

Youthful Offender Block Grant 2013-14 Planned Programs & Expenditures

Alameda County

Camp (\$350,753): Camp Wilmont Sweeney is 24-hour residential program for Alameda County's delinquent male youth who range in age from 15 through 18. Individualized treatment plans are developed for each youth with goals related to specific behavioral and education needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Service Agency (for medical and mental health care) and a myriad of community organizations, which help to provide: parent education and support groups, drug and alcohol education, vocational programming and job readiness training/placement, structured recreational and social activities and planned, supervised outings.

Intensive Probation Supervision (\$2,917,133): DPOs, supervised by Unit Supervisors, will provide Intensive Probation Supervision for youth whose overall total risk level on the Alameda County Juvenile Risk Assessment (ACJRA) instrument is High or Very High. The DPOs will work with youth and their families to develop case plans that will target the risks identified in the ACJRA. The DPOs will supervise youth within the County with caseloads of approximately 20-30 youth, to ensure increased contact. The DPOs will collaborate with a Behavioral Health Clinician from our County's Behavioral Health Care Services Agency, who will assist with identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team meetings with the youth, parents, mental health, school, probation and community partners involved with the youth.

Alpine County

Group Counseling (\$5,000): This component helps to facilitate the identification of "at-risk youth," that are in peril of remaining left in the community at large. These youth are often in need of temporary or permanent placement. These youth may need psychological counseling or assessments in order to process and adapt to the barriers they face, which may include: environmental, social, economic, educational or cultural. Such barriers may hinder their overall wellness and prevent their transition back into the community or reservation, especially if the youth was placed in a camp. Counseling services provide a tool that the juvenile client may not be able to afford. Alpine County has a total population of approximately 1054. Approximately 387 are Native American. Culturally acceptable group counseling is also a must factor within this category.

Mentoring (\$32,000): Past Alpine County Mentoring Projects have utilized a community mentoring approach. Mentoring is a proven strategy to modify favorable attitudes toward juvenile delinquency and substance abuse. Development of a strong bond with a caring adult mentor role model should instill a healthy belief with clear standards regarding delinquency, juvenile crime and alcohol and drug related issues. Mentoring should empower youth to be responsible for their behaviors, decisions and consequences. It is anticipated that the development of a positive youth-adult alliance should produce a reduction in attitude toward juvenile delinquency and crime. It is hoped that these adult-youth relationships will reduce the number of youth involved in the juvenile justice system.

Alpine County Unified School (30,000): Alpine County Unified School District provides the ONLY school in the entire county. Students, grades K-8 attend daily, whereas students in grades 9-12 are sent to the state of Nevada. Current enrollment of Diamond Valley School is approximately 90; approximately 75% are Native American. The school provides an advocate program with a monitoring system to identify students "at-risk," of truancy. The school advocate is able to work with families and refer them to other services which may be available at the Hung-a-lai-ti Washoe Community as well as the county services of Alpine. Culturally appropriate environments help to promote success. Small numbers of enrollment provide an opportunity for one on one involvement with parents, principals, law enforcement and the probation department. Historically, the school has used after school programs, truancy coordinators, safe-school ambassador programs and provided training to staff.

Recreational Activities (\$50,000): This program supports families and "at-risk," youth by providing alternative recreational strategies/activities that are drug free, alcohol free, tobacco free. Most of these strategies provide participants an opportunity to engage in activities that they may not have been able to engage in due to financial inability, given the current economic climate. Past strategies have included: recreation, art, educational and cultural activities. Such activities provide the target audience & families a chance to participate in environments that include strict codes of conduct which deter negative behavior. Expected behavior is clearly written and dialoged. It dictates proper manners, appropriate attire and acceptable language for ALL parties. These activities allow exposure to healthy & safe choices in lieu of exposure to drug and alcohol peer related activities. Historically, this program has the highest number of Native and Non-Native participants and continues to build cultural bridges.

Amador County

Aggression Replacement Therapy (\$28,000): Aggression Replacement Training (ART) will be provided to youth by Amador-Tuolumne Community Action Agency. ART is a

multi-modal intervention designed to alter behavior of "chronically aggressive youth". It consists of three components: skill streaming which is designed to teach a broad curriculum of pro-social behavior, anger control which is a method for empowering youth to modify their own anger responsiveness, and moral reasoning training which is to help motivate youth to employ the skills learned via the other components. ART is an evidence-based practice/program.

Contract Services (\$43,300): No direct service will be provided to youth. This is a capacity building category and pays for our case management system's contracted maintenance fees which include JAIS, the juvenile risk and needs assessment tool.

Group Counseling (\$2,500): All youth referred by the local schools and law enforcement identified at-risk for substance abuse will be served. Deputy Probation Officers will refer youth to our Behavioral Health Department to receive Alcohol and Drug Group Counseling Services.

Individual Mental Health Counseling (\$2,500): All youth referred by the local schools and law enforcement that have been identified as needing and could benefit from receiving counseling services. Deputy Probation Officers will refer youth to our Behavioral Health Department to receive individual mental health counseling services.

Juvenile Hall (\$36,500): Amador County has a contract with El Dorado County Juvenile Hall for 2 secure bed spaces. Youth served are juveniles who have been ordered by the Court into detention. Amador County does not have a juvenile hall. This contract guarantees at least 2 bed spaces are made available to house juveniles pending court detention hearings and after disposition when ordered by the Court to serve a term in juvenile hall. The cost is for 1 bed per day for 365 days.

Mental Health Screening (\$5,000): Youth served will be those ordered by the Court for a psychological evaluation either prior to disposition or after in order to determine appropriate disposition and/or services/placement needs.

Pro-Social Skills Training (\$16,000): Two (2) groups of six (6) young men, identified by the Amador County Probation Department and the Amador County Unified School District, will participate in the "180 You-Turn" program provided by Amador-Tuolumne Community Action Agency. The program is designed for male youth 9-18 years of age regardless of risk factor and focuses on being responsive to adolescent male development from a holistic perspective which takes into consideration the effects of trauma and violence. The "safe" group experience is to foster social-emotional development and empathy while holding youth accountable and responsible for their

behavior and choices. Additionally, it stimulates emotion management in a supportive way that establishes healthy and caring relationships with peers and adults and reconnects them to society in a pro-social capacity with the primary goal of being a successful community member.

Butte County

After School Services (\$50,000): Northern Valley Catholic Social Service (NVCSS) will provide weekly services focusing on a range of subjects including substance use and abuse modeled after Dr. Stalcup's evidence based relapse prevention model. In addition NVCSS will provide classes on social responsibility, cultural diversity, sex and health education, teen parenting and life skills. Groups will be provided to youth in Juvenile Hall after school during the week. NVCSS will assist staff with Aggression Replacement Therapy (ART) groups.

After School Services (\$8,000): Catalyst will facilitate weekly discussion groups at the Butte County Juvenile Hall which will focus on a variety of subjects such as: healthy and abusive dating relationships, communication skills, body image, self-esteem, relationships with family and friends, along with other related topics.

Electronic Monitoring (\$96,162): We are requesting approval to maintain a Probation Officer to allow growth of electronic monitoring services. This service lowers populations in the Juvenile Hall, which has seen significant growth over the last couple of years with a varied daily population up to 40-60 wards. Furthermore, Butte County Probation is committed to expanding electronic monitoring services to make the community of Butte County safer and healthier for its residents.

Family Counseling (\$97,179): Licensed Clinical Social Workers provided counseling to youth detained at the juvenile detention facility to provide assessment, treatment, counseling and case management to at-risk youth. Carries a caseload of individual clients and client groups who require intervention, testing, evaluation, counseling and guidance. Screens and evaluates mentally ill persons and persons experiencing life stress; interviews clients to collect personal history; makes preliminary diagnosis for review by the Juvenile Court and the Butte County Probation Department. Provides casework services and implementation of treatment plans to at-risk wards of the court and their families. Provides personal and group therapy and counseling; develops and implements guidance, counseling and treatment plans. Teaches socialization and coping skills; advises wards and their families of community resources. Consults with professional staff members as needed to develop and implement treatment and guidance programs for individuals and groups.

Group Counseling (\$66,000): Licensed Clinical Social Workers provided counseling to youth detained at the juvenile detention facility to provide assessment, treatment, counseling and case management to at-risk youth. Carries a caseload of individual clients and client groups who require intervention, testing, evaluation, counseling and guidance. Screens and evaluates mentally ill persons and persons experiencing life stress; interviews clients to collect personal history; makes preliminary diagnosis for review by the Juvenile Court and the Butte County Probation Department. Provides casework services and implementation of treatment plans to at-risk wards of the court and their families. Provides personal and group therapy and counseling; develops and implements guidance, counseling and treatment plans. Teaches socialization and coping skills; advises wards and their families of community resources. Consults with professional staff members as needed to develop and implement treatment and guidance programs for individuals and groups.

Home on Probation (\$20,000): Funds will support two initiatives that supplement traditional methods used by the Court and Probation Officers for out-of-custody supervision of minors. The Weekend Accountability Program will serve as an alternative to supplement the more traditional methods of out-of-custody supervision needed to monitor and enforce compliance with the orders of the Juvenile Court. The program will also include Aggression Replacement Therapy for the juveniles in attendance. The Curfew Monitoring Program will assist in gaining compliance with curfew requirements by contacting juveniles during non-traditional business and school hours.

Risk and/or Needs Assessment (\$103,662): Butte County Probation contracted with a Risk/Needs Assessment provider to develop, train staff, and maintain a complete system of ongoing risk screening and needs assessments. An Implementation Team (I-Team) was created to provide oversight and coordination of implementing such tools. Staff was trained in using the need/risk assessment tool allowing staff to make crucial decisions to appropriately classify offenders and target interventions (Risk Principle). We have moved deeper into the implementation of evidence-based practices by developing case plans (Needs Principle), analyzing how programs are delivered and addressing gaps in services (Treatment Principle), and lastly evaluating how well programs are delivered and continuing to improve protocols and processes to how Probation will utilize the tool in the future (Fidelity Principle).

Calaveras County

Rental/Lease of Probation Office Space (\$7,905): Rent/Lease on Building that houses Probation Department where juvenile services are rendered.

Staff Salaries/Benefits (\$109,095): Calaveras County has one program that includes many of the required components. Due to our small staff, rural setting and low population, officers perform numerous tasks.

Colusa County

Anger Management Counseling/Treatment (\$700): These funds will be used to offset the salary and benefits of two counselors who will be providing a minimum of two Anger Managements sessions. The youth identified for this program are wards of the Court (probation youth) and youth referred by school officials.

Gender Specific Programming for Boys (\$56,735): These funds will be used to offset the salary and benefits of two counselors who are providing direct services to youth in the county. The counselors will facilitate the Boys Council and Girls Circle Groups to five school districts in the county. Any youth in these school districts may participate. Funds will also be used to maintain and support space to provide program services.

Gender Specific Programming for Girls (\$56,735): These funds will be used to offset the salary and benefits of two counselors who are providing direct services to youth in the county. The counselors will facilitate the Boys Council and Girls Circle Groups to five school districts in the county. Any youth in these school districts may participate. Funds will also be used to maintain and support space to provide program services.

Risk and/or Needs Assessment (\$1,830): Colusa is a small rural county with limited resources. The PACT (Positive Achievement Change Tool) is an evidence-based risk/needs assessment tool utilized to target youth that will most benefit from intervention. The tool also identifies the needs of the youth as well as risk and protective factors relative to each youth.

Staff Training/Professional Development(\$1,000): The two counselors will attend training to increase their knowledge and skills in providing services to youth, especially the at risk youth, within the Boys Council and Girls Circle Programs as well as the Anger Management Program.

Contra Costa County

Other Secure/Semi-Secure Rehab Facility (\$1,788,684): The Youthful Offender Treatment Program (YOTP) is a secure 30-bed unit in the John A. Davis Juvenile Hall with programming specifically designed for the target population of male non-707(b) W&I chronic offenders for whom least restrictive services have been tried and failed. This population is those who can no longer be sent to DJJ pursuant to SB 81. All youth are committed to the program by the Superior court of Contra Costa and may petition

the court to return to the community once completing three phases of the program and will complete the final phase of the program in the community while on electronic monitoring. The youth's Passport for Success (aftercare plan) is developed when he enters the program and may include Life Skills, Aggression Replacement Therapy, Individual/Family Therapy, Parenting Program, substance abuse treatment, crime victim awareness and Thinking for a Change.

Re-Entry or Aftercare Services (\$308,258): After completing Phases 1 through III of the Youthful Offender Treatment Program in the institutional Setting, participants enter into Phase IV, which is the final phase to complete the program. Phase IV is intensive supervision within the community using the Passport to Success as a road map. Participants are retried home, placed with a relative, or referred to local County programs for transitional living. During Phase IV they spend a minimum of six months meeting regularly with the Probation Officer at home, school, or at work. The Probation Officer also meets with the participant family. Phase IV include 90 days on electronic monitoring, drug testing, job search, continued enrollment in high school or college, referrals to community resources, and youth are subject to all standard terms of Probation including search and seizure.

Del Norte County

Equipment (\$19,000): Update a live scan machine.

Individual Mental Health Counseling (\$7,500): This funding will be utilized to contract for licensed clinical providers for the most needy mental health cases of wards. This would include sex offenders and those wards with serious emotional disorders.

Juvenile Hall (\$50,000): This funding will be used for staff salaries needed to provide additional weekend group programming for our Juvenile Drug Court. These group programs will be provided for WIC 602 youth who have a drug court violation, as well as drug testing for minors in Drug Court.

Pro-Social Skills Training (\$18,000): We will be targeting youth on formal and informal probation that have limited social skills and anti-social behaviors.

Risk and/or Needs Assessment (\$45,000): These funds will be used for a needs and risk assessment tool and case management costs. This tool has been adopted by the Northern California Probation Consortium for determining the criminogenic needs of juvenile delinquents.

Staff Training/Professional Development(\$9,000): Unit training in the principles and practice of Motivational Interviewing.

El Dorado County

Juvenile Hall (\$414,512): Continuing July 1, 2013 YOBG funds will be used to pay for staffing, including all training activities, for staff that provide routine and standard housing and treatment of youthful offenders in the South Lake Tahoe Juvenile Treatment Center (JTC). Staffing consists of twenty full time Juvenile Detention Officers - Institutions and one licensed mental health clinician with an overall capacity of 40 beds. Due to budget constraints we have limited the cap to 30 beds since July 1, 2009. Youth are detained based on objective decision-making. Facility staff is all core trained and provide education, recreation, health, assessment, counseling and other intervention services to maintain a youth's well-being during his or her stay in custody. Programs include all detention services, a six month ranch program, specialized socialization, life skills, and anger management classes. 'Other funds' is based on the Department's proposed 2013-2014 budget appropriations and is subject to amendment. This amount represents County General Fund contributions.

Ranch(\$30,000): The El Dorado County Probation Department currently contracts with MADERA County to place youthful offenders in the Juvenile Youth Camp as established by Madera County, located at 28219 Avenue 14, Madera, CA 93638. This program offers ranch services in the specified location. The ranch program is available as a viable program for those minors who have exhausted local resources. The contract for placement in the Juvenile Youth Camp will be expanded to accommodate youthful offenders who have exhausted local El Dorado County resources, engaged in serious delinquent behavior, and or presented a risk to public safety.

Fresno County

Camp (\$3,610,349): The program consists of 60 beds in our Commitment facility, of which 30 beds are the New Horizons program. The New Horizons program is designed for males 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program utilizes contracted services that include mental health and substance abuse counseling as well as aggressive behavior reduction therapy by using a cognitive learning model. The other 30 beds also receive the full range of services provided at the Commitment facility by contracted services not paid for with YOBG funds. These include the cognitive learning model "Thinking for a Change." Contracted psychological services are used to provide referral and psychotherapy to minors. A Probation Officer develops a case plan that includes transition and aftercare services for juveniles within the Commitment facility.

Intensive Probation Supervision (\$104,586): This program consists of a Deputy Probation Officer that provides youthful offenders intensive supervision services. The caseload provides supervision for juvenile offenders considered to be at high risk of recidivism. The Probation Officer for this caseload will screen clients by developing a case plan that assesses risks and needs. This is to ensure proper referral opportunities and reduce the risk of reoffending.

Risk and/or Needs Assessment (\$80,000): The program will result in the implementation of the PACT juvenile risk and needs assessment tool that is anticipated to be administered to all juveniles booked at the Fresno County Juvenile Hall. The comprehensive assessment instrument measures the youth's risk and protective factors in 12 domains: Criminal History, School, Use of Free Time, Employment, Relationships, Family, Living Arrangements, Alcohol and Drugs, Mental Health, Attitudes and Behaviors, Aggression, and Skills. Assessment of criminogenic risk factors and treatment directed toward changing dynamic characteristics provides the best chance of reducing recidivism. It is estimated the PACT will be implemented and staff trained by the Summer of 2013.

Glenn County

Intensive Probation Supervision (\$181,500): Youth served under this program are deemed to be "high risk" as determined by a validated, evidence-based risk assessment that continues to be utilized by the Glenn County Probation Department. This assessment is done at the time of intake and every 6 months thereafter to determine if there have been any changes to the minor's overall criminogenic profile. By increasing protective factors and attempting to mitigate the risk factors, minors who would otherwise be at high risk for re-offending are able to be maintained within the community thereby preventing the need for a placement in a secured setting for lengthy periods of time, such as juvenile hall or the Department of Juvenile Justice.

Humboldt County

Other Secure/Semi-Secure Rehab Facility (\$234,468): The program is designed to improve the County's capacity to reduce juvenile crime by focusing on WIC 602 juvenile court wards ages 12 - 18 who have a diagnosed mental illness, are at imminent risk of out of home placement, have a history of treatment failures in open residential settings, but whose adjudicated crimes do not meet the threshold for commitment to the State Division of Juvenile Justice.

Imperial County

Alcohol and Drug Treatment (\$8,000): Drug and Alcohol counseling will be provided to youth detained in Juvenile Hall (JH), who have been identified by JH staff as having history of substance abuse. Counseling will be provided by a certified Behavioral Health Counselor. Individual and group counseling sessions will be provided three hours per day, four times per week. A Clinician and Psychiatrist (consistent with State Law) from Behavioral Health will access youth detained in Juvenile Hall to determine if they meet medical necessity or have been diagnosed with a mental health problem that requires treatment, medication support, or case management services. The clinician will be available two to three times per week and the psychologist/psychiatrist once per week. In order to ensure the continuum of care, Juvenile Hall staff, Probation Officers, and Behavioral Health staff will refer male and female youth to services provided in their cities upon their release.

Day or Evening Treatment Program (\$440,854): In December, 2009, the Board of Supervisors approved a contract with Rite Track LLC to implement an Evening Learning Center (ELC) in the city of El Centro, CA. The targeted population for the ELC includes at risk youth between the ages of 14 to 19 who are in out-of-county placement or who are transitioning back from out-of-home placement. The ELC has been in place since December 21, 2009, and operates after school from 3:30 to 8:30 p.m. during the high-crime periods. The ELC provides the following Cognitive-Based Groups: Aggression Replacement Therapy, Phoenix Gang Intervention, Cognitive Behavioral Therapy, Cultural Enrichment, Healthy Relationships, Social Awareness and will also be offering Moral Recognition Therapy. The second component of the ELC is the Mentoring/Tracking program which was designed to assist youth transitioning back from placement and to reduce re-entry into residential facilities.

Individual Mental Health Counseling (\$32,000): A Clinician and Psychiatrist (consistent with State Law) from Behavioral Health will access youth detained in Juvenile Hall to determine if they meet medical necessity or have been diagnosed with a mental health problem that requires treatment, medication support, or case management services. The clinician will be available two to three times per week and the psychologist/psychiatrist once per week. A private office has been designated in juvenile hall for Behavioral Health to administer these assessments and expedite the services provided to these youth during their stay. In order to ensure the continuum of care, Juvenile Hall staff, Probation Officers, and Behavioral Health staff will refer youth to services provided in their cities upon their release. This program accommodates both the male and female population.

Inyo County

After School Services (\$17,300): Several after school programs were started in previous years with YOBG funds. YOBG funds will be used to ensure the continued success of these programs. Our successful after school programs include computer lab, bike repair program, gardening program, craft program, and the Power Source group counseling program. This year we would like to start a beginner's carpentry program. All minor's detained in the Inyo County Juvenile Center will take part in after school programs as well as high risk youth placed in the home.

Capital Improvements (\$17,000): A new security/camera system with 16 cameras was installed in 2013 with the use of YOBG funds. The system was projected to allow for yearly updates of additional cameras, workstations, and keyless entry doors. An updated security system would allow for enhanced safety and security of all individuals in the facility. It will also allow all minors to participate in new programs as additional cameras will be placed in areas of the facility that have no visual contact. The security system will allow for yearly updates to maximize safety and security and programs in the Juvenile Center.

Maintenance of Security System (\$7,500): YOBG funds were used in 2013 to purchase and implement a new security system for the Inyo County Juvenile Center. The new system allows for minors in custody to participate in additional programs and provides an opportunity for additional life skills programs to be introduced to the minors as additional cameras are added in areas of the facility that have no visual contact. The system allows for continuous yearly updates to maximize safety and security and programs in the Juvenile Center. To insure proper function of the security system a yearly maintenance contract is needed.

Development of Case Plan(\$3,000): There is no organized Alcohol and Drug counseling or Anger Management counseling service provided to minors in the Inyo County Juvenile Center. In the past, The Change Companies evidence based journals were purchased with YOBG funds and used by staff with success. The center employs staff that is Certified Alcohol and Drug Counselors as well as Certified Prevention Specialists. Staff will work with Probation Officers and Mental Health staff to develop case plans which will include Substance Abuse and Anger Management counseling. The Forwarding Thinking, Courage to Change, the MEE, and the KIDS interacting journaling series will continue to be used for a variety of counseling services that will include Alcohol and Drug and Anger Management, among others. These 4 series use over 50 different evidence based interactive journals. Probation will use these case plans to transition minors to the community from custody.

Electronic Monitoring (\$5,000): The Inyo County Probation Department developed an electronic monitoring program in 2011-12 to offer lower level offenders an alternative to detention. YOBG funds were used in 2012/2013 to sustain this program.

Juvenile Hall (\$11,700): 10% of YOBG funds will be used for administrative overhead and salaries and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center.

Long-Term Commitment Program (\$3,000): Inyo County Juvenile Center created and launched a Long-Term Commitment program in 2010 with YOBG funds. There are no group home placements within our county and serious offenders are difficult to place out of county. This program is used for minors who cannot be released to live in the home or are a danger to the community. YOBG funds will be used to provide transportation for family members, provide drug/alcohol treatment, anger management, family counseling, and individual counseling outside of the facility, if needed. The program will have an incentive component to it. In addition, YOBG funds will be used to provide the minor with any needed clothing, tools and/or equipment for a job placement program outside of the facility. Our relatively small population of minors in long-term commitment at the center should allow for individualized case plan services matched to the risk/needs of each offender.

Mental Health Services (\$50,000): YOBG funds were used in 2010 to create a contract with a private mental health provider. YOBG funds were also used in 2012/2013 to sustain the contract with the private mental health provider. The Contractor will complete a mental health assessment upon intake of all detained minors to determine mental health needs. These needs could include referrals for psychotropic medications. Information will be forwarded to the court for detention purposes. The contractor will monitor psychotropic medications and provide regular progress reports; will provide consultation to Juvenile Center staff, DPOs and parents of minor's regarding discharge planning recommendations; will conduct parent education and support group to help maintain the minor's gains and successes achieved at the Juvenile Center. The contractor will conduct in-service training to teach Juvenile Center Staff basic behavior management techniques to assist with behavioral programming of Minors.

Risk and/or Needs Assessment (\$10,000): YOBG funds were used in 2009 to purchase and implement the PACT risk/needs assessment from Assessment.com. YOBG funds have been used yearly fund this project. The PACT includes a substance abuse screening component as well as a case plan development and management component. The PACT pre-screen assessment will be administered to all Minors

referred to probation as well as the full assessment to all adjudicated minors referred for disposition.

Staff Training/Professional Development(\$10,000): YOBG funds will be used for training Juvenile Probation Officers and Inyo County Juvenile Center staff. Juvenile staff will continue to receive training in the PACT as well as motivational interviewing techniques. Training will help Staff match the risk and needs of minors to the appropriate dispositional and case plan recommendations. Training will continue to assist staff enhance existing programs and help develop new evidence based programs. We will continuously look for evidence based practice training, including aggression replacement therapy and cognitive behavioral therapy.

Kern County

Camp (\$886,523): The Kern Crossroads Facility is a secure residential institution with an operational capacity of 120 beds. It was created in order to provide a local institution option for juvenile male offenders, age 14-18, in lieu of a Division of Juvenile Justice commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes use of a validated risk assessment tool, evidence based cognitive behavioral therapy, discipline, education, work experience, vocational training, athletics, physical education, group living and a Mental Health component. Wards attend school half of the day and participate in vocational/work programs and/or counseling the other half of the day. The custody portion of the program is a three tiered, 12, 24, or 36 week program to be followed by intensive aftercare.

Day or Evening Treatment Program (\$1,362,865): The Bridges Career and Development Academy's population consists of offenders between the ages of 16 and 19 years old who have been released from the Division of Juvenile Justice and Kern County commitment programs; as well as minors assessed as "high risk" to reoffend. The Bridges program is a multi-dimensional program consisting of mental health services, educational programming, job development, enrichment activities and community supervision by Probation Officers. Specific evidence based programming includes, Teaching Pro-Social Skills/Aggression Replacement Training (TPS/ART), and Matrix Drug Counseling. Daily contact and oversight with the probationer are effective tools in redirecting youth and preventing new law violations.

Individual Mental Health Counseling (\$482,472): Mental Health services are being provided to minors who have been Court ordered to serve a commitment in one of two separate in-custody commitment programs, Camp Erwin Owen and Pathways Academy. Camp Erwin Owen is a 125 bed forestry camp for male offenders ages 14 to 18. The program length varies from 10 to 24 weeks in custody, depending on behavior

and success in the program. Youth receive evidence based mental health treatment such as Aggression Replacement Training and Forward Thinking, as well as group and individual therapy, substance abuse education and case management services. Pathways Academy is an all-female commitment program for offenders whose ages range from 14 to 18. The program length varies from 12 to 36 weeks which is determined at an assessment meeting. Youth receive individual and group evidence based services targeted to meet their criminogenic needs as identified by the PACT.

Other Secure/Semi-Secure Rehab Facility (\$468,140): The Furlough Treatment and Rehabilitation program is a short term, 30 day maximum, in-custody program exclusively for male offenders in the Aftercare program on furlough release from Camp Erwin Owen and the Kern Crossroads Facility. The program emphasizes accountability for delinquent behaviors and assists youth in their rehabilitation. The youth use journaling, family interaction, and self-assessment to prevent a return to criminal activity which assists in the family, social, and educational components of their lives. The youth also participate in individual therapeutic sessions, stress management, life and social skills, Alcohol and Narcotic Anonymous classes and other education components presented by volunteers and mentors. Once released, the continuum of care is maintained as the youth return to the Aftercare program. The program also houses and provides orientation to youth awaiting delivery to Camp Owen and Crossroads.

Kings County

Alcohol and Drug Treatment (\$90,000): This position is contracted with Kings View Mental Health and provides for the expansion of adolescent drug and alcohol treatment to Youth in Kings County. YOBG funds pay for .50 FTE with Kings View who will provide an AOD counselor to primarily work with Youth in the outlying areas of Kings County. In addition, to education this position will also provide "Dual Diagnosis" services to those Youth who qualify.

Community Service (\$84,036): The Juvenile Work Program was reinstated last year and has served throughout the County to conduct clean up, participate in community events, graffiti removal and other community based activities. This program works with Youth already adjudged 602 Wards of the Court and is responsible for the Court ordered work program as well as direct referrals from Probation Officers using the program in lieu of filing a Violation of Probation report.

Electronic Monitoring (\$66,101): The Kings County Probation Department has been forced to relinquish our Academy facility to accommodate adult offenders being held locally as a result of AB109 re-alignment. As such, 45 beds have been lost and the Department has had to look at alternative forms of custody. During the current

application year the Department will begin housing Minors via GPS electronic Monitor. The target is 40 youth, who at any given time will be serving custody time in their homes. This Officer will install, supervise and follow up with those Youth in this program. Youth will be referred by the Courts and will be intensively supervised as it will be considered custody.

Individual Mental Health Counseling (\$93,400): This program consists of one full-time therapist who contract with the Probation Department to work with 602 W&I Wards of the Court. The Therapist conducts clinical assessments, group, family and individual therapy and dual diagnosis services. The Youth benefitting from this service include Youth with Anger Management and/or Mental Health issues. The direct access allows for easier diagnosis which leads to earlier and more effective therapeutic intervention.

Intensive Probation Supervision (\$71,324): The High Risk caseload consists of those Youth who have committed the most serious crimes or who have been assessed to be at high risk of recidivating. These crimes include sexual deviancy, Youth with severe Mental health issues, serious gang related behavior, violent crimes or repeat Offending. This caseload also supervises those Youth returning to Kings County from the Department of Juvenile Facilities (DJF). This Officer focuses on suppression of further criminal activity and protection of the Public, but also seeks out referrals to vocational or educational resources for qualified Youth. These Youth require close supervision to deter further criminality, so the goal would be to engage the Youth in pro-social employment and education to increase their ability to function in the community.

Other Direct Service (\$67,105): YOBG funds will pay for one Transportation Officer to work out of the Kings County Juvenile Academy. This Officer transports Youth from the kings County Juvenile Center to various Kings County Courtrooms, to and from medical or dental appointments and long distance transports for Youth committed to DJF or State Prison. They will also, on occasion, transport Youth to Psychiatric facilities located throughout the State of California.

Re-Entry or Aftercare Services (\$88,282): The Transitional Deputy Probation Officer provides re-entry services to incarcerated Youth in kings County. The Officer contacts each Youth committed by the Court and begins work on an exit strategy. The Officer prepares a pre-release worksheet that outlines specific goals for the Minor and his family. The officer also evaluates the educational, psychological and other needs of the Minor and makes referrals to the appropriate treatment providers or educators. On occasion, the Officer will meet with the Minor and family while the minor is still in custody and elicit commitment from both parties on what will take place upon the Minor's release from custody. Upon discharge, the Officer will monitor compliance with

the exit plan for 30 days at which time the Minor is passed on to their regular supervising Probation Officer.

Risk and/or Needs Assessment (\$89,482): These funds continue to support the ongoing maintenance and training for the PACT risk assessment tool through Assessments.com. As the program was delayed, wide spread assessments are expected to commence this application year. It is anticipated 200 Youth will be assessed during this time frame.

Staff Training/Professional Development (\$10,000): Ongoing training of existing and new staff is vital in continuing with evidence based supervision practices. Not only will new staff be trained in Motivational interviewing techniques, but existing staff need update training. We will seek out seminars, symposiums or conferences where staff can interact with other professionals to supplement their own skills. Additionally, as we implement additional Cognitive Based programs, we need to train Probation Staff to understand, and in some cases, teach the curriculum. Three Staff members have already been trained in Aggression Replacement Therapy and are currently facilitating a group in Community School. We need additional Staff trained to facilitate ART, Why Try? and Forward Thinking.

Lake County

Electronic Monitoring (\$20,000): Lake County Probation uses Electronic Monitoring as an evidence-based graduated sanction and/or detention alternative for a carefully-selected group of youth identified by our evidence-based assessment tool as either: (a) high-risk-to-reoffend; (b) moderate-risk-to-reoffend; and (c) placement risk. Electronic monitoring also serves the wrap-around delinquency cases. This option continues to be successful with these youth.

Individual Mental Health Counseling (\$30,000): Lake County Behavioral Health contracts to provide \$18,000 in mental health counseling at Juvenile Hall. This structure preserves continuity of care and the relationships which maximize the efficacy of such services. The provider meets weekly with incarcerated youth and as needed post-release.

Intensive Probation Supervision (\$90,000): The Youthful Offender Intensive Supervision Program (YOISP) offers both supervision and rehabilitation, i.e. evidence-based behavioral treatment approaches. This component serves youth who: (a) are at enhanced risk-reoffend; (b) have committed serious and/or repeat offenses; (c) have extensive juvenile hall detention time; and/or (d) face high-level placement, including placement at DJJ. The youth served are chosen based on the results of the evidence-

based risk assessment tool, the PACT. Each youth's criminogenic needs are assessed at least twice during his/her participation in YOISP.

Ranch (\$40,000): This proven intervention offers youth who need a more controlled environment the resources of behavioral treatment with a rehabilitation focus in such an environment. Once a youth is placed at the Ranch, the Youthful Offender Deputy Probation Officer (YODPO) will either visit the youth as soon as possible after placement or coordinate with the assigned Placement Officer to maintain continuity of care and to reinforce the intensive supervision relationship. The YODPO will coordinate with Placement Officer, Ranch staff, and other stakeholders to develop re-entry plans for each youth. He or she will convene a Pre-Release Team meeting for each youth to ensure a successful transition back to the community and/or to less restrictive placement. This approach has been highly effective with Lake County youth.

Staff Salaries/Benefits (\$16,000): Probation will allocate 15% of the YOBG funds to cover staff and consultant costs necessary to monitor, evaluate, and report on the use of YOBG funding, including: (1) monitoring expenditures and creating auditable records using generally accepted accounting practices (Administrative Officer); (2) preparing applications and reports (Consultant); (3) collecting and inputting data documenting YOISP activities (hours and types of services delivered, youth demographics, days in YOISP, PACT results, outcomes, etc.), plus data entry, database management, and other YOISP records and communications (Staff Services Analyst); and (4) general overhead (share of the County's annual independent audit), insurance, office space, utilities, information technology support, etc.

Lassen County

Juvenile Hall (\$30,000): The Probation Department desires to utilize the remaining balance of YOBG funding toward the cost of a current Juvenile Detention Counselor on staff. Juvenile Detention Counselors are responsible for providing supervision of youth detained or serving court ordered commitments in the Juvenile Detention Facility.

CASE Management Environment (\$57,000): The Lassen County Probation Department plans to use a portion of the YOBG allocation to continue operation of its case management system under the current vendor to also include an upcoming version to be release in 2013. It is necessary to maintain the database in order to report the monthly JCPSS statistics to the California Department of Justice. In addition, the case management system keeps track of all minor on probation, all minors detained in the County's Juvenile Detention Facility, all minors who supervised under electronic monitoring, all minors ordered to probation for committing minor offenses and traffic offences, and all minors tracked under the department's Truancy Reduction Program.

The case management system also provides statistical information to the department for other funding opportunities and the development of programs and services to minors.

Risk and/or Needs Assessment (\$30,000): The Lassen County Probation Department is looking to maintain its contract for the juvenile risk and needs assessment tool, PACT, with Assessments.com

Los Angeles County

Camp (\$16,995,000): Depending on profile and needs, minors participating in the YOBG program will be housed at either Camp Ellison Onizuka (CEO), Camp Glenn Rocky (CGR), Camp Ronald McNair, or Camp David Gonzales (CDG).

Camp Onizuka will offer enhanced services including increased mental health services, substance abuse treatment, Aggression Replacement Therapy (ART), Dialectical Behavior Therapy (DBT), enhanced case management, vocational training, and transition planning. YOBG will also be used to mitigate curtailments and maintain operations at CGR, CRM, and CDG, thereby allowing these camps to remain open and provide housing, case management, small group interventions, behavior management programs, mental health services, education services, parent resource assistance, and transition planning to approximately 450 minors annually. Additionally, a LARRC assessment and resulting case plan will be provided to each minor prior to camp placement. At Camp Gonzales, the Department will leverage and support a Community Based Organization (CBO) that will provide services including, but not limited to: Educational Assessment, ILP development, transition planning for education or vocational education in the community, college/vocational school financial aid application completion assistance, tutoring, literacy development and mentoring."

Program Administration and Evaluation (\$297,000): In order to ensure that the program is operating efficiently, minors are receiving the services outlined in the JJDP, and that the YOBG award is being used in a fiscally prudent manner, the Department will dedicate specific operations, fiscal and program evaluation staff to oversee all of the various aspects of the program, including programmatic, financial, program monitoring and evaluation.

Re-Entry or Aftercare Services (\$3,167,000): The Probation Department is changing our focus on how we service the aftercare population utilizing YOBG funds. On July 1, 2012, Camp Community Transition Program (CCTP) implemented the Supervisorial District 1 Pilot Program. CCTP Deputy Probation Officers (DPOs) are currently performing the following services and supervisorial tasks: Participate in transition planning process for youth; ensure that the transition plan is consistent with the youth

service needs; conduct at least 2 face-to-face meetings with the youth in camp prior to the youth's release; engage the family, community and school when the youth is ordered camp to ensure a seamless transition; and identify educational needs and coordinate immediate school enrollment. The critical aspect of this pilot is the requirement for the CCTP DPOs to conduct face-to-face contacts during the youth's camp placement. Early outcomes indicate that this pilot has enhanced and improved our aftercare process. As a result of these outcomes, the Department has decided to implement this model county-wide. In order for the Department to be successful with the expansion, CCTP DPOs caseload size must be reduced. YOBG funds will be used to convert the current staff to case carrying deputies and allow the Department to reduce caseloads size and successfully implement this county-wide program.

Risk and/or Needs Assessment (\$347,000): Probation proposes to continue the current risk and needs assessment and case planning in residential treatment (camps) as implemented in FY 2007-2008 JJDP to identify high risk/high need minors who will be appropriate for Camp Onizuka, by utilizing 2 dedicated assessment Deputy Probation Officers (DPOs) and 1 dedicated DMH MSW at the Camp Assessment Unit (CAU). These two-tiered assessments will assist in identifying appropriate youthful offender dispositions, programs, goals and re-entry plans, and includes the use of a validated risk assessment instrument, the Los Angeles Risk and Resiliency Checkup (LARRC). Assessment information will be compiled by partner agencies and interested parties, at which time a Multi-Disciplinary Assessment (MDA) will be conducted prior to the minor's transfer to Camp Onizuka. Participants in the MDA meeting include the minor, parents, Probation staff, Los Angeles County Office of Education (LACOE) personnel, and Department of Mental Health (DMH) staff. A resulting case plan will be developed and approved by the minor and parents and will be available for the Probation case worker upon minors arrival at Camp Onizuka. Other assessment information (for example, MAYSI-II, STAR academic testing, DMH Substance Abuse Screening) may be used to augment the LARRC when available and applicable.

Madera County

Day or Evening Treatment Program (\$98,178): We have dedicated a Deputy Probation Officer assigned to work with our youth ordered into a Court Day School Program and also with youth at an alternative education school site located at our Juvenile Justice Campus. The services are many and include Behavior Modification, A.R.T., Mentoring (currently provided by contract provider through the PPP) and the Ready Set Go program which is also an EBP Job readiness/training program provided by the CBO Work Force Development.

Individual Mental Health Counseling (\$32,000): Funds .25% of a full time mental health clinician assigned to the Correctional Camp who also assists at the Court Day School Program. The clinician provides individual and group therapy with the minors and their respective families as much as feasible. The clinician is also an A.R.T. facilitator at both locations as well.

Intensive Probation Supervision (\$62,410): This funds a Probation Technician dedicated to working with a targeted at risk youth population i.e. deferred entry of Judgment cases (DEJ) by providing specialized and individualized intensive supervision.

Juvenile Hall (\$87,585): This provides funding for a Juvenile Detention Transport Officer position that is assigned to the Juvenile Detention Facility/Correctional Camp and works with all detained youth. This officer transports all minors to Court and various appointments as well as to and from other County detention facilities. This officer also transports wards to placements and transportation sites i.e. airport and etc...This officer is also a trained ART facilitator, as well as an A.R.T Trainer, who works with the in-custody juvenile offenders.

Informal/First Offender Program (\$49,130): This funds a Probation Technician dedicated to working with a targeted at risk youth population i.e. informal probation by providing specialized and individualized intensive supervision.

Re-Entry or Aftercare Services (\$100,804): The youth to be served in this category are juvenile male offenders prior to and upon their release from the residential phase of the Correctional Camp program. These youth will receive job training, counseling, education, behavior modification, ART and Forward Thinking. They will also be provided with incentives and opportunities at field trips and special events as opportunity affords.

Risk and/or Needs Assessment (\$51,048): All juveniles coming through the Juvenile Court System will be assessed with the validated risk assessment tool JAIS and provided services and recommendations accordingly. Ultimately the most critical offenders will be identified and supervision efforts will be provided based on validated risk/needs scores.

Marin County

After School Services (\$55,000): The Probation Department will seek to collaborate with CBOs in Marin City and the Canal neighborhood of San Rafael to provide after-school services for youth at risk of entering the juvenile justice system. In Marin City, the Probation Department expects to collaborate with a variety of social service providers to

coordinate services to be delivered at the local school. In the Canal, the Probation Department will support an after-school program for middle and high school youth engaged in a youth development project focusing on countering the impact of drugs and alcohol in their community.

Alcohol and Drug Treatment (\$300,000): The youth to be served in this program will be those whose delinquency is related to their abuse of drugs and/or alcohol. Some of these youth will be participants in the County's Juvenile Drug Court program. The program will provide a continuum of services, utilizing MET/CBT for intervention and assessment purposes, Multi-Dimensional Family Treatment for those youth and families who are appropriate, and intensive outpatient drug and alcohol treatment for those youth and families whose substance abuse requires it. The County will use the GAIN (Global Appraisal of Individual Needs) to place youth in the appropriate level of service required.

Contract Services (\$15,000): In an ongoing effort to engage more with the communities which are impacted most by juvenile crime, the Probation Department has been supporting an effort to develop restorative justice programming in these neighborhoods. In the Canal neighborhood, a group of community members who call themselves "Unidos para la justicia restaurativa" has been meeting for the past 8 months to discuss the impact of juvenile crime, and the juvenile justice system, in their community. They have learned about alternative interventions that might be more effective in serving the youth from their community. They are considering how they might be able to provide an intervention to assist youth and parents entering the system.

Functional Family Therapy (\$115,000): Programs of Responsive Treatment and Linkages, or PORTAL, is a mental health program operated by the Probation Department. It includes 4 Mental Health Practitioners, and 1 Mental Health Supervisor, and uses Functional Family Therapy to serve youth and families referred to the juvenile justice system in Marin County. PORTAL has been the primary mental health program utilized for youth at high risk for recidivism, and it has been helpful in reducing the Department's need for out of home care. The estimated number of youth served in this program now includes those youth detained in Juvenile Hall who receive mental health services (300), in addition to those who receive FFT services in the community (50).

Life/Independent Living Skills Training/Education (\$12,500): The youth to be served in this program are high and medium risk youth on probation. The Probation Department will contract with an academic counselor who will work individually with youth in the juvenile justice system to explore academic alternatives. This person will meet with youth detained at Juvenile Hall, at continuation school settings, or in the community to explain and encourage enrollment at the local junior college for appropriate youth. The

services provided will include an orientation to junior college enrollment, a tour of the local campus, and assistance in completion of financial aid forms.

Mentoring (\$55,000): In an ongoing effort to improve engagement with youth and families from communities of color, the Probation Department will contract with four different CBOs to provide mentoring services to youth; they include Dynamic Solutions for Youth, I Have a Hope and Future, Canal Welcome Center and Phoenix Project. These programs will primarily serve youth in Marin City and the Canal area of San Rafael, two communities that are significantly impacted by juvenile justice.

Monetary Incentives (\$5,000): The primary population for this service is youth in the Juvenile Drug Court program. JDC has been in operation since 1999, and it serves the most challenging youth in our system who, were it not for JDC, might be in residential care. The JDC program has access to a variety of sanctions available to influence behavior, but has not had a regular budget to provide incentives for positive, pro-social behavior of participants.

Recreational Activities (\$45,000): The County will seek out community-based agencies capable of delivering recreational activities for youth in neighborhoods impacted by crime. The juvenile justice system emphasizes to youth all of the things they cannot do; drugs and alcohol, gang associations, truancy, etc. This effort is an intentional strategy to remind youth of the things they can do while leading sober and productive lives. Activities will include regular on-going opportunities to participate in physical activity, and periodic outdoor experiences, such as backpacking and river rafting.

Risk and/or Needs Assessment (\$8,000): All youth referred to the Probation Department who undergo a face-to-face meeting with a DPO will be assessed using the PACT risk/needs instrument.

Mariposa County

Home on Probation (\$57,793): Mariposa County attempts to make every effort to keep probation youth in the home of their parent/guardian. This can be difficult when there are numerous family and criminogenic risk factors that contribute to the youth's delinquent behavior. Local programs and services are used as alternatives to incarceration and hold youth accountable, while maintaining them in the home. Existing programs, such as our ADAPT, VORP, Community Service and 3rd Millennium Classrooms, will continue to be used. Our Truancy intervention program continues to be an effective prevention program by reducing truancy issues in our school district. The County's Behavioral Health CSOC program has also been effective in addressing youth and familial issues, reducing the risk or need for removal. The PACT assessment tool

was recently implemented to assist officers in providing appropriate levels of intervention and services.

Intensive Probation Supervision (\$109,313): Mariposa County has an intensive supervision caseload that includes youth identified above. The Probation Officer is an experienced officer, familiar with the criminogenic risk and need factors and aware of available local resources and services. This officer has frequent contact with this population in all settings where the youth spend their time. With the assistance of the youth and parent/guardian, the Probation Officer will develop a case plan, identifying the youth/family needs, and make appropriate referrals to service providers who can best address those needs. In an effort to keep youth home on Probation, the officer may utilize the department's Electronic Monitoring program to help monitor and supervise this population. Existing prevention programs, such as the ADAPT, VORP and Truancy Intervention, will also be utilized. This population of youth are also good candidates for the CSOC program.

Staff Training/Professional Development (\$3,300): The Probation Department will provide the Intensive Supervision Deputy Probation Officer with the latest training opportunities available that focus on working with this targeted group of youth. Training topics will include subject matter that will assist the officer in dealing with at risk WIC 602 youth who meet the program requirements. Additional training will be provided to keep the officer up to date on the most recent changes in juvenile law; changes in local and state policies; implementing and maintaining the integrity of evidence based practices; officer safety; addressing criminogenic risk and need factors; and other training deemed appropriate for this position.

Mendocino County

Alcohol and Drug Treatment (\$165,000): We will continue to contract with a community based organization (CBO), to provide substance abuse treatment to juvenile probationers who are not Medi-Cal eligible. This fills an unmet need; as such services are not otherwise available. Treatment is provided on an intensive outpatient basis for up to five hours per week. Services include intake, diagnostic assessment, treatment plan development, weekly individual, group and family therapy, case management and collaboration with the Probation Department. We will also continue the Foundations Program, which provides early intervention and prevention services to youth with low-level drug and alcohol offenses and juvenile probationers with drug or alcohol related probation violations.

Intensive Probation Supervision (\$50,200): Funding will be used for our IMPACT program for formal wards of the Court who are motivated to make positive changes

through teamwork, cognitive learning, and physical fitness. Participants will include formal wards of the Court who are motivated to make positive changes through teamwork, cognitive learning, and physical fitness. The program which is based on a cognitive thinking model promotes team building and positive thinking. This is a 10 week program combining cognitive therapy, along with physical exercise promoting personal achievement.

Juvenile Hall (\$8,000): One of the challenges of operating Juvenile Hall is finding trained, extra-help Juvenile Corrections Counselors. This funding will pay for CORE training for extra-help Juvenile Corrections Counselors, which will help alleviate scheduling and coverage issues.

Risk and/or Needs Assessment (\$37,528): The Probation Department implemented the PACT assessment in 2009-10. An assessment is completed at disposition for all probationers. During our first year using the PACT, it became apparent that data collection and data entry related to the assessment is very time consuming and the Probation Officers were spending many hours on these tasks that would otherwise have been spent delivering direct services to juvenile probationers. It is anticipated that the Department will process 160 assessments annually. This funding will be used to fund one .25 FTE Legal Secretary to assist with data collection, data entry, case plans, and other clerical assistance related to the assessment process, our annual license fee, support, and training costs for the PACT assessment tool.

Merced County

Camp (\$1,377,591): Merced County currently operates a 60 bed camp program. The Bear Creek Academy (BCA) programs are point-based with up to five phases. The program period is one to two years, depending on which program is utilized. Program elements include vocational education, alcohol and drug education, mental health counseling, cognitive and life skills development. Participants will eventually earn home visits that will include global positioning monitoring services. The final phase of the program will include aftercare, to effectively transition youth into the community once released from the facility. A re-entry plan will be developed for each participant. Case management will be provided by an assigned probation officer, to ensure adherence to their re-entry plan.

Modoc County

Community Service (\$500): We have a program in place to do a Community Work Service Program for all probation youth and youth from informal Juvenile Traffic Court who are assigned CWS hours. The program develops sites, provides supervision and the development of pro-social skills as well as doing a service to the community in an

effort to teach the juveniles responsibility. There is sometimes community work service given as a consequence for a probation violation as well.

Intensive Probation Supervision (\$2,000): Modoc County prefers not to have to send our juveniles to the juvenile halls if they are able to be monitored closely to ensure the public safety with electronic monitoring. YOBG funds pay for this service.

Juvenile Hall (\$25,000): Modoc County does not have a juvenile hall and must contract with Lassen, Trinity and Siskiyou Counties for juvenile hall placements. The Lassen Hall is 100 miles from Alturas, Trinity Hall is 180 miles from Alturas and Siskiyou Hall is approximately 150 miles away. Placements are usually short-term, consistent with the need for public safety and the needs of the youth. Placement in the hall can also be used as a sanction by the Delinquency Prevention and Treatment team and the court for negative behavior. MCPD will use YOBG funds to augment juvenile hall services to Modoc County youth placed in a juvenile hall, such as 24-hour monitoring, needed medications and/or medical care.

Office Supplies & Services (\$2,500): The funds used here are to pay for the Office Supplies and Services that are used directly for the youth offenders. The County has minimal funding for these basic supplies and these funds are imperative to support our efforts and be able to accommodate the needs associated with our juveniles.

Risk and/or Needs Assessment (\$500): This is the PACT screening assessment for juveniles to assess their strengths and weaknesses as well as their criminal factors and protective factors. The PACT will not only pre-screen all juveniles who are referred to the Probation Department, but will be an on-going screening process to track progress of juveniles who remain under Probation's supervision or bring awareness to any new areas of need for that specific juvenile. The PACT will also aid in creating and tracking case plans and progress by the juvenile and their family.

Staff Salaries/Benefits (\$78,000): Due to drastic budget cuts, particularly in the Modoc County General Fund, Modoc County Probation Department had cut one Juvenile Probation Officer Position last year and have re-hired this position for the 13/14 fiscal year and some of this salary will be paid with these funds. The On-Call salary will also be paid out of these funds as all of the On-Call duties pertain to being available to address juvenile law violators. Also some of the funds will also pay the portion of the Extra Help salaries to drug test the juvenile offenders when other staff is unavailable.

Mono County

Aggression Replacement Therapy (\$20,000): Aggression Replacement Therapy (ART) is an evidenced based program that focuses on intervention to alter the behavior of aggressive youth by improving social skill competence, anger, and moral reasoning. ART is comprised of three interventions: skill-streaming, anger control, and training moral reasoning. Two DPO's have been trained and certified to administer ART. It is our desire to move to the application phase and purchase the course and materials and begin implementation during this fiscal year.

Alcohol and Drug Treatment (\$15,000): All staff have been trained in the application of two cognitive behavior programs offered through the Change Company. These programs include interactive journaling and focus on pro-social skills, substance abuse, social and emotional needs, and criminal behavior. Using PACT assessment tool and through collaboration with Behavioral Health, youth participate in drug and alcohol counseling groups facilitated by a behavioral health counselor, individual counseling and/or family counseling. Further, depending on their supervision level, youth are also monitored using ALCO sensors, electronic monitoring and urinalysis.

Community Service (\$6,000): In conjunction with the U.S. Forest Service Youth Conservation Program, this program will be supervised by the probation aide in collaboration with the US Forest Service to improve trails and campground maintenance. Specifically, youth will mend fences, visit fire camps, paint and clean camping sites, clean and alter hiking trails, and clean up beaches in the back country. Youth will be taught to use specific tools as well as educated about our Forests. Youth will learn about wildlife conservation, Native heritage (Paiute and Washoe), and land management. Their participation will result in completion of community service hours and those owing restitution will earn hours calculation to money through the DA's restitution fund.

Electronic Monitoring (\$11,000): Electronic monitoring may be used for graduated sanctions, release conditions, substance abuse and safety of the community. The daily fees are: Blue cell \$4.35, Blue land based \$3.50, Blue Tag \$7.00 (continuous GPS monitoring), and SCRAM (alcohol monitoring) \$9.75.

Juvenile Hall (\$113,025): Mono County does not have a full-service juvenile hall. For youth requiring detainment, they are housed at Inyo County Juvenile Hall. The contracted price is \$95.00 per day/youth (the cost reduces to \$75/day for youth in detention over 90 days). YOBG funds will be used to pay for detainment of youth found to be a threat to themselves or others or most likely not appear for a hearing. Further, detainment is programmatically used as a graduated sanction. No youth charged with incorrigibility will be detained. Monies are budgeted to cover purchasing three beds (3)

per year with an additional \$10 for medical needs (medical expenses are charged directly to Mono County and are not calculated within the daily rate). 365 bed days x \$95.00= \$34,675.00 (3) = \$104,025; Medical expense = \$9,000; TOTAL BUDGET CATEGORY= \$113,025

Pro-Social Skills Training (\$5,000): All staff have been trained in the application of two cognitive behavior programs offered through the Change Company. These programs include interactive journaling and focus on pro-social skills, substance abuse, social and emotional needs, and criminal behavior. Mono Probation will be fully staffed for this fiscal year thereby allowing administration of this program once a week.

Mono Risk and/or Needs Assessment \$29,975.00 Mono County is a member of the Central Regional Consortium to regionally purchase a risk/need tool through assessments.com. The cost of the tool is being shared among the members of the consortium based upon each county's identified user needs. Mono county's cost for the first year was \$41,152, \$10,000 second year. This cost includes implementation and staff training in the application and interpretation of the tool for three probation officers. Additionally, our application indicated that YOBG funds would be used to cover 15% of a deputy probation officer's salary. This year, due to organizational change and structure, two officers are assigned to juvenile along with a POIII who oversees juvenile thus allowing us to work on prevention. Mono County is streamlining services relative to risk/needs and diverting youth rather than pulling them into the system which research shows is counterproductive.

Monterey County

Camp (\$802,052): The Youth Center (YC) is the only secure residential treatment facility for juvenile wards, and the county's only long-term juvenile detention institution. Presently, it has a total capacity of 60 beds in dorm setting. They are distributed in 4 housing units: Ventana Bay, Gavilan Bay and Pinnacle Bay each house 16 wards, while Laguna Bay, which is the honor unit, houses 12. Youth receive medical and mental health services as needed, and attend school. In-custody time is utilized for the early and immediate exposure and engagement in supportive rehabilitation programs, such as Aggression Replacement Therapy (ART), The Seven Challenges, and Independent Living Skills, designed to help juveniles develop skills that will allow them to become self-sufficient; and Through and Beyond – Transition to Success, the supervised aftercare program.

Juvenile Hall (\$533,167): The Wellington M. Smith, Jr. Juvenile Hall is a short-term detention facility with a regular capacity of 114 beds for secure confinement of those juveniles who are: pending charge; awaiting transfer to other juvenile and adult

institutions; pending placement in foster homes or group homes; or serving short-term, court-ordered custody, typically 90 days or less.

Napa County

Alcohol and Drug Treatment (\$81,300): The target population is medium to high-risk youth ages 14-17 who are enrolled in the Napa County Juvenile Evening Reporting Center (ERC). The program is a collaborative between the Napa County Probation Department, Aldea and the Wolfe Center, local non-profit agencies. Aldea provides mental health services and the Wolfe Center is a juvenile substance abuse treatment provider. The program focuses on evidence-based programming for youth who meet the eligibility and suitability requirements in a 60-day format. Each youth is assessed for substance abuse issues. During the course of the 60-day program the youth participate in substance abuse groups facilitated by Wolfe Center staff. ERC youth attend program on Friday nights at the Wolfe Center where they participate in sober, prosocial activities designed to engage the youth. After the youth has been assessed for substance abuse issues they are referred to the Wolfe Center for treatment.

Day or Evening Treatment Program (\$232,085): The Evening Reporting Center (ERC) is designed to serve medium to high-risk offenders between the ages of 14 and 17 who meet certain eligibility requirements focusing on strengthening the ability of youth to achieve positive outcomes. The program serves as a community based alternative to detention and provides highly structured evidence-based programming and prosocial activities during high-risk periods. The program is a collaborative between the Napa County Probation Department, Aldea, and the Wolfe Center. Youth are court ordered into the program for sixty days where they receive evidence-based programming by staff trained as cognitive-behavior facilitators targeting criminogenic needs. Each ERC youth has an individualized case plan which is monitored by the senior ERC probation officer dedicated to coordinate the ERC program. The ERC probation officer provides case management and after care services to ERC youth.

Intensive Probation Supervision (\$157,391): The purpose of the Napa County Probation Intensive Supervision Services Program is to enhance rehabilitative treatment programs and services offered by Probation to high risk youthful offenders residing in the community and/or returning to the community from residential treatment or camp. One full time senior probation officer is dedicated to this caseload and is responsible for monitoring very high risk youth who will receive intensive supervision. A .25 position is dedicated to a deputy probation officer who is responsible for supervising a caseload of high risk youth re-entering the community from camp. Further, Napa County probation officers have been trained to be cognitive behavior facilitators who run groups that target criminogenic factors and behavior change. A .75 position is dedicated to a

Cognitive Behavior Coordinator responsible for coordinating and facilitating groups and maintaining data collection for annual reporting and quality assurance.

Pro-Social Skills Training (\$91,239): Youth enrolled in the Napa County Evening Reporting Center (ERC) are provided an opportunity to focus on strengthening their ability to achieve positive outcomes. The program serves as a community based alternative to detention and provides highly structured evidence-based programming and prosocial activities during high-risk periods. The program is a collaborative between the Napa County Probation Department, Aldea, and the Wolfe Center. Youth are court ordered into the program for sixty days where they receive evidence-based programming by staff trained as cognitive-behavior facilitators targeting criminogenic needs. Each ERC youth has an individualized case plan which is monitored by the ERC probation officer. Youth are provided with a variety of prosocial skill building activities during their program to assist them in changing their lives.

Nevada County

Aggression Replacement Therapy (\$30,000): Aggression Replacement Training (ART) program for juveniles detained at the Carl F. Bryan II Juvenile Hall using a cognitive behavioral psycho educational model to help youth change criminal behavior.

Alcohol and Drug Treatment (\$31,000): Adolescent substance abuse counseling delivered at community based sites, school sites, and at the Carl F Bryan II Juvenile Hall, by experienced staff and clinical supervisors. The program focuses on education about substance abuse, consequences of substance abuse, conflict resolution and solution focused behavioral changes. These services fall under Nevada County's JJCPA prevention program umbrella and JJCPA provides the majority of funding for this program. Specifically, JCPA funds 1) Emergency 601/Bed space, 2) School Resource Probation Officer and Community Outreach and 3) Safe Schools Healthy Students funded school Probation Officer."

Gender Specific Programming for Boys (\$24,000): Boys Council is a weekly group for boys, held at the Juvenile Hall and based along the same lines as Girls Circle. The average number of boys in attendance is six, and each youth participates for four weeks. The focus of the group is to improve self esteem by reinforcing desirable personal traits such as honor, self respect, ethics, and treating others with compassion and caring. Classes emphasize a participant's current self concept, contrasted with what our society values in a well-adjusted young man coming of age. The idea of each participant setting positive goals for their journey into manhood, and then remaining true to each of the identified target areas forms the basis for graduation and subsequent self

assessment. The class utilizes current events, for example a well known athlete who donates time and money to a charitable cause, as teaching aids.

Gender Specific Programming for Girls (\$20,000): Girls Circle is a model of structured support groups for girls from 9-18 years old. It is designed to foster self-esteem, help girls maintain authentic connection with peers and adult women in their community, counter self-doubt, and allow for genuine self-expression through verbal sharing. Every week a group of girls will meet. During this time the girls take turns talking and listening to one another about their concerns and interests. Themes are introduced which relate to the girls' lives-such as being a girl, trusting ourselves, friendships, body image, goals, competition, and decision-making.

Individual Mental Health Counseling (\$30,000): Mental Health Services delivered to Juvenile detainees with continuing mental health care upon release from Juvenile Hall. Mental Health Services include counseling which addresses cooperation, attitudes, beliefs and ways of thinking, development of personal responsibility, communication skills, personal boundaries and cultural and peer group dynamics. Services include parent/guardian counseling which addresses fair and consistent parenting, taking responsibility and expecting the same in children, and household structure and limits. Additionally, medication support and understanding is offered by mental health professionals providing therapy and counseling. Counseling services are also provided to minors upon their release from custody, so that there is a continuity of care.

Juvenile Hall Case Coordinator Program (\$70,000): Each minor who is placed in the Juvenile Hall is assigned a Case Coordinator, who is responsible for completing an "Assessment and Plan" to be completed during the first two weeks of a minor's stay. Based on a youth's history, the assessment includes (but is not limited to) information related to offense history, substance abuse, educational level, counseling and family reunification needs. It is the Coordinator's responsibility to develop a plan to identify the most appropriate resources available within the Juvenile Hall based on current programs and services. Additionally, Coordinators are responsible for making regular contact with the minor's parents to ensure they are fully aware of visiting times, obtain any necessary medical treatment authorization, and to provide progress reports. Coordinators develop personalized "reward contracts" for each minor, which allow the youth to obtain certain rewards to engage and encourage minors participation in program and case plans.

Re-Entry or Aftercare Services (\$37,000): The "Hall to Home Program" provides a program of individual and family therapeutic and case management services to assist juveniles transitioning out of Juvenile Hall and back into their homes, schools and

neighborhoods. The program is comprised of evidence based assessments and treatment practices which have been effective in assisting youth become successful citizens, preventing re-entry into the criminal justice system and improving the safety of the community.

Risk and/or Needs Assessment (\$12,000): Nevada County uses The Positive Achievement Change Tool (PACT) assessment web based program to identify risks, needs and to reduce recidivism.

Orange County

Camp (\$4,821,130): The PRIDE Program will house wards who receive lengthy commitments due to the seriousness of their offending behavior in a secure setting. The Youth Leadership Academy (YLA) is designed to house older wards who have a high level of need for transition and reentry services. Wards in both programs are assigned to a unit correctional officer, participate in a tiered level system, receive drug and alcohol counseling from outside providers, and attend a comprehensive academic program. They will also participate in sports leagues, work crews and life skills classes. PRIDE minors will also participate in Pro-Social Skills Training (ART©), tattoo removal, and job skills training through the Puppies and Wards Program.

Electronic Monitoring (\$568,182): The Accountability Commitment Program (ACP) provides intensive supervision/re-entry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing electronic monitoring equipment. This allows wards to be served in a community based setting. The program is a collaborative effort between the Probation Department and Orange County Department of Education. Wards receive academic instruction in the morning and participate in life skill programming in the afternoon. Deputy Probation Officers are specifically assigned to this program to assist participants while holding them accountable to the rules of the program.

Home on Probation (\$3,014,992): The Juvenile Court Work Program provides an alternative to incarceration. Wards are held accountable for their criminal or violational behavior through structured work on weekends while maintaining prosocial activities during the week. Typically, a ward will serve 20 eight-hour days (10 weekends) on a work crew. The program is a collaborative effort between the Probation Department and Orange County Department of Education. Wards participate in the onsite program five days a week from 7 a.m. to 5 p.m., and on weekends, they participate in work crews. They receive academic instruction in the morning and participate in life skill programming in the afternoons. Wards assigned to work crews perform weed abatement, graffiti removal, and other projects benefiting the community. Deputy

Probation Officers are specifically assigned to assist participants while holding them accountable for complying with the rules of the program.

Placer County

Camp (\$500,000): The Probation Department contracts with secure and semi-secure camp placements which provide at-risk youth with assessments, individual mental health and behavioral modification services, conduct requirements, substance abuse treatment and education, life skills, and family reunification services. Evidence-based practice programming such as Therapeutic Behavior Services (TBS), Aggression Replacement Therapy (ART) and Teaching Pro-social Skills (TPS) are utilized. In addition, the programs offer youth, who might otherwise have been considered for DJJ, education and vocational services and certification in welding, culinary arts, firefighting, small engine repair, and construction technology.

Intensive Probation Supervision (\$77,500): Youth identified by risk and needs assessments and case plans to determine appropriate levels of supervision may receive Intensive Probation Supervision. Youth receive multiple services through collaborative efforts and additional supervision and support to help to stabilize volatile situations and assist youth and families to maintain a cohesive family structure. Youth receive weekly contact and services may include direct interventions coinciding with wraparound services, family driven facilitation meetings, counseling, drug and alcohol treatment, non-traditional educational settings, mentoring, transitional living, job placement, and /or placement services and supervision when youth return from placement. The Placer County Juvenile Justice Development plan provides early intervention and intensive supervision to minimize out-of-home placements and potential commitments to the Department of Juvenile Justice.

Medical and Dental Services (\$5,000): At risk youth placed in secure or semi-secure camp placements.

Risk and/or Needs Assessment (\$12,000): Annual maintenance of the Juvenile Assessment and Intervention System (JAIS) interface with Placer County Probation case management software vendor, AutoMon. The validated JAIS instrument is a juvenile risk/needs assessment and intervention planning system that provides a risk assessment, a needs assessment, and a supervision-strategies assessment. Criminogenic needs and youth strengths are identified and inform case planning recommendations. Examples of needs include school inadequacy, family problems, drug abuse, and emotional problems that may contribute to a youth's delinquency problems.

Staff Training/Professional Development (\$5,500): Train staff to use evidence based Motivational Interviewing to help facilitate youth through cycles of change including delinquent and addictive behaviors and to enhance intrinsic motivation to change. (Previously listed but not yet implemented planned expenditure in Details of Planned Expenditures fiscal year 2012-2013.)

Plumas County

Alcohol and Drug Treatment (\$35,000): Plumas County has been without an Alcohol and Drug Department for the past five years. The County is in the process of developing a substance abuse program to serve the general population. Youth referred to the Probation Department with substance abuse issues will be referred to a treatment program capable of meeting their needs. In addition, those youth with significant behavior issues and mental health disorders will be referred to a contracted psychologist for an in-depth assessment and assistance in developing the youth's evidence-based case plan; thereby reducing out-of-home placements.

Development of Case Plan (\$12,500): All youth referred to the Probation Department will undergo an evidence-based assessment tool (PACT) to determine their risk to re-offend. Depending on their rating (low, moderate, high risk) to re-offend, this tool will be used to develop an appropriate case plan. In addition, the Department will be utilizing a consultant for continuity and fidelity purposes.

Electronic Monitoring (\$10,000): Plumas County Probation Department's Electronic Monitoring Program will be used with lower-risk youth committing criminal offenses. The program will allow for the youth's placement in his or her home, if appropriate, or placement with a family member or foster home within their community. Thus, placement disruption will be minimal and continuity of care can be maintained.

Equipment (\$38,000): This funding will be used to purchase a vehicle for the safe transportation of youth to and from a juvenile hall facility, camp, court, and foster and/or group homes. It will also be used to transport youth involved in the Girls Circle and The Council programs to and from program sponsored recreational activities. As Plumas County does not have a juvenile hall facility, camp, or group home, often times transport locations are several hours away. Presently, Plumas County's transportation vehicles are older and have had mechanical issues and high mileage, which creates a safety risk to those youth being transported.

Juvenile Hall (\$75,000): Plumas County continues to experience an increase of youth with significant mental health disorders or behavior issues that contribute to their criminality. Some of these youth require confinement in a secure facility, not only for

their own safety, but also for public safety. These youth usually require a longer period of confinement, generally a minimum of six months, than the lower risk population; thus, they are detained in a juvenile hall facility that is able to meet their health, therapeutic, and educational needs. Stabilization of the youth can begin during this time period while a re-integration plan is devised with both County agencies and CBO's, so that when the youth is returned to the community, his or her continuing treatment and supervision plan is in place using an evidence-based assessment tool. Some of these youth; however, receive services while detained, and age out, so their probation is terminated.

Pro-Social Skills Training (\$119,125): The Girls Circle and The Council (One Circle) are programs designed to reduce the risk of youth's entering the juvenile justice system. Youth participating in this program can be voluntary, referred by schools, parents/guardians, or by the Court. The goal of the program is to assist youths in making appropriate choices improve academic success, promote pro-social skills, and assist the youths in setting goals and leading productive lifestyles. The target group is seventh and eighth grade students; however, since the implementation of the program in 2009, one group has been selected to receive the services throughout high school, depending upon funding, to measure program outcome. In addition, the Probation Department and the County's Mental Health Department have developed an MOU to provide therapeutic services on a priority basis, for which JJCPA funds have been designated.

Risk and/or Needs Assessment (\$12,500): All youths referred to the Probation Department will undergo an evidence-based assessment (PACT) to determine their risk to re-offend. Depending on their rating (low, moderate, high risk) to re-offend, this tool will be used to develop an appropriate case plan. In addition, the Department will be utilizing a consultant for continuity and fidelity purposes.

Staff Salaries/Benefits (\$42,557): Ten percent of the fiscal officer's wages and benefits will be allocated through YOBG for monitoring of grant expenditures, gathering of statistical data, and reporting. Temporary, part-time, extra help will assist with accounting, clerical, and program related office duties.

Staff Training/Professional Development (\$25,000): On-going staff training regarding implementation of the PACT evidence-based assessment and case plan development tool will ensure reliability and sustainability of the tool and data. In addition, training for the DATAMART tool will be essential for the gathering of statistical data.

Riverside County

Other Placement (\$6,846,051): In September 2007, the Riverside County Probation Department's Youthful Offender Program (YOP) was developed in response to the realignment of Non-707(b) offenders. YOP is a secure residential treatment program for male and female youth, ages 15-20, that would have gone to the Department of Juvenile Justice. The Probation Department uses the OYAS (Ohio Youth Assessment System) risk/needs assessment to ensure youth are properly placed at YOP and that individualized treatment needs are met. Treatment within YOP consists of educational, mental health, and treatment programming, including substance abuse treatment, gang awareness, individual and family counseling, and other life-skills programming and aftercare reintegration services. YOBG funding and plan is for YOP Desert Campus & the proposed YOP Riverside Campus (20 bed plus staff-scheduled for opening July 11, 2013) & Aftercare Programs.

Sacramento County

Family Counseling (\$1,257,436): Sacramento County Probation Department (Probation), in collaboration with the River Oak Center for Children and the Department of Health and Human Services, will provide the following to youth with mental health needs: 1) a comprehensive evaluation; 2) evidence-based Multisystemic Therapy (MST) services; and 3) intensive community supervision. MST offers a focused, short-term approach to working with children, their families and community organizations to address emotional and behavioral issues. It facilitates change by teaching children, school officials, peers and family members to identify and address factors leading to problem behaviors. MST focuses on improving a family's capacity to overcome the known causes of delinquency, introduces youth to pro-social peers and activities, and promotes the parents' ability to monitor and discipline their children.

Intensive Probation Supervision (\$2,218,985): This grant will fund the equivalent of two juvenile Intensive Probation Supervision Units. The Officers in the Units provide community supervision to moderate-risk and high-risk juvenile offenders, and report to the Court regarding such offenders. Officers utilize motivational interviewing techniques and the Positive Achievement Change Tool (PACT) risk and needs assessment to develop and guide case plans. One officer will be designated to conduct a thorough review of cases referred to the Juvenile Field Division for appropriate assignment based on identified risk and needs.

Other Placement (\$1,250,105): The Placement Division has responsibility for the supervision of juvenile offenders that have been committed to an out-of-home placement program by the Court. Placement minors are among the most difficult populations of offenders to manage. Supervision of placement youth requires a high level of knowledge and expertise. Officers in the Placement Division facilitate

appropriate placement of minors in group homes, residential treatment centers, and/or with foster family agencies and programs both in-state and out-of-state. Officers assess each youth to find the most appropriate placement to meet the minor's needs. They develop case plans with the minor and family that identify goals, objectives and specific services to be provided. Case plans ensure the family, youth and the Probation Officer (case management) are involved in the treatment plan. Successful reentry will be supported by the DHA Eligibility Worker, who will manage benefits eligibility.

Staff Training/Professional Development (\$328,840): Probation has been consistently working to successfully embed Evidence Based Practices (EBP) throughout its operations, and formed the EBP Unit to manage such efforts. Officers in the Unit may facilitate multiple evidence based interventions. They provide EBP-related support for all Department divisions. In addition, they work with CBOs to build and maintain quality EBP capacity in the community, as well as assess and coordinate those providing evidence based services to probationers. This centralized Unit enhances probation services across both the juvenile and adult systems of care. Officers assigned to the Unit focus on quality assurance and fidelity monitoring of evidence based interventions, assessments, and strategies.

San Benito County

Community Service (\$47,371): The Juvenile Work Service Program (JWSP) and Juvenile Review Board (JRB) will offer minors valuable skills, share talents and knowledge, gain experience, make positive relationships, and help to make the community a better place to live. This program is an alternative to incarceration. Probation referred youth rating low on the risk assessment will be referred to our newly implemented Juvenile Review Board (JRB). These programs will support our effort to provide preventative and intervention services to youth in San Benito County. Formal probation youth will be supervised by a Probation Aide that is able to counsel and mentor the juveniles through the process of giving back to the community. The Probation Aides will engage in discussions with the minors that will help them deal with their mistakes and learn to make positive decisions in the future.

Group Counseling (\$34,779): Hollister Youth Alliance, a community based organization, provides case management; individual and groups family interactive workshops; referral services; and transition plans for both 707b and non-707b offenders. Probation officers and Hollister Youth Alliance case managers use a family meeting model to work collaboratively with local agencies, schools, families, and the youth to improve services and provide direction and support to these families. Youth referred to this organization participate in their El Joven Noble Program. El Joven Noble is a comprehensive indigenous based, youth leadership development program that supports and guides

young men through their manhood "rites of passage" process while focusing on the prevention of substance abuse, teen pregnancy, relationship violence, gang violence and school failure.

Life/Independent Living Skills Training/Education (\$10,150): The Abuelos Program is facilitated by probation officers to at-risk wards. The program is designed to reconnect probation wards (both 707b and non-707b offenders) with their family and extended family cultural values. The youth learn the value of their culture, family of origin, traditions and important themes that are present in their families today. Extensive research is done through family interviews and ancestry research. At the end of the program the youth complete a comprehensive research paper for which they are granted school credits and individually give an oral presentation of their findings to their family and fellow peers.

Parenting Education (\$6,200): The Redirecting Children's Behavior – Probation officers have been certified in Redirecting Children's Behavior by the International Network for Children and Families. The Probation Officers teach parent education classes to parents of both 707b and non-707b offenders who are in custody, in out-of-home placement or at risk of being removed from home. Classes run two hour, once a week for a period of six (6) weeks. Topics covered include applying age appropriate consequences; responsibilities including the power of pausing and building a healthy family; and parents are given weekly homework assignments and readings. Last year this program served 27 parents.

Tutoring (\$18,500): The Paula Norton Reading Program provides one-on-one tutoring services using the Linda Mood-Bell teaching instruction tools to both 707b and non-707b WIC offenders. This reading program has been used by the Probation Department for 10 years and has been proven through pre-and post-test results to have a significant improvement in spelling and reading scores.

San Bernardino County

Home on Probation (\$3,978,974): The High Risk Juvenile Supervision units are focused on community safety and protection. The population to be served is comprised of the most sophisticated, criminalistic minors who are at high risk to reoffend, based upon the administration of the COMPAS assessment. The Medium Risk supervision units serve a population of minors identified as requiring significant treatment intervention based upon their criminogenic needs, as assessed by the use of the COMPAS instrument. Needs should be targeted using motivational interviewing techniques and rewards systems, and a system of graduated sanctions. Individualized treatment plans and smaller caseloads will allow officers to assist minors with behavior

change. Family will be involved and referrals to cognitive behavioral programs will be required. These supervision units currently have 38 employees assigned to them.

Other Secure/Semi-Secure Rehab Facility (\$5,721,640): The Gateway program is a secure treatment facility, created in response to the passage of SB81, to house minors who have committed non-707(b) offenses who can no longer be committed to the Department of Juvenile Justice. The program has a 44 bed capacity. The professional aspects of the programs are funded with YOBG funds and other components, such as Phoenix Curriculum, are supported through additional sources. The San Bernardino County Superintendent of Schools provides education services: GED/High school diploma, placement testing, life skills, computer skills, college preparation and college enrollment, Individual Special Education testing and services, library on-grounds, literacy program at CSUSB.

San Diego County

Home on Probation (\$1,532,475): Upon participant's release to the community, County of San Diego Probation supervision will begin. The youth will be assigned Probation Officers who will aid in the transition from detention, which will include frequent visits with the probationers and referrals to community-based treatment programs which include, but are not limited to, gang intervention, mental health and alcohol and drug treatment programs, continuing education, and job readiness/vocational training.

Job Readiness Training (\$114,870): San Diego Probation has ongoing contracts with County Office of Education for work readiness training. The work readiness program consists of training workshops that include job search techniques; portfolios of resumes, job applications, references, and cover letters; financial literacy in budgeting, checking accounts, and credit; and career development. Additional services are information on industry requirements for education, work experience, required job skills, career opportunities, and life skills; referrals to workforce programs and other community resources.

Juvenile Hall (\$2,914,242): The County of San Diego Probation Youthful Offender Unit detention program will continue to provide custody, programming, coordination and oversight of services to ensure the needs of participant youth are met.

Life/Independent Living Skills Training/Education (\$40,000): Literacy services are provided to probationers who are DJJ or DJJ eligible youth to assist them in uniting with their families through the bonding experience of reading aloud together. Participants are recorded reading a book; the DVD of the recording, along with the book being read is

sent home to the participants' children or to children who are special in the participants' lives.

Pro-Social Skills Training (\$630,000): The Probation Department has ongoing contracts with Second Chance, a community-based organization, to provide services to DJJ and DJJ eligible youth who have demonstrated behavioral difficulties including delinquency, substance abuse, and/or mental health problems. Primary emphasis is placed on group counseling, education activities, and individual supportive counseling as needed.

Transitional Living Services/Placement (\$100,000): The Probation Department has ongoing contracts with various providers for Transitional Housing and supportive case management services for youth age 18 and older who are being released from custodial settings and have no stable housing. Transitional housing will allow these youths who are re-entering the community to reside in a safe, healthy, and stable living environment, thereby increasing their ability to abide by conditions of probation with the ultimate goal of helping them terminate from probation.

Vocational Training (\$470,358): San Diego Probation has ongoing contracts with County Office of Education for vocational work readiness training. The vocational program will provide the following training: Microsoft Office, including Word, Power Point, Outlook, Excel, and Access; graphics, culinary, and laundry Regional Occupational Programs; and literacy assessments and instruction.

San Francisco County

Alcohol and Drug Treatment (\$100,000): SFJPD is recognizing the dire need of many of the youth at Log Cabin Ranch to receive drug and alcohol assessment and counseling. In coordination with existing mental health therapists and other staff at LCR, Individual Treatment Plans, addressing risk and resiliency factors, would be developed for each client. Individual and group counseling sessions will be convened with youth to identify and address substance abuse related behavior. Evidence based practices, such as cognitive behavioral therapy and motivational interviewing, will be used to deliver effective interventions with the diagnosed substance abuse disorders.

Capital Improvements (\$100,000): These funds will be used to assist in improvements to the facilities for Log Cabin Ranch. The facility, built in the 1950s, and its capital infrastructure and systems are in constant disrepair. By having these funds available, it will assist JPD with its meager facilities maintenance budget, to ensure that the safety and security and comfort of our youth and staff are provided for.

Individual Mental Health Counseling (\$58,000): San Francisco Juvenile Probation (JPD) is partnering with the San Francisco Department of Public Health (DPH) to fund two on-site clinical social workers at Log Cabin Ranch (LCR). The two clinicians are responsible for developing and overseeing clinical case plans and for providing individual counseling and support for residents. Consistent with the program model at LCR, the staff clinicians work closely with counseling staff to evaluate each child's progress and readiness to transition back to the community. As JPD expands the population at LCR, it is expected that the level of clinical support will also increase.

Pro-Social Skills Training (\$257,000): SFJPD contracts with the San Francisco Conservation Corps to provide comprehensive job readiness, vocational education programs, and social skill development to LCR residents. SFCC coordinates with the San Francisco Unified School District to provide project based learning opportunities for LCR residents that are reinforced in the classroom. Through SFCC, Log Cabin Ranch residents work together to complete projects that are focused on the environment and sustainability, and are introduced to the "green" collar job sector. SFCC will continue projects focused around the design and completion of a permanent garden and outdoor classroom area. In addition, the groups will continue efforts to plant and maintain a recently planted fruit orchard. Youth graduating from LCR will have an opportunity to continue their work with SFCC through SF RAMP, a citywide workforce education program geared at high risk youth including those exiting the juvenile justice system. Participants take part in a rigorous 6-week training program and then are placed in transitional jobs or a skill-focused training program.

Ranch (\$754,669): JPD has funded the following positions with YOBG revenue: Assistant Director, LCR; Senior Counselor, LCR; LCR Counselor (4); and one Probation Officer. Of a total of 30 FTEs at LCR, 7 or 23% are funded with YOBG funds.

Recreational Activities (\$87,916): Funding will support two programs. The first is a gardening program based on the Edible School Yard model that includes gardening, nutrition, and food preparation. Through their participation in the Urban Sprouts program, all youth at LCR tend to their own personal garden area as well as a larger communal garden and orchard. Youth work with program staff to prepare meals or snacks using the produce they grew. In addition, vegetables from the garden are used by the LCR kitchen to enhance meals. Funds will also support a yoga program. All residents will participate in yoga classes twice each week. The classes focus on breathing and stretching exercises, exercise, and good health. Funding may also be used for an artist in residence program or sport-related activities seeking to promote good mental or physical health.

San Joaquin County

Camp (\$166,439): The Camp Peterson Program is designed to protect and serve the community in a cost-effective and productive manner by providing a critical component in the service options available to the Juvenile Court. This program is intended to help improve the quality of life in our community by reducing the impact of juvenile crime. This continues to be accomplished through a structured residential program that promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. Camp Peterson provides a therapeutic environment where youth are taught the attitudes and skills necessary for a pro-social lifestyle.

Gender Specific Programming for Girls (\$101,347): The Gender Responsive caseload continues to serve female wards aged 12-17 who have been assessed at the moderate-high to high risk level using a validated risk assessment. A Probation Officer III continues to supervise the Gender Responsive caseloads of no more than 30 female wards and provide evidenced based programming, such as Aggression Replacement Training, Courage to Change and Girls Moving On, in an environment that promotes participation and change in the thought process of female wards. The Probation Officer III will continue to provide services that intentionally allow gender identity and development to effect and guide all aspects of program design and service delivery. This officer will also continue to supervise a small caseload of youth participating in the Youthful Offender Vocational Education Program, where youth obtain their education while learning a vocational skill.

Home on Probation (\$633,570): The County Supervision Unit continues to supervise juveniles who score moderate to high risk on the PACT, a validated risk/needs assessment tool, as well as those placed on Informal Probation or Deferred Entry of Judgment by the Court. The probation officers continue to provide delinquency prevention, crisis intervention and supervision services. Supervision services will be provided utilizing Effective Principles in Community Supervision (EPICS), which is an evidenced based probation supervision model. These officers will be responsible for reassessing youth, referring the youth to targeted interventions, making corresponding changes to the case plan and implementing the goals and objectives of the case plan which addresses each youth's criminogenic needs. Officers monitor compliance with the case plan, and conditions of probation, and file violations of probation when necessary.

Cognitive Behavioral Interventions (\$286,002): The Department's Youth Advocacy Unit will offer CBT groups twice a day, five days a week on each of the five housing units, Additionally, youth who are detained for a substantial amount of time will receive

evidence-based stand-alone groups to address his/her criminogenic needs in an effort to reduce recidivism. These programs include: ART, Thinking for a Change (T4C), Courage to Change, Girls Moving On (GMO), and MRT. Furthermore, youth detained at Camp Peterson will attend eight different CBT curricula while participating in the year-long program; ART, T4C, Courage to Change, Orientation, Advanced Practice, Advanced Practice, Relapse Prevention, Aftercare and Common Sense Parenting. Youth on probation in the community will be referred to a variety of evidence-based programs based on their criminogenic needs. These programs include ART, T4C, Courage to Change, Common Sense Parenting, and Girls Moving On.

Re-Entry or Aftercare Services (\$250,588): Many youth who have previously been removed from parental custody and committed to out-of-home placement return to the community. The Probation Department recognizes that it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate back into the community. These youth are assigned to the Family Visions program and receive Wraparound services. Some of these youth are placed in the program in lieu of out-of-home placement. A validated risk/needs assessment tool will be utilized in developing the re-entry plan, and referrals will be made to evidence based programs, which may be facilitated by the probation officers. Probation officer contacts are in conjunction with home and school visits, treatment provider meetings, family success team meetings, School Attendance Review Boards, and IEP meetings.

Risk and/or Needs Assessment (\$918,335): San Joaquin County has implemented a validated risk/needs assessment instrument (PACT) for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, referrals to evidence based programs, and developing re-entry plans for those youth returning home after detention in Juvenile Hall, the Camp, or out-of-home placement. Criminogenic needs are identified, assessed, and prioritized to allow probation officers to make informed decisions. Youth are scored on their risk to reoffend, and resources are focused on the moderate-high to high risk youth in an effort to reduce future criminality and recidivism. All youth booked into Juvenile Hall are assessed using the Detention Risk Assessment Instrument, a validated assessment tool used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings.

San Luis Obispo County

Gang Intervention (\$284,229): These YOBG funds are used to staff the Youth in Action Program (YIA) with two Deputy Probation Officers and for supplies for the program. The program will focus on youth between the ages of 10-14 years old who are at-risk for

membership or association with a criminal street gang. The program will provide youth with an intensive 18-week school-based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenge the myths behind gang culture, and teach youth viable alternatives to the gang lifestyle. Participants will learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal and critical thinking skills.

Intensive Probation Supervision (\$95,246): These YOBG funds are used to staff the Transitional Aged Youth (TAY) caseload with a Deputy Probation Officer. This caseload consists of high to moderate risk young adults between the 18 to 21 who are still on juvenile probation due to their risk level. They will receive a high level of supervision to protect the community and assistance in their transition to adulthood. This age group would have previously been considered for commitments to DJJ.

San Mateo County

Camp (\$471,361): Camp Glenwood was established in 1961 to provide services to male youth who are facing extended detention. These youth are ordered by the court to stay at Camp Glenwood for approximately six months. During their stay, staff work intensively with the youth on controlling their impulses and anger, graduating from high school or achieving a GED, and sustaining positive relationships. Special services include mental health and substance abuse counseling and gang intervention. The youth participate in mediation and emotion regulation classes provided by the Mind Body Awareness Project. The youth participate in a yearly house-building project with Habitat for Humanity, an annual week-long hiking trip, and a holiday wreath-making business that raises money for activities throughout the year.

Electronic Monitoring (\$57,678): The Youthful Block Offender Grant funds partial personnel cost for 3 Deputy Probation Officers and 1 Group Supervisor who provide additional intensive supervision for youth placed on Electronic Monitoring in lieu of being incarcerated while awaiting court. Electronic Monitoring is also used as a transitional tool for youth being released back into the community from Camp Glenwood for boys and Camp Kemp for girls.

Home on Probation (\$150,832): The YOBG funds are used to partially cover the cost of 3 Deputy Probation Officers in the Gang / High Risk Offender unit with Juveniles. Youth supervised in this unit are in the community, but are considered to be at high risk to reoffend, have gang affiliation, search and seizure, and other court orders that require enhanced supervision.

Individual Mental Health Counseling (\$514,515): The YOBG funds are used to provide behavioral health and recovery services for youth at the Youth Services Center. These services include crisis intervention, evaluation, treatment, psychiatric medication, behavioral management, and continuing care referrals. Treatment may also include cognitive behavioral therapy, substance abuse education, parenting skills, domestic violence prevention training, and trauma-informed treatment. In addition, these funds are used to provide contract behavioral health services at the Camp Kemp for Girls Program. Contractor StarVista provides gender-specific and trauma-informed individual, group, and family therapy. The contractor facilitates a Saturday Multi-Family Group of girls and their family members to increase effective communication in the family. Contractor Rape Trauma Services, provides individual and group counseling to address trauma and sexual abuse.

Juvenile Hall (\$595,705): Youthful Offender Block Grant funds are used to support additional staff time to supervise youth with serious offenses who will be housed in the long-term and segregation units of the Youth Services Center. In the past, these youth may have been sent to the Department of Juvenile Justice facilities. Many of the youth have serious mental health issues or aggression that require suicide watch and separate time for large muscle activity. In addition, YOBG funds will be used for personal care supplies and for enhanced security equipment for all juvenile youth.

Re-Entry or Aftercare Services (\$151,346): The funds provided by the Youthful Offender Block Grant are used to fund a Deputy Probation Officer position who provides transitional and aftercare services for youth at the County's Camp Glenwood for boys. Youth served at Camp Glenwood are high-risk young men who are facing extended detention and who would have been otherwise sent to the Department of Juvenile Justice.

Recreational Activities (\$254,336): Youthful Block Offender Grant funds five community based organizations for therapeutic recreational programs for youth at the Youth Services Center, Camp Glenwood, and Camp Kemp. First, the Art of Yoga Program is a gender-specific program that uses yoga concepts and creative arts to teach emotion regulation and self-esteem. Second, the Mind Body Awareness Project helps youth gain impulse control and creates healthier lifestyles using strategies of mediation, yoga, and group process to teach emotion regulation. Third, Fresh Lifelines for Youth provides legal education, case management, and mentoring based on cognitive restructuring techniques to help youth develop consequential thinking and pro-social skills. Fourth, Peninsula Conflict Resolution Center provides gang awareness education and conflict resolution skills. Fifth, Each One Reach One uses creative arts to teach self-esteem and cognitive skills as well as STD prevention.

Santa Barbara County

Intensive Probation Supervision (\$733,937): Three (3) Senior Deputy Probation Officers (SR. DPOs) are assigned to supervise caseloads of high risk youth meeting internal requirements for supervision. Serving three geographical regions of the County, Officers coordinate activities with assigned mentors. YOBG DPOs provide a high level of contact with the youth and parents. Three (3) JIOs serve as Community Transition Officers (CTO) and monitor youth who complete the Camp programs and return to their homes. CTOs augment supervision by assisting with referrals, drug testing, home visits, and school visits during a 90 day aftercare period. The use of electronic monitoring (EM) and global positioning satellite (GPS) technology for supervision and accountability is also employed.

Mentoring (\$175,625): The Probation Department contracts with Community Action Commission (CAC) for mentoring services for youth who are on the YOBG caseloads. A CAC mentor is assigned to a YOBG community caseload in each geographic region. The mentors are required to have bi-weekly contact with the youth assigned to them and work closely with the youth's family members. CAC provides female mentors as necessary. They coordinate activities with the assigned YOBG Officers and will contact youth in their homes, the community, school, or in detention facilities. CAC mentors make referrals to other community organizations for academic, vocational, counseling, and recreational programs. Mentors also work closely with County personnel on independent living skills development and preparation.

Moral Reconciliation Therapy (\$5,800): Moral Reconciliation Therapy (MRT) is presented by a Senior Juvenile Institution Officer (Sr. JIO) assigned to the Santa Maria Juvenile Hall (SMJH) YOBG commitment program. In addition to providing general case management services for all youth in the YOBG commitment program, the YOBG Sr. JIO also facilitates MRT sessions with them on a weekly basis. MRT is also occurring at Los Prietos Boys Camp and Academy Programs and plans are in place for community-based groups. If a youth enrolled in MRT in the community or Camp is booked into juvenile hall, the youth would continue to participate in MRT while in custody to maintain their progress in MRT.

YOBG Commitment Program (\$170,214): A long-term commitment program at the SMJH is operated for youth who meet eligibility and suitability criteria. It provides an alternative to Department of Juvenile Facilities (DJF) for youth who have committed violent or serious crimes, are gang affiliated, and who have been tried in other detention and community interventions. It is composed of (3) three in-custody phases. The youth must meet required milestones and maintain above average behavior to progress

through each phase. The program lasts between 7.5 and 13.5 months. Youth receive MRT, restorative justice, individual mental health and group counseling, mentoring and case management services from a Sr. JIO. At the completion of the in-custody program, youth are released on GPS for a minimum of 75 days with intensive supervision by a Sr. JIO. Participants are also assigned to YOBG community caseloads.

Risk and/or Needs Assessment (\$367,643): Sr. DPOs conduct juvenile intake assessments with the use of a validated instrument. The Santa Barbara Assets and Risk Assessment (SBARA) was developed by the University of California at Santa Barbara. The use of the SBARA includes a screening version intended to screen out lower risk offenders at the intake level, as well as the full version for a more comprehensive assessment. Those deemed to not be a higher risk for recidivism by the screening instrument are handled informally on most occasions. Those that are deemed to be a higher risk to reoffend are administered the full SBARA and are usually handled formally. It is anticipated the three (3) Sr. DPOs will conduct approximately 500 screening and full assessments while other Officers not funded by YOBG will conduct an additional 575 such assessments.

Santa Clara County

Capital Improvements (\$88,500): A General Maintenance Mechanic will be utilized to provide immediate and needed repairs at Juvenile Hall and/or the Ranch(es) to ensure adequate conditions of confinement for incarcerated youth.

Intensive Probation Supervision (\$3,117,446): The FY14 YOBG plan will fall under the Violence Reduction Program. The Santa Clara County Probation Department will utilize the Community Safety Strategy of Intensive Supervision to provide intense supervision of youth in the community and/or at schools. Intensive Probation Supervision will provide non 707(b) youthful offenders with intensive supervision and rehabilitative services. For those youth released from DJJ facilities, the Deputy Probation Officers (DPO) play a key role and provide intensive supervision upon the return of offenders to the community. In conjunction with the intensive supervision, the youth also receive mental health treatment services through the Mental Health Department and Vocational/Educational Services. Probation will also utilize DPOs in schools to further meet the needs of high risk youth in the community. The strategy is to have school-based DPOs at school sites with a large number of probation youth enrolled and security issues related to law violations. DPOs supervise small caseloads to serve youth more effectively. These DPO's supervise youth, assist school personnel in addressing truancy and behavioral problems. DPOs help youth and parents in the enrollment process and provide prevention and intervention services to their own campuses as well

as feeder school campuses. DPOs also serve as liaisons between the School District and the Probation Department. Professional and contracted services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.

Recreational Activities (\$93,605): The County intends to contract with Local Agencies and Community Based Organizations (CBOs) to offer youth access to recreational activities in their communities. Youth have free time after school and during the summer and the purpose of this program is to provide opportunities for youth to have positive interactions with adults and peers in a safe environment. Availability of pro-social activities during these critical periods is a key to keeping youth safe and crime free.

Santa Cruz County

Day or Evening Treatment Program (\$83,434): YOBG funds support partial costs associated with the Santa Cruz Probation - Luna Evening Center program. The Evening Center is a short term, immediate intervention and detention alternative program for pre and post adjudicated youth. Services are provided to youth who are struggling to meet their terms of probation and/or committing new offenses. In 2012, the Luna Evening Center served 62 unique youth for a total of 106 episodes with an average of 11 days each episode. JJCPA funds are used for an on-call staff at the Evening Center to assist in supervision, transportation and daily programming. JJCPA partially funds a community based agency to provide job training and mentorship workshops one day each week and also supervise youth participating park restoration projects throughout the county on Saturdays. This program provides a service that allows youth to contribute back to their community.

Detention Assessment(s) (\$147,559): The Probation Officers assigned to the intake unit make initial contact with all youth and families who have new cases referred to the Probation Department, both in and out of custody. In calendar year 2012, a total of 1453 new juvenile cases were referred to the department a 9% change from 2011. For youth booked into the juvenile hall, the Intake Officers use a Detention Risk Assessment Instrument (RAI) to determine whether the youth can safely be released pending a court hearing or intake interview, or whether they must be detained in juvenile hall pending court. Depending on specific circumstances, the officer may forward the case to the District Attorney to file a petition requiring the youth to appear in Juvenile Court. Other responses include informal behavioral contracts, referrals to counseling, assignment of volunteer service hours, referrals to Teen Peer Court, referrals to various educational classes, referrals to Neighborhood Accountability Boards or admonishment and dismissal. For youth referred to the department for sex offenses, staff is able to refer

youth out for a sex offender psychological evaluation that will aid in a treatment recommendation.

Home on Probation (\$61,470): Youth served will be at home on probation that are low or moderately at risk to re-offend. For these youth, a thorough risk and needs assessment will be conducted prior to disposition, or within 30 days following their disposition to identify their strengths and top presenting needs along with a supervision strategy type. This assessment will assist the officer to make more informed referrals for appropriate interventions for youth. The probation officer may provide referrals for youth to programs such as drug education, teen parent mediation, community service, weekend restoration program or aggression replacement training sessions. The probation officer may refer parents to parent strengthening classes offered in the community that are culturally appropriate. Probation officers check in on youth at home, in school and in the community regarding compliance with their probation terms in accordance to supervision standards.

Continuous Quality Improvement of Evidence Based Practices (\$76,942): The Continuous Quality Improvement (CQI) Supervisor will focus on inter-rater reliability practices related to probation officers utilizing the JAIS and EPICS with youth they supervise. This Supervisor will monitor outcome & utilization data reports of assessments and risk levels generated by probation officers. The department is focusing on youth with a moderate and high level of risk and identifying appropriate interventions to meet their identified needs and strengths. The utilization of the JAIS supports the role and responsibilities of the probation officer as an “agent of change”, who encourages pro-social behaviors and improves decision-making skills; enhances youth motivation through motivational interviewing skills; engage in practices consistent with risk, needs and responsivity principles (RNR); and consistently utilizes EPICS (Effective Practices in Community Supervision) through the use of a structured dialogue with youth that includes: check in, review, intervention and homework.

Ranch (\$95,463): YOBG funds will be utilized to fund a portion of one (1) probation officer who travels visiting youth placed in out of county, out of state residential foster care and ranch camp programs. Typically out of state foster care and ranch camp placements are used as an alternative to a DJJ commitment for youth who are ineligible. In 2012, Santa Cruz placed two (2) youth in out of state residential placements, thirty (30) youth served in local (in-state) residential programs and five (5) youth in ranch camp. YOBG funds will pay for partial travel costs of parent/guardians to attend required family meetings of youth placed in out of state programs and ranch camp placements. Funding will also help pay for some medical costs such as dental care, eye care and/or medications.

Shasta County

Juvenile Hall (\$362,749): YOBG funds this year will be used for routine and standard housing and treatment of youth offenders in the Juvenile Hall. Staffing includes one Division Director, one clerk, two Supervising Probation Officers, four Supervising Juvenile Detention Officers, two cooks, up to 22 full time Juvenile Detention Officers, and up to 15 part-time Juvenile Detention Officers. Juvenile Hall Capacity is 56, but due to budget constraints we have a self-imposed cap of 35. Staff are core trained. They provide educational, recreational, health, assessment, counseling, and other intervention services with the intent of maintaining a youth's well-being during his or her stay in custody. The Hall's programming provides highly structured and supervised group activities. Programs include recreational therapy activities, specialized socialization, life skills, and cognitive behavioral education intervention.

Sierra County

Staff Salaries/Benefits (\$117,000): The probation department now consists of only two people, the CPO and one deputy. We do not even have any office support staff at present. When I was appointed CPO in April of 2009, I had five total staff. Our number of probationers (both adult and juvenile) has declined every year for the last four years. Further, we haven't had a juvenile hall booking for months. Nonetheless YOBG funds are an important part of the budget. Without it, the entire department would be reduced to just the CPO. Consequently, at this juncture, it would be best to use 100% of YOBG funds in salary, so that I can keep a field officer. This enables us to respond quickly to juvenile matters when they do occur.

Siskiyou County

Individual Mental Health Counseling (\$89,107): These funds continue to be spent on a contract with Heal Therapy (a private CBO), for 40 hours a week of services by a licensed clinician. The clinician operates out of office space at our juvenile probation office and juvenile hall, providing counseling for minors housed in the facility and minors placed with their families in the community. The clinician also co-facilitates various cognitive-behavioral groups, such as the evidence based practice (EBP) curriculum Aggression Replacement Training (ART) with juvenile corrections and probation officers, co-facilitates Equine Therapy (bringing horses into the facility yard) to aid with counseling, and co-facilitates Change Company Groups and Interactive Journaling (EPB curriculum).

Clearwave/Database Support (\$5,000): Clearwave Company provides technical support to back up our juvenile database. The database is essential in allowing us to provide current up to date information in our assessments, especially the DRAI. The

Juvenile Corrections Officers need to utilize the database to obtain mitigating and aggravating criteria to fill out the assessment.

Restorative Justice (\$10,000): We will be contracting with a Restorative Justice provider. The program is for juveniles in the facility with two sessions of 8 weeks, one in the Fall and one in the Spring. The sessions would consist of a Victim Offender Group and Conflict Resolution.

Risk and/or Needs Assessment (\$5,000): Siskiyou County utilizes the Positive Achievement Change Tool (PACT), a validated risk factor, protective factor, and needs assessment tool with a corresponding case planning instrument. Through collaboration with northern California counties in the Northern California Consortium (NCPC), the department sub-contracts with Shasta County Probation Department to train officers to use the PACT through Assessments.com (ADC). All juveniles on probation are administered the PACT, and we also use a Detention Risk Assessment Instrument (DRAI) for initial intake at booking, to determine appropriate necessity of detention or release by weighing the risk of a minor to the community and risk to the minor.

Vocational Training (\$9,000): A culinary Arts program has continued in the facility. Participants are those youth placed by the court in one of two juvenile hall commitment programs. These programs are frequently used in lieu of commitments to DJJ. Participants are taught how to prepare a menu, basic math in the kitchen, set a table, serve and prepare meals. We have several luncheons a year to showcase what the minors have learned.

Solano County

Juvenile Hall (\$236,719): The Group Counselors assigned will be responsible for providing supervision and monitoring of youth detained by the Juvenile Court. It is critical that the Juvenile Detention Facility/New Foundations have an adequate number of employees to maintain staffing levels for scheduled and/or unexpected time off.

Mental Health Screening (\$287,515): YOBG funding in this category will be used to provide critically needed mental health services to minors detained at the Juvenile Detention Facility. It is anticipated that approximately 450 minors will receive a menu of services including initial screening assessments, detailed evaluations, crisis interventions, medication evaluation and monitoring, referrals for 5150 evaluation, and general ongoing mental health support. A twenty four hour mobile crisis unit will be utilized as a backup resource. A clinician will also provide individual and group sessions to address minors' social needs. These services support the need to have a consistent continuum of care for minors in the juvenile justice system, including detention that is

identified in the Solano County Comprehensive Multi- agency Juvenile Justice Action Plan (CMJJP).

Educational Specialist (\$60,000): A Solano County Office of Education (SCOE) MOU is being developed to that will incorporate an Educational Specialist to work collaboratively with the Probation Department. This Educational Specialist will be used to assist with the transfer of detained youth at the Juvenile Detention Facility and New Foundations to their school district. This Educational Specialist will work with the Deputy Probation Officer to ensure that a minor is receiving appropriate education services.

Group Home (\$700,000): YOBG funding will be used to support direct placement costs to approximately fourteen (14) high risk youth requiring specialized residential intervention. These placements provide an alternative for youth whose delinquent behaviors are escalating. They are committing serious felonies and pose a continued threat to the community and otherwise have been placed at the Juvenile Detention Facility. Specialized intervention services will include educational and vocational components, cognitive based programming with the goal of helping youth obtain the skills needed to transition successfully of the juvenile justice system.

Pro-Social Skills Training (\$280,000): YOBG funding will be used to support a contract with a community based treatment provider, to provide individual counseling, family counseling and other counseling services for approximately 45 minors involved in probation supervision, as well as, servicing minors reentering the community from the Department's Juvenile Detention Facility and/or the four month New Foundations Residential Treatment Program. Minors and families receiving these services could substantially reduce the likelihood that the minor would become more deeply involved in the Juvenile Justice System. Minors and families receive counseling one to two times per week based on individual need. The provider works collaboratively with the probation officers to help coordinate any additional services the minor or family may require.

Risk and/or Needs Assessment (\$9,000): All minors that come to the attention of the probation department that require supervision will receive a Juvenile Assessments Interventions System (JAIS) assessment. This assessment identifies the criminogenic risk and individual needs. It also provides a case plan assessment that the probation officers use to make a recommendation to the court as the best avenue of services to include community supervision program placement and/or further detention. Approximately 500 youth will have the initial and/or reassessment JAIS assessment completed.

Staff Training/Professional Development (\$1,500): Probation Officers and/or Group Counselors will attend training to enhance their skills in supervising youth on probation. Oftentimes staff must travel in order to attend such training and YOBG funds will be used as needed to reimburse staff for their costs associated with this travel, including mileage, meals, and lodging.

Sonoma County

Day or Evening Treatment Program (\$526,000): The Vista Academy is Sonoma County's juvenile evening reporting center (ERC), which is a detention alternative for youth who are court wards and need intensive structure and services to change behavior. The Center for Social and Environmental Stewardship is contracted to deliver the ERC program to male and female juveniles who are assessed to be moderate to high risk to re-offend. Clients are transported to the ERC after school hours and are provided intensive programming and activities designed to structure 40-70% of a youth's free time. The core programming of the ERC is Moral Reconciliation Therapy. Clients also receive counseling, tutoring, structured activities; parents are also invited to participate in weekly parent groups. Transportation and meals are provided to program participants. Depending on the participant's progression through the case plan, the expected term of a successful participant is four to six months.

Gender Specific Programming for Girls (\$48,000): Circles Across Sonoma provides group services to female juvenile offenders in the Girls Circle format. Services are delivered by Petaluma People Services Center, Sonoma County Adult and Youth Development, Verity, and West County Community Services-- four local CBOs that deliver the Girls Circle groups throughout Sonoma County. The program utilizes a female-responsive, Motivational Interviewing approach to treatment services involving relationship building, ritual, and directed techniques to elicit self-change. Girls Circles are offered at every level of Probation services—juvenile diversion, community probation, detention and aftercare. In doing so, the program allows a girl the same consistent programming at any level of participation in the juvenile justice system. Weekly two-hour groups are conducted in eight-week cycles.

Juvenile Hall (\$482,690): YOBG funds will be used to offset the salary and benefits of four Juvenile Correctional Counselors (JCC-II) who staff the maximum security unit in the County of Sonoma Juvenile Hall. The Juvenile Hall has seen a significant increase in the number of youth ordered to serve long terms in detention. Many of these youth have ongoing behavioral and delinquency problems and, in the past, may have been sent to DJJ after failing local options. The Juvenile Correctional Counselors provide custody, programming, coordination and oversight of services to ensure the needs of participant youth are met.

Interactive Journaling Group (\$53,464): One of the Probation Department's challenges is to provide programming to youth who enter the system who are low or moderate risk to reoffend. In an effort to provide services to these populations, Probation has contracted with organizations that have expertise in group facilitation to utilize cognitive behavioral interactive journals to guide and mentor youth in their development. Interactive Journals, from the Change Companies, Inc., are designed to engage youth and motivate them to make positive behavioral changes. The journals use a highly graphic approach, and blend core behavior-change content with targeted questioning designed to engage participants in exploring risks, needs and skill deficits, as well as strengths, resources and solutions to problem behaviors. In the course of gathering immediate and relevant information related to problem areas, participants can map out where they have been, where they are and where they wish to go.

Juvenile Sex Offender Program (\$50,000): Sonoma County's Juvenile Sex Offender Treatment Program utilizes the Containment Model for the supervision and treatment of juvenile sexual offenders. The model incorporates assessment, monitoring, supervision, intervention and treatment into a comprehensive program that is designed to reduce recidivism in the sex offender population. The Juvenile Sexual Offense Recidivism Risk Assessment Tool-II (JSORRAT-II) is utilized as the required risk assessment tool for juveniles determined appropriate for the program. Results of this assessment are used to inform a range of decisions, including placement, programming, supervision, and other resource allocation decisions. Community treatment involves group counseling, monthly parent groups, and individual treatment.

Other Placement (\$100,000): Sonoma County Probation Department will maintain a percentage of DJJ funding for the purpose of ensuring immediate access to necessary specialized treatment and/or monitoring services that will provide appropriate rehabilitative and supervision services to youth, protect the community, and reduce liability. Noting that the non-707(b) offenders who were historically sent to the Department of Juvenile Justice had either expended all available local resources and programs or were not found to be acceptable for the majority of group home placements, this type of funding is necessary for specialized intensive case management and treatment services.

Special Education Services (\$15,000): Sonoma County's Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths' progress in completing educational goals and accessing appropriate support services. The consultant also provides assistance to parents in understanding their children's

educational rights and successfully navigating school systems. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the juvenile justice system. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, community-based organizations, parents, guardians, families of students, and advocates.

Staff Salaries/Benefits (\$140,770): The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence-based practices, including the integration of case management and evidence-based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs. YOBG funds are utilized to support administrative functions to implement, oversee, and evaluate evidence-based programming in Sonoma County. A 1.0 FTE analyst supports Department capacity to develop and administer programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division. The analyst will be funded 100% by YOBG funds.

Stanislaus County

Camp (\$904,203): Stanislaus County completed the construction of a 47,207 square foot Commitment Facility. The 60-bed treatment facility will be comprised of three living units; a 30-bed living unit and two 15-bed living units. The facility will be separated from, but directly adjacent to the existing Juvenile Hall and Juvenile Justice Center located at 2215 Blue Gum Ave in Modesto. The Commitment Facility will provide residential programming for post-adjudicated wards, thereby preserving secure beds at the Juvenile Hall for pre-adjudicated juvenile offenders. The facility will be designed to house longer term Juvenile Court commitments and will provide academic and vocational education programs, mental health and substance abuse services, and other programs which promote a sense of self-discipline and responsibility. YOBG funds will be used to provide supervision and treatment of youth detained at the Commitment Facility.

Home on Probation (\$467,814): In an ongoing effort to promote public safety by preventing lower risk minors from escalating into delinquency, from being sent to out-of-home placement, or from otherwise being detained, Stanislaus County will use the Juvenile Assessment and Intervention System (JAIS), an evidence based risk assessment tool, to develop case plans for minors supervised on probation. The JAIS identifies strategies that emphasize public safety, rehabilitation and accountability, and focuses efforts on criminogenic needs. Juvenile Supervision Officers will use this

evidence based and gender responsive assessment tool in developing a plan to provide treatment options aligned with the assessed needs of minors before they are re-committed to juvenile hall, sent to placement or sentenced to DJJ. The JAIS complements the professional judgment of the supervising officer and emphasizes the reduction in recidivism through the use of evidence based supervision strategies.

Sutter County

Intensive Probation Supervision (\$273,207): Probation officers are assigned offenders who attend Yuba City High School, River Valley High School, Albert Powell Continuation School and Feather River Academy, and also provide services to identified at-risk youth. One Officer focuses on high risk youth who receive services from other agencies, but may not be attending school. Because of the reduced caseload sizes intensive supervision, guidance and oversight is provided by these officers. Many youth receiving intensive services have experienced school failure and are gang offenders or are at risk of gang involvement. Officers may facilitate groups or coordinate athletic and extracurricular activities for both offenders and at-risk students. Officers also provide truancy services. Officers regularly collaborate with community agencies to provide support for youth and families. All youth receive assessments and case plans, using SMART (Specific, Measureable, Attainable, Realistic, Timely) goals .

Parenting Education (\$3,700): Officers will facilitate three Parent Project sessions of 10 to 16 weeks for up to 30 parents. Facilitators provide activity-based instruction and step-by-step plans to help parents learn how to manage adolescent behavior problems at home. Parents also attend support groups where they receive emotional and practical support from facilitators and other parents and practice implementing newly acquired skills and techniques (e.g., addressing problem behaviors, managing conflict, building positive self-concepts in their children).

Re-Entry or Aftercare Services (\$72,359): The Maxine Youth Guidance Center is a commitment program, where youth are committed for one year. The aftercare services provided by the probation officer begin the day the youth enters the camp program. Case Planning services are provided, addressing educational, vocational, employment and family issues. Numerous home visits are made by the probation officer, to not only meet with the youth but to also talk with the parents about the progress/lack thereof and to discuss additional services that might be needed to assist the youth during the transition. The philosophy of the program is to assist each juvenile, and their family, in developing a sense of achievement and personal responsibility. Youth committed to Camp Singer are afforded the ability to change their own personal outlook on life and to believe in their ability to succeed in life, which begins the day they commit themselves to the program.

Evidence Based Practices (EBP) Programs and Services (\$7,059): The Positive Achievement Change Tool (PACT) risk/needs assessment and case planning tool, is one aspect of the department's efforts to implement evidence-based practices.

The PACT:

- Determines a minor's level of risk for re-offending as a way to target resources to higher-risk youth.
- Identifies the risk and protective factors linked to criminal behavior so that the rehabilitative effort can be tailored to address the minor's unique assessment profile.
- Develops an automated case management plan focused on reducing risk factors and increasing protective factors.
- Allows managers to determine if targeted factors change as a result of the court's intervention.

Tehama County

Staff Salaries/Benefits (\$155,160): Reductions in general fund revenues have resulted in the use of YOBG funds to maintain existing programs. Tehama County Probation operates juvenile evidenced based programs, uses a risk/needs assessment for supervision strategies, case planning and support services as needed by the youth.

Trinity County

Intensive Probation Supervision (\$90,478): High and medium risk minors released from juvenile detention will be assigned a probation officer for intensive supervision services.

Juvenile Hall (\$26,522): Trinity County probation will provide intensive supervision services to those minors released from juvenile custody who are high to medium risk using the PACT risk assessment tool. The Human Response Network provides a wide variety of programs during incarceration and after release including anger management, substance abuse, life skills and mentoring.

Tulare County

Development of Case Plan (\$409,615): Services to wards in the Youth Correction Center Unit (YCCU) at the Juvenile Detention Facility (JDF) include review of court documents and reports; review of PACT assessment information; development of individualized case plans to aid in the ward's successful community reentry; coordination of educational services; coordination of job training and placement services; coordination of mental health/substance abuse treatment and public social services programs; establishing terms and conditions of probation upon release; providing field supervision upon release; participation and facilitation of gender-specific

programming and Aggression Replacement Training (ART); assistance with obtaining birth certificates, California I.D. cards, educational records, etc.; conducting full PACT assessments at six months to respond to ongoing or changing ward risks/needs.

Juvenile Hall (\$1,302,854): Youth held in the Youth Correction Center Unit (YCCU) of the Juvenile Detention Facility (JDF) generally have committed higher-level offenses or have been violated from the Youth Facility program, and meet suitability criteria for this 365-day placement. Probation Correction Officers (PCOs) provide security for the YCCU and participate in tailored, sequential programs that address individual criminogenic needs. These programs include gender-specific Boys Council/Girls Circle and Aggression Replacement Training (ART). The JDF Security Team responds to facility critical incidents such as riots and cell extractions. The Transport Unit provides high security transport of youth subject to direct file to and from the adult courts. Pre and post release services and program coordination is provided to YCCU wards by Probation Officers. Services include wrap-around mental health/substance abuse and counseling, education, health care and job training.

Adolescent Sexual Responsibility Counseling (\$50,000): Adolescent Sexual Responsibility Counseling - provides sex offender treatment and counseling services to identified wards in the Youth Correction Center Unit (YCCU) at the Juvenile Detention Facility (JDF). This service includes risk assessment, individual and group therapy, development and implementation of offense prevention plans, preparation for discharge and transitioning to ongoing outpatient treatment.

Tattoo Removal (\$10,000): Tattoo removal - the removal of gang-related tattoos by laser treatment helps to assist youth with successful reentry to their homes, schools and communities; tattoo removal can also increase the opportunity for successful job obtainment.

Tuolumne County

Juvenile Hall (\$117,500): Tuolumne County does not have an in-county juvenile detention facility of any type. Therefore, these funds will be used to continue to contract with surrounding counties with "like" juveniles for bed-space for youthful offenders. Facilities with evidenced based programs that match the juvenile's individual criminogenic risk/need factors will be utilized. Although all funds are dedicated to housing our juveniles, the risk and needs assessment provided by Tuolumne County staff is paid in part with JJCPA funds.

Ventura County

Aggression Replacement Therapy (\$87,117): ART is an evidence-based model of aggression replacement training that will be given to youth housed at the Juvenile Facilities. ART is designed to alter the behavior of chronically aggressive adolescents in order to improve social skills competence, anger control, and moral reasoning. The program uses modeling, roleplaying, and performance feedback. By design, it is a 10 week, 30 hour intervention administered to groups of 6 to 8 juvenile offenders three times per week.

Alcohol and Drug Treatment (\$7,552): This program provides assessment, group, and individual counseling for offenders housed at the Juvenile Facilities who are assessed as high risk for alcohol and drug abuse and in need of rehabilitative services as a preventative measure. The Palmer Drug Abuse Program (PDAP), a community based organization, will supply one alcohol and drug counselor to provide onsite treatment for alcohol and drug abuse to youth housed at the Juvenile Facilities. The counselor will utilize the Adolescent Alcohol and Drug Involvement Scale (AADIS) and the University of Rhode Island Change Assessment Scale (URICA). PDAP will utilize 7 Challenges treatment modality, including newly designed Brief Challenges. Brief Challenges enables the facilitators to work with youth incarcerated for shorter periods of time.

Gender Specific Programming for Boys (\$18,285): Girls Inc. is a community based organization working in the Juvenile Facilities (JF) to provide programming that is gender specific for male and female offenders housed at the JF. Gender specific programming includes the following specialized programming: domestic violence/date rape, self-esteem building, values and morals, relationships, health/hygiene, the reproductive system, assertiveness and communication, decision-making, goal setting, strategic plans for the future, media literacy, sexually transmitted infections, gender roles and expectations, job skills, economic literacy, gardening and life skills. Girls Inc. will provide weekly educational groups and create new groups as needs arise. Females will participate in the above programming, along with gardening.

Enrichment Services (\$131,338): Enrichment Services will provide an array of services to youth housed at the Juvenile Facilities. These services will focus on continuing education, career and technology training, life skills and cultural diversity & awareness. Programs include Broadcast Journalism, Paxton Patterson Building Skills (introductory construction course), Ventura County Community College on-line courses, General Educational Development Testing, music & art lessons, community service activities, etc. Probation staff will coordinate these activities, engage in community outreach and provide re-entry resources for youth (securing Medi-Cal benefits, dental and vision care, etc.). Additionally, a contract will be established with a vendor, to review and analyze the effectiveness of Ventura County's YOBG programming. School staff will participate

in GED preparation and develop release plans in conjunction with probation, youth and their families.

Keys Leadership Program (\$36,300): The Keys Leadership Academy is provided by a community based organization (CBO), Cafe on A, to both youth in the community and youth who are re-entering the community after commitments at the Juvenile Facilities. Services focus on leadership, mentoring and providing linkages to post secondary education or training. The program provides classes at least three times per week that include mentoring, life skills, college guidance and development of career goals, and understanding enrollment into post-secondary education or training. Participants are awarded certificates of completion following completion of each component.

Leaders Program (\$2,342,007): Youth in the Leaders program will be serving commitments of 60 days or more at the Juvenile Facilities. Programming will be delivered as a group and/or on an individual basis. Leaders youth will learn skills to aide them with their transition back to the community. Based on needs, programming may include: drug and alcohol treatment, mental health treatment, gender specific classes, mentorships and other enrichment programming. Another significant component is Vocational Training. Courses offered include Landscaping, Screen Printing and Computer Repair, to be taught by those in the trade and/or through Ventura Office of Education. The City of Oxnard provides landscaping internships for Leaders youth, which may lead to a paid position upon release. Food Share (a local food bank) provides certification in fork-lift operation. Paxton Patterson Building Skills construction courses will also be taught by staff.

Yolo County

Equipment (\$21,253): Basic supplies and equipment are utilized to support daily operations of staff and data systems including: computer equipment, communication devices, and other supplies.

Juvenile Hall (\$79,421): Title 15 of the California Code of Regulations requires various types of programs be offered to minors within a juvenile detention facility. Further, specific programming designed to promote social awareness and reduce recidivism shall be provided. The Detention Program Coordinator is responsible for coordinating these programs, implementing Evidence-based treatment programs and other related services. These activities/programs include: Volunteer Program, Recovery Groups, AA/NA, Church/Faith Services, Girls Circle (PP), Literacy Program, Boy's Council (PP), GED testing, Teen Parenting Program, Aggression Replacement Training, Thinking for a Change (T4C), recreational activities. The Detention Program Coordinator is a trained Aggression Replacement Training (ART) and Girls Circle facilitator and conducts these

groups on a weekly basis with other trained facilitators. All youth who come through the detention facility are eligible to receive these services.

Information Technology Services (\$31,250): Information Technology Services (IT) is utilized in order to meet our organizations goal of providing our youth and their families services through quality evidence-based programs, delivered with fidelity while continuously measuring program efficacy.

Functional Family Probation (\$368,308): Moderate-high risk probation youth are supervised through FFP (a strengths based strategy which emphasizes family engagement, motivation to change, and building of a balanced alliance between the case manager (PO) and each member of the youth's family). The PO maintains a relational focus, rather than providing individually focused youth based services with the understanding that Probation is temporary and it is the family/support system we want to rely on to encourage and sustain positive change. The three phases within FFP are: Engagement and Motivation, Support and Monitor, and Generalization. Through this process and at the end of the Engagement and Motivation phase, the minor and family are referred to EBP services or other change programs. This phase may last between four and eight weeks. The PO provides support and monitors progress (Phase 2) for as long as treatment services are provided, transitioning into Generalization. During this process youth may also be supervised using alternative to incarceration.

Staff Training/Professional Development (\$7,292): Training will be provided for the professional development of staff and for the support and sustainability of evidence-based programming.

Yuba County

Alcohol and Drug Treatment (\$38,612): One FTE substance abuse counselor is utilized to provide Substance/Alcohol treatment to minors both in the MSYGC program and minors who are referred to her through the Yuba County Probation Department, schools, law enforcement, and parents.

Minors are assessed for services and a case plan is developed for either individual and or/ group counseling based on the assessment. The SASSI -A2- Adolescent Substance Abuse Subtle Screening Inventory -A2 and the Gain Global Appraisal of Individual needs are assessments being utilized by the substance abuse counselor.

Camp (\$34,662): The youth to be served by this program include all minors who have been committed to the Maxine Singer Youth Guidance Center (MSYGC). Upon commitment the assigned Probation Officer will begin to develop an aftercare plan with the minor and their families. This will include the PACT assessment, identification of

needs, services and their providers and beginning the transition back into the home. While in the program the minor will have the opportunity to engage in Substance/alcohol treatment, anger management counseling, mental health counseling, family therapy, and life skill/independent living training/education. All of these programs serve as an addition/enhancement to their regular programming offered through participation in MSYGC activities.

Day or Evening Treatment Program (\$155,882): Any Yuba County minor who are "At-Risk" and who are on formal or informal probation and/or as a preventive intervention will be referred to programs accordingly. All programs will be held at the Dan Avenue Day/Evening Reporting Center, Probation's main office or at a school site when necessary. Some of the services are indoor and outdoor recreational programs, anger management, Aggression Replacement Therapy, Community Service, family therapy and gang intervention, mental health counseling through the departments therapists and Life Skills/independent Living Training/Education.

Risk and/or Needs Assessment (\$9,950): All minors who are referred to the Probation Department will have a Risk Assessment completed, regardless of the offense to help determine the disposition of the case and the services needed to assist the minor in being successful. This assessment will be completed and reviewed with the minor's parent/guardian in hopes to obtain an accurate picture of the minor's family/life and connect the minor with the appropriate services.