diversionary efforts within Santa Clara County, 168 cases were also diverted to the Direct Referral Program (DRP) for counseling services and were not recorded as an official arrest during 2016. In total, 38 percent of all arrests/citations (1,300 cases) in 2016 were lower level offenses or first-time offenders handled through diversionary programs. Evaluation results from fiscal year 2016 found that rates for recidivism were low for Prevention and Early Intervention youth, with only two percent of all PEI youth having a recidivism event resulting in a sustained petition between program exit and the end of the fiscal year.

Targeted efforts have also been made to improve Deferred Entry of Judgment (DEJ) results within the county. A review of success rates revealed that Black and Latino youth consistently had lower DEJ success rates than White youth. An analysis of two years of data uncovered that Black youth success rates averaged 35 percent, the lowest success rate of all youth in the program. As a result, it was determined that a culturally-specific intervention was needed for Black youth and a pilot was initiated to provide enhanced mentoring and case management services for Black youth on DEJ, called the Court Appointed Friend and Advocate Program (CAFA) in 2015 and 2016. The CAFA program included a court advocacy and support aspect like the Court Appointed Special Advocates (CASA) in the dependency court. Outcomes for all CAFA youth were tracked with an intended outcome of decreasing unsuccessful DEJ terminations. In 2016 all Black youth on DEJ were referred to the CAFA program. While the number of participants was low, only 11 youth, every Black youth exited DEJ successfully and had their felony cases dismissed, compared to only 60 percent of the ten participants in 2015.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Officers assigned to the intake unit make initial contact with all youth and families who have new cases referred to the Probation Department, both in and out of custody. In Fiscal Year 2016-17, a total of 945 arrest referrals were made to the department. This number is also consistent with trends in juvenile justice as the previous year there were 1090 arrest referrals. For youth booked into the juvenile hall, the Intake Officers use a Detention Risk Assessment Instrument (RAI) to determine whether the youth can safely be released pending a court hearing or intake interview, or whether they must be detained in juvenile hall pending court. The officer may also forward the case to the District Attorney to file a petition. Other responses include informal behavioral contracts, referrals to counseling, assignment of volunteer service hours, referrals to Teen Peer Court, educational classes and Neighborhood Accountability Boards or admonishment/dismissal. Sex offenses receive assessment and recommendations.
### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>Expenditure Category:</td>
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<td>Administrative Overhead:</td>
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<td>Other Expenditures (List Below):</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>$141,266</strong></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds supported partial costs associated with the Santa Cruz Probation - Luna Evening Center program. The Evening Center is a short term, immediate intervention and detention alternative program for pre and post adjudicated youth. Services are provided to youth who are struggling to meet their terms of probation and/or committing new offenses. In Fiscal Year 2016-17, the Luna Evening Center served 61 unique youth for a total of 164 episodes with an average of 7 days each episode. JJCPA funds are used for an on-call staff at the Evening Center to assist in supervision, transportation and daily programming. JJCPA partially funds a community based agency to provide job training and mentorship workshops one day each week and also supervise youth participating in park restoration projects throughout the county on Saturdays. This program provides a service that allows youth to contribute back to their community. One major accomplishment over the reporting period is that we have hired one full time staff who has worked part-time for the department for years. He has great experience with the LEC and has done a great job getting additional programs to come to the EC and has also had a great deal of success in getting the youth employed or at least job ready to be more successful interviewing and going through the hiring process. As for barriers, we had previously reported challenges with maintaining consistent staffing and now we have moved past that issue for the time being and everyone appears to be benefitting from a steady, reliable staff person assigned to the LEC.
### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<tbody>
<tr>
<td><strong>Name of program, placement, service, strategy or system enhancement:</strong></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YYOBG funds were utilized to fund a portion of one (1) probation officer who travels visiting youth placed in out of county, out of state residential foster care and ranch camp programs. Typically out of state foster care and ranch camp placements are used as an alternative to a DJJ commitment for youth who are ineligible. In Fiscal Year 2016-17, Santa Cruz placed twenty-four (24) youth in out of state/out of county foster care, six (6) youth in ranch camp and three (3) youth in DJJ. YOGBG funds paid for partial travel costs of parent/guardians to attend required family meetings of youth placed in out of state programs and ranch camp placements. Funding will also help pay for some medical costs such as dental care, eye care and/or medications. During the reporting period, the state enacted the Continuum of Care Reform (CCR) and as a result our department has been tasked with looking for out of home placement alternatives that are local if possible and shorter in length than previous traditional placements in congregate care. The impact of this reform is not fully known at this time but it has required our department and staff look at placement options in a different light and focus as much as possible on trying to find relatives and other natural supports who may be able to provide a home for the youth. Additionally, our department has begun a more proactive approach to prevent out of home placement if possible by facilitating Child and Family Team (CFT) meetings to ensure family engagement and to provide the youth and their families a distinct voice in the outcome of their case and at an earlier stage in the process.
4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Alternative to Detention</th>
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<tbody>
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<td>Expenditure Category:</td>
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<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<th>All Other Funds (Optional)</th>
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</thead>
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<tr>
<td>Other Expenditures (List Below):</td>
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<td></td>
<td></td>
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</tbody>
</table>

**TOTAL:** $ - $ 112,097 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Alternative to Detention (ATD) staff and Probation Officers provide community based supervision adhering to the prescripts of Risk Based Supervision. Youth are assigned to ATD staff and Probation Officers based on risk level assignments of low, moderate and high. For these youth, a thorough risk and needs assessment was conducted prior to disposition, or within 30 days following their disposition to identify their strengths and top presenting needs along with a supervision strategy type. This assessment assists the officer to make more informed referrals for appropriate interventions for youth. The probation officer may provide referrals for youth to programs such as drug education, teen parent mediation, community service, weekend restoration program or aggression replacement training sessions. The probation officer may refer parents to classes that address improving parenting skills that are culturally appropriate. The numbers of youth served in the past year dropped considerably and was consistent with trends across juvenile justice. In Fiscal Year 2015-16, the ATD staff provided services to 115 youth who were placed on home supervision. In Fiscal Year 2016-17, the number of youth ATD staff provided services to on home supervision was 54. Funds paid for a portion of one (1) FTE probation officer and a small portion of flexible funds that were accessible to assist youth with access to pro-social activities, driver’s license fees or work clothing, etc.
5. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Community Accountability Program |
| Expenditure Category: | Other Capacity/Building Mtce Activities |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | $571,483 | |
| Services & Supplies: | $33,418 | |
| Professional Services: | |
| Community Based Organizations: | $63,000 | |
| Fixed Assets/Equipment: | |
| Administrative Overhead: | |
| Other Expenditures (List Below): | |
| County Vehicle | $15,591 | |
| TOTAL: | $683,492 | |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The CAP goal is to increase local responses to juvenile delinquency and creative interventions that increase competencies among at-risk youth involved or at imminent risk to be involved in the justice system. JJCPA provides geographically based probation services in three target areas for first time and early offenders who qualify for diversion and informal interventions. The CAP provides risk based supervision strategies for youth on formal probation who reside in the program areas of San Lorenzo Valley, Live Oak and Watsonville. The program relies on the close partnership with law enforcement agencies, community resource centers, and community organizations providing services in the three distinct county locations. Services are built upon the Santa Cruz County Probation Department’s Balanced and Restorative practice as well as the use of risk-based assessments that identify principle service needs based on assessed risk and protective factors. Additionally, Probation Officers in partnership with youth advocates who work at the Mountain Community and Live Oak resource centers, ensure youth meet their conditions of probation by creating linkages for them to competency building services. Community involvement in pre-adjudicated cases includes a Victim Offender Dialogue Program and Neighborhood Accountability Boards in each area. For youth whose offenses have harmed the school community, referrals are made to Teen Peer Court. Offender competency includes utilization of evidence-based programs such as: Aggression Replacement Training (A.R.T), a cognitive behavior self change model; drug treatment interventions utilizing motivational enhancement and cognitive behavioral therapy which are family focused interventions for both pre adjudicated and post adjudicated youth. Victim reparation and restitution payment are a program focus. Risk based supervision with services from the community centers is applied to small caseloads in each of the three community locations. Community work service projects, job mentorship and job placement services are provided on an individualized basis. It is worth noting that the Neighborhood Accountability Boards were not utilized the past year as much as they were in previous years and this is a trend that will likely result in resources tied to the Boards to be reallocated to other programming that seems to have more impact on the community.
6. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Continuous Quality Improvement of Evidence Based Practices</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
<td>Other Capacity/Building Mice Activities</td>
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<td>Expenditure Category:</td>
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<td>YOBG Funds</td>
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<td>All Other Funds (Optional)</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Continuous Quality Improvement (CQI) Supervisor focused on inter-rater reliability practices related to probation officers utilizing the JAIS and EPICS with youth they supervise. This Supervisor monitors outcomes and utilization data reports of assessments and risk levels generated by probation officers. The department is focusing on youth with a moderate and high level of risk and identifying appropriate interventions to meet their identified needs and strengths. The utilization of the JAIS supports the role and responsibilities of the probation officer as an “agent of change”, who encourages pro-social behaviors and improves decision-making skills; enhances youth motivation through motivational interviewing skills; engage in practices consistent with risk, needs and responsivity principles (RNR); and consistently utilizes EPICS (Effective Practices in Community Supervision) through the use of a structured dialogue with youth. Funds paid for 48% FTE of a probation supervisor who will be monitoring utilization data of the JAIS assessment system and a power user and coach. This supervisor is also an identified coach for Effective Practices in Community Supervision (EPICS). reallocated to other programming that seems to have more impact on the community.
The trends that are indicated in the previous pages of data suggest that the numbers are down across the board. Specifically, in 2015, the number of diversion referrals was 327, in 2016, that number dropped to 178 or a 46 percent reduction. A similar statistic could be seen with the number of petitions filed in the county. In 2015, there were 463 petitions filed. In 2016, there were 348 filed petitions for a reduction of nearly 25 percent. The reasons for this continuation of lower numbers may well be attributed to efforts by staff and stakeholders in the community to utilize evidenced based detention assessment tools, referring cases to community stakeholders for diversion type programming and providing detailed detention reports to the court to allow the court to make informed decisions around the time of intake. There are also a number of efforts underway in the community that are shifting the way our system views trauma and the impact of trauma on the youth who are being contacted by law enforcement, facing challenges in school and dealing with peer pressure. One of the programs that is shifting its approach in working with youth and their parents is the Luna Evening Center (LEC) program. Staff who work at LEC and stakeholders who provide programming at LEC are being trained in Trauma Informed Systems (TIS) change and building a skill set that will transfer to the youth who attend the program.
Providing a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**WRAPAROUND INTERAGENCY NETWORK FOR GROWTH & STABILITY (WINGS) FOR EMOTIONALLY DISTURBED MINORS**

Goal – Wraparound philosophy promotes supporting family strengths and community involvement. This program creates a strengths-based, family-focused case plan with a team of professional staff, family and others all focused on providing services, assistance and care toward the ultimate program goal. Individualized programs work towards reducing recidivism, minimizing the need for high level placements, and improving the family’s ability to effectively cope with the minor’s mental health issues. Family Maintenance efforts are primary. The case plan is geared towards reducing recidivism and preventing out of home placement.

The process of engaging the family, convening the team, developing the treatment plan goals, implementing the plan, and transitioning the youth out of formal wraparound is managed by Probation as the lead agency. The lead agency responsible for implementing the wraparound process for families supports implementation in several key ways, including maintaining appropriately low caseload sizes; ensuring that primary staff receive comprehensive training and skill development; supporting wraparound team efforts to ensure necessary members attend meetings and participate collaboratively; and making timely decisions regarding funding for strategies developed by the team to meet families’ unique needs.

Fiscal strategies, including providing funds to break down barriers to success, have been developed to support the wraparound effort and to better meet the needs of families. These funds are utilized for necessary basics such as food, clothing and acquiring shelter, as well as for privileges, rewards, incentives and other items and services that reinforce family members’ needs, goals, and likelihood of success.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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<td>$ 18,174</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**DIVERSION**

**FORMERLY JUVENILE ACCOUNTABILITY CASELOAD (JAC)**

Goal – Provide diversion programs for low risk and first-time offenders that support Evidence-Based Practices to reduce recidivism.

- Review police report referrals to determine eligibility of minor to the program.
- Meet with the minor and parent(s) and complete a prescreen PACT assessment on subsequent referrals after diversion services were provided. The assessment identifies the problems, issues, and strengths of the family.
- Meet with treatment provider for population and regularly communicates regarding needs of juveniles and their families.
- Depending on the identified needs, refers the minor and family to the appropriate services. (Various education programs, Peer Court, Project Towards no Drugs, substance abuse counseling, mental health services, parenting classes, community service work, victim impact classes, Coroner’s Office tour, discussion on choices, restitution, writing assignments, apology letters, Restorative Justice programs, and Journaling through the Change Companies.)
- Monitors those placed on diversion for completion of sanctions and/or programs.
- Tracks outcomes for each minor.
- Monitors the return of “Minor and Family and Assessments” paperwork.
- Contacts minors and families regarding non-compliance.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Shasta

3. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Juveniles That Have Offended Sexually (Formerly Sex Offender Treatment Program) |
| Expenditure Category: | Intensive Probation Supervision |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | $ 69,949 | $ 11,608 |
| Services & Supplies: | $ 8,751 | $ 1,452 |
| Professional Services: | $ 11,764 | $ 1,953 |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |
| TOTAL: | $ 90,464 | - | $ 15,013 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JTHOS - JUVENILES THAT HAVE OFFENDED SEXUALLY (FORMERLY SEX OFFENDER TREATMENT PROGRAM)

Goal – Minors are expected to learn values as they relate to a respect for self and others. Minors are referred to appropriate treatment/therapy programs. They may receive sex education and will develop an understanding of healthy human sexuality, and the correction of distorted beliefs about appropriate sexual behavior. Therapy focuses on impulse control and coping skills, assertiveness skills and conflict resolution to manage anger and resolve interpersonal disputes. Family Maintenance efforts are primary. The case plan is geared towards reducing recidivism and preventing out of home placement or Department of Juvenile Justice (DJJ) commitment. All youth are referred to the Sex Offender treatment model or other treatment as ordered by the Court. Work is done with families if the victim is in the home to ensure a safety plan is developed and followed.

• Work within the Containment Model as required by the state for sex offender supervision.
• Assess all minors using the JSORRAT (Juvenile Sexual Offense Recidivism Risk Assessment Tool), a Static Risk Tool, in order to develop an individualized case plan.
• Assist the treatment provider in addressing critical issues and in supervising the minor’s activities in the home and community according to the developed safe plan.
• Work closely with the treatment provider(s) in developing a case plan to ensure the minor is meaningfully participating in the treatment program and complying with court and therapeutic directives that may include a polygraph.
• Provide a link between the provider and the minor’s family.
• Provide case management functions including liaison with other community agencies involved with the family.
• Track outcomes for each minor.
• Utilize motivational interviewing skills to establish rapport and assist the minor through the stages of change.
4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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</table>

**TOTAL:** $ 63,032 $ - $ 10,460

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**JUVENILE DETENTION ALTERNATIVES PROGRAM (JDAP)**

- **Goal** – Provide an alternative custody program to those youth eligible. The program is proactive, community based with an intensive level of supervision to support success. The program assists minors as they transition between a custodial setting, their home, and community. Enhance community protection and reduce recidivism by strict enforcement of new and previously imposed court requirements. Improve the rehabilitative efforts of probation by identifying possible problem areas and making appropriate interventions and/or recommendations in alignment with evidence-based practices.

- Screen referrals from DPOs and the court for all offenders appropriate for community supervision in lieu of custody.
- Assess minors combining the PACT with officer recommendations.
- Supervise a maximum of ten minors in the program.
- Consult with Supervising Deputy Probation Officers and Supervising Juvenile Detention Officers from the Juvenile Rehabilitation Facility to determine the eligibility of minors in custody to be furloughed on JDAP.
- Interview minor and family for inclusion in the program.
- Give final approval on selecting minors for inclusion in the program.
- Meet with minor and family for release from custody and entry into JDAP.
- Daily monitoring of youth in JDAP Program.
- Return minors to custody and file necessary detention memos, if violations occur.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**PARENT PROJECT**

**Goal** – The parenting classes give parents concrete, concise tools to change negative or unwanted behaviors in children and to build a stronger family unit.

**Parenting Classes:**

- For parents with difficult or out-of-control adolescents.
- Parents learn and practice specific prevention and intervention strategies for destructive behaviors such as:
  - Truancy.
  - Alcohol and other drug use.
  - Gangs.
  - Running away.
  - Violence in the home and in the community.
  - Suicide.
  - Poor school attendance and performance.
- Twelve-week course commitment; three-hour sessions.
- Three courses per year.
- Maximum class size of 25.
- Commencement ceremony at the end of the course presided over by the Juvenile Court Judge and the Chief Probation Officer.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds were used to pay approximately 10% of juvenile Rehabilitation Facility staffing costs.

Juveniles are provided routine, standard housing and treatment while detained in the Juvenile Rehabilitation Facility. Intake staff use the Detention Risk Assessment Instrument (DRAI) as a guide to determine whether to detain or release referred youth. The Positive Achievement Change Tool (PACT) is also used by staff to assess risk and needs of all referred youth. Staff focus on providing education, recreation, health, counseling, and other intervention services. Highly structured and supervised group activities are provided, such as recreational therapy activities, specialized socialization, life skills, and cognitive behavioral education.

We ensure new hires receive all the state mandated and department required trainings. We are providing evidence-based treatment programs targeted to youth's criminogenic needs, both in & out of custody for a continuum of care. Treatments include Moral Reconation Therapy; Project Towards no Drugs; Girls Circle; Boys' Council; and Aggression Replacement Training. We provide regular pro-social activities for youth in custody.
Shasta: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Shasta

Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Data in the JCPSS program for Shasta County data is not reflective of actual trends experienced in the county as there have been some challenges in the data transmission from our case management system to the DOJ system for many years. While a significant amount of time has been spent on attempts to correct the data and progress has been made, efforts continue to locate the source of the discrepancies. We will be working on a solution, which will include cross referencing data and possible hand entry, with the goal of accurate data by 2018. As a result, a trend analysis using this data wouldn't be accurate or helpful. Although this data source is not reliable at this point, the county has several other data options that are able to be used.

One of the data sources available is data outcomes related specifically to programs funded through JJCPA and YOBG. For programs that target populations with specific needs (Wraparound Interagency Network for Growth and Stability - WINGS and Juveniles That Have Offended Sexually - JTHOS) the amount of juveniles who complete these programs successfully and reenter the criminal justice system within three years is approximately 7%. The WINGS program has served to keep participants out of placement for extended periods of time. In many cases, the participant avoided placement altogether. We have seen significant decreases to out of home placements as a result of collaborative efforts. As the number of law enforcement referrals have dropped, so have the referrals to the other programs (Juvenile Detention Alternatives Program - JDAP, Parent Project, and Diversion). The percentage of participants who have successfully completed these programs has remained consistent even as the total number of participants has dropped.

In addition to data related to specific programs, Shasta County has developed a logic model for both the Juvenile Division as well as the Juvenile Rehabilitation Facility (JRF) to begin to get some trends among the entire population. Over the years, our juvenile population’s top criminogenic needs continue to be leisure/recreation, criminal associates and substance abuse. Youth have continued to participate in our juvenile work program and there has been an increase in successful completions over the last 3 years. For fiscal year 2016/17 the completion rate was 87.25%. GED and educational graduation continues to be a priority for our youth and for fiscal year 2016/17 the rate was 17.74% which is a 13.4% increase from 2014/15. Our youth have been successful in obtaining employment and for the last two years about 20% of our population have held a job which is an improvement from prior years. We have seen a steady decline in the number of probation violations and our recidivism rate hovers between 25-30%. Our department is able to serve our youth locally and camp commitments have decreased over the years from as many as 10 youth to 1 to none. Within our facility we have strived to reduce the number of use of force incidents and citations/special incidents. We have been successful in reducing our use of force incidents by 3.6% and our citations/special incidents by 5.1% over 3 years. These decreases are significant for the safety and security of our facility and the improved environment and treatment/programming services for our youth.
### Sierra (2 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Sierra

<table>
<thead>
<tr>
<th>1. Program, Placement, Service, Strategy, or System Enhancement</th>
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<tbody>
<tr>
<td>Name of program, placement, service, strategy or system enhancement:</td>
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<tr>
<td>Expenditure Category:</td>
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<tr>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ - $ 117,000 $ - $ 0

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds are an important part of our budget. These funds allow us to pay for a juvenile probation officer. Having a juvenile probation officer on staff allows our Department to quickly respond to juvenile matters when they arise.

It also allows our Department to be active in school truancy prevention programs. The funds from this grant pay for 100% salary and benefits for our juvenile probation officer, plus a small portion of the Chief Probation Officer’s salary.
Sierra: Data Trend Analysis

Analysis of Countywide Trend Data for: Sierra

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

As a small county, our Department is very involved with the youth of Sierra County. As a result of such close involvement, we are able to address juvenile incidents quickly and intervene as appropriate. Having a single DPO available for our juveniles allows continuity and close supervision.
Siskiyou (9 total pages): Programs and Expenditures

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Siskiyou

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ - $ 93,866 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Siskiyou Probation continues to contract with Heal Therapy, a private Community Based Organization (CBO) for up to 40 hours of weekly counseling services by licensed clinician(s). YOBG partially funds the salaries of two licensed therapists. A licensed drug and alcohol counselor is also utilized on a limited basis for individualized intensive substance abuse interventions. The youth served include those who are in or out of custody, youth transitioning into or out of placement, services for pre-wardship cases, and all levels of 602 wardship cases. Therapists provide crisis counseling/emergency interventions, individual intensive counseling, family counseling / reunification, drug and alcohol counseling, and counseling for youth presenting significant mental health needs. The clinician(s) also facilitated/co-facilitated cognitive behavioral / evidence based programs (EBP) with juvenile corrections officers and probation officers. The groups include "Thinking for Good", "Coping With Anger", and Escaping Your Prison" through the Moral Reconciliation Therapy (MRT) format. Change Company Interactive Journals are also utilized. The clinicians engage the youth in Equine Therapy (horses brought into the juvenile hall yard and to a horse ring at the probation office property). The clinicians also work with select informal cases that are assessed for elevated interventions in order to prevent the need for formal wardship.

The consistent presence and availability of Heal Therapists working with probation to address identified criminogenic needs of youth in and out of custody, has allowed multiple youth to avoid group home placement or DJJ commitments. Because services are available, youth stay local, build long term rapport with therapists, and can continue to work in counseling face to face with their families/relatives or non-relative guardians. Many youth and families report they like working with the horses and therapists report a significant increase in their ability to provide meaningful therapeutic interventions. Barriers to success continue to include transportation issues, scheduling conflicts, substance abuse, and parents who fail to prioritize counseling. Families that may have benefitted either failed to show for counseling or had work schedules that conflicted with available times for Equine Therapy and other counseling. Other barriers include lack of convenient classroom space for community based cognitive behavioral groups and lack of confidential office space for therapists.
## 2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: **CULINARY ARTS**

Expenditure Category: Vocational Training

<table>
<thead>
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</table>

**TOTAL:** $4,410

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Culinary Arts classes continue to be taught in juvenile hall primarily for those youth who are wards of the court and ordered to complete a custody program. YOBG funds paid for the certified culinary instructor, food, curriculum, tools, associated supplies, and ServSafe Education/Certificates. The courses include multi-course meal preparation, menu planning, study of multi-cultural foods, dessert creations, nutritional guidelines, and food safety. Two different curriculums are completed (ProStart 2 and Instructor Developed Lesson Plans) and pre and post examinations were given to the youth. The Office of Juvenile Justice and Delinquency Prevention (OJJDP) has published articles on culinary arts programs for At-Risk Youth demonstrating indicia of effectiveness. The youth learn to identify career and job opportunities in the culinary field and how to budget for and make their own meals at home. These benefits are viewed as a protective factors because employability and self sufficiency can help reduce recidivism.

Accomplishments include skills displayed in community settings. One youth attended his Independent Living Program (ILP) class in the community after completing Culinary Arts, and the theme for the class centered on cooking skills. The youth proceeded to amaze the ILP class and instructor with his culinary skills. We also have an annual “Cupcake Contest” where the youth design and create cupcakes from scratch with their own unique recipes and choose a decoration theme for presentation. The youth have created cupcakes that tasted good, looked good, and the contest are very close. The youth all felt proud of their creations and learned a valuable skill set that is truly useful in their lives.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Siskiyou**

### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tbody>
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</table>

Produce a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The majority of our Juvenile Corrections Officers assigned to juvenile hall attended two trainings: 1. UNDERSTANDING MENTAL HEALTH IN CORRECTIONS and 2. CRISIS INTERVENTION. These trainings enhanced their knowledge base regarding recognition of mental health issues and associated trauma youth may be suffering from. With the foundation of understanding mental health issues, staff also received crisis intervention training in order to effectively deal with youth in crisis. Staff have enhanced their ability to recognize that often youth are acting out due to trauma and staff can coordinate mental health interventions rather than simply suppress a behavior through consequences or placing a youth in their room. Clearly a best practice, and along with the advent of legislation designed to reduce isolation of youth in custody, awareness of mental health issues and timely mental health therapeutic intervention, has and continues to reduce escalation of aggressive behaviors in our juvenile hall and the incidence of placing youth in their rooms is significantly less than in years past.

For example, power struggles between staff and youth are rare and major incidents that may have been related to trauma that used to result in 24 to 72 hours of room confinement in years past, are now handled with the goal of counseling the youth continually and working to get them back into programming at the first safe opportunity under four hours. Most consequences for rule violations result in less than an hour of room rest. Incidents overall are down and staff have the mindset to return youth to programming as soon as safely possible, rather than some previously predetermined time. Even in the face of a major incident, we have had staff ready to work with youth within hours, rather than enforcing multiple days of room time after an incident. We had one veteran staff who was bitten by a youth, but was able to work with that youth the next day and help the youth get back on track quickly. The youth in question was held reasonably accountable, but learned to trust staff, and eventually had his wardship terminated successfully and his record is now sealed.
### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>ART LESSONS</th>
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<tr>
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</table>

**TOTAL:** $ - $ 1,618 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

A professional artist was contracted to come into juvenile hall and teach youth art skills. Food was purchased for the class. Youth displayed their art and clearly enjoyed the classes. Many youth who struggle in school and struggle to express themselves were able to engage with the instructor and produce amazing art work. Their enthusiasm and investment in their work allowed them to reduce the anxiety and stress that often comes with being in custody. This in turn gives the youth something to look forward to and have a sense of accomplishment. The process allows staff to engage youth and provide encouragement and support for youth efforts. It allows the department to achieve goals to provide meaningful programs for the youth that enhance their ability to express themselves in a positive and pro social manner.
## 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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<td>YOGB Funds</td>
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| Salaries & Benefits: | $                                |
| Services & Supplies: | $                                |
| Professional Services: | $ 10,000                        |
| Community Based Organizations: |                      |
| Fixed Assets/Equipment: | $                                |
| Administrative Overhead: | $                                |
| Other Expenditures (List Below): | $                                |

**TOTAL:** $ 10,000

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOGB funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOGB funds paid for.

Our Siskiyou County Health and Human Services Agency Behavioral Health Department provides a certified alcohol and drug counselor to conduct an ALCOHOL AND OTHER DRUG (AOD) counseling group for in custody youth once a week as well as an aftercare group in the community upon release or outside referral. The group allows the counselor to build rapport with youth in custody and allows youth to continue seeing the same counselor upon release into the community. The counselor attends a weekly treatment team meeting to keep probation staff informed on youth progress and investment in the classes.
6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: JUVENILE INTENSIVE AND PLACEMENT SUPERVISION

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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</table>

**TOTAL:** $60,507

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

1. Two vehicles were purchased with YOBG funds ($54,639) and cages ($2,590) installed for one juvenile unit Intensive Supervision Probation Officer and one juvenile unit Placement Officer, to provide safe transportation of 602 wards, in and out of custody, for arrests, court hearings, job search, home visits, relative and non-relative placement recruitment and home study efforts, transport of youth to and from placements, placement contacts, transport youth to community service, pro-social activities, transport to school, transport to program activities and classes such as MRT, Art class, transport youth to the YMCA and transport officers to training, meetings, school contacts, and supervision of youth on electronic monitoring. Officers travel to schools for Individualized Education Plan (IEP) meetings. 2. Armored vests for juvenile probation officers’ safety in the course of carrying out above listed duties. ($2,000) 3. Verizon smart cell phones to facilitate organization of above listed duties. ($1177). Services and supplies purchased to support juvenile unit operations include phones for offices, calendars and business cards. Vehicles are essential in the function of officers carrying out the various elements of case plans which reduce recidivism.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Siskiyou**

### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $71,416

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

*Two vehicles were purchased with JJCPA funds ($50,372) and cages ($2,483) installed for one juvenile unit. Senior Probation Officer (SrDPO) and one juvenile unit Informal Supervision Officer, to provide safe transportation of youth and to make youth contacts at school and home. Vehicles are essential in carrying out the case plans which reduce recidivism. The SrDPO provides backup for all juvenile unit officers for field arrests and field contacts, or to transport youth for services on all cases requiring attention. The SrDPO and Informal Supervision officer also attend court hearings, assist youth with job search, assist the placement officer with relative and non-relative placement recruitment and home study efforts, transport youth to community service, pro-social activities, transport to school, transport to program activities and classes such as MRT, Art class, transport youth to the YMCA. In addition officers may use the vehicles to attend training, Multi-Disciplinary Team (MDT) meetings, school contacts, and assist with supervision of youth on electronic monitoring. The Informal Supervision Officer supervises 654/654.2 WIC and other low-level cases and attends Student Attendance Review Board (SARB) meetings and may attempt to contact youth and families at home to address truancy issues. * Armored vests for juvenile probation officers’ safety in the course of carrying out above listed duties. ($2,768) * Verizon smart cell phones to facilitate organization of above listed duties. ($1,692). Services and supplies purchased to support juvenile unit operations include phones for offices, calendars and other office supplies. In addition a vehicle is also used for custody transports by Juvenile Hall staff to safely transport youth to court hearings, medical appointments, job search outings, to and from employment, to get supplies for Culinary and Art class food and materials and travel to and from trainings. * The probation department contracts with Behavioral Interventions (BI) [$1,332] for tracking probation youth and associated renting of electronic monitoring equipment ($7,439) to allow officers to release offenders from custody or avoid custody sanctions for youth. The department contracts with Redwood Toxicology Laboratory ($2,181) for urinalysis and saliva lab testing for the presence of prohibited drugs or alcohol and presumptive test panels ($727) to indicate if a youth is using illegal substances. The lab testing and presumptive tests are used across the full range of juvenile supervision.
### 8. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** TRAINING: Reducing Isolation/Leadership/Firearms/Stress

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<td>Transportation and travel</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

To support best practices in supervision of youth in custody and officer safety in custody and the filed, multiple probation officers (DPOs) and juvenile correctional officers (JCOs) attended related trainings ($1,589) with associated travel expenses ($2,681). JCOs attended a training called "Reducing Isolation Time of Disruptive Juveniles" with the goal of reducing power struggles, reducing hands on events, and returning in custody youth to activities that will assist them in custody and upon release in order to reduce recidivism and reduce the need for any isolation in a custody setting. A probation officer attended "Force and Weaponry" training to properly handle firearms, and several officers attended "Ultimate Leader" and "Bulletproof Mind" trainings to assist officers in maintaining good decision making skills under pressure to enhance the safety of the officer and youth. The goal for the trainings is to be able to navigate the stressful nature of probation and juvenile hall work in a responsible fashion, to stay safe while carrying out the mandates or probation work, and remain focused and show leadership regarding the utilization of best practices for best outcomes for the youth.
Year to year arrest data from 2015 to 2016 shows the following: A. Felony arrests are up from 13 to 15. B. Violent offense arrests are up from 3 to 6. C. Property offense arrests are down from 9 to 5. D. Drug offense arrests are up from 0 to 1. E. Sex offense arrests stayed the same at 1 and 1. F. Misdemeanor arrests stayed steady at 64 and 64. The 5 year trend from the rate in 2012 to 2016 is as follows: A. Felony cases are down from 37 to 15. B. Violent offense arrests are up from 5 to 6. C. Property arrests are down from 19 to 5. D. Drug offense arrests are down from 3 to 1. E. Sex offenses went up from 0 and 1. F. Misdemeanor offenses went down from 86 to 64. With small county rural populations, statistics can skew easily when the numbers are small. For example, from 2015 to 2016 violent offenses have increased by 50%, but is a rise in 3 cases from the year does not represent a trend. The 5 year trend shows a very slight increase, but it is not statistically relevant. Violent offenses, drug offenses and sex offenses have not shown any clear trends and the overall numbers remain low. The numbers that do show clear trends are clearly present in the felony offense, property offense and misdemeanor offense categories. Felony offenses have dropped significantly from 37 cases in 2012 to 15 in 2016. Property offenses have dropped from 19 to 5 and misdemeanors have shown a significant drop from 86 to 64. Siskiyou county appears to be similar to most counties in California in that the 5 year trend shows juvenile crime overall has been going down and thus supervision caseloads have dropped significantly. With slight year to year upticks from 2015 to 2016, the arrest rates may have reached a low mark and may move within a few percentages points up or down in the coming years. One positive trend is the average length of stay in custody from 2012 to 2016 which dropped from 40 days to 19 days. Our youth received over 1,600 hours of therapeutic programs in 2015 and over 1,300 hours in 2016. The combination of the use of evidenced based assessment tools (DRAI / PACT) to divert youth from custody, and if they have to be in custody, the services provided by our YOBG funded Heal Therapists, Behavioral Health substance abuse counselors and other partners working with our youth in custody and aftercare in the community appears to be a major factor in reducing the need for youth to serve long term custody commitments. One negative trend to pay attention to is the increase in arrests and supervision of youth who have Native American ancestry. In 2012 they made up 16% of the bookings which appeared to be the average from 2008 to 2012, and by 2016 the percentage was 24% of bookings. The department works closely with the local Karuk and Quartz Valley tribes and attempts to divert Native youth to specific Native programs whenever possible. The department notifies the identified Tribe(s) when mandated by ICWA statute and department policy states we are to encourage and invite the youth and parent/guardian to invite their Tribe even if ICWA statute does not require it. We have Tribe representatives working with the youth in juvenile hall and at their community based resource centers. Hopefully this will start to bring the trend down in the years to come.
**1. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $539,915 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding supported direct placement costs of high risk youth who required specific residential intervention. These placements provided an alternative placement for youth whose delinquent behaviors were escalating. These youths committed serious offenses and posed a continued threat to the community. Providing these services was geared to reduce the likelihood that the youth would be placed at the Division of Juvenile Facilities (DJF) in the future. Specialized intervention services included educational and vocational components (cognitive based programming) with the goals of reducing length of stay and helping the youth obtain the skills needed to ultimately transition successfully from the juvenile justice system.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG and JJCPA funding has been used to support the contract of a community based treatment provider (Aldea Childrens Services) that provided individual, group, and family counseling services for minors under probation supervision. This includes youth in the community and residing with parent(s) or guardian(s). The provider also served minors in custody as well as those reentering the community from the department's Juvenile Detention Facility and New Foundations Program. Minors and families received services in an effort to reduce recidivism. This entailed minors and families receiving counseling services one or two times per week based on individual need. The provider continued to work collaboratively with the probation officers to help coordinate any additional services the minor or family identified via the initial assessment. Services have been aimed at increasing positive behavior change within the entire family system and increasing the family's overall level of functioning by teaching new skills thereby reducing family conflict. Services have also been beneficial in reducing the number of incidents for minors while they are in Juvenile Detention. Continued effort is made to strengthen the family system, utilizing evidence based and informed practices including Trauma Informed Care and Dialectical Behavioral Therapy.

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Solano

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<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

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ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:  Solano

3. Program, Placement, Service, Strategy, or System Enhancement

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| TOTAL: | $319,984 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding in this category was used to provide critically needed mental health services to minors detained at the Juvenile Detention Facility. During this reporting period 527 unique minors received a menu of services including initial screening assessments, detailed evaluations, crisis interventions, medication evaluation and monitoring, referrals for 5150 evaluation, and general ongoing mental health support. A twenty-four-hour mobile crisis unit was utilized as a back-up resource. A clinician also provided individual and group sessions to address social needs. These services support the need to have a consistent continuum of care for minors in the juvenile justice system, including detention that is identified in the Solano County Comprehensive Multi-Agency Juvenile Justice Action Plan (CMJJJP). The goal of this service is to assure that there is a primary focus on the mental health issues that minors in detention experience. The benefits include the ability to substantially reduce the risk of self-harm that this experience can sometimes create for them. The mental health services will be afforded to minors detained at the Solano County Juvenile Detention Facility.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

All minors that come to the attention of the probation department and require supervision received a risk assessment. During this reporting period, Solano County utilized the Juvenile Assessments Interventions System (JAIS) assessment. This assessment identifies the criminogenic risk and individual needs of the minor to be provided in a disposition report to the Courts. The initial JAIS assessment was used to identify service needs and develop the case plan goals in effort to reduce recidivism. In addition, JAIS reassessments were completed to determine the youth’s response to supervision, guide additional services or close out supervision upon completion of Probation. Using the JAIS assessment tool provides the probation offers a road map to address the minor’s needs, in an effort to reduce recidivism. Minors are assessed upon entry into informal or formal probation and re-assessed every six months or when a significant change in circumstance occurs.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Electronic Monitoring Program (EMP) program has been used as a limit setting consequence and monitoring for minors who would have otherwise been detained in Juvenile Hall. Minors are allowed to receive services in the community while remaining in the home. Minors placed on EMP were monitored by group counselors assigned to field services. These minors are contacted by the group counselors two times a week in the home and at school. The funding supports services and supplies needed for minors placed on the EMP program. In turn, this saves Juvenile Hall bed days and reduces the need for overtime.

<table>
<thead>
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**TOTAL:** $10,892

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

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6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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| TOTAL: | $ | - | $43,786 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding in this category was used to provide substance abuse services to juveniles in accordance with their individualized treatment plan. This funding provides for a 1.0 FTE Licensed Therapist to provide evidence-based clinical intervention and support to minors with the goal of reducing symptoms, coping with life stressors and achieving long-term recovery.
7. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Staff Training/Professional Development

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<tr>
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**TOTAL:** $ 13,834 $ 13,541 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funding in this category was used to provide the department with tools to evaluate programs for effectiveness and quality assurance. Provider reviewed treatment programs and services and assessed whether the services provided are based upon evidence-based principles and practices. Provider utilized Evidenced Based Programming curriculum, based on the most prevalent client criminogenic needs. This expenditure supported enhanced training for probation staff in two (2) skill building techniques; Enhancing Skills for Offenders Assessment and Responsivity in New Goals (SOARING) and Effective Practices for Correctional Supervision (EPICS). These techniques and principals improve supervision skills, communication and overall intervention strategies with clients.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funding supported a contract to pay for the Restorative Justice (RJ) Program provided by the Solano County Bar Association. In addition, the purchase of Interactive Journals, bus passes for youth and gift card incentives for positive behavior and participation in groups was provided. Adding RJ principles educates the youth on the impact of their offense upon victims and assists in healing for the youth and the victim. YOBG funds are also used to support the purchase of gift card incentives that are provided to youth who demonstrate positive behaviors, completion of programs, positive progress in school and in the community. These are distributed based upon the departments Juvenile Incentives and Sanctions grid. Staff provide incentives as a result of positive behaviors to acknowledge and encourage future positive behaviors from youth on their caseloads. YOBG funds were also used to support incidental office expenses related to programs supported by YOBG funds.

<table>
<thead>
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<th>Expenditure Category</th>
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<th>YOBG Funds</th>
<th>All Other Funds</th>
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**TOTAL:** $3,649 $50,356 $
9. Program, Placement, Service, Strategy, or System Enhancement

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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBG funds paid for the salary and benefits of a Group Counselor mentor identified to support youth released from New Foundation, Challenge and other out of home placements. A mentor partnered with the assigned probation officer to help monitor and support the transition of the youth the first 60-90 days following release from the program. This helps the youth re-acclimate back into the community by providing a positive support system. The mentor assisted the assigned probation officer in the development of a transition plan for the youth, prior to entering the aftercare phase of the program. The focus is on positive integration back to their family, school and community. YOBG also paid for the salary and benefits of the identified supervisor. The supervisor monitored the trainings and support for continued quality assurance. Program review included groups such as Aggression Replacement Training, Thinking for a Change and substance abuse counseling. During this reporting period the supervisor began reviewing and redesigning the overall program components for youth in custody. The supervisor received training in data collection and relevance to Evidence Based Practices. The supervisor worked closely with a consultant to address program development, and strengthen staff abilities in programing while managing youth in custody. YOBG funding partially supported a (SSA) Senior Systems Analyst position as well. The SSA supports the division in collecting, and analyzing data for management and probation officers. This information allows the Department to make data driven decisions regarding allocations, resources and staffing. This position will also support the Department in meeting local and state reporting requirements.

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**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Solano

### Total:

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TOTAL: $308,278 $375,471
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Solano

### 10. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Day Reporting Center

**Expenditure Category:** Other Direct Service

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funding supported the Day Reporting Centers (DRC) costs and provided services to Moderate and High risk offenders. Based on individual needs, youth participating at the DRC received services such as cognitive behavioral programming, substance abuse and mental health group therapy/counseling, educational and vocational assistance, community services support, and Real Colors.
Solano: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Solano

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Juvenile arrests in Solano County spiked in 2006, but have decreased substantially in the last eight years. The California Department of Justice (DOJ) Open Justice data reports for 2016 show Solano County juveniles were arrested for 332 felony offenses, 805 misdemeanor offenses, and 52 status offenses. This is a total reduction of 82 arrests from the previous year. The most frequent felony offenses for which Solano County juveniles were arrested were for violent offenses (132) and property offenses (97). A smaller number of youth were arrested for drug offenses (14) and sex offenses (6). Of importance to note, however, the number of arrests for violent offenses was 31 less than the previous year.

As the number of arrests has decreased, the number of justice involved youth under probation supervision has dropped as well. In 2016, according to the DOJ Juvenile Court & Probation Statistical System (JCPSS) report, Solano County Wardship placements totaled 386. Alternative resolutions offered include informal probation (11), diversion (161), non-ward probation (16), and Deferred Entry of Judgment (23).

With the funding support of the Juvenile Justice Crime Prevention Act & Youthful Offender Block Grant (JJCPA-YOBG), Solano County has developed a continuum of care to address issues of at-risk youth. Services include prevention and early intervention programs, community based services and supervision, residential interventions, and secure care.

Solano County efforts have been made to enhance early intervention and prevention programs, a reflection seen in the data report as 161 youth were offered diversion. Programs were created with the intent to divert youth from the formal probation system by addressing treatment needs and by responding quickly to the reason for law enforcement contact. Through the Juvenile Community Accountability Program (JCAP), low level or first-time offenders are given the change for referral to the JCAP program rather than being formally processed through the court system. The program uses restorative justice techniques to help youth understand the harm their actions have had on the community or victim, and then gives an opportunity to make amends. Solano County has also worked to expand felony and misdemeanor diversion programs, and tailor them more in line with evidence based practices.

Although we've seen a reduced number of petition filings, for those that have the filing of a petition (413 new filings), supervision and treatment services are afforded. This includes mental health and substance abuse services, and faith based mentoring services, for example. As a result of the JJCPA revenue, those at-risk youth warranting a higher level of intervention are referred to the Day Reporting Centers. Services include mentoring, counseling, cognitive behavioral intervention, tutoring, job and life skills, and reentry coordination.

In 2016, a very small number (25) of youth needed elevated care to a residential foster care or group home setting. As part of AB403, the continuum of care reforms, probation is working to reduce the time youth spend in group home placements and encourage the use of Resource Families who are approved to provide care for and meet the addressed needs of youth needing placement in a home-based setting. During this reporting period, 81 youth were court ordered to a secure county facility. However, this number includes those offered electronic monitoring community supervision in lieu of custody. Also included are those youth ordered to the Juvenile Detention Facility, New Foundations Program and Challenge Academy. Secure facility placement programs offer rehabilitative services in an alternative and less restrictive environment than that of the Department of Juvenile Justice. As reflected in the data report, providing a continuum of services aids in having a limited number of placements at the Department of Juvenile Justice (DJJ), a continuous goal. In 2016, only 5 youth were placed in the DJJ by Solano County. With the revenue support of JJCPA-YOBG, Solano County Probation is able to afford a variety of prevention, treatment and rehabilitative services, offering a milieu of programs and placements in an effort to reduce recidivism and promote greater success in our youth and families.
**Sonoma (13 total pages): Programs and Expenditures**

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sonoma

#### 1. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $ 600,246 $ 8,749

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program funded salaries and benefits for four Probation Officers assigned to high school campuses across the County. Officers are assigned geographically to schools where they supervise youth on Probation, and assist the schools by providing prevention and intervention support to youth who are having behavioral problems. Officers use cognitive behavioral journals and brief intervention techniques to work with youth under their supervision. Youth served by this program are typically low to moderate risk.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sonoma

#### 2. Program, Placement, Service, Strategy, or System Enhancement

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**TOTAL:** $80,123 $587 $80,123 $587

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds were used for contracted Functional Family Therapy services to Probation families. The program involves phases and techniques designed to engage and motivate youth and families to change their communication, interaction and problem solving skills. The Functional Family Therapy model is based on the assertion that the family or living unit of the youth is the best context within which to both understand the nature of youths problems and to search for long-term solutions. Interventions seek to strengthen the ability of families to resolve the problems they face through reducing risk factors and increasing positive factors. The Functional Family Therapy model has been shown to reduce recidivism and risk factors for juveniles in the justice system. Locally available data have shown increases in family functioning and supervision of the youth.
3. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds were used to provide restorative justice services in multiple formats through contracts with two CBO providers. Depending on the case, youth may participate in family group conferencing, restorative mediation, restorative dialog groups or accountability circles. While the format varies, the focus is on accepting responsibility for offending and repairing harm. These services are delivered by Restorative Resources and Recourse Mediation in the community and in Juvenile Hall.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This program includes violence prevention and intervention services. Probation contracts with five different providers for delivery of Aggression Replacement Training, Healthy Relationships, My Strength, Diversity workshops and individual trauma counseling. Groups are designed to prevent violence through education and skill practice while individual counseling is intended to provide supports to youth who have a history of family violence. Youth are able to access individual counseling via two different service providers. One of the providers specializes in sexual abuse counseling and the other provider offers trauma-focused cognitive behavioral therapy counseling, with the ability to also provide resource assistance (assistance to families in securing tangible resources) or parent education on an as needed basis. These services are delivered in the community, at Probation Camp and in Juvenile Hall.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sonoma

#### 5. Program, Placement, Service, Strategy, or System Enhancement

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funding was used to pay salaries and benefits for three officers working with gang-involved youth. These officers partner with law enforcement and monitor moderate-high to high risk to reoffend gang members in the community. These youth are frequently referred to Aggression Replacement Training and other treatment programs that address criminogenic needs and risk factors. The goal is to educate youth about gang culture and risks, alternative choices and behaviors, resources to support healthier choices, tools to develop a positive meaningful life and an overall increased awareness of self and others in order to become positive contributing members of the community.
<table>
<thead>
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<th>Expenditure Category</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBOG funds were used to pay the salary and benefits for 4 FTE Juvenile Correctional Counselors (JCC-II) who staff the maximum security unit in Juvenile Hall. The full staff compliment of the Maximum Security Unit program is 7.0 full-time equivalents. Many of these youth have ongoing behavioral and delinquency problems and, in the past, may have been sent to DJJ after failing local options. The Juvenile Correctional Counselors provide custody, programming, coordination and oversight of services to ensure the needs of participant youth are met.
### 7. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: **Day or Evening Treatment Program**

Expenditure Category: Day or Evening Treatment Program

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**TOTAL:** $ - $ 413,635 $ - $  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program funds paid for a contract for services with the community-based organization. The Vista Academy is Sonoma County’s juvenile evening reporting center (ERC). The Center for Social and Environmental Stewardship delivers the ERC program to juveniles who are assessed to be moderate to high risk to re-offend. Clients are transported to the ERC after school hours and are provided intensive programming and activities designed to structure 40-70% of a youth’s free time. The ERC is organized around a Positive Youth Justice (PYJ) Framework. In addition to behavior change programs, they received counseling, tutoring, and other structured activities. Transportation and meals are provided to program participants. Depending on the participant’s progression through the case plan, the term of a successful participant is four to six months.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Program funds paid for contracts for services with three community-based organizations that provide coverage for the main population centers of Sonoma County. The Girls Circle program was delivered by Petaluma People Services Center, Child Parent Institute, and Verity. The program utilizes a female-responsive, Motivational Interviewing approach to treatment services involving relationship building, ritual, and directed techniques to elicit self-change. Girls Circles were offered to Diversion and Community Supervision youth under this program. Weekly two-hour groups were conducted in eight-week cycles.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sonoma

#### 8. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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</thead>
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<table>
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**TOTAL:** $ - $ 15,840 $ - 

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
Program funds paid for a contract for services with two community-based organizations. This program serves youth under probation supervision and their parents. Teen Triple P (Positive Parenting Program) provides parents with a broad focused parenting support intervention on a one-to-one basis for parents of teenagers. After thorough family assessment, parents set their own goals, learn ways to encourage positive behavior for teens, and teach their teens new skills such as problem solving, conflict resolution and self-regulation. Parents also learn ways to use appropriate consequences for misbehaviors (e.g. breaking family rules, taking inappropriate risks, emotional outbursts). Regular Triple P is also available to juvenile probationers with small children under these contracts.
**10. Program, Placement, Service, Strategy, or System Enhancement**

Name of program, placement, service, strategy or system enhancement: Special Education Services

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**TOTAL:** $- $13,250 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Program funds paid for a partial contract in support of a Sonoma County Office of Education Liaison. Other support for the contract was funded by the Sonoma County Office of Education. Sonoma County’s Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths’ progress in completing educational goals and accessing appropriate support services. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the juvenile justice system. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, community-based organizations, parents, guardians, families of students, and advocates.
**ACCOUNTING OF JJCPA-YOOG EXPENDITURES for: Sonoma**

### 11. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $ - $33,050 $58,715

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOOG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOOG funds paid for.

These funds partially paid for the cost of a contract with the main sex offender treatment provider working with Probation. The contract was also partially funded from the County General Fund. Additionally, there was a need to cover services for a youth being supervised through interstate compact in Oregon. For that purpose, the services of Brad Dehler, LCSW were engaged and paid for. Sonoma County's Juvenile Sex Offender Treatment Program utilizes the Collaborative Model for the supervision and treatment of juvenile sexual offenders. The model incorporates assessment, monitoring, supervision, intervention and treatment into a comprehensive program that is designed to reduce recidivism in the sex offender population. The Juvenile Sexual Offense Recidivism Risk Assessment Tool-II (JSORRAT-II) is utilized as the required risk assessment tool for juveniles determined appropriate for the program. Results of this assessment are used to inform a range of decisions, including placement, programming, supervision, and other resource allocation decisions. Community treatment involves group counseling, family therapy, and individual treatment.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Funds paid for a 1.0 analyst who is responsible for supporting the Department's capacity to develop and administer programs, conduct statistical analysis, and monitor data for the Juvenile Division. However there was a vacancy in this position for approximately half the year. The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence-based practices, including the integration of case management and evidence-based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs. YOBG funds are utilized to support administrative functions to implement, oversee, and evaluate evidence-based programming in Sonoma County. The analyst supports Department capacity to develop and administer programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division.
Sonoma: Data Trend Analysis

**ANALYSIS OF COUNTYWIDE TREND DATA for: Sonoma**

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

The following analysis should be viewed with in the context of the following two limitations. One is that Probation cannot guarantee the accuracy of the data. These reports categorize data differently than any report Probation currently has and reconciling the data in order to assess accuracy would require the development of new reports. The Sonoma County Information Services Department does not currently have the capacity to do this work. That said, the method of sending data to JCPSS has been consistent over the years, and so trends observed are likely measuring something real. The second limitation is that we cannot assign causality to any one factor for trends that appear in the data. They are, of course, the result of many factors including state and national trends. With those caveats, we present the following analysis.

Since 2006, there has been a significant decline in juvenile crime and this is evident in the Sonoma County data. Declines in arrests, petitions filed and youth placed on some type of court probation (informal, ward, non-ward or DEOJ) have declined by 69%, 72% and 72% respectively.

There has also been a dramatic decrease in the percentage of subsequent petitions. In 2006 33% of all petitions were subsequent (rather than new petitions) and in 2016, only 6% were subsequent petitions. These trends may indicate that YOBG and JJCPA funded programs are having a positive impact on Sonoma County youth. Like other Probation Departments around the state, Sonoma County Probation has tried, wherever possible to implement evidence based programs and strategies. This extends, of course to the programs funded by YOBG and JJCPA. One could conclude that these programs are one of many factors leading to a reduction in juvenile crime in the county. Further, based on the lower percentage of subsequent petitions, one might assume that these programs have had some role in reducing recidivism for youth who enter the juvenile justice system. These trends, as well as statewide trends in juvenile crime seem to point to the overall success of juvenile justice realignment.
The High Risk Offender Program expands intensive, community based supervision of high-risk juvenile court wards and the enforcement, or clearance, of juvenile court warrants. The objective is to reduce juvenile crime and gang involvement in the target population and increase offender accountability by actively enforcing outstanding juvenile court warrants. The program also strengthens existing law enforcement and probation partnerships by increasing the number of police/probation teams available to focus on this high-risk population. The program provides more coverage for high crime areas in the county, particularly in the West and South Modesto areas, where both the Sheriff and Modesto Police Department have jurisdiction.

This program has demonstrated effectiveness in reducing delinquency and addressing juvenile crime as it has shown a decrease in the number of adjudicated offenses including, drug related and violent offenses. There were also fewer violations of probation than in previous years. Cognitive Behavioral Therapy (CBT) was also provided to youth under probation supervision.
Home Supervision, an intervention and incapacitation program, is designed to provide protection to the community and offender accountability while allowing offenders to remain in their homes in lieu of incarceration. The program consists of Electronic Monitoring and House Arrest of wards and alleged wards pending adjudication and/or disposition hearings in Juvenile Court. By restricting appropriately selected minors to their homes rather than detaining them in Juvenile Hall, secure detention beds can be reserved for those youth posing the greatest danger to the community and taxpayer costs for juvenile facility placements can be avoided. The minors are supervised through frequent face-to-face visits by program staff who verify school attendance and participation in structured, community based counseling programs and compliance with imposed restrictions.

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Stanislaus**

<table>
<thead>
<tr>
<th>2. Program, Placement, Service, Strategy, or System Enhancement</th>
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<td><strong>TOTAL:</strong></td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Home Supervision, an intervention and incapacitation program, is designed to provide protection to the community and offender accountability while allowing offenders to remain in their homes in lieu of incarceration. The program consists of Electronic Monitoring and House Arrest of wards and alleged wards pending adjudication and/or disposition hearings in Juvenile Court. By restricting appropriately selected minors to their homes rather than detaining them in Juvenile Hall, secure detention beds can be reserved for those youth posing the greatest danger to the community and taxpayer costs for juvenile facility placements can be avoided. The minors are supervised through frequent face-to-face visits by program staff who verify school attendance and participation in structured, community based counseling programs and compliance with imposed restrictions.
### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
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<td>Administrative Overhead</td>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Probation Department and Juvenile Justice Behavioral Health (JJBH) have a long standing history of partnering to provide services to youth in the criminal justice system. JJBH staff are currently co-located with the Probation Department. The Behavioral Health Screening Process is utilized to make the initial referral for assessment. Upon completion of the assessment process, the Juvenile Drug Court team, to include two Behavioral Health Specialists/Certified Substance abuse counselors, one Mental Health Clinician and a Deputy Probation Officer meet to share information and determine appropriateness for the program. Once accepted into the program, staff from both agencies interact on a daily basis, exchanging information as necessary. Juvenile probationers will receive intensive drug and alcohol treatment services and random drug testing based on the Juvenile Drug Court model. JDC provides both individual and group mental health and substance abuse counseling for juveniles diagnosed with co-occurring disorders. Moral Recognition Therapy (MRT), an evidence-based program, is integrated in group treatment along with substance abuse education and recovery concepts. Information regarding the youth’s progress is shared with the Juvenile Court Judge during review hearings or as the need arises to address relapse issues.

Juvenile Drug Courts provide for more intensive supervision over juvenile offenders and it has been demonstrated that increased monitoring of participants, random drug screening and the treatment and rehabilitation requirements of juvenile drug court programs promote a greater likelihood of success in reducing drug use and delinquent activity than can be achieved through most existing juvenile court processes. Stanislaus County’s existing Juvenile Drug Court has demonstrated significant positive outcomes proving its effectiveness since its inception in 1998.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Treating justice involved girls and boys in a generic manner do not appropriately meet girls’ needs. Girls tend to have elevated rates of trauma, which can lead to serious mental health conditions. The reasons for girls’ system involvement are complex and often rooted in challenging family dynamics. Without gender-responsive assessments, programs, and services, an opportunity to address the issues that lead to girls’ justice involvement is missed.

The Stanislaus County Probation Department’s Gender Responsive Alternatives to Detention (GRAD) program includes a specialized caseload, gender-responsive training and assessment tool and enhanced services for the under-served population of justice involved girls. The probation department utilizes the gender-responsive Juvenile Assessment and Intervention System (JAIS) tool. The JAIS is an evidence-based tool that generates an assessment in order to identify a supervision strategy and create an intervention plan. Upon the completion of the assessment process, the GRAD team, to include the DPO I/II and Center for Human Services case manager, meet to share information and determine appropriateness for the program for the under-served population of justice involved girls. Once accepted into the program, staff from both agencies interact on a daily basis, conducting weekly case reviews, attending court appearances and exchanging information as necessary.

The GRAD program employs numerous alternative interventions in the event of a violation of probation. Among the alternatives to the traditional approach are: referral to appropriate treatment services (i.e. substance abuse, mental health); community service; Hutton House (a shelter and respite for youth); and other non-custody options like electronic monitoring and home commitment. Female probationers receive various services such as an evidence-based Alcohol and Other Drug (AOD) treatment program, Steps to Freedom. Moral Reconation Therapy (MRT) is the premier cognitive-behavior program for substance abuse treatment which combines education, group and individual counseling, and structured exercises designed to foster moral development in treatment-resistant probationers. GRAD probationers may also be referred to Aggression Replacement Training (ART). ART is a cognitive behavioral intervention program to help children and adolescents improve social skill competence and moral reasoning, better manage anger, and reduce aggressive behavior.
In an ongoing effort to promote public safety by preventing lower risk minors from escalating into delinquency, from being sent to out-of-home placement or from otherwise being detained, Stanislaus County uses the Juvenile Assessment and Intervention System (JAIS), an evidence based risk assessment tool, to develop case plans for minors supervised on probation. This program identifies minors who may be in need of a higher level of supervision and also provides a targeted intervention for those minors who are low to medium risk. The JAIS supervision strategies determine the level of intervention. The JAIS also identifies strategies that emphasize public safety, rehabilitation and accountability and focuses efforts on criminogenic needs. Juvenile Supervision Officers use this evidence based and gender responsive assessment tool in developing a plan to provide treatment options aligned with the assessed needs of minors before they are re-committed to juvenile hall, sent to placement or sentenced to the Department of Juvenile Justice. The JAIS complements the professional judgement of the supervising officer and emphasizes the reduction in recidivism through the use of evidence based supervision strategies.

One (1) Deputy Probation Officer III and one (1) Deputy Probation Officer I/II were funded. Funds were also utilized for the JAIS subscription.

The Juvenile Field Services Division is being re-organized and caseloads are being re-distributed by JAIS supervision strategies that addresses both the criminogenic needs and risks of the youth, rather than by region or risk factors alone. Case plan development and concurrent planning are generated using the JAIS assessment results and are incorporated into our integrated planning tool provided by Assessments.com.
### 6. Program, Placement, Service, Strategy, or System Enhancement

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<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement</th>
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**TOTAL:** $1,518,006

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Stanislaus County Juvenile Commitment Facility (JCF) is a treatment facility comprised of three living units; a 30-bed living unit and two 15-bed living units. The facility is separated from, but directly adjacent to the existing Juvenile Hall and Juvenile Justice Center. The Juvenile Commitment Facility provided residential programming for post-adjudicated wards, thereby preserving secure beds at the Juvenile Hall for pre-adjudicated juvenile offenders. The facility was designed to house longer term Juvenile Court commitments and provide academic and vocational education programs, mental health and substance abuse services, Culinary and Trade learning programs and other programs which promote a sense of self-discipline and responsibility to guide them toward a more productive and pro-social lifestyle.

A number of Probation Corrections Officers have been trained in the evidence-based Aggression Replacement Training (ART). Additionally, the department has one train-the-trainer staff. Several of the officers worked in the Juvenile Commitment Facility facilitate ART groups. Additionally, evidence-based drug and alcohol counseling, including Moral Reconation Therapy (MRT), was offered within the new facility by Juvenile Justice Mental Health staff funded by YOBG.

Funding went to salary and benefit costs for one (1) Facility Manager, four (4) Supervising Probation Correction Officers, two (2) Probation Correction Officer III, four (4) Probation Correction Officer I/II, one (1) Legal Clerk III, one (1) Juvenile Justice Mental Health Clinician I/II and one (1) Behavioral Health Specialist I/II to operate the facility and provide supervision services to minors detained in the Commitment Facility.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The Crime Analyst (Program Evaluation Researcher) planned and conducted program evaluation research to determine if department programs were achieving intended outcomes and researched best practices for future programming. Work included designing research methods and statistical analysis to assess program needs, theory, processes, efficiency, outcomes, and impacts. This individual measured and interpreted empirical data, drew evidence-based conclusions, and made informed recommendations aimed at maintaining or improving program design and/or administration. In addition, this individual was responsible for preparing and disseminating research proposals and reports, grant compliance reports, and other related memoranda as necessary. They collaborated with and presented findings/recommendations to a variety of program stakeholders both internal and external to the department to help achieve organizational goals related to program outcomes.

Funds used to pay for salary and benefit costs for a Crime Analyst. Additionally, funds used to pay the annual license fee for IBM Statistical Package for Social Services (SPSS) software and training.

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Stanislaus

#### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL: $** $80,741 **$**

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.
The Juvenile Hall provides temporary and extended detention for those minors awaiting detention, jurisdictional or dispositional hearings. Programming for both pre- and post-adjudicated wards was also provided. The facility provided academic and vocational education programs, mental health and substance abuse services and other programs which promote a sense of self-discipline and responsibility. The Juvenile Hall housed minors including those non-707b youth that would have previously been committed to DJJ or some youth who had violated a placement order were returned to benefit from services at the Juvenile Hall.

Consistent with Prison Rape Elimination Act (PREA) standards, YOBG funds paid for salary and benefit costs for additional staff positions to staff the facility while providing supervision services to minors detained in the Juvenile Hall. Equipment, training, and travel costs for each new staff as well as Cognitive Behavioral Therapy (CBT) workbook materials and incentives were included. (Statement in consolidated 17-18 plan). As part of the Culinary Trade Program, a future staff/cook will be paid for out of these funds to work directly with the youth in the development of meal plans, kitchen safety, meal preparation, and overall on-site culinary training for youth.

A number of Probation Corrections Officers have been trained in the evidence-based Aggression Replacement Training (ART) and Cognitive Behavioral Therapy (CBT). With the additional officers trained in ART/CBT, not only will the PREA mandate be consistent with standards, but they will also provide the needed supervision and evidence-based programming through leading ART/CBT groups.

Funds paid for salary and benefit costs for six (6) additional Probation Correction Officer II positions to staff the facility while providing supervision services to minors detained in the Juvenile Hall. One (1) Supervising Probation Correction Officer was added to oversee the additional staff. Equipment costs for each new staff as well as Cognitive Behavioral Therapy (CBT) training, materials and incentives which are included under Supplies & Services.
In February 2017, a multi-year evaluation for the Stanislaus County Probation Department’s juvenile crime data for recidivism was conducted by the Department's Crime Analyst (position paid for our of YOBG funds). Years 2011 to 2015 were evaluated to improve our programming and supervision effectiveness, especially related to those JJCPA and YOBG funded positions/programs. The hope was that by comparing the data year by year we could evaluate the factors needed to help our juveniles by working toward reducing recidivism rates and better determine where other resources are needed. Since this is the first year of our "trend analysis" we will try to highlight some areas then do some on-going comparisons for subsequent years to evaluate trends.

Analysis of recidivism data of the five-year period from 2011 to 2015 showed an 8% decline in 2012 and a 4% decline in 2014, with a slight increase up 6% in 2015. The decline in 2012 may be due to the development of the Juvenile Assessment and Intervention System (JAIS) tool designed to evaluate the needs of minors in the juvenile system (YOBG funded). As a result of the introduction of the JAIS, the Juvenile Division is now re-organized and caseloads are divided up by JAIS supervision strategies. Officers are using targeted supervision strategies (criminogenic needs and risks) for their youth, instead of just supervising by region or risk level alone. Another possibility for the decrease is our Gender Responsive Alternatives to Detention (GRAD) grant (JJCPA funded) that target the female probation population and offers alternatives to incarceration for technical violations. Probation has worked efficiently and effectively in reducing juvenile recidivism rates in Stanislaus County. Providing gender specific programs such as GRAD and also introducing CBT and ART in the institution and field supervision, has influenced the decrease in those re-offending minors. Data shows female wardship has decreased by 6% since 2012. A recent CBT session had a total of 5 graduates in which none of the graduates have reoffended.

The total number of juvenile wards under supervision has significantly declined over a five-year period going from a high of 315 youth in 2012 to a low of 186 in 2015. In 2016, we had an average of 150 youth. While recidivism rates in 2015 did slightly increase despite the lower overall numbers in offenders, the reason for the increase may be attributed to many factors. One such explanation could be the increase in attrition of juveniles who have completed wardship leaving those that are climatized and more likely to commit an offense while still on probation. Still another plausible reason may be attributed to Proposition 47 and the idea that juveniles will commit more crimes knowing the penalty of such crimes will be little to non-existent. We will continue to track our recidivism and factors that account for the changes and report these numbers back out in subsequent JJCPA/YOBG reports. For purposes of examining the recidivism rates for juvenile wards under the supervision of the Stanislaus County Probation Department from 2011 to 2015, data includes those juveniles whose wardship was terminated in less than one year, juveniles who have completed Deferred Entry of Judgement (DEJ), and juveniles who have relocated out of county before wardship was terminated. Analysis targets included collected data using the probation department’s ICJIS program and The Superior Court of California, County of Stanislaus Case index. 2016 numbers are being evaluated and will be reported out next year as well as 2017 combined JJCPA/YOBG numbers.

Related to JJCPA funding, the Juvenile High-Risk Offender Unit and Home Supervision programs continue to supervise and monitor youth in the community using intensive supervision techniques and regular home visitations. The increased accountability continues to offer the Department the needed services to positively impact those high risk populations. Related to the Juvenile Commitment Facility, Culinary Arts Training Program, youth that have graduated high school and have a commitment of three months or longer can earn their Serve Safe and Food Handlers Card to be cleared to handle food to participate in the Culinary Arts Program. The program teaches responsibility and discipline in a kitchen environment. Youth have the opportunity to work alongside professional kitchen staff and learn the basics of preparing food in a specialized setting. Additional camp programs include in-custody CBT and ART.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sutter

1. Program, Placement, Service, Strategy, or System Enhancement
Name of program, placement, service, strategy or system enhancement: INTENSIVE SUPERVISION

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**TOTAL:** $ 112,409 $ 251,588 $ 367,374

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Probation officers are assigned offenders who attend local schools, including: Yuba City High School, River Valley High School, Gray Avenue Middle School, and Feather River Academy, and also provide services to identified at-risk youth. One additional probation officer focuses on high risk youth who receive services from other agencies, particularly those with mental health concerns, but may not be attending school. Because of the reduced caseload size, intensive supervision, guidance and oversight is provided by these officers. Many youths receiving intensive services have experienced school failure, are gang offenders, or are at risk of gang involvement. Officers may facilitate groups or coordinate athletic and extracurricular activities for both offenders and at-risk students. Officers also provide truancy services. Officers regularly collaborate with community agencies to provide support for youth and families. All youth receive assessments and collaborative case plans, using SMART (Specific, Measurable, Attainable, Realistic, Timely) interventions.

Portions of salary and benefits for five Deputy Probation Officers, with a small amount set aside to assist with needs of youth and to pay for any added services over the year. Without YOBG funds, caseload ratios would not be possible at the level to deliver evidence-based practices. Title IV-E, Yuba City Unified School District, and Juvenile Probation Funding (JPF) revenue is used to offset the remaining portions of the officers’ salaries/benefits. The officer also uses The Change Companies curriculum with probation and at-risk youth.

Further, this year, two vehicles were purchased for staff to utilize in their daily duties travelling from school to the office, as well as transporting minors and students to school, county agencies, and community services, including transporting parents to the Parent Project program.

Reduced caseloads for officers on and off campus allow the officers to concentrate their efforts and to provide additional support services to students, which would not be possible when caseloads are less targeted or specialized.

The Principles of Effective Intervention are used in assessing, case planning, and case management of offenders. EBP curriculums, including The Change Companies journaling series are utilized. A sanctions/incentives response matrix is also utilized to respond to technical violations of probation.
**2. Program, Placement, Service, Strategy, or System Enhancement**

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| TOTAL: | $ | - | 5,972 | $ | - |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Officers facilitated two Parent Project sessions of 10 to 16 weeks per year for up to 30 parents. Facilitators provided activity-based instruction and step-by-step plans to help parents learn how to manage "strong willed" adolescent behavior problems at home. Parents also attended support groups where they received emotional and practical support from facilitators and other parents and practiced implementing newly acquired skills and techniques (e.g., addressing problem behaviors, managing conflict, building positive self-concepts in their children).

YOGB funds were used to pay for Parent Project workbooks, group materials, refreshments and incentives for parents.

This program provides a hands-on opportunity for officers to work with parents of probationers and at-risk youth to provide the tools necessary to resolve at risk behavior within the home.

The program is best practice, but not yet evidence-based. Research is on-going, but not yet published. However, officers will divide the parents in groups for the program based on their child's risk to re-offend. As there are no breaks during the sessions, parents in separate groups do not have the opportunity to co-mingle.

In FY16-17, there were 89 referrals to the English class, of those 20 parents chose to participate in the Fall English program. There were 28 referrals to the Spanish class, of those 12 parents chose to participate in the Spring Spanish program.
3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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**TOTAL:** $6,530

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Sutter County Probation utilizes the Positive Achievement Change Tool (PACT): A web based risk assessment tool which has been used by the Probation Department since 2008. The PACT is utilized to determine a youth's risk to reoffend, as well as determine the Criminogenic Needs, and risk and protective factors. Probation officers utilize the information to determine level of supervision, as well as in determining treatment needs/goals and case planning. Every youth referred to Probation by law enforcement is assessed with the PACT pre-screen to determine risk to reoffend. If a youth is referred to Court and/or will be under some type of supervision, a PACT full-screen will be completed to guide the focus of case-planning with the youth and their family.

The tool also provides the Detention Risk Assessment Instrument, to aid in determining whether a youth needs to remain in detention while pending charges.

YOBG funds assist in funding the licensing for use of the assessment tool.

Youth under supervision are reassessed at minimum every six months, but generally more often due to changes in their circumstances.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sutter

### 4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
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**TOTAL:** $127,100 $ - $1,484

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The program, Cognitive Behavioral Therapy for Substance Abusing Adolescents, is 12 to 16 weeks in length, with the CBT Facilitator and the juvenile meeting weekly for 45 minutes to 1 hour on an individual basis. As noted above, three sessions can be family sessions, if the juvenile agrees to said sessions. There are three Core Modules and 11 Skills Modules. Each session consists of a Check In/Review of Skills and At-Home Practice; Teaching Skills; and Practice, Practice, Practice. The program utilizes Motivational Interviewing for engagement and change processes, role-playing, and modeling. The program also incorporates chemical testing to hold juveniles accountable throughout the program. Sutter County Probation utilizes one Intervention Counselor and one Probation Officer to provide CBT services.

The 15 sessions cover the following modules:

1. Motivation/Engagement
2. Functional Analysis
3. Coping with Cravings
4. Communication Skills
5. Anger Awareness/Anger Management
6. Negative Affect Regulation
7. Problem Solving
8. Substance Refusal Skills
9. Social Support
10. Job-Seeking/Education
11. Coping with a Slip
12. Seemingly Irrelevant Decisions
13. HIV Risk Prevention
14. Termination
15. 1, 2, 3 Family Sessions

JJCPA supports the staffing of the two facilitators and funds supplies for the program and incentives for contingency management.

There were 69 referrals to the program in FY 16-17. 22 youth completed the CBT program in FY16-17 and 9 youth began the program in FY16-17 and are still actively involved in the program.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sutter

#### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**Functional Family Therapy (FFT)** is a short term, EBP proven program, which has been utilized successfully with a wide range of juveniles and their families. The program targets juveniles, ages 11-18, at risk for or showing signs of delinquency, violence, substance abuse, Conduct Disorder, Oppositional Defiant Disorder, or Disruptive Disorder. FFT is outcome driven and can be used for both prevention and intervention. The basic components of the program are outlined as follows from information provided from the website for the Center for the Study and Prevention of Violence through the University of Colorado: FFT effectiveness derives from emphasizing factors which enhance protective factors and reduce risk, including the risk of treatment termination. In order to accomplish these changes in the most effective manner, FFT is a phasic program with steps which build upon each other. These phases consist of: Engagement, designed to emphasize within juveniles and family factors that protect juveniles and families from early program dropout; Motivation, designed to change maladaptive emotional reactions and beliefs, and increase alliance, trust, hope, and motivation for lasting change; Assessment, designed to clarify individual, family system, and larger system relationships, especially the interpersonal functions of behavior and how they relate to change techniques; Behavior Change, which consists of communication training, specific tasks and technical aids, basic parenting skills, contracting and response-cost techniques; and Generalization, during which family case management is guided by individualized family functional needs, their interface with environmental constraints and resources, and the alliance with the FFT therapist.

Sutter County originally implemented the FFT program in 2003. The program has been ongoing since that time. The program is offered to probation-involved youth and families and any other families in the community that would benefit and meet the qualifiers. The program is offered to all at no cost.

Sutter County maintains a Functional Family Therapy Team which includes one Deputy Probation Officer, ½ of a FIT/CSOC Therapist, and a MSYGC Therapist who directly supervises the program. The team is supervised by a Clinical Supervisor within the Behavioral Health System. The program is monitored for fidelity by the Clinical Supervisor, as well as the facilitator attends a yearly FFT Symposium to stay well-informed of changes/updates, etc. to the program. JJCPA assists in funding the Probation Officer, any supplies necessary for the program, and training the PO may need to support the program.

Referral numbers were low for FY16-17, as the FFT Facilitator was on leave for a significant portion of the year, and a new facilitator was only recently trained.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Sutter

### 6. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<th>Name of program, placement, service, strategy or system enhancement:</th>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

This multi-tiered program incorporates a graduated scale of supervision and family based service interventions to Wards and their families. The juveniles are initially committed to the Maxine Singer Youth Guidance Center (MSYGC) for up to one year, as depending upon their progress in the program, the juvenile has the potential to complete the program sooner than a year. The Wards dispositioned to MSYGC have typically failed to engage in probation services out of custody and benefit from a structured environment with supportive services and clear incentivized guidelines. The MSYGC program consists of four phases, the juvenile obtaining more incentives as they work through the phases. Acceptance into the MSYGC program begins with a multi-disciplinary assessment to determine the needs of the juvenile and his/her family, and to determine the appropriateness for entrance into the program. Phase four of the program includes a home furlough period with the juvenile returning to the program during the day. The Stepping Stones Aftercare Program is implemented during Phase II of the MSYGC program to create a solid re-entry plan between the juvenile, their family, and the community. Intensive supervision and support of the juvenile and his/her family continues from the date of commitment to and including six months after release from the MSYGC program. The caseload is maintained by one Deputy Probation Officer, funded by JJCPA and JPF, who supervises no more than 15 juveniles at a time. Services for these juveniles are family-centered and include detention based as well as intensive community based treatment, supervision, drug treatment, education, recreation, life skills building and other capacity building activities. The Stepping Stones Aftercare program benefits from the team approach of MSYGC staff, the Aftercare officer, and by families and the juvenile joining together to develop a case plan collaboratively. This approach is an expansion of the multidisciplinary, family-centered approach Sutter County has been working under since 1998. There is success in using this approach in early intervention cases, and we have found similar success through the Aftercare program with juveniles already entrenched in the justice system. This program has been in effect in Sutter County since 2002; however, it has also been previously funded by the Youthful Offender Block Grant. Collaborative partners involved in the MSYGC program and The Stepping Stones program include the Counties of Yuba, Colusa and Sutter, as the MSYGC is a regional facility. Yuba County maintains the MSYGC facility. Sutter County Probation Officers and/or Intervention Counselors provide Moral Reconation Therapy (MRT), intensive supervision, and quality case planning. Sutter-Yuba Behavioral Health provides counseling and family support services, as well as alcohol and other drug services. Yuba County Office of Education and Sutter County One Stop provide education and employment services to eligible juveniles.

In FY16-17, there were 13 youth dispositioned to the MSYGC program. 5 participated in the Stepping Stones Aftercare Program and either completed successfully, or are still participating. 4 did not participate for varying reasons. 4 are still serving their disposition.
### Sutter: Data Trend Analysis

**ANALYSIS OF COUNTYWIDE TREND DATA for: Sutter**

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

Since inception of YOBG and JJCPA funding, Sutter County Probation has seen an overall reduction in arrests, petitions filed, and youth under all types of supervision. In the past two years, the number of youth under some type of supervision (informal, formal, wardship, Deferred Entry of Judgment) has decreased over 40%. Further, number of referrals from law enforcement in that time has decreased steadily since 2008. In 2016 we received 327 referrals from law enforcement, a more than 50% reduction since 2010 (723 referrals).

Although there are multitude of reasons for the decline in referrals and arrests, with the institution of Evidence Based Practices (EBP) in 2008, Sutter County Probation has systematically and strategically changed the way we approach the juvenile justice system. We assess for Risk and Needs, utilize risk-based supervision and a Sanction/Incentive Matrix for graduated sanctions, as well as Intensive Case Management/Supervision for High Risk/High Needs youth and families. Sutter County Probation also provides EBP programs, including Functional Family Therapy (FFT), Cognitive Behavioral Therapy for Substance Abusing Adolescents (CBT), Moral Reconciliation Therapy (MRT), The Change Companies Forward Thinking Journaling, Seeking Safety, Gang Resistance Education and Training (GREAT), Matrix Intensive Outpatient Treatment for People With Stimulant Use Disorders. We also provide The Parent Project program, a promising practice used throughout the nation. All Sutter County Probation programming is available to the community, not just probation involved youth and families, free of charge, due to JJCPA/YOBG funding. Referrals for programming are received from local schools, law enforcement, other county agencies, self-referral, and neighboring probation departments. The emphasis on quality case management, quality case planning, internal programming, and psychological assessment for mental health and sex offending youth, has assisted in reducing the number of youth in out-of-home placement over the past several years. Currently, Sutter County Probation has zero youth in placement.

We intend to implement Child Family Team (CFT) meetings for Youth at Imminent Risk of Removal by the end of year 2017. The idea being to create creative, collaborative, and relevant case plans, as well as cultivate respite care for youth and their families to further reduce the risk of out-of-home care for youth. JJCPA/YOBG funding for Intensive Probation Supervision will assist in being able to provide this service. Because JJCPA/YOBG funding allows us to house probation officers in several of our local schools (two high schools, one middle school, and one alternative school), probation officers are able to divert students that would normally be referred to probation by addressing matters immediately on school campus, providing direct service/programming to students, referral to services, and case management.

Not only has Sutter County Probation implemented a number of programs to aid in the reduction of referrals, we have also made a concerted effort to educate our stakeholders, including local law enforcement on Evidenced Based Practices, our pledge to divert Low Risk Offenders, and our commitment to provide the least restrictive placements for youth involved in the juvenile justice system. This includes collaborative relationships with our local schools, child welfare partners, and behavioral health system.

Due in part to all of the above, Sutter County Probation has seen great success in reducing the number of youth involved in the juvenile justice system, and an even greater reduction in the number of youth brought before the Juvenile Court, and subsequently placed on some type of supervision.
**Tehama** (8 total pages): Programs and Expenditures

### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tehama

#### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Salaries and Benefits</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Expenditure Category:</strong></td>
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<tr>
<td>Salaries &amp; Benefits:</td>
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<td>Professional Services:</td>
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<td>Community Based Organizations:</td>
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<td>Fixed Assets/Equipment:</td>
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<tr>
<td>Administrative Overhead:</td>
<td></td>
</tr>
<tr>
<td>Other Expenditures (List Below):</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL:** $179,397 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The funds from JJCPA augment general fund support for the general supervision and service provisions of the Juvenile Field Service.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tehama**

### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Aggression Replacement Training</th>
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<td>Expenditure Category:</td>
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</table>

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<thead>
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<th></th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<tbody>
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<td>Services &amp; Supplies:</td>
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<tr>
<td>Professional Services:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $11,000 $ - $ -

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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Tehama County has implemented and trained staff both in the Juvenile Detention Facility and Field Services in Aggression Replacement Training. ART is a 10 week program, meeting three times a week for one hour for each of the components. Probation trained staff facilitator who teach classes in the Juvenile Detention Facility, Juvenile Probation, and local continuation high schools.

ART is used in the Juvenile Detention Facility for all youth who will be in the facility for more than 30 days and will continue upon release.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tehama**

<table>
<thead>
<tr>
<th>3. Program, Placement, Service, Strategy, or System Enhancement</th>
<th>Salaries and Benefits</th>
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<tbody>
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<td>Name of program, placement, service, strategy or system enhancement:</td>
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<tr>
<td>Expenditure Category:</td>
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<table>
<thead>
<tr>
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<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<tr>
<td>Salaries &amp; Benefits</td>
<td>$130,792</td>
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<td></td>
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<tr>
<td>Services &amp; Supplies</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Professional Services</td>
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<tr>
<td>Other Expenditures (List Below)</td>
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</table>

**TOTAL:** $ - $130,792 - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Reduction in general fund revenues has resulted in the use of YOBG funds to maintain existing programs. Tehama County Probation operates juvenile evidenced based programs, uses a risk/needs assessment for supervision strategies, case planning and support services as needed by the youth.
ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tehama

4. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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<tr>
<td>Services &amp; Supplies</td>
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<td>Professional Services</td>
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<td>Fixed Assets/Equipment</td>
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<td>Administrative Overhead</td>
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<td>Other Expenditures (List Below)</td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td>$1,870</td>
<td>$830</td>
<td></td>
</tr>
</tbody>
</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Expenditures on training and services and supplies support field officers who are in charge of running programs.
**5. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Benchmark Behavior</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
<td>Other Placement</td>
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<td><strong>Expenditure Category</strong></td>
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<tr>
<td>Services &amp; Supplies:</td>
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<td>Professional Services:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $ - $ 148,125 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Tehama County has a contract with Benchmark Behavior Health System for the purpose of providing comprehensive care for youth of Tehama County. We currently have one youth that has been with Benchmark for a few years. The contractor shall provide for the therapeutic, behavioral, and educational needs of Tehama County youth for a daily rate of $375.00.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tehama

### 6. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Yuba County Probation |
| Expenditure Category: | Juvenile Hall |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | | |
| Services & Supplies: | | |
| Professional Services: | $39,022 | |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |
| **TOTAL:** | $39,022 | |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

### 7. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Bar-O-Boys |
| Expenditure Category: | Camp |
| JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | | |
| Services & Supplies: | | |
| Professional Services: | $7,258 | |
| Community Based Organizations: | | |
| Fixed Assets/Equipment: | | |
| Administrative Overhead: | | |
| Other Expenditures (List Below): | | |
| **TOTAL:** | $7,258 | |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Agreement with Bar-O-Boys Ranch as placement for Tehama County Wards.
8. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Tri-County Juvenile Hall
Expenditure Category: Juvenile Hall

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits:</td>
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<td>Services &amp; Supplies:</td>
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</tr>
<tr>
<td>Professional Services:</td>
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<td>Other Expenditures (List Below):</td>
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**TOTAL:** $ - $ 33,897 $ - $  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

9. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Parent Project
Expenditure Category: Parent Project

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 5,000 $ - $ - $  

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Training, implementation and services and supplies for Parent Project Program. This program is evidence based and designed specifically for parents of strong-willed or out of control teens ages 13-18. The curriculum teaches concrete prevention, identification and intervention strategies for the most destructive of adolescent behaviors. These services are provided for parents of youth that are incarcerated and probation also offers these classes to parents with Social Services, and local schools.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: ** Tehama

### 10. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: JAIS

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $ 21,300 $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Tehama County operates juvenile evidenced based programs, uses a risk/needs assessment for supervision strategies, case planning and support services as needed by youth.
Trinity (3 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Trinity

1. **Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Intensive Probation Supervision and Services</th>
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<table>
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<th></th>
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<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $ - $117,000 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds were used to provide staffing for and to conduct comprehensive assessments on new juvenile cases, provide case planning and intensive home supervision to our highest risk juvenile population, and assist in diverting youth away from higher levels of care and incarceration. The tool we are using for determination of juvenile risk is the PACT assessment, which screens for level of risk. Higher risk youth who are at the greatest risk of commitment to the State Division of Juvenile Justice (DJJ) are provided more intensive supervision and services by a seasoned Deputy Probation Officer, and all services and intervention strategies align with the Risk-Needs-Responsivity (RNR) model of evidence-based practice. Officers also utilize a variety of educational and social awareness programs collaboratively facilitated by Probation, Behavioral Health, and our local CBO, Human Response Network.
## 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Juvenile Diversion Program (JDP) and Del. Prev. Program (DPP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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<td><strong>JJCPA Funds</strong></td>
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<td>Other Expenditures (List Below):</td>
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<td>—</td>
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<tr>
<td><strong>TOTAL:</strong></td>
<td>$37,287</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

These funds were used to provide staffing for and to support on-going efforts related to our Juvenile Diversion Program (JDP). The Trinity County Juvenile Diversion Program is an integrated diversion program providing services to at-risk youth ages 10-17 who have been referred to probation by the School Attendance Review Board (SARB), Law Enforcement agencies, Schools, Child Protective Services (CPS), Parent and/or the Community. At risk youth are defined as: habitually truant, out of control minor (beyond parental control) or minor entering the criminal justice system that are statutorily eligible for diversion services. The program components include possible services and referrals related to parenting, substance abuse, mental health counseling, truancy intervention, and self-esteem building. Along with the Juvenile Diversion Program, funds were also utilized for the Delinquency Prevention Program (DPP). The DPP was developed as a modification of the Juvenile Diversion Program as an integrated diversion program for at risk youth and includes the following components: School-based prevention activities and programs, youth center activities and mentoring; Parenting Education, individual Human Response Network (HRN) services; and counseling (direct and by referral).
Trinity: Data Trend Analysis

ANALYSIS OF COUNTYWIDE TREND DATA for: Trinity

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

An analysis of the data trends related to juvenile justice in Trinity County reveals effectiveness in meeting intended goals related to prevention, early intervention, and diversion from deeper impact of youth into our local justice system. This can be seen in the overall reduction of Ward cases in the system, the steep decline in the number of removals and out-of-home placements, and the fact that we have not had a single DJJ state commit for nearly 10 years. Additionally, the fact that juvenile arrests rates have been declining speaks to the effectiveness of the front-loading of juvenile prevention and intervention services in both outcomes and fiscal pragmatism.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tulare

#### 1. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Juvenile Hall |
| Expenditure Category: | Juvenile Hall |

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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<tr>
<td>Other Expenditures (List Below):</td>
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</table>

**TOTAL:** $1,702,276

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

#### Types of Youth Who Received Services:
- Felony Offenders, Violent Offenders, Drug Offenders, In Custody Offenders, Offenders with Gang Affiliations

#### Program, Placement, Service, or Activity Provided:
- Youth held in the Long Term Program (LT) at the Tulare County Juvenile Detention Facility (JDF) generally have committed serious and violent offenses or have been violated from the Mid-Term Program and meet suitability for this 365-day placement. Probation Correctional Officers maintain the safety and security for the youth in the housing units, while they participate in tailored, sequential programming to address individual criminogenic needs. The Phoenix / New Freedom curriculum, which includes gender-specific modules, addresses anger management, relationship and substance abuse issues and provides groups regarding barriers and issues that may arise upon release from the residential program. The youth receive pre and post release services and program coordination, along with guidance from the Probation Officers. Youth receive additional services including education, mental health counseling, health care and job training. The Transportation Unit provides high security transport of youth subject to direct file to and from the adult courts.

#### Accomplishments:
- The Long-Term program provides a safe and secure environment as a local custodial alternative for California Department of Corrections and Rehabilitation, Division of Juvenile Justice Commitments. Youths committed to this program receive a variety of services and programming which addresses delinquent behavior, cognitive behavioral therapy, educational services and enhanced services directed at re-entry into the community. The program has assisted multiple youths to achieve their high school diploma, both in custody and while on aftercare. Several youths have been connected with employment services through the RESET program and obtained gainful employment.

#### Barriers to Success:
- There is a lack of available services in the local community that provide employment and pro-social activities to re-entry youth. The Tulare County Probation Department works with the County Department of Education, Local Non-Profit Organizations and the Board of Supervisors to find a way to address some of these barriers.

#### YOBG Funds Paid For:
- Personnel: Two (2) Institution Supervisors for Long Term Unit (LTU) shift supervision services; 16 Probation Correction Officers I/II (PCO) for LTU ward supervision and security; 3 Probation Correction Officers III for transportation services. Also for Food, Kitchen, Laundry, and Household expenses for the minors in the LTU.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Types of Youth Who Received Services:
WIC 602 Youth, Felony Offenders, Violent Offenders, Offenders with Gang Affiliations, In Custody Offenders, Offenders with Mental Health Needs

Program, Placement, Service or Activity Provided:
Services to wards in the Juvenile Detention Facility (JDF) and Youth Facility (YF) include review of court documents and reports; review of PACT, SASSI, Urica, and Change Talk Inventory assessment information; development of individualized case plans to aid in the ward's successful community re-entry; coordination of educational services; coordination of job training and placement services; coordination of mental health/substance abuse treatment and public social services' programs; establishing terms and conditions of probation upon release; providing field supervision upon release; participation and facilitation of gender-specific programming and the Phoenix / New Freedom Core Program; assistance with obtaining birth certificates, California I.D. cards, educational records and various other records; conducting full PACT assessments at six months to respond to ongoing or changing ward risks/needs.

Accomplishments:
Services to wards in the Juvenile Detention Facility and Youth Facility at the Tulare County Juvenile Detention Facility are designed to address the individual's criminogenic needs, to provide services and training to modify behavior, and develop pro-social and coping skills in order to decrease recidivism.

Barriers to Success:
There is a lack of available services in the local community that provide employment and pro-social activities to re-entry youth. The Tulare County Probation Department works with the County Department of Education, Local Non-Profit Organizations and the Board of Supervisor to find a way to address some of these barriers.

YOBG Funds Paid For:
One (1) Supervising Probation Officer for SB-81/YOBG program supervision; One (1) Institution Supervisor; Two (2) Deputy Probation Officers (DPO) III assigned to program coordination and re-entry services; 1 DPO II assigned to pre-release re-entry services. These officers provide a variety of case-plan development and community supervision services to wards released to community supervision. Cell phone service, vehicle fuel and maintenance expenses, and safety equipment for officers. Professional services for electronic monitoring and drug testing for minors.
3. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Sex Offender Counseling</th>
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</thead>
<tbody>
<tr>
<td>Expenditure Category:</td>
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<table>
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</thead>
<tbody>
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<tr>
<td>Services &amp; Supplies:</td>
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<tr>
<td>Professional Services:</td>
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<td>Fixed Assets/Equipment:</td>
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<td>Administrative Overhead:</td>
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</tr>
<tr>
<td>Other Expenditures (List Below):</td>
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<td></td>
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</tbody>
</table>

| TOTAL: | $ | - | 3,591 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Types of Youth Who Received Services:
- Felony Offenders
- Violent Offenders
- WIC 602 Youth
- Offenders with Gang Affiliations
- In Custody Offenders
- Sex Offenders

Program, Placement, Service or Activity Provided:
Adolescent Sexual Responsibility Counseling provides sex offender training and counseling to identified youth in the Long Term Program (LT) at the Tulare County Juvenile Detention Facility (JDF). This service includes risk assessment, individual therapy, group therapy (if number allows), development and implementation of offense prevention plans, preparation for re-entry into the community and transitioning to ongoing outpatient treatment.

Accomplishments
Address the individual youth needs, including those related to sex offenses; reduce youth aggression, both inside the facility and upon re-entry into the community. The services provided aid youth and reduce recidivism.

Barriers to Success:
None noted.

YOBG Funds Paid For:
Professional Service Agreement with a licensed therapist to provide sex offender treatment counseling.
## 4. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:** Tattoo Removal

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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<tr>
<td>Other Expenditures (List Below):</td>
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</tbody>
</table>

**TOTAL:** $4,575

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**Types of Youth Who Received Services:**
Offenders with Gang Affiliations

**Program, Placement, Service or Activity Provided:**
Tattoo Removal Services provide the youth with the ability to remove gang related tattoos at no cost. This service benefits and assists the youth to assimilate into the community upon their release, increasing opportunities to obtain employment and enroll in a traditional school setting.

**Accomplishments:**
Youth are provided gang affiliated tattoo removal services at no cost, to assist the youth to break away from gangs, and reduce recidivism.

**Barriers to Success:**
Some youth elect not to utilize the program due to fear of retaliation by their gang associates. As a result, they have difficulty obtaining employment, enrolling into traditional school programs and avoiding a negative stigma in the community.

**YOBG Funds Paid For:**
A Professional Service Agreement with a licensed laser tattoo removal service organization to provide services at their clinic.
### 5. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Gang Resistance Education and Training (G.R.E.A.T.)</th>
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<td><strong>Other Expenditures (List Below):</strong></td>
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</table>

| **TOTAL:** | $539,454 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**Types of Youth Who Received Services:**
- 4th and 6th Grade Students

Program, Placement, Service or Activity Provided:
G.R.E.A.T. is a national school-based gang reduction curriculum currently taught by six (6) FTE Deputy Probation Officers to more than 3,526 children per year at 31 school sites located primarily in rural, underserved communities. G.R.E.A.T. meets the Juvenile Justice Crime Prevention Act criteria for replication of existing successful programs, and has been an unqualified success among children, educators, and parents. GREAT includes a summer camp component and in July 2016, this week-long event was held at YMCA Camp Sequoia. Sixty-four (64) G.R.E.A.T. graduates were in attendance. Campers participated in various activities such as swimming, boating, fishing, zip lining, low ropes course, art and music classes, archery, dance performances and skits, as well as nightly camp fires. The majority of the children who attend G.R.E.A.T. Camp come from small, rural communities.

Accomplishments:
The graduation of 3,526 students from the G.R.E.A.T. Program.

Barriers to Success:
None noted.

**JJCPA Funds Paid For:**
Six (6) Deputy Probation Officer I/IIs who taught the G.R.E.A.T. curriculum in the classrooms and one (1) Supervising Probation Officer who provided program oversight and staff supervision. Cell phone service, office supplies, office cubicle panels, incentives for youth, summer camp programming for youth who have completed the GREAT curriculum.
6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement: Family Preservation

Expenditure Category: Family Counseling

<table>
<thead>
<tr>
<th></th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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</table>

Other Expenditures (List Below):

Total: $ 298,966

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Types of Youth Who Received Services:
WIC 602 youth who have complex needs and are in danger of losing their current placement.

Program, Placement, Service or Activity Provided:
The Family Preservation Program is designed to strengthen and unify the families of juveniles who have had contact with the Juvenile Justice System. This community-based program applies a model where the family unit is observed, evaluated, and treated together with the goal of keeping the family intact. The primary focus of this program is to identify the needs of both the juvenile and the family and to provide "wrap-around" support and intervention services in the home environment. This program utilizes strength-based, family-centered, intensive, individualized care planning and management model strategies. Family Preservation also employs a team-based approach in the planning and implementation process, involving people who are instrumental in the formative years including, but not limited to: family members, social support networks, faith-based entities, service providers, and other community-based representatives. Positive outcomes include the development of problem-solving skills, coping skills, and self-efficacy of the youth and the family. Finally, there is an emphasis on integrating the juvenile into the community and building/maintaining the family’s social support network.

Accomplishments:
During the preceding fiscal year, 40% of the program participants graduated from the program and did not advance to a higher level of care.

Barriers to Success:
None noted.

JJCPA Funds Paid For:
Three (3) Deputy Probation Officer I/IIIs provide intensive supervision which includes "wrap-around" support and intervention in the home environment. Cell phone service, mobile wifi, scheduling software, caseload server upgrade, office supplies, officer equipment, vehicle fuel and maintenance, drug testing services, outpatient mental health services, computer and office equipment, vehicle laptop base mount, laptop equipment, and administrative overhead for the JJCPA programs.
# ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Tulare

## 7. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Ember Program |
| Expenditure Category: | Re-Entry or Aftercare Services |

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
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</table>

**Community Based Organizations:**

**Fixed Assets/Equipment:**

**Administrative Overhead:**

**Other Expenditures (List Below):**

**TOTAL:** $ 148,248

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

### Types of Youth Who Received Services:
- WIC 602 Youth, Felony Offenders, Violent Offenders, Offenders with Gang Affiliations, Offenders with Mental Health and Substance Abuse Treatment Needs

### Program, Placement, Service, or Activity Provided:
Youth held in the Short Term Program (ST) or Mid Term Program (MT) at the Tulare County Youth Facility (TCYF), generally have committed serious and violent offenses, substance abuse offenses, and/or have repeated violated probation while residing at home and met suitability for the Short Term Program 180-day placement or the Mid Term Program 365-day placement. Probation Correctional Officers maintain the safety and security for the youth in the dorms, while they participate in tailored, sequential programming to address individual criminogenic needs. The Phoenix / New Freedom curriculum, which includes gender-specific modules, addresses anger management, relationship and substance abuse issues and provides groups regarding barriers and issues that may arise upon release from the residential program. The youth receive pre and post release services and program coordination, along with guidance from the Probation Officers. Youth receive additional services including education, mental health counseling, substance abuse counseling, individual or family therapy, parent education, health care and vocational training.

### Accomplishments:
The goals of these commitment programs are to provide a long term safe and secure environment with interventions for high risk offenders; provide services and programming that addresses delinquent behavior and provides life skills training; enhance successful re-entry into the community for the youth; and provide a local custodial alternative for California Department of Corrections and Rehabilitation, Division of Juvenile Justice Commitments.

### Barriers to Success:
There is a lack of available services in the local community that provide employment and pro-social activities to re-entry youth. The Tulare County Probation Department works with the County Department of Education, Local Non-Profit Organizations and the Board of Supervisor to find a way to address some of these barriers.

### JJCPA Funds Paid For:
Two (2) Deputy Probation Officer I IIs assigned to the Aftercare/Re-entry Program and one (1) Deputy Probation Officer I/II assigned to the Juvenile Readiness for Employment through Sustainable Education and Training (RESET) Program. Cell phone service, mobile wifi and electronic monitoring services.
# Tulare: Data Trend Analysis

## ANALYSIS OF COUNTYWIDE TREND DATA for: Tulare

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

| Analysis of the data relevant to the continued implementation of the Long Term Custodial Commitment Program in the Juvenile Institutions revealed a significant decrease in Wardship Placements between the years of 2012 and 2014. The trend briefly reversed in 2015 with a slight increase and returned to a gradual downward trend in 2016. Although this number was slightly lower in 2016, the Department implemented a Sex Offender Counseling Program in February 2017 and extended its Long Term Program Custodial Commitment Program in an effort to help mitigate future increases due to the passage of Proposition 57. |
| G.R.E.A.T. Program statistics are kept in reference to arrest rates for students prior to receiving the G.R.E.A.T. curriculum and after graduation from the program. For both elementary and middle school participants during 2011-2014, the trend was a slight increase in arrest rates, which was consistently under 2% for middle school students and 1% for elementary school students. The trend then changes course in 2014-2016 with a less than 1% decrease in subsequent arrest rates across the board for both age groups. |
| The Family Preservation program was implemented in July 2014. One of the Department's primary objectives was to graduate youth from the program and prevent them from entering a higher level of care. In the first year we exceeded our goal of a 25% graduation rate, posting a 43% graduation rate. The graduation rate trended slightly downward in fiscal year 2015-2016 with a decrease of 11%. It rebounded in 2016-2017 with an increase of 8%, bringing the graduation results to 40%. The Family Preservation program has impacted the Tulare County Juvenile Justice Data on two fronts. It has reduced the number of juvenile probationers committed to secured detention programs and reduced the number of minors being removed from their home and placed in foster care. The continuation of the Family Preservation program allows the Probation Department to forecast that the graduation rates for the Family Preservation program will continue to hover in the 40% range, thus impacting the Tulare County Juvenile Justice Data in a positive manner. |
| All youth involved in the Youth Facility Program participate in evidence based programming, including support for re-entry to the community and reunification with families. The annual number of participants has remained relatively the same for the past five (5) years. Statistics kept in reference to technical violations had a slightly decreasing trend of 1% during 2012-2014. However, this trend changed during the period of 2015-2016 where there was a slight increase of 2% in the technical violations for youth. |
| The Department strives for continuous improvement with ongoing efforts to research, develop, evaluate and implement new innovative programs and approaches to add to its program services and will modify or replace any programs and/or services that have proven to be ineffective. |

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**JJCPA-YOBG Leg Report 2018**  
**435 of 458**  
**County Reports**
Tuolumne (3 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:** Tuolumne

1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>YOBG Placements</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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<td>Services &amp; Supplies:</td>
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Other Expenditures (List Below):

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<thead>
<tr>
<th>Other Expenditures (List Below):</th>
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</table>

**Total:** $ | - | 129,720 | $ |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

YOBOG funds were used to house juveniles in secure detention facilities that were ordered to secure detention. Until April of 2017 Tuolumne County did not have its own facility. The County contracted with other county facilities for the housing of detained youth. Tuolumne County took initiative to house youth in facilities that offered evidence based programming, educational programs, counseling, and other proven programming. As of April of 2017 The Mother Lode Regional Juvenile Detention Facility was opened and began accepting youth. Funding is used for evidence based programming and services within the facility.
2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Comprehensive After-Care Program</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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**TOTAL:** $197,500 $5,000

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

JJCPA funds were used for the salary and benefits for officers that facilitated JJCPA programs. JJCPA funds were also used for youth who were released from secure detention and placed on electronic monitoring to participate in programing. JJCPA programs included Girls Circle and Boys Council.
## Tuolumne: Data Trend Analysis

### ANALYSIS OF COUNTYWIDE TREND DATA for: Tuolumne

<table>
<thead>
<tr>
<th>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</th>
</tr>
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<tbody>
<tr>
<td>Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.</td>
</tr>
</tbody>
</table>

The below listed best/promising practice and intervention specific to probation youth whose strengths and needs were assessed through the utilization of National Council on Crime and Delinquency’s (NCCD) Juvenile Assessment and Intervention System (JAIS) risk assessment for youth, a semi-structured assessment tool to aid with adjustments to reduce recidivism, and help youth succeed in school and in the community, was offered to probation youth.

**Girls Circle**

This group is for girls who struggle with peer relationships, family issues, or impulsive and aggressive behaviors. The Girls Circle is identified as a skill-building support group. The girls who attend examine their thoughts, beliefs, and actions about friendships, trust, authority figures, mother/daughter relationships, sexuality, dating violence, stress and goal-setting. Perhaps the most important lesson is that girls can be friends and supportive and that how other girls present themselves to the world may not indicate who they really are when you get to know them. In one of the activities, the juvenile writes a letter to her mother that does not need to be sent. The girls read their letters out loud in group, offering each other a true glimpse into their personal lives and connecting these girls from very different socio-economic backgrounds.

**Boys Council**

A group for boys that challenge myths about what it means to be a “real man”; reject violence and define power from multiple perspectives; experience belonging and connection with adults and peers; make safe and healthy decisions; find motivation and courage to act on their principles; become allies with girls and women.

YOBG funds were used to house juveniles in secure detention facilities that were ordered to secure detention. Until April of 2017 Tuolumne County did not have its own facility. The County contracted with other county facilities for the housing of detained youth. Tuolumne County took initiative to house youth in facilities that offered evidence based programming, educational programs, counseling, and other proven programming. As of April of 2017 The Mother Lode Regional Juvenile Detention Facility was opened and began accepting youth. Funding is used for evidence based programming and services within the facility.
### Ventura (8 total pages): Programs and Expenditures

#### Accounting of JJCPA-YOBG Expenditures for: Ventura

<table>
<thead>
<tr>
<th>Name of Program, Placement, Service, Strategy, or System Enhancement</th>
<th>Expenditure Category</th>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Youth in this program serve commitments of 60 days or more at the Juvenile Facilities. Programming is delivered on a group and/or individual basis. Youth in this program receive specialized programming, vocational training and drug and alcohol treatment services to help them transition back into the community. Specialized services, which is based on youth needs, may include: mental health treatment, gender specific classes, mentorships and other enrichment programming. Vocational training encompasses courses such as landscaping, screen printing and job readiness that are taught by professionals in the trade and/or by the Ventura County Office of Education. In addition, the Paxton/Patterson Building Skills construction course is part of the vocational training component that is taught by certified Probation Agency staff. The drug and alcohol treatment services provided to the youth in this program are funded through a separate funding source associated with the Ventura County Behavioral Health Department.
2. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Gender Specific Programming for Girls |
| Expenditure Category: | Gender Specific Programming for Girls |

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>JJCPA Funds</th>
<th>YOBG Funds</th>
<th>All Other Funds (Optional)</th>
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TOTAL: $73,551

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Girls Inc. is a community based organization working in the Juvenile Facilities (JF) to provide programming that is gender specific for offenders housed at the JF. Gender specific programming includes: domestic violence/date rape, self-esteem building, values and morals, relationships, health/hygiene, the reproductive system, assertiveness and communication, decision-making, goal setting, strategic planning for the future, media literacy, sexually transmitted infections, gender roles and expectations, job skills, economic literacy, gardening, and life skills. Girls Inc. provides weekly educational groups and creates new groups as needs arise.
## 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**ART is an evidence-based model of aggression replacement therapy provided to youth housed at the Juvenile Facilities. ART is designed to alter the behavior of chronically aggressive adolescents in order to improve social skills competence, anger control, and moral reasoning. The program uses modeling, role playing, and performance feedback. By design, it is a 10 week, 30 hour intervention administered to groups of 6 to 8 juvenile offenders three times per week.**
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Enrichment programming offers an array of services to youth in the facility that focus on continuing education, career and technology training, life skills, cultural arts and diversity, and cultural awareness. Programs include broadcast journalism, Paxton/Patterson Building Skills (introductory construction courses), landscaping skills, poetry, origami, screen printing, Hi-Set testing (formerly GED), music and art lessons, sculpture, dance, exercise, community service activities, and equine based group therapy. A library will be available to the youth.

The program also offers two separate canine programs that are managed in a multiagency collaborative effort with a community based organization. The first is a therapy dog program, in which certified therapy dogs from two separate community organizations (Love on a Leash and Therapy Dogs International) visit the juvenile facilities to provide emotional support to the youth.

The second is a canine care and therapy dog training program, with dogs that reside full-time in the facility called “Pawsitive Steps”. This program is a multi-agency collaboration with VIP Dog Teams, Ventura County Animal Shelter, Behavioral Health and Ventura County Office of Education to provide training, counseling, and education to the youth working with the selected dogs. With the assistance of a certified trainer this program teaches youth how to properly care for and train a shelter dog and how to prepare it to become a therapy dog and be ready for adoption into the community. Combined with the physical training and care of the dogs, there are additional program components consisting of Restorative Justice through Behavioral Health, humane education and career pathways. The youth will earn elective school credits during their participation. Upon completion of the program, the youth will participate in the adoption process of the dogs. This program will give the youth the opportunity to give back to their community; enhance their social, educational and vocational skills; and promote their sense of responsibility, kindness and compassion.

Probation will continue to engage in community outreach, provide re-entry services and enhanced dental/vision services to the youth.
Name of Program: Evening Reporting Center Program

The ERC is an effort to address the need for community-based alternatives to detention and to assist in the reduction of minority youth admissions into the Juvenile Facilities. There are currently two ERCs in the County of Ventura (It should be noted that the second ERC opened in July 2017). The ERCs serve youth ages 12 ½ to 18 who reside in the designated areas of the county. Approximately 125 unduplicated youth are served a year, and the youth attend the ERC program for approximately 20-45 business days. The ERC utilizes evidence-based programming for the selected youth that strives to build positive personal development and professional skills among participants (i.e. positive self-identify, hope about one’s future, reduce recidivism, educational, vocational, social, emotional, and cultural competencies, community and civic involvement, the knowledge, skills, strategies and attitudes necessary to have a positive foundation for change and values enabling one to develop positive relationships with others). The programmatic goals include: Reduce recidivism; promote and implement positive youth development; track youth who successfully complete program and continue to attend the ERC; and enhance public safety and promote and increase academic success, character, citizenship, and healthy lifestyles.

The centers are socially and environmentally safe facilities for the youth to attend. The programs are based upon physical, emotional, cultural, and social needs, and offered in a non-competitive environment that encourages skill development, self-esteem, and acceptance. It also reinforces positive social values that benefit the community.

For the 2016/2017 year, 25 youth were referred to the ERC (location #1). To date, 142 youth have been referred to the ERC. 73% of youth who have participated in the program have graduated from it. 82% of the graduating youth have continued to attend the ERC after completion.

The main barrier encountered by the ERCs is obtaining referrals from Probation, and the Probation Officers holding the youth accountable for completing the ordered days in a timely fashion.
**6. Program, Placement, Service, Strategy, or System Enhancement**

Name of program, placement, service, strategy or system enhancement: TRUANCY HABITS REDUCED INCREASES VITAL EDUCATION (THRIVE)

<table>
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<td>Administrative Overhead</td>
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Other Expenditures (List Below): $27,022

**TOTAL:** $538,053

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Name of Program: Truancy Habits Reduced Increases Vital Education (THRIVE)

THRIVE is a collaborative effort between the Ventura County District Attorney’s Office, Ventura County Public Defender’s Office, Ventura County Probation Agency, Ventura County Public Health, and the School Attendance Review Boards (SARB). Habitual truants meet with school officials and county prosecutors to strategize ways to improve class attendance. Appropriate remedial and community referral services are made available during the SARB meetings based on the youth’s issue (i.e. homelessness, medical needs, transportation, etc.). Additionally, the parents and the youth may be referred to the Public Health Nurse to determine if there are medical reasons for the youth being truant. If these services prove ineffective, prosecutors may utilize formal court sanctions to hold truants and their parents accountable.

The THRIVE program provides truancy intervention for students from 14 Ventura County School Districts which includes 28 individual school/district sites. During the 2016-2017 school year, there were 1,323 individual students served throughout the county. A total of 2,310 THRIVE student meetings were conducted. For program participation, school attendance data was available for 1,305 students. For outcome reporting, a smaller number of students met the requisite time requirements to report outcomes. The program length is restricted to the current school year which includes the first day of school to the last day of school. Caseload capacity is unrestricted. The program is evidence based. An improvement in attendance is the goal of this truancy program. Before the intervention of THRIVE, students were attending school at a rate of 80.4%. After THRIVE intervention, attendance jumped to 85.3%. The unexcused absences dropped significantly after THRIVE intervention from 14.5% to 10.3%. Both of these educational outcomes demonstrate the importance and the effectiveness of the THRIVE program.

31 cases were referred to the Public Health Nurse (PHN). The PHN provided in home comprehensive nursing assessments to families with children identified as at risk for truancy court. This was obtained by using the Nursing Process (which consists of an assessment, diagnosis, plan, interventions and outcome, and evaluation). Twenty-five youth/parents met their outcomes, which correlates to an 80% completion rate.

A significant barrier to the THRIVE program was parent participation.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Ventura

#### 7. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>HABITUAL OFFENDER PREVENTION ENDEAVOR (ROPP)</th>
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<tbody>
<tr>
<td>Expenditure Category:</td>
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</table>

<table>
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</tr>
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**TOTAL:** $940,989 $ - $ - $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

**Name of Program:** The Repeat Offender Prevention Program (ROPP)

ROPP is an intensive, comprehensive multi-disciplinary program that provides services during the fiscal year for up to 100 first time Formal wards, Informal probationers, and DEJ youth who are 15.5 years or younger at time of declaration of wardship or placement on probation, and who demonstrate at least three of four risk factors associated with chronic delinquency. The ROPP team is comprised of three intensive supervision probation officers, two Marriage and Family Therapist, a Substance Abuse counselor, three Youth Advocates, and a Reading Specialist. The program is guided by evidence-based practices, and the ROPP team meets weekly to discuss the cases.

The primary objective of ROPP is to provide early identification and services to potential high risk repeat offenders. A few of the program’s broadly defined objectives include breaking the patterns of delinquency, antisocial behavior and domestic violence, by providing services before the youth become entrenched in the juvenile justice system.

The target population is known as the "8% problem"; minors who are identified as having specific characteristics which make them a high risk for re-offending. The majority of the chronic recidivists are an 8% group with the following characteristics:

1. 15.5 years of age or younger at the time of their initial case disposition
2. Declared wards of the Court at their initial system referral
3. Found to have significantly more problems in four composite areas:
   a. Significant family problems such as domestic violence, child abuse and family criminality
   b. School attendance or performance problems
   c. Drug and/or alcohol use
   d. Pre-Delinquent behaviors such as gangs, runaway, stealing

It was found that chronic juvenile offenders have a significantly higher rate of incarceration and recidivism. More than half of the families of high risk youth have significant problems impeding their ability to provide adequate supervision, structure, or support to their children. Youth are reviewed periodically throughout the time spent in the program. The length of the program is open ended and based on the stability of the family and the sufficiency to which the identified risk factors have been addressed.

For the 2016/2017 year, 93 youth were assigned to ROPP.
**Ventura: Data Trend Analysis**

<table>
<thead>
<tr>
<th>ANALYSIS OF COUNTYWIDE TREND DATA for: Ventura</th>
</tr>
</thead>
</table>

**Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)**

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

As this is new data not collected in previous years, there is no previous data to compare with. As such, no trends can be determined this year.
Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Staffing by Funding Source
JJCPA: (2.0) FTE Deputy Probation Officer II, (1.0) FTE Legal Secretary II, (1.0) FTE Senior Deputy Probation Officer, (1.0) FTE Supervising Probation Officer
YOBG: (4.0) FTE Deputy Probation Officer II, (1.0) FTE Probation Aide, and an EHE Job Intern.

Community Based Supervision: Though Community Based Supervision Services continue to operate in largely the same manner during the current 2017-18 fiscal year, activities will be described in the past tense for the 2016-17 reporting period.

The goal of the program was to reduce the risk of recidivism and prevent removal from the community by providing targeted community based case management and evidence based programming. The probation officers utilized a risk/needs screening tool to identify the youth's risk and protective factors to ensure the level of supervision and services adequately matched the youth. Case planning was conducted with the youth and family, to include achievement plans outlining services, supports and opportunities in the communities where youth live. The target population was moderate-high risk probation youth. In collaboration with community based juvenile justice provider(s), interventions included: FFT, TFCBT, Cog-SBI, TBS, CBS, Wrap, or individual therapy. Through this strength based approach to case management, the POs used a system of graduated responses to reward compliant behavior and/or address non-compliance. This program allowed for intensive case management and targeted treatment plans for our moderate-high risk probation youth. It allows for capping of caseloads to meet the needs of youth and families. Depending on the level of risk, case load sizes varied. This was due to contact requirements, location of contacts and certain resource availability.

Research has shown focusing on the higher-risk offenders has the most impact on recidivism (Andres and Dowden 2006). Criminal justice research has shown that combining probation monitoring with effective treatment will yield the greatest recidivism reduction. By adhering to principles of risk need responsivity with offenders, research has shown counties can create plans and allocate appropriate funding to create quality programming across a number of areas which result in better outcomes (4 Bonta, J., & Andrews, D.A. (2007)).

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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Yolo (7 total pages): Programs and Expenditures

**ACCOUNTING OF JJCPA-YOOG EXPENDITURES for:** Yolo

**1. Program, Placement, Service, Strategy, or System Enhancement**

<table>
<thead>
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<th>Expenditure Category:</th>
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<tr>
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<td>Professional Services:</td>
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<td>Fixed Assets/Equipment:</td>
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<tr>
<td>Overtime/Standby:</td>
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**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Yolo**

### 2. Program, Placement, Service, Strategy, or System Enhancement

| Name of program, placement, service, strategy or system enhancement: | Individual Mental Health Counseling |
| Expenditure Category: | JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| Salaries & Benefits: | | | $24,061 |
| Services & Supplies: | | | |
| Professional Services: | | | |
| Community Based Organizations: | | | |
| Fixed Assets/Equipment: | | | |
| Administrative Overhead: | | | |
| Other Expenditures (List Below): | | | |

| | JJCPA Funds | YOBG Funds | All Other Funds (Optional) |
| TOTAL: | | | $24,061 |

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Salaries & Benefits amount of $24,061 is (.25) FTE Deputy Probation Officer II

The targeted population were detained youth in the Yolo County Juvenile Detention Facility. Only the highest risk youth were detained in this local facility as determined by a detention risk assessment and actuarial risk/needs assessment. Further, the prevalence of trauma is historically high among this population. The funded probation officer worked with clinical services available to the Probation Department and the Juvenile Detention Facility to provide crisis intervention, assessment services, treatment planning, individual therapy using the principles of CBT strategies, collaborative case management, and assist with community re-entry planning. The clinical services assisted in the facilitation of cognitive behavioral therapy groups both in the Juvenile Detention Facility and in the community.

The duties of this officer included assisting with Child and Family Team Meetings, and facilitating assessments for the Mentally Ill Offender Crime Reduction Grant Mental Health Wraparound Services while youth were detained in the Yolo County Juvenile Detention Facility.

One of the guiding principles for risk/recidivism reduction was “target interventions” which included risk, need, responsivity, dosage and treatment. The clinician utilized these principles to address general concerns as well as establish clinical alliances with detainees in need of more extensive mental health care. CBT principles linked to recidivism reduction were employed.
## PROGRAM, PLACEMENT, SERVICE, STRATEGY, OR SYSTEM ENHANCEMENT

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</table>

**TOTAL:** $274,389

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Providing alternatives to incarceration for pre and post adjudicated youth is a necessity in order to avoid unnecessarily detaining youth. It is also cost effective, promotes community safety, and provides high structured supervision for those youth who can be safely maintained in the community. The Yolo County Construction Program (YCCP) supported those alternatives, including but not limited to education, vocational education, and mental health support and interventions. The probation officer assigned to this program coordinated the youth within the guides of the Community Based Supervision model to ensure case planning, targeting interventions and family involvement within the YCCP Program were completed. Participant numbers were targeted to 15 at any given time. This incorporated youth pending adjudication or in response to violation behaviors to build on the incentives of reduced involvement with law enforcement once programming in YCCP was completed.

Yolo County re-implemented the Yolo County Construction Program comprising school coursework, vocational education and paid pre-apprenticeship training along with targeted mental health counseling to the high risk eligible youth under Probation's supervision. In recognition of the program's successful implementation, the County Supervisors Association of California awarded Yolo County Probation a Challenge Award. This program of supervision, which has been successful in Yolo County in previous years, enabled Probation Supervision to more effectively manage the juvenile justice population in our communities without incarceration or out-of-home placement for high risk youth, to ensure public safety.

An Electronic Monitoring Program was utilized to support supervised releases of youth at high risk to reoffend. Research demonstrating long term effects of juvenile detention has pointed to negative long lasting consequences for court involved youth. Therefore in line with Juvenile Detention Alternatives Initiative (JDAI), our goal is to utilize alternatives to incarceration in order to meet the needs of the youth and the community, in a safe and structured manner without inappropriately detaining youth and impacting their development. Yolo County Probation believes utilizing appropriate resourcing and an informed and effective set of community supervision programming alternatives to custody will reduce re-offense within the high risk juvenile probation. The goal is to avoid further involvement in the adult criminal justice system for these youth as they age out.
Training was provided for professional development of staff and for support and sustainability of evidence-based programming. The goal to provide staff with the most current and up to date training needed to effectively achieve desired outcomes continues to support ongoing systemic changes within the department. The overarching goal and expected benefit of supporting probation staff in their mission is to reduce an offender’s risk to reoffend while under probation supervision. Funds were used to pay for training related expenses. Training in Evidence Based Practices in relation to probation supervision will be the primary focus.

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<thead>
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<td>Other Expenditures (List Below)</td>
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**TOTAL:** $816 $25 $
## 5. Program, Placement, Service, Strategy, or System Enhancement

**Name of program, placement, service, strategy or system enhancement:**

**Expenditure Category:** Equipment

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**TOTAL:** $ 539 $ 42,746 $

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Basic supplies and equipment were utilized to support Juvenile Probation Supervision including computer equipment, communication devices and other officer safety related supplies. Equipment improved the officers' ability and capacity to efficiently perform their case management duties. Incentives to promote change behavior for the youth were also funded under this scope, including gift cards, tokens and rewards.
6. Program, Placement, Service, Strategy, or System Enhancement

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<th>Name of program, placement, service, strategy or system enhancement:</th>
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<td>TOTAL:</td>
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</table>

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

The funded supervising clinician position was not filled in FY 2016-17. However, three separate recruitments were attempted and there is currently an open recruitment for the position as of September 15, 2017. Title 15 of the California Code of Regulations requires various types of programs to be offered to youth within a juvenile detention facility. Further, specific programming designed to promote social awareness and reduce recidivism has been provided. The Probation Department is responsible for coordinating these programs, implementing evidence-based treatment programs and other related services. These activities/programs include: volunteer programs, recovery groups, AA/NA, church/faith services, GED testing, counseling services and groups, and recreational activities. All youth who come through the detention facility are eligible for services. Through detention risk screening and risk/needs assessments, only those deemed most at risk are detained in the detention facility. The supervising clinician will facilitate targeted treatment for youth.
# Yolo: Data Trend Analysis

## ANALYSIS OF COUNTYWIDE TREND DATA for: Yolo

### Government Code Section 30061(b)(4)(C)(iv) & WIC 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

1. Youth were kept on pre-adjudicated supervision for a longer period of time, contributing to stronger outcomes since those youth were case managed at a lower caseload ratio as a result of 2 additional probation officer hires in the supervision unit. Over the past reporting year, the Probation Juvenile Supervision Unit has been fully staffed, including two vacant positions that previously prevented effective caseload distribution. Consequently, a 77% violation rate for the 2015-16 reporting year was reduced to 47% for during 2016-17.

2. A disproportionate amount of crime has been identified as being committed by a group of high-risk repeat offenders that have been in custody for the majority of the reporting year. The re-arrest rate of 76% went down to 39% year over year, and Probation staff believe a significant factor was the extended detention of a number of prolific youthful offenders. Another contributing factor is extended Court proceedings for transfer hearings related to Prop 57. Several prolific offenders were held in custody for longer durations while these transfer hearings were processed.

3. In addition, during this reporting period a vocational education program was launched to directly incentivize increased school attendance, reflecting a high rate of engagement of the high-risk offenders. There was a greater collaboration between Yolo’s County Office of Education and Probation to resolve conflicts on school grounds rather than referring these matters through the Courts. YOBG funds supported service and treatment program expansions that contributed to reductions in school expulsions, mental health crisis, truancies and violations that directly impacted referral activities positively. Evidence of the positive impacts these services are having can be seen in reduced re-arrest rates previously highlighted.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Yuba

### 1. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
<th>Stepping Stones - Camp</th>
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<td>Administrative Overhead:</td>
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<td>Other Expenditures (List Below):</td>
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</tbody>
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**TOTAL:** $218,078  $44,334  -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Stepping Stones and the Camp is a multi-tiered program that incorporates a graduated scale of supervision and family based service interventions to Wards and their families. The focus on these programs is for youth committed to the Maxine Singer Youth Guidance Center (MSYGC). The MSYGC (Camp) provides youth programing and structure in order to address maladaptive behavior while simultaneously transitioning the youth from a custodial setting back into their respective homes and communities. Prior to being committed to the MSYGC, the youth and their family participate in a Family Intake Assessment that is administered by the Yuba County Certified Drug and Alcohol Counselor and Therapist. During the assessment, several tools are utilized (described under Day and Evening Treatment/Day Reporting Center). The same Therapist provides probation families the opportunity to access immediate individual and/or family therapy using a Cognitive Behavioral Therapy approach at no cost to the family.

A Yuba County Probation Department Intervention Counselor and Drug and Alcohol Counselor collaboratively begin to identify the needs of the youth and family, as the youth has been out of the home for a significant amount of time. Services are offered and/or provided to the family, which could involve some form of counseling or household items to reintegrate the youth into the home. Intensive probation supervision and support of the youth and family by the same probation officer continue from the date of commitment to and including six months after release from the MSYGC. Services for these youth are family-centered and include detention based as well as intensive community based treatment, supervision, drug treatment, education, recreation and life skill building. A full time probation officer has regular contact with the youth while in the MSYGC. The Stepping Stones program benefits from the team approach of MSYGC Staff, the probation officer, and by families and the juvenile joining together to develop a case plan collaboratively.

The full time Yuba County Certified Drug and Alcohol Counselor facilitates drug and alcohol counseling individually and in group sessions. Additionally, the counselor offers a Parent Support Group. This group assists parents of youth who are committed to the MSYGC and are addicted to drugs and/or alcohol.

YOBG and JJCPA pay for a Deputy Probation Officer, and a percentage of the Certified Drug and Alcohol Counselor, Intervention Counselor, Therapist and Supervising Deputy Probation Officer.
## ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: **Yuba**

### 2. Program, Placement, Service, Strategy, or System Enhancement

<table>
<thead>
<tr>
<th>Name of program, placement, service, strategy or system enhancement:</th>
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**TOTAL:** $78,538 $139,171 $-

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Any Yuba County minor who is "At Risk", on formal or informal probation and is in need of prevention or intervention can receive services through Day and Evening Treatment. Two Yuba County Intervention Counselors facilitate programs at the Day Reporting Program, probation department or on a school site as necessary. Programs include Crystal Clear Communication, Anger Management, Tobacco/Drug and Alcohol Cessation, Cyber Awareness, Theft Awareness, Community Service and Individual Counseling. Occasionally, a youth who has been referred to the probation department may be monitored longer by the Intervention Counselor in order to offer support and services to the youth and their families, but will not be placed on probation and need further support.

After a youth’s Detention Hearing, the family is referred to the Probation Department for a Family Intake Assessment administered by a full time Certified Drug and Alcohol Counselor and part time Therapist. During the assessment, several tools are utilized to determine a preliminary understanding of the needs of the youth and family. Those tools include Child Behavior Checklist (CBCL), Youth Self Report (YSR), Adolescent Substance Abuse Subtle Screening Inventory (SASSI) and Parent Adolescent Relationship Questionnaire (PARQ). The youth and family are subsequently referred to appropriate programs/services based on the outcome of each assessment tool. Many of the programs the Yuba County Probation Department offers, occurs at the Day Reporting Program. In July 2016, the probation department partnered with Yuba-Sutter Friday Night Live (FNL) and is utilizing an area at the FNL building, where programs are offered to youth. The Certified Drug and Alcohol Counselor facilitates intensive individual drug and alcohol counseling utilizing a Cognitive Behavioral Therapy model. Prior to participating in individual drug and alcohol counseling, youth must first participate in a drug and alcohol education group facilitated by a full time Intervention Counselor and the Certified Drug and Alcohol Counselor. This program is called Sobriety Through Recovery, Outreach and Nurturing Group (STRONG). Additionally, the part time Therapist provides individual therapy to youth and families. The Therapist provides probation families the opportunity to access immediate individual or family therapy using a Cognitive Behavioral Therapy approach at no cost to the family.

JJCPA/YOBG pays for one full time and one part time Intervention Counselor, a percentage of the Drug and Alcohol Counselor, a Therapist and a Program Manager, who assist in monitoring the services being offered. Additionally, YOBG funds paid for assessments and materials to facilitate programs, bus passes for transportation to and from programs, and incentives for probation youth. Incentives are based on the Juvenile Response Matrix. The matrix includes graduated sanctions for technical probation violations and incentives to positively reinforce positive behavior.
### ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Yuba

#### 3. Program, Placement, Service, Strategy, or System Enhancement

<table>
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<tr>
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| Other Expenditures (List Below):                               |                           |
|                                                               |                           |

**TOTAL:** $32,657

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

Any Yuba County minor, whether on probation or not, is eligible for Drug and Alcohol treatment following a Cognitive Behavioral Therapy approach. All services will be delivered at the Maxine Singer Youth Guidance Center, Day Reporting Center, school site or the probation department. A Yuba County Probation Department Certified Drug and Alcohol Counselor facilitates intensive individual drug and alcohol counseling utilizing a Cognitive Behavioral Therapy model. Prior to participating in individual drug and alcohol counseling, youth must first participate in a drug and alcohol education group facilitated by a full time Intervention Counselor and the Certified Drug and Alcohol Counselor. This program is called Sobriety Through Recovery, Outreach and Nurturing Group (STRONG). This is a four week program designed to ensure youth are prepared for intensive drug and alcohol counseling with the Certified Drug and Alcohol Counselor.

The Certified Drug and Alcohol Counselor utilizes The Abuse or Addiction book published by the Change Companies, which is an Evidence Based Program, and is utilized to facilitate classes. Furthermore, the counselor will use Cognitive Behavioral Therapy for Adolescents with Co-Occurring Mental Health and Substance Use Disorders. The counselor utilizes the Matrix Model for Teens and Young Adults and Adolescent Recovery Plan, The Help Series Hazelden programs. All of which are Evidence Based Programs.

By providing drug and alcohol counseling, we have improved youth capacities to be successful on probation by addressing their substance abuse after being placed on probation.

YOBG funds pay for the Certified Drug and Alcohol Counselor and materials to facilitate the programs (books, testing, assessments, etc.). Additionally, YOBG funds were utilized to provide incentives and/or snacks and bus passes for youth to get to and from treatment.
**ACCOUNTING OF JJCPA-YOBG EXPENDITURES for: Yuba**

### 4. Program, Placement, Service, Strategy, or System Enhancement

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<tr>
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</table>

**TOTAL:** $ - $ 5,940 $ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOBG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOBG funds paid for.

All minor's who are referred to the probation department, regardless of their offenses, shall have a formal Risk/Needs Assessment completed to aid in determining the disposition of the case. The Positive Achievement Change Tool (PACT) by Noble is an Evidence Based Program utilized to assess the needs/risks of a minor. By completing the evidence based risk/needs assessment on all minors referred to the probation department, the deputy probation officer will be able to determine the appropriate steps to take in order to address the needs of the minor and reduce recidivism. The PACT determines a minor's level of risk to reoffend; identifies the risk and protective factors linked to criminal behavior so that the rehabilitative effort can be tailored to address the minor's unique criminogenic needs; pre-populates an automated and customizable case plan focused on reducing risk factors and increasing protective factors; and allows managers to run reports to see changes in risk/protective factors over time. Every juvenile that enters the juvenile justice system is assessed with the PACT, whether it be the pre-screen or the full screen. The PACT revitalizes the role and responsibilities of the probation officer from that of one who monitors sanctions, to that of one who is provided a working tool to assist while modeling pro-social behavior and one who will continue to work with the juvenile and the juvenile's family to reduce the juvenile's risk to re-offend. The use of Risk/Need assessments to identify the risk factors and specific needs of each juvenile, and case planning to address those needs, while supporting and building upon a juvenile's identified protective factors are evidence-based practices. An updated PACT is completed no less than every six months for a juvenile that is under any type of probation supervision.

YOBG funding pays for the contracted juvenile Assessment licensing fees through Noble Software Group.
Yuba: Data Trend Analysis

<table>
<thead>
<tr>
<th><strong>ANALYSIS OF COUNTYWIDE TREND DATA for:</strong> Yuba</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Government Code Section 30061(b)(4)(C)(iv) &amp; WIC Section 1961(c)(3)</strong></td>
</tr>
</tbody>
</table>

| Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBG have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report. |

Since the commencement of YOBG and JJCPA funding, Yuba County Probation has seen a reduction in juvenile arrests, petitions being filed and youth under some form of probation supervision. In 2016, there were 193 juvenile arrests. That number has been significantly reduced since 2008; where there were 422 juvenile arrests. In 2016, there were 80 youth placed on some form of probation supervision (Wardship, Probation without Wardship, Deferred Entry of Judgment and Informal Probation). In 2008, there were 180 youth placed on some form of probation supervision. In reviewing the types of probation supervision, there was a significant discrepancy in youth placed on Informal Probation (2008 - 74 youth; 2016 - 3 youth). In 2008/2009, the Yuba County Probation Department implemented a validated Risk and Needs Assessment Tool to be utilized on all youth referred to the probation department. In reviewing the statistical data, it is clear that by utilizing the assessment tool, the probation department was able to properly identify youth who required probation/court intervention and what that intervention should include; therefore, reducing the number of youth being unnecessarily placed on probation. Additionally, Yuba County Probation has sent two youth to the Department of Juvenile Justice since 2005 (2014 being the last commitment). Youth who commit an offense which does not fall under Section 707(b) of the W&I and are no longer eligible for DJJ facilities, or would benefit from local services and supervision, are offered services in two areas. The first area would be a 365 day commitment to the Maxine Singer Youth Guidance Center (MSYGC). The second would be out of home placement in a foster or group home. By assessing youth’s needs with the assessment tool, we have deterred unnecessary commitments to DJJ.

Although Yuba County Probation does not have a formal diversion program, the majority of the referrals are handled within the department with a Counsel and Release and more often than not, the case is not closed without addressing the needs of the youth and their family. This is accomplished with a referral to an internal program/counseling, another county agency, or a community based program.

In addition to utilizing the Risk and Needs Assessment Tool, the probation departments Certified Drug and Alcohol Counselor and Therapist, complete a comprehensive Family Intake Assessment, by utilizing various tools on youth and families who are going through the Court system. Additionally, the probation department has intensive case management/supervision of high risk needs youth and their families and has implemented an Incentives and Sanctions Matrix for youth under probation supervision. The probation department provides a number of programs; including, Cognitive Behavioral Therapy for Adolescents with Co-Occurring Mental Health and Substance Use Disorders, Individual and Family Therapy, Crystal Clear Communication, Anger Management, Tobacco/Drug and Alcohol Cessation, Cyber Awareness, Theft Awareness and Community Service. All Yuba County programming is available to the community, not just probation involved youth and families, free of charge, due to YOBG and JJCPA funding. Referrals for programming are received from local schools, law enforcement, other county agencies and self-referrals.

Due in part to all of the above, Yuba County Probation has seen great success in reducing the number of youth involved in the juvenile justice system, and an even greater reduction in the number of youth brought before the Juvenile Court, and subsequently placed on some type of probation supervision.
Appendix A: Government Code Section 30061
(See page ii of the Executive Summary)

30061. (a) There shall be established in each county treasury a Supplemental Law Enforcement Services Account (SLESA), to receive all amounts allocated to a county for purposes of implementing this chapter.

(b) In any fiscal year for which a county receives moneys to be expended for the implementation of this chapter, the county auditor shall allocate the moneys in the county’s SLESA within 30 days of the deposit of those moneys into the fund. The moneys shall be allocated as follows:

(1) Five and fifteen-hundredths percent to the county sheriff for county jail construction and operation. In the case of Madera, Napa, and Santa Clara Counties, this allocation shall be made to the county director or chief of corrections.

(2) Five and fifteen-hundredths percent to the district attorney for criminal prosecution.

(3) Thirty-nine and seven-tenths percent to the county and the cities within the county, and, in the case of San Mateo, Kern, Siskiyou, and Contra Costa Counties, also to the Broadmoor Police Protection District, the Bear Valley Community Services District, the Stallion Springs Community Services District, the Lake Shasta Community Services District, and the Kensington Police Protection and Community Services District, in accordance with the relative population of the cities within the county and the unincorporated area of the county, and the Broadmoor Police Protection District in the County of San Mateo, the Bear Valley Community Services District and the Stallion Springs Community Services District in Kern County, the Lake Shasta Community Services District in Siskiyou County, and the Kensington Police Protection and Community Services District in Contra Costa County, as specified in the most recent January estimate by the population research unit of the Department of Finance, and as adjusted to provide, except as provided in subdivision (i), a grant of at least one hundred thousand dollars ($100,000) to each law enforcement jurisdiction. For a newly incorporated city whose population estimate is not published by the Department of Finance, but that was incorporated prior to July 1 of the fiscal year in which an allocation from the SLESA is to be made, the city manager, or an appointee of the legislative body, if a city manager is not available, and the county administrative or executive officer shall prepare a joint notification to the Department of Finance and the county auditor with a population estimate reduction of the unincorporated area of the county equal to the population of the newly incorporated city by July 15, or within 15 days after the Budget Act is enacted, of the fiscal year in which an allocation from the SLESA is to be made. No person residing within the Broadmoor Police Protection District, the Bear Valley Community Services District, the Stallion Springs Community Services District, the Lake Shasta Community Services District, or the Kensington Police Protection and Community Services District shall also be counted as residing within the unincorporated area of the County of San Mateo, Kern, Siskiyou, or Contra Costa, or within any city located within those counties. Except as provided in subdivision (i), the county auditor shall allocate a grant of at least one hundred thousand dollars ($100,000) to each law enforcement jurisdiction. Moneys allocated to the county pursuant to this subdivision shall be retained in the county SLESA, and moneys allocated to a city pursuant to this subdivision shall be deposited in a SLESA established in the city treasury.
(4) Fifty percent to the county or city and county to implement a comprehensive
multiagency juvenile justice plan as provided in this paragraph. The juvenile justice plan
shall be developed by the local juvenile justice coordinating council in each county and
city and county with the membership described in Section 749.22 of the Welfare and
Institutions Code. The plan shall be reviewed and updated annually by the council. The
plan or updated plan may, at the discretion of the county or city and county, be
approved by the county board of supervisors. The plan or updated plan shall be
submitted to the Board of State and Community Corrections by May 1 of each year in a
format specified by the board that consolidates the form of submission of the annual
comprehensive juvenile justice multiagency plan to be developed under this chapter
with the form for submission of the annual Youthful Offender Block Grant plan that is
required to be developed and submitted pursuant to Section 1961 of the Welfare and
Institutions Code.

(A) The multiagency juvenile justice plan shall include, but not be limited to, all of the
following components:

(i) An assessment of existing law enforcement, probation, education, mental health,
health, social services, drug and alcohol, and youth services resources that specifically
target at-risk juveniles, juvenile offenders, and their families.

(ii) An identification and prioritization of the neighborhoods, schools, and other areas in
the community that face a significant public safety risk from juvenile crime, such as
gang activity, daylight burglary, late-night robbery, vandalism, truancy, controlled
substances sales, firearm-related violence, and juvenile substance abuse and alcohol
use.

(iii) A local juvenile justice action strategy that provides for a continuum of responses to
juvenile crime and delinquency and demonstrates a collaborative and integrated
approach for implementing a system of swift, certain, and graduated responses for at-
risk youth and juvenile offenders.

(iv) A description of the programs, strategies, or system enhancements that are
proposed to be funded pursuant to this subparagraph.

(B) Programs, strategies, and system enhancements proposed to be funded under this
chapter shall satisfy all of the following requirements:

(i) Be based on programs and approaches that have been demonstrated to be effective
in reducing delinquency and addressing juvenile crime for any elements of response to
juvenile crime and delinquency, including prevention, intervention, suppression, and
incapacitation.

(ii) Collaborate and integrate services of all the resources set forth in clause (i) of
subparagraph (A), to the extent appropriate.

(iii) Employ information sharing systems to ensure that county actions are fully
coordinated, and designed to provide data for measuring the success of juvenile justice
programs and strategies.

(C) To assess the effectiveness of programs, strategies, and system enhancements
funded pursuant to this paragraph, each county or city and county shall submit by
October 1 of each year a report to the county board of supervisors and to the Board of
State and Community Corrections on the programs, strategies, and system
enhancements funded pursuant to this chapter. The report shall be in a format specified
by the board that consolidates the report to be submitted pursuant to this chapter with
the annual report to be submitted to the board for the Youthful Offender Block Grant
program, as required by subdivision (c) of Section 1961 of the Welfare and Institutions
Code. The report shall include all of the following:

(i) An updated description of the programs, strategies, and system enhancements that
have been funded pursuant to this chapter in the immediately preceding fiscal year.

(ii) An accounting of expenditures during the immediately preceding fiscal year for each
program, strategy, or system enhancement funded pursuant to this chapter.

(iii) A description and expenditure report for programs, strategies, or system
enhancements that have been cofunded during the preceding fiscal year using funds
provided under this chapter and Youthful Offender Block Grant funds provided under
Chapter 1.5 (commencing with Section 1950) of Division 2.5 of the Welfare and
Institutions Code.

(iv) Countywide juvenile justice trend data available from existing statewide juvenile
justice data systems or networks, as specified by the Board of State and Community
Corrections, including, but not limited to, arrests, diversions, petitions filed, petitions
sustained, placements, incarcerations, subsequent petitions, and probation violations,
and including, in a format to be specified by the board, a summary description or
analysis, based on available information, of how the programs, strategies, or system
enhancements funded pursuant to this chapter have or may have contributed to, or
influenced, the juvenile justice data trends identified in the report.

(D) The board shall, within 45 days of having received the county’s report, post on its
Internet Web site a description or summary of the programs, strategies, or system
enhancements that have been supported by funds made available to the county under
this chapter.

(E) The Board of State and Community Corrections shall compile the local reports and,
by March 1 of each year following their submission, make a report to the Governor and
the Legislature summarizing the programs, strategies, and system enhancements and
related expenditures made by each county and city and county from the appropriation
made for the purposes of this paragraph. The annual report to the Governor and the
Legislature shall also summarize the countywide trend data and any other pertinent
information submitted by counties indicating how the programs, strategies, or system
enhancements supported by funds appropriated under this chapter have or may have
contributed to, or influenced, the trends identified. The board may consolidate the
annual report to the Legislature required under this paragraph with the annual report
required by subdivision (d) of Section 1961 of the Welfare and Institutions Code for the
Youthful Offender Block Grant program. The annual report shall be submitted pursuant
to Section 9795, and shall be posted for access by the public on the Internet Web site of
the board.

(c) Subject to subdivision (d), for each fiscal year in which the county, each city, the
Broadmoor Police Protection District, the Bear Valley Community Services District, the
Stallion Springs Community Services District, the Lake Shastina Community Services
District, and the Kensington Police Protection and Community Services District receive
moneys pursuant to paragraph (3) of subdivision (b), the county, each city, and each
district specified in this subdivision shall appropriate those moneys in accordance with the following procedures:

(1) In the case of the county, the county board of supervisors shall appropriate existing and anticipated moneys exclusively to provide frontline law enforcement services, other than those services specified in paragraphs (1) and (2) of subdivision (b), in the unincorporated areas of the county, in response to written requests submitted to the board by the county sheriff and the district attorney. Any request submitted pursuant to this paragraph shall specify the frontline law enforcement needs of the requesting entity, and those personnel, equipment, and programs that are necessary to meet those needs.

(2) In the case of a city, the city council shall appropriate existing and anticipated moneys exclusively to fund frontline municipal police services, in accordance with written requests submitted by the chief of police of that city or the chief administrator of the law enforcement agency that provides police services for that city.

(3) In the case of the Broadmoor Police Protection District within the County of San Mateo, the Bear Valley Community Services District or the Stallion Springs Community Services District within Kern County, the Lake Shastina Community Services District within Siskiyou County, or the Kensington Police Protection and Community Services District within Contra Costa County, the legislative body of that special district shall appropriate existing and anticipated moneys exclusively to fund frontline municipal police services, in accordance with written requests submitted by the chief administrator of the law enforcement agency that provides police services for that special district.

(d) For each fiscal year in which the county, a city, or the Broadmoor Police Protection District within the County of San Mateo, the Bear Valley Community Services District or the Stallion Springs Community Services District within Kern County, the Lake Shastina Community Services District within Siskiyou County, or the Kensington Police Protection and Community Services District within Contra Costa County receives any moneys pursuant to this chapter, in no event shall the governing body of any of those recipient agencies subsequently alter any previous, valid appropriation by that body, for that same fiscal year, of moneys allocated to the county or city pursuant to paragraph (3) of subdivision (b).

(e) For the 2011–12 fiscal year, the Controller shall allocate 23.54 percent of the amount deposited in the Local Law Enforcement Services Account in the Local Revenue Fund 2011 for the purposes of paragraphs (1), (2), and (3) of subdivision (b), and shall allocate 23.54 percent for purposes of paragraph (4) of subdivision (b).

(f) Commencing with the 2012–13 fiscal year, subsequent to the allocation described in subdivision (c) of Section 29552, the Controller shall allocate 23.54363596 percent of the remaining amount deposited in the Enhancing Law Enforcement Activities Subaccount in the Local Revenue Fund 2011 for the purposes of paragraphs (1) to (3), inclusive, of subdivision (b), and, subsequent to the allocation described in subdivision (c) of Section 29552, shall allocate 23.54363596 percent of the remaining amount for purposes of paragraph (4) of subdivision (b).

(g) Commencing with the 2013–14 fiscal year, subsequent to the allocation described in subdivision (d) of Section 29552, the Controller shall allocate 23.54363596 percent of the remaining amount deposited in the Enhancing Law Enforcement Activities Subaccount in the Local Revenue Fund 2011 for the purposes of paragraphs (1) to (3),
inclusive, of subdivision (b), and, subsequent to the allocation described in subdivision (d) of Section 29552, shall allocate 23.54363596 percent of the remaining amount for purposes of paragraph (4) of subdivision (b). The Controller shall allocate funds in monthly installments to local jurisdictions for public safety in accordance with this section as annually calculated by the Director of Finance.

(h) Funds received pursuant to subdivision (b) shall be expended or encumbered in accordance with this chapter no later than June 30 of the following fiscal year. A local agency that has not met the requirement of this subdivision shall remit unspent SLESA moneys received after April 1, 2009, to the Controller for deposit in the Local Safety and Protection Account, after April 1, 2012, to the Local Law Enforcement Services Account, and after July 1, 2012, to the County Enhancing Law Enforcement Activities Subaccount. This subdivision shall become inoperative on July 1, 2015.

(i) In the 2010–11 fiscal year, if the fourth quarter revenue derived from fees imposed by subdivision (a) of Section 10752.2 of the Revenue and Taxation Code that are deposited in the General Fund and transferred to the Local Safety and Protection Account, and continuously appropriated to the Controller for allocation pursuant to this section, are insufficient to provide a minimum grant of one hundred thousand dollars ($100,000) to each law enforcement jurisdiction, the county auditor shall allocate the revenue proportionately, based on the allocation schedule in paragraph (3) of subdivision (b). The county auditor shall proportionately allocate, based on the allocation schedule in paragraph (3) of subdivision (b), all revenues received after the distribution of the fourth quarter allocation attributable to these fees for which payment was due prior to July 1, 2011, until all minimum allocations are fulfilled, at which point all remaining revenue shall be distributed proportionately among the other jurisdictions.

(j) The county auditor shall redirect unspent funds that were remitted after July 1, 2012, by a local agency to the County Enhancing Law Enforcement Activities Subaccount pursuant to subdivision (h), to the local agency that remitted the unspent funds in an amount equal to the amount remitted.

(Amended by Stats. 2016, Ch. 880, Sec. 2. Effective January 1, 2017.)
Appendix B: Welfare and Institutions Code Sections 1950-62
(See page ii of the Executive Summary)

1950. The purpose of this chapter is to enhance the capacity of local communities to implement an effective continuum of response to juvenile crime and delinquency.

1951. (a) There is hereby established the Youthful Offender Block Grant Fund.

(b) Allocations from the Youthful Offender Block Grant Fund shall be used to enhance the capacity of county probation, mental health, drug and alcohol, and other county departments to provide appropriate rehabilitative and supervision services to youthful offenders subject to Sections 731.1, 733, 1766, and 1767.35. Counties, in expending the Youthful Offender Block Grant allocation, shall provide all necessary services related to the custody and parole of the offenders.

(c) The county of commitment is relieved of obligation for any payment to the state pursuant to Section 912 for each offender who is not committed to the custody of the state solely pursuant to subdivision (c) of Section 733, and for each offender who is supervised by the county of commitment pursuant to subdivision (b) of Section 1766 or subdivision (b) of Section 1767.35.

1952. For the 2007–08 fiscal year, all of the following shall apply:

(a) An amount equal to the total of all of the following shall be transferred from the General Fund to the Youthful Offender Block Grant Fund:

(1) One hundred seventeen thousand dollars ($117,000) per ward multiplied by the average daily population (ADP) for the year for wards who are not committed to the custody of the state pursuant to subdivision (c) of Section 733, and Sections 731.1 and 1767.35.

(2) Fifteen thousand dollars ($15,000) per parolee multiplied by the ADP for the year for parolees who are supervised by the county of commitment pursuant to subdivision (b) of Section 1766.

(3) An amount equal to 5 percent of the total of paragraphs (1) and (2). This amount shall be reserved by the Controller for distribution by the Department of Finance, upon recommendation of the Corrections Standards Authority, in collaboration with the Division of Juvenile Facilities, for unforeseen circumstances associated with the implementation of the act that added this chapter. This amount is a one-time allocation and shall not be built into the base described in subdivision (a) of Section 1953 unless the Department of Finance finds a continuation of unforeseen circumstances. A county that wishes to seek funds from this reserved amount shall submit a request to the Corrections Standards Authority that outlines the unusual circumstances that exist in the
county and why the county’s Youthful Offender Block Grant is inadequate to meet the county financial needs to accommodate and supervise youthful offenders pursuant to the act that added this chapter. The Corrections Standards Authority shall submit its recommendation to the Department of Finance for approval.

(b) Any portion of the funds described in paragraph (3) of subdivision (a) that is unused during the 2007–08 fiscal year shall revert to the General Fund.

1953. For the 2008–09 fiscal year, the total of the following amounts shall be transferred from the General Fund to the Youthful Offender Block Grant Fund:

(a) The amount transferred to the Youthful Offender Block Grant Fund for the 2007–08 fiscal year, as described in subdivision (a) of Section 1952, adjusted to account for full-year impacts.

(b) One hundred seventeen thousand dollars ($117,000) per ward multiplied by the ADP for the year for wards who are not committed to the custody of the state pursuant to subdivision (c) of Section 733, and Sections 731.1 and 1767.35.

(c) Fifteen thousand dollars ($15,000) per parolee multiplied by the ADP for the year for parolees who are supervised by the county of commitment pursuant to subdivision (b) of Section 1766.

1953.5. For the 2009–10 fiscal year, the total of the following amounts shall be transferred from the General Fund to the Youthful Offender Block Grant Fund:

(a) The amount transferred to the Youthful Offender Block Grant Fund for the 2008–09 fiscal year, as described in subdivision (a) of Section 1952, adjusted to account for full-year impacts.

(b) One hundred seventeen thousand dollars ($117,000) per ward multiplied by the ADP for the year for wards who are not committed to the custody of the state pursuant to subdivision (c) of Section 733, and Sections 731.1 and 1767.35.

(c) Fifteen thousand dollars ($15,000) per parolee multiplied by the ADP for the year for parolees who are supervised by the county of commitment pursuant to subdivision (b) of Section 1766.

1954.1. For each fiscal year, the Director of Finance shall determine the total amount of the Youthful Offender Block Grant and the allocation for each county, pursuant to Sections 1955 and 1956, and shall report those findings to the Controller. The Controller shall make an allocation from the Youthful Offender Block Grant Fund to each county in accordance with the report.
1955. (a) The allocation amount for each county from the Youthful Offender Block Grant Fund for offenders subject to Sections 733, 1766, and 1767.35 shall be allocated in four equal installments, to be paid in September, December, March, and June of each fiscal year, until June 30, 2013. Commencing with the 2013–14 fiscal year, the allocation amount for each county from the Youthful Offender Block Grant Special Account established in paragraph (2) of subdivision (c) of Section 30025 of the Government Code for offenders subject to Sections 733, 1766, and 1767.35 shall be allocated in monthly installments. In each fiscal year, the allocation amount shall be determined as follows:

(1) Fifty percent based on the number of the county’s juvenile felony court dispositions, calculated as a percentage of the state total. By July 10 of each year, the Department of Justice shall provide to the Department of Finance the number of juvenile felony court dispositions for each county for the previous calendar year.

(2) Fifty percent based on the county’s population of minors from 10 to 17 years of age, inclusive, according to the most recent data published by the Department of Finance, calculated as a percentage of the state total.

(b) Each county shall receive a minimum block grant allocation of fifty-eight thousand five hundred dollars ($58,500) for the 2007–08 fiscal year, and a minimum block grant allocation of one hundred seventeen thousand dollars ($117,000) for each fiscal year thereafter.

(c) Commencing with the 2008–09 fiscal year, allocations shall be available to counties that have met the requirements of Section 1961.

1956. The allocation for any eligible county from the Youthful Offender Block Grant Fund for offenders subject to Section 731.1 shall be determined by the Department of Finance, consistent with the ADP methodology and fiscal parameters used in Sections 1952, 1953, and 1953.5, for the corresponding fiscal year.

1960. The Legislature finds and declares that local youthful offender justice programs, including both custodial and noncustodial corrective services, are better suited to provide rehabilitative services for certain youthful offenders than state-operated facilities. Local communities are better able than the state to provide these offenders with the programs they require, in closer proximity to their families and communities, including, but not limited to, all of the following:

(a) Implementing risk and needs assessment tools and evaluations to assist in the identification of appropriate youthful offender dispositions and reentry plans.
(b) Placements in secure and semisecure youthful offender rehabilitative facilities and in private residential care programs, with or without foster care waivers, supporting specialized programs for youthful offenders.

(c) Nonresidential dispositions such as day or evening treatment programs, community service, restitution, and drug-alcohol and other counseling programs based on an offender’s assessed risks and needs.

(d) House arrest, electronic monitoring, and intensive probation supervision programs.

(e) Reentry and aftercare programs based on individual aftercare plans for each offender who is released from a public or private placement or confinement facility.

(f) Capacity building strategies to upgrade the training and qualifications of juvenile justice and probation personnel serving the juvenile justice caseload.

(g) Regional program and placement networks, including direct brokering and placement locating networks to facilitate out-of-county dispositions for counties lacking programs or facilities.

1960.5. (a) The State Commission on Juvenile Justice, pursuant to Section 1798.5, shall develop a Juvenile Justice Operational Master Plan. On or before January 1, 2009, the commission shall develop and make available for implementation by the counties the following strategies:

(1) Risk and needs assessment tools to evaluate the programming and security needs of all youthful offenders and at-risk youth.

(2) Juvenile justice universal data collection elements, which shall be common to all counties.

(3) Criteria and strategies to promote a continuum of evidence-based responses to youthful offenders.

(b) In drafting the Juvenile Justice Operational Master Plan, the commission shall take into consideration both of the following:

(1) Evidence-based programs and risk and needs assessment tools currently in use by the counties.

(2) The costs of implementing these strategies.

(c) On or before May 1, 2008, the commission shall provide an interim report to the Legislature, which shall include the status of the work of the commission and the strategies it has identified to date.
1961. (a) On or before May 1 of each year, each county shall prepare and submit to the Board of State and Community Corrections a Juvenile Justice Development Plan on its proposed programs, strategies, and system enhancements for the next fiscal year from the Youthful Offender Block Grant Fund described in Section 1951. The plan shall include all of the following:

(1) A description of the programs, placements, services, strategies, and system enhancements to be funded by the block grant allocation pursuant to this chapter, including, but not limited to, the programs, tools, and strategies outlined in Section 1960.

(2) A description of how the plan relates to or supports the county’s overall strategy for dealing with youthful offenders who have not committed an offense described in subdivision (b) of Section 707, and who are no longer eligible for commitment to the Division of Juvenile Facilities under Section 733 as of September 1, 2007.

(3) A description of any regional agreements or arrangements to be supported by the block grant allocation pursuant to this chapter.

(4) A description of how the programs, placements, services, or strategies identified in the plan coordinate with multiagency juvenile justice plans and programs under paragraph (4) of subdivision (b) of Section 30061 of the Government Code.

(b) The plan described in subdivision (a) shall be submitted to the Board of State and Community Corrections in a format, as specified by the board, that consolidates the form for submission of the plan with the form for submission of the multiagency juvenile justice plan to be developed and submitted to the board as provided by paragraph (4) of subdivision (b) of Section 30061 of the Government Code.

(c) Each county receiving an allocation from the Youthful Offender Block Grant Fund described in Section 1951 shall, by October 1 of each year, submit an annual report to the Board of State and Community Corrections on its utilization of the block grant funds in the preceding fiscal year. The report shall be in a format specified by the board that consolidates the report required by this subdivision with the annual report required to be submitted to the board under the provisions of subparagraph (D) of paragraph (4) of subdivision (b) of Section 30061 of the Government Code, and shall include all of the following:

(1) A description of the programs, placements, services, strategies, and system enhancements supported by block grant funds in the preceding fiscal year, and an accounting of all of the county’s expenditures of block grant funds for the preceding fiscal year.
(2) A description and expenditure report for programs, strategies, and system enhancements that have been cofunded during the preceding fiscal year using funds provided under this chapter and juvenile justice funds provided under paragraph (4) of subdivision (b) of Section 30061 of the Government Code.

(3) Countywide juvenile justice trend data available from existing statewide juvenile justice data systems or networks, as specified by the board, including, but not limited to, arrests, diversions, petitions filed, petitions sustained, placements, incarcerations, subsequent petitions and probation violations, and including, in a format to be specified by the board, a summary description or analysis, based on available information, of how the programs, strategies, and system enhancements funded pursuant to this chapter have or may have contributed to, or influenced, the juvenile justice data trends identified in the report.

(d) The board shall prepare and make available to the public on its Internet Web site summaries of the annual county reports submitted in accordance with subdivision (c). By March 1 of each year, the board shall also prepare and submit to the Governor and the Legislature a report summarizing county utilizations of block grant funds in the preceding fiscal year, including a summary of the programs, strategies, system enhancements, and related expenditures made by each county utilizing Youthful Offender Block Grant funds. The annual report to the Governor and the Legislature shall also summarize the countywide trend data and any other pertinent information submitted by counties indicating how the programs, strategies, and system enhancements supported by Youthful Offender Block Grant funds have or may have contributed to, or influenced, the trends identified. The board may consolidate the annual report to the Governor and the Legislature required under this section with the annual report required by subparagraph (E) of paragraph (4) of subdivision (b) of Section 30061 of the Government Code. The annual report shall be submitted in compliance with Section 9795 of the Government Code. The annual report shall also be posted for access by the public on the Internet Web site of the board.

1962. The Board of State and Community Corrections may monitor the forms, documents, and information submitted by counties pursuant to Section 1961 and may advise counties and provide technical assistance on the implementation and requirements of Section 1961.

(Amended by Stats. 2016, Ch. 880, Sec. 6. Effective January 1, 2017.)