

Youthful Offender Block Grant 2011-12 Program Descriptions

Glossary

The following acronyms are commonly used throughout the program descriptions below. Their full names are provided here for ease of reference.

- ART** – Aggression Replacement Therapy
- DJJ** – Department of Juvenile Justice
- DRAI** – Detention Risk Assessment Instrument
- EBP** – Evidence Based Practices
- EM** – Electronic Monitoring
- PACT** – Positive Achievement Change Tool

Programs by County

Alameda County

Camp (\$2,229,706): Camp Wilmont Sweeney is 24-hour residential program for Alameda County's delinquent male youth ages 15-18. Individualized treatment plans are developed for each youth with goals related to specific behavioral and education needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Service Agency (for medical and mental health care), and a myriad of community organizations, which help to provide parent education and support groups, drug and alcohol education, vocational programming and job readiness training/placement, structured recreational and social activities, and planned, supervised outings.

Intensive Probation Supervision (\$857,699): Ten Deputy Probation Officers , supervised by a Unit Supervisor, provided Intensive Probation Supervision for youth in Field Supervision, whose overall total risk level on the Youth Level of Service-Case Management Inventory (YLS/CMI) assessment instrument is High or Very High. The Deputy Probation Officers worked with youth and their families to develop Case Plans that targeted the risks/needs identified in the YLS, with consideration given to strengths and responsivity. The Deputy Probation Officers supervised youth within the County with caseloads of approximately 25-30 youth. The Deputy Probation Officers collaborated with a Behavioral Health Clinician, from County's Behavioral Health Care Services Agency, who assisted with identifying youth with special mental health needs, connected those youth with appropriate services in the community, and facilitated Multi-Disciplinary Team (MDT) meetings with the youth, parents, medical, mental health, school, probation, and community partners that were involved in the youth's Case Plan. The Deputy Probation Officers participated in the MDT meetings, along with the Behavioral Health Clinician and other applicable stakeholders.

Alpine County

Individual Mental Health Counseling (\$3,455): This component helped with the facilitation of an at-risk youth, in peril of being left in the community at large without needed counseling, gaining temporary residential placement and needed assistance in skill sets. He needed psychological counseling and assessment in order to process and adapt to barriers, which were not limited to environmental, social, economic, educational, self-control, and utilization of tools that could assist him in his overall wellness, as well as facilitate assistance with his transition back into the community. The client's Native American family was unable to provide counseling services this client was in need of. The client has responded well to treatment and, when his mother died, purposely kept himself away from drugs and alcohol by scheduling appointments with his counselor. In addition, this youth has applied for educational work related experience and is currently interested in a career as a truck mechanic. This type of behavioral change could not have been implemented without this resource.

Recreational Activities (\$50,100): This program supports families and at-risk youth by providing alternative recreational strategies and activities to juveniles and their families or adult allies within our community. This program provides recreational activities that participants may not have been able to engage in due to financial inability (especially given the current economic climate). Codes of Conduct prohibit negative behavior. Expected behavior includes proper manners, appropriate attire, acceptable language, respect to adults and peers, and no drinking, smoking, or alcohol. The program also encourages both parents attending events in order to facilitate a positive overall environment to strengthen adult-youth alliance. Native-American and Non-Native adults/youth interface and participate at all events which contributes to a better overall understanding of cultural diversity. Overall, this program served over 753 youth including over 279 Native American participants. This program has the highest rate of participants overall between Native and Non-Native participants within the County of Alpine.

Diamond Valley School Truancy Prevention and Attendance Coordinator/Safe School Ambassador Coordinator (\$47,843): Diamond Valley School provides education for youth K-8 as well as an onsite high school and continuation school for youth grades 9-12. The Diamond Valley School Truancy Prevention and Attendance Coordinator provides the school with a Coordinator to provide monitoring of attendance and identification of students at risk of truancy before the problem escalates and the truancy problem becomes serious. This advocate is able to work with families and refer them to services available in Alpine County and through the Washoe Tribal Resources via the Hung-a-lel-ti Washoe Community. The services provided are dependent upon the nature and severity of the individual situation. The target audience of "at-risk students," with respect to truancy, is defined as, "those who missed school without an excused absence, or have been involved in the court system outside the school setting." The Safe School Ambassador Coordinator aids in addressing social mistreatment issues which have been difficult to solve, but remain prevalent within the

school setting. Students meet twice a week with an adult facilitator and work together to implement strategies which maintain respect for all students, including those directly involved. Diversity and cultural sensitivity are paramount to any curriculum utilized.

Newspaper advertisements for RFPs (\$600): Alpine County administers competitive processes for the awarding of available funds. To make sure potential vendors are aware of the availability of funds and the process for competing, we routinely place newspaper ads to publicize availability of funding.

Amador County

Aggression Replacement Therapy (\$28,013): Aggression Replacement Training (ART) groups were provided to youth attending Independence High School, Community Court School, and Amador and Argonaut High Schools. ART is a multi-modal intervention designed to alter the behavior of chronically aggressive youth. It consists of three components: skill streaming which is designed to teach a broad curriculum of pro-social behavior, anger control which is a method for empowering youth to modify their own anger responsiveness, and moral reasoning training which is to help motivate youth to employ the skills learned via the other components.

Group Counseling (\$155): We have an interagency agreement with Behavioral Health to provide substance abuse group counseling to youth referred to them from our Juvenile Unit Probation Officers. Youth referred receive group counseling to assist in preventing future substance abuse issues.

Individual Mental Health Counseling (\$1,050): We have an interagency agreement with Behavioral Health to provide individual mental health counseling to at-risk youth referred to them from our Juvenile Unit Probation Officers.

Mental Health Screening (\$675): Psychological evaluations ordered by the court prior to contested jurisdictional, dispositional, or placement hearings. These youth are at risk for removal from their home.

Bully Proofing Workshop (\$345): TV airing of the Bully-Proofing Made Easy Parent & Student Workshop targeted to 5th graders and above, and their parents. The number of youth served was the actual number of students that attended the workshop presented at a local high school. It is impossible to determine how many were served through the airing of the workshop.

Staff Salaries/Benefits (\$48,834): YOBG funds assisted in saving a Probation Officer position.

Equipment (\$11,438): Seven laptop computers were purchased for staff whose computers had aged out.

Case Management System/Kiosk Annual Maint/Escrow Fees (\$36,557): We use funds in this category to maintain our case management system and kiosk reporting capabilities through our vendor's annual maintenance/escrow fees. Our case management/kiosk system allows us to track all aspects of our juvenile caseload.

Butte County

Risk and/or Needs Assessment (\$80,308): Butte County Probation contracted with Assessments.com to develop, train staff, and maintain a complete system of ongoing risk screening and needs assessments. An Implementation Team (I-Team) was developed from juvenile staff, dedicated to oversight and coordination of the new system, by working directly with Assessments.com. Once implementation was achieved, the I-Team began developing protocols related to how probation would utilize the tool in the juvenile unit, training of juvenile staff, using the need/risk assessment tool for juveniles, and managing the quality and validity of such assessments.

Electronic Monitoring (\$97,651): Chief Probation Officers throughout the State of California recognize the importance of more effectively managing their offender populations. One method to manage offenders is through the use of EM equipment, which provides 24-hours, seven days a week monitoring, including a GPS option. Faced with budget cuts many departments have a limited number of staff dedicated to any one program. Per WIC section 841, EM for juveniles requires a ratio of one staff to fifteen juveniles. The number of juveniles with the ability to use EM directly correlates to the number of staff departments are able to allocate to the program.

Calaveras County

Staff Salaries/Benefits (\$71,010): Calaveras County has one program which includes many of the required components. Due to our small staff, rural setting and low population, Officers perform numerous tasks in the continuum of Probation Officers. The Deputy Probation Officer III is the advanced journey level of the Probation Officer series; incumbents in the class are responsible for providing lead direction, work coordination and training for the Deputy Probation Officers and support staff.

Office Rent (\$27,187): Rent/lease on building that houses the Probation Department where juvenile services are rendered.

Colusa County

Gender Specific Programming for Girls (\$51,387): The Girls Circle is a structured, research based, gender specific support groups that promote youths' natural strengths and increases their self-respect and self-confidence. Girls Circle addresses the needs of girls by focusing on increasing connections, building empathetic skills and developing resiliency. Girls share and learn from their experiences by examining cultural expectations in a safe and supportive setting, gain greater awareness of their options and strengthen their ability to make choices

that are consistent with their values. Boys Council examines social and cultural expectations about what it means to be a boy and a man in our society and encourages them to look at their behaviors and choices. They are given the opportunity to express ideas, identify and normalize a full range of emotions, and make decisions in a safe nonjudgmental group, where their resiliency is strengthened. Both programs are offered to all youth in every school district within the County. This year's groups were provided to 5th and 6th grader students in one of the four districts.

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Aggression Replacement Therapy (\$2,587): ART is offered to change the aggressive behavior of youth who are currently on probation. This group assists youth with aggressive, anti-social behavior by teaching them new pro-social skills, anger control and moral reasoning. Youth examine the effects of negative behaviors and learn new approaches to deal with their anger.

Contra Costa County

Other Secure/Semi-Secure Rehab Facility (\$1,634,232): The Youthful Offender Treatment Program (YOTP) is a secure 30-bed unit in the John A. Davis Juvenile Hall with programming specifically designed for the target population of male non-707(b) W&I chronic offenders for whom least restrictive services have been tried and failed. This population is those who can no longer be sent to DJJ pursuant to SB 81. All youth are committed to the program by the Superior Court of Contra Costa County and may petition the court to return to the community on EM once completing three phases of the program. The youth's Passport for Success (aftercare plan) is developed when he enters the program and may include Cognitive Life Skills, ART, Individual/Family Therapy, Parenting Program, substance abuse treatment and crime victim awareness. The assigned Deputy Probation Officer works with the youth and his family in the program to remove barriers to success including housing, Medi-Cal enrollment, vocational and educational goals.

Reentry or Aftercare Services (\$614,121): After completing Phases I through III of the Youthful Offender Treatment Program in the institutional setting, participants enter into Phase IV, which is the final phase to complete the program. Phase IV is intensive community supervision using the Passport to Success as a road map. Participants are returned home, placed with a relative, or referred to local County programs for transitional living. During Phase IV they spend a minimum of six months meeting regularly with their Probation Officer at home, school, or at work. The Probation Officer also meets with the participant's family. Phase IV includes 90 days on EM, drug testing, job search, continued enrollment in high school or college, referrals to community resources, and youth are subject to all standard terms of Probation including search and seizure. The Probation Officer provides support and assists the participant in implementing the skills they have learned in the program. At the end of this time period, if the participant has been successful, he may be taken back to court for his case to be vacated or he may be transitioned to a less restrictive supervision through Probation.

Del Norte County

Juvenile Hall (\$59,141): This funding was used for staff salaries needed to provide additional weekend group programming and supervision for Juvenile Drug Court. These group programs were provided for WIC 602 youth who have a Drug Court violation. The groups include ART and Matrix and are focused on pro-social skill development as well as substance abuse counseling. Drug testing for participants was also included.

Pro-Social Skills Training (\$1,470): Materials to provide pro-social skills training were purchased in preparation for program implementation next year.

Risk and/or Needs Assessment (\$2,727): The PACT needs and risk assessment tool has been adopted by the Northern California Probation Consortium for determining the criminogenic needs of juvenile offenders.

Staff Training/Professional Development (\$6,860): Management and supervisor development training. This training provides instruction to address efficient and effective management and supervision strategies for both staff and clients.

Equipment (\$9,223): Implementation of a new case management and phone system.

El Dorado County

Juvenile Hall (\$390,000): Beginning July 1, 2011 YOBG funds, identified above, were used to pay for staff costs that provide routine and standard housing and treatment of youthful offenders in the Juvenile Treatment Center (JTC). Detaining the appropriate youth through objective decision-making is the goal. Staff are all core trained. They focus on providing education, recreation, health, assessment, counseling and other intervention services with the intent of maintaining a youth's well-being during his or her stay in custody. Programs

include all detention services, a six month ranch program, specialized socialization, life skills, and anger management classes.

Ranch (\$27,750): The El Dorado County Probation Department currently contracts with Madera County to place youthful offenders in the Juvenile Youth Camp as established by Madera County, located at 28219 Avenue 14, Madera, CA 93638. This program offers ranch services in the specified location. The ranch program is available as a viable program for those minors who have exhausted local resources. The contract for placement in the Juvenile Youth Camp will be expanded to accommodate youthful offenders who have exhausted local El Dorado County resources, engaged in serious delinquent behavior, and or presented a risk to public safety.

Electronic Monitoring (\$5,000): The El Dorado County Probation Department currently operates EM supervision programs. These programs would be made available to the youthful offender. The El Dorado County Probation Department contracts with G4S, Justice Services Inc., 30201 Aventura, Rancho Santa Margarita, CA 92688, for radio frequency and alcohol use monitoring and equipment used for home, office, and work site contacts by Deputy Probation Officers assigned to this program. Additionally, the El Dorado County Probation Department contracts with ProTech Monitoring Inc., 2549 Success Drive, Odessa, FL 33556, for GPS monitoring of the client's movements within the community. Deputy Probation Officers are responsible for supervision of these clients. YOBG funding, identified above, will be used for contracted services which provides EM equipment used in this intensive supervision program.

Fresno County

Camp (\$2,914,308): The program consists of 60 beds in our commitment facility, of which 30 beds are the New Horizons program. The New Horizons program is designed for males 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program utilizes contracted services that include mental health and substance abuse counseling as well as aggressive behavior reduction therapy by using a cognitive learning model. The other 30 beds also receive the full range of services provided at the commitment facility by contracted services not paid for with YOBG funds. These include the cognitive learning model "Thinking for a Change." Contracted psychological services are used to provide appropriate referral and psychotherapy to minors within the commitment facility. A Probation Officer develops a case plan that includes transition and aftercare services for juveniles assigned to the New Horizons program as well as other juveniles within the Commitment facility.

Intensive Probation Supervision (\$97,467): This program consists of a Deputy Probation Officer that provides youthful offenders intensive supervision services. The caseload provides supervision for juvenile offenders considered to be at high risk of recidivism. The Probation Officer for this caseload will screen clients by developing a case plan that assesses

risks and needs. This is to ensure proper referral opportunities and reduce the risk of reoffending.

Glenn County

Intensive Probation Supervision (\$120,108): Youth served under this program are deemed to be "high risk" as determined by a validated risk assessment currently utilized by the Glenn County Probation Department. This assessment is done at the time of intake and every six months thereafter to determine if the risk level has improved, and if not what areas can be improved upon. During this process, the supervision Officer identifies which areas of the minor's criminogenic profile are the most likely to be the reason for re-offense and a plan is identified to reduce instances of these types of violations. By increasing protective factors and attempting to mitigate risk factors, minors who would otherwise go on to reoffend are less likely to further penetrate the Juvenile Justice System thereby avoiding a commitment to DJJ or lengthy commitments to the Juvenile Hall.

Humboldt County

Other Secure/Semi-Secure Rehab Facility (\$234,468): New Horizons, an intensive in-custody Mental Health treatment program, is offered within the secure environment of the Northern California Regional Facility. Treatment services include a combination of medication support, individual, group, and family counseling, alcohol/drug assessment and counseling, skill development training focused on anger management, moral judgment, the correction of thinking errors, social skills, and victim awareness.

The transition to the aftercare phase of the program, offered to both participants and their families, includes linkage to the Mental Health System of Care Services, out-patient counseling and/or medication support, and case management services. New Horizons aftercare services are coordinated through the Family Intervention Team multi-agency process. Individualized strength-based child and family case plans are developed using the Family Unity process followed by the integration of wraparound services to support the minor and his/her family throughout community care programming.

Imperial County

Day or Evening Treatment Program (\$440,582): On Dec. 1, 2009, the Board of Supervisors approved a contract with Rite Track to implement an Evening Learning Center (ELC) in the city of El Centro, California; our targeted population for the ELC are youth at risk of out of home placement and youth transitioning back from out of home placements. The ELC has been in place since December 21, 2009; operating Monday to Friday from 3:30 to 8:30 p.m., during high peak hours when minors have a higher propensity of committing new offenses. The ELC provides the following therapy courses: ART Phoenix Gang Intervention, Cognitive Behavioral Therapy as Thinking For a Change, Cultural Enrichment, Healthy Relationships, Social Awareness and Moral Recognition Therapy. The second component of the ELC is their Mentoring/Tracking program for probation youth transitioning back from Foster Care and also for youth on supervision exiting the system. Mentors work closely with the youth and their families during the transition period, thus reducing reentry into Foster Care. Minors

participating in the mentoring and tracking program have accessibility to mentors 24 hours a day, seven days a week. A risk/needs assessment is administered to every youth enrolled at the ELC by their staff. The ELC staff is trained to use the PACT Risk/Needs Tool. Funding for the ELC was obtained through YOBG Funding.

Individual Mental Health Counseling (\$40,272): A clinician, psychologist or psychiatrist (consistent with State Law) from Behavioral Health assess youth detained in Juvenile Hall to determine if they meet medical necessity or have received a mental health diagnosis that requires treatment, medication support or case management services. The clinician will be available two to three times per week and the psychologist and/or psychiatrist once per week. A private office has been designated in Juvenile Hall for Behavioral Health to conduct these assessments and expedite services to these youth during their stay. In order to ensure the continuum of care, Juvenile Hall staff, Probation Officers and Behavioral Health staff will refer youth to services provided in their cities upon their release. This program accommodates both male and female populations.

Inyo County

Juvenile Hall (\$11,700): 10% of the YOBG funds were used for administrative overhead, salaries, and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center.

After School Services (\$2,706): All minors in the Inyo County Juvenile Center participated in the after school programs. The after school programs included bike repair program, garden program, and craft program.

Development of Case Plan (\$11,418): All youth detained in the Inyo County Juvenile Center were served by staff being trained to train the trainer for facilitating the Change Companies Evidence based Interactive journaling. Staff and mental health staff worked to develop a case plan that included the use of the interactive journaling. All minors detained then used the journals and continued using the journals once released from the Center.

Risk and/or Needs Assessment (\$2,000): All youth detained in the Inyo County Juvenile Center were served by the Center continuing to purchase and use the PACT risk/needs assessment from Assessment.com. The PACT includes a substance abuse screening component as well as a case plan development and management component. The PACT pre-screen assessment was administered to all minors referred to probation as well as the full assessment to all adjudicated minors referred for disposition.

Long-Term Commitment Program (\$727): All juveniles who served long term commitments in the Inyo County Juvenile Center were served by this program. There are no group homes placements within our County and serious offenders are difficult to place out of County. This program is used for minors who cannot be released to live in the home or are a danger to the community.

Staff Training/Professional Development (\$8,236): All youth in the Inyo County Juvenile Center were served by staff continuing training that will assist and enhance existing programs and help develop new evidence based programs.

Enhanced Mental Health Services in Inyo County Juvenile Center (\$34,258): All youth detained in the Inyo County Juvenile Center were served by contracting with a private mental health provider that enhanced the mental health services at the Inyo County Juvenile Center. The Contractor completed a mental health assessment upon the intake of all detained minors to determine mental health needs. These needs included referrals for psychotropic medications. The information was forwarded to the court for detention purposes. The contractor continued to monitor psychotropic medications and provided regular progress reports, consultation to Juvenile Center staff, the Probation Officers, and parents of minors regarding discharge planning recommendations.

Electronic Monitoring (\$356): The Inyo County Juvenile Center program began in May 2012. Two minors participated in the program in the two months of existence. The program served those lower risk youth who were able to be released from custody to reside within their respective homes.

Kern County

Camp (\$701,068): The Kern Crossroads Facility is a secure residential institution with an operational capacity of 120 beds. It was created in order to provide a local institution option for juvenile male offenders, age 14-18, in lieu of a Division of Juvenile Justice commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes use of a validated risk assessment tool, evidence based cognitive behavioral therapy, discipline, education, work experience, vocational training, athletics, physical education, group living and a mental health component. Wards attend school half of the day and participate in vocational/work programs and/or counseling the other half of the day. The custody portion of the program is a three tiered, 12-, 24-, or 36-week program to be followed by intensive aftercare.

Other Secure/Semi-Secure Rehab Facility (\$1,087,620): The Furlough Treatment and Rehabilitation program is a short term 30 day maximum in-custody program exclusively for male offenders on aftercare furlough, emphasizing minors accountability for their delinquent behaviors and assisting them in their rehabilitation. The minors use journaling, family interaction, and self-assessment to prevent a return to criminal activity, which assists in the family, social, and educational components of their lives. They also participate in individual therapeutic sessions, stress management, life and social skills, and other education components presented by volunteers and mentors. The minors also participate in daily recreation, social, and educational activities. Once released, the continuum of care is maintained as the minors are returned to the aftercare program. Our goal is to prevent the minors' return to delinquency and assist in their return as productive citizens.

Day or Evening Treatment Program (\$1,094,766): The Bridges Career and Development Academy's population consists of offenders between the ages of 16 and 19 years old who have been released from the Division of Juvenile Justice and Kern County commitment programs as well as minors assessed as "high risk" to reoffend. The Bridges program is a multi-dimensional program consisting of mental health services, educational programming, job development, enrichment and community supervision. Specific Evidence Based Programming includes, Teaching Pro-Social Skills - Aggression Replacement Training (TPS/ART), and Matrix Drug Counseling. Daily contact and oversight with the probationer are effective tools in redirecting youth and preventing new law violations.

Individual Mental Health Counseling (\$417,076): Mental Health services are being provided to minors who have been court ordered to serve a commitment in one of two separate in-custody commitment programs, Pathways Academy and Camp Erwin Owen. Camp Erwin Owen (CEO) is a 125 bed forestry camp for male wards ages 14 to 18. The program length varies from 10 to 24 weeks in custody. Wards receive evidence based mental health services such as Aggression Replacement Training (ART) and Forward Thinking, as well as group and individual therapy, substance abuse education and case management services. Pathways Academy is an all female commitment program for juvenile wards whose ages range from 14-18. The program length varies from 12-18 weeks. Wards receive evidence based individual and group mental health services targeted to meet their identified needs. These include: Forward Thinking, Seeks Safely, Matrix, ART, and Dialectical Behavioral Therapy.

Kings County

Reentry or Aftercare Services (\$70,251): Youth served during the last fiscal year include those minor's ordered to serve custody programs in the Kings County Juvenile Institutions. The Transitional Deputy Probation Officer meets with each ward at least once and develops an immediate plan for the minor's reentry after release. He will also make referrals to Mental Health and Substance Use Disorders professionals, if necessary, at which point clinical assessments can be arranged immediately. During the fiscal year, the Transitional Deputy Probation Officer has worked with 184 minors and developed reentry plans for each. The Transitional Deputy Probation Officer has also met with many of these youths' families and developed coping strategies for those minors' imminent return to the household. As mentioned, he also has met with numerous providers to ensure continuity of care.

Individual Mental Health Counseling (\$22,991): Individual Mental Health counseling has increased dramatically since adding a dedicated Mental Health Therapist to work with Probation youth. The Therapist has an office at the Probation Department that has greatly improved turnaround time on new referrals, improved the communication process between Mental Health and Probation, and has streamlined the referral process. 602 youth are referred directly from the Supervising Probation Officer or from the Transitional Deputy Probation Officer while the minor is still in custody, as well as by court order. Minors receive

individual, group, and family therapy. In the future, this service may be available for diversion services for 601 youth.

Intensive Probation Supervision (\$98,374): This caseload focuses on those youth identified as extreme high risk. This caseload consists of sex offenders, validated gang members, Division of Juvenile Facilities returnees, recidivists and violent offenders. The focus is on suppression activities and falls at this end of the continuum of care. While offenders on this caseload receive the full gamut of rehabilitative services (i.e. Substance Abuse treatment, Mental Health Services, vocational referrals), the Officer is instructed to concentrate on compliance with court orders as a primary concern. This Officer often works non-traditional hours and accompanies the County Gang Task Force on a regular basis. By being visible in the neighborhoods of his caseload on weekend nights, he can respond more quickly to law and Probation violations.

Transport Officer (\$75,933): The Transport Officer continues to provide on-going transportation duties within the Juvenile Institutions. The Transport Officer takes court committed and detained youth to various out of custody destinations such as court, medical appointments and Division of Juvenile Facilities and Prison commitments. The Officer assigned to this position safely transported 1550 minors to their various destinations.

Risk and/or Needs Assessment (\$7,253): This expenditure category was for the purchase, and training of the PACT to begin assessments of adolescent offenders in Kings County. The purpose is to broadly categorize youth into low, medium and high risk categories and to provide services based on risk level and need. The tool would also be used as a way to divert appropriate youth before they become a part of the juvenile justice process.

Staff Training/Professional Development (\$6,056): The money expended from this category was largely used to train the Juvenile Division management and supervisory staff in evidence based principles. During the last fiscal year, the Division Manager and first line supervisor attended the Supervisors Leadership Academy, where leaders from all over the State met to discuss the future of Probation, including adopting best practices in each County. This information was then presented to our Juvenile Division line staff to increase their knowledge base and achieve "buy-in" as we adopt an evidence based model of supervision.

Lake County

Ranch (\$36,658): Probation continued to contract with the Bar-O-Boys Ranch in Del Norte County for a ranch placement dedicated to the County. The Ranch provides a controlled environment which emphasizes rehabilitation. While placed, each youth is served by a YOBG-funded Deputy Probation Officer who coordinates with the Department's Placement Officer to: (1) ensure continuity of each youth's case plan and intensive supervision relationship; and (2) prepare youth for reentry into the community and/or to a less restrictive placement. The assigned YOBG Deputy Probation Officer continues to work with the youth, wherever placed. The supervision and support provided include convening pre-release team

meetings to ensure successful transitions back into the community and/or to less restrictive placement. Of the two youth served this year, one graduated from the Ranch and was subsequently transferred to another County. The other graduated from the Ranch very successfully and re-entered his family home. Both were repeat offenders exhibiting a pattern of increasingly serious criminal conduct.

Electronic Monitoring (\$6,538): Lake County Probation uses EM as an evidence based graduated sanction and/or detention alternative in our high-risk-to-reoffend, moderate-risk-to-reoffend, placement-risk, and Wrap-around delinquency cases. Because of the success of using this tool, we expanded our service in 2011-2012.

Intensive Probation Supervision (\$78,625): The Youthful Offender Intensive Supervision Program (YOISP) offers both supervision and rehabilitation. It serves youth who: have been assessed as at enhanced risk/reoffend; have committed serious offenses and/or repeated offenses; have extensive Juvenile Hall detention; and/or face high-level placements, including at DJJ. The PACT risk assessment tool was used to assess each youth's criminogenic needs at least twice during his/her YOISP participation. Services include: intensive supervision (field supervision, home, office, and school visits; telephone calls); reduced caseload (30 or fewer at any one time); attendance at events important to the youth; support at Juvenile Drug Court; and case-management, including referrals to services and positive activities. Youth in placement received pre-release transition planning, including review of probation conditions, post-placement appointments and referrals, a documented Reentry Plan, and school placement. Several youth have done well, post-YOISP. Their achievements include probation completion, high school and post-high school education, and successful community reentry without further violations and with reduced supervision.

Staff Salaries/Benefits (\$12,048): Probation allocated 9% of the YOBG funds to administrative overhead to provide clerical support for YOISP activities including data collection (# served, demographics, PACT results, services provided, days in YOISP, outcomes, etc.), data entry, database management, report preparation, and other YOBG-related records and communications.

Lassen County

Anger Management Counseling/Treatment (\$30,000): Anger management services were provided primarily to youth having committed a violent or personal crime referred to the Probation Department. This population of youth offenders included juveniles detained in the juvenile detention facility, youth placed on informal probation, youth ordered to appear at Probation for an informal intake hearing and receiving sanctions, and, finally, those youth placed on formal probation.

Risk and/or Needs Assessment (\$30,000): The Juvenile Division of the Probation Department utilized YOBG funds to maintain its contract with Assessments.com for the PACT assessment tool. From July 1, 2011 through June 30, 2012, 220 juvenile offenders had a risk

and needs assessment done using the PACT tool. The assessments conducted range from full assessments to minors pending a dispositional hearing, minors currently on wardship probation needing to be reassessed, and pre-assessments prepared on minors ordered to Probation after receiving a citation for minor offenses. Juvenile Probation Officers continue to utilize the case plan feature. Costs under this contract included training provided to Probation Officers.

Case Management System (\$57,000): YOBG funds were used to cover the cost of the Probation Department's annual maintenance and service upgrades with the current version of the case management system. The department continues to work with the current vendor regarding the transition to a hosted direct environment. Currently, the Probation Department is in discussions with the vendor and another County subscribing to the service to possibly host our case management system. In the meantime, the vendor provided service beyond the annual maintenance cost to upgrade features within the case management system.

Los Angeles County

Camp (\$19,793,934): Youth Housed at identified YOBG funded Camps [Camp Eilson Onizuka (CEO), Camp Glenn Rockey (CGR), Camp Ronald McNair (CRM), or Camp David Gonzalez (CDG)] was predicated on youth profile and need. Camp Onizuka offered enhanced services in the areas of mental health, substance abuse treatment, Dialectical Behavioral Therapy (DBT), enhanced case management and transition planning. Additionally, YOBG funding continued to be utilized to mitigate curtailments and maintain operations at CGR, CRM and CDG. This allowed for Probation to maintain departmental Camp capacity and provide housing, case management, small group intervention, Aggression Replacement Training (ART), mental health services, parent resource center and transition planning. YOBG also funded a Community Based Organization to provide Enhanced Educational Services at Camp Gonzales.

Reentry or Aftercare Services (\$873,350): In FY 2011-2012, the Camp to Community Transition Program model continued to provide community transition assessment and case planning for youth prior to release from camp. The model allowed for the initiation of the reentry process prior to Camp release and served as a single-point-of-entry for transitioning youth. The model continues to sustain the cross-systems assessment and information sharing between Aftercare Deputy Probation Officers, Camp Deputy Probation Officers, Los Angeles County Office of Education (LACOE), County school districts, Department of Mental Health (DMH) and other partners and stake holders. In addition, the Department maintained Community Based Organization (CBO) services that emphasized services, such as, tutoring, anger management, vocational training, job readiness skills, substance abuse treatment and counseling, mental health treatment, and home-based family centered services.

Risk and/or Needs Assessment (\$160,115): In FY 2011-2012, Probation continued the current risk and needs assessment and case planning in Residential Treatment Camps by identifying appropriate high risk/high needs youth who met the criteria for Camp Onizuka.

The Camp Assessment Unit (CAU) utilized dedicated Deputy Probation Officers who worked in collaboration with partner agencies to complete the Multi-Disciplinary Assessment (MDA). The assessment assisted with identifying appropriate youthful offender dispositions, programs, goals and reentry plans and includes the use of validated risk assessment instrument, the Los Angeles County Risk And Resiliency Checkup (LARRC). Assessment information is provided to Probation by partner agencies and interested parties, at which time the MDA is conducted prior to the transfer of the youth to Camp Onizuka. The MDA will involve the youth, parent/guardian and Probation staff as well as information from LACOE, DMH and Department of Health Services.

Madera County

Camp (\$16,640): Funded half of the salary and benefits of a full time mental health clinician assigned to the Correctional Camp but who also assisted at the Court Day School Program periodically providing individual and group therapy. She also is one of the department's ART facilitators and services those same two populations.

Juvenile Hall (\$75,621): Provided funding for a Juvenile Detention Transport Officer position assigned to the Juvenile Detention Facility/Correctional Camp who worked with all detained youth. This Officer transported minors to court and various appointments, as well as to and from other County detention facilities. This Officer also transported to placements and transportation sites, i.e., airport and etc.. As this Officer is also a trained ART facilitator he works with the in custody juvenile offenders including the Boot Camp minors. He also assisted at the Court Day School Program as an ART facilitator.

Day or Evening Treatment Program (\$74,186): This provided for the salary of a Deputy Probation Officer dedicated to working with youth in an aftercare capacity following their transitional release from the Correctional Camp as well as intensive supervision of other identified juvenile offenders.

Other Direct Service (\$73,394): Provided a dedicated Deputy Probation Officer assigned to work with our more difficult youth ordered into a Court Day School Program as well as with the youth at the respective alternative education school site located at our Juvenile Justice Campus. Provided for curriculum and supplies necessary to run such a program, i.e., office supplies, bus passes, school supplies, and school related events.

Staff Training/Professional Development (\$1,890): Provided for some additional training and tools to assist the Deputy Probation Officers assigned to the Juvenile Services Division.

Staff Salaries/Benefits (\$58,172): Funded a Probation Technician dedicated to work with the targeted at-risk youth population of informal probation and Deferred Entry of Judgment cases (DEJ).

Equipment (\$1,649): Paid for various equipment/tools and curriculum used throughout the Juvenile Services Division, i.e., DVDs, workbooks for girls "circle groups," and a laptop computer.

Marin County

Functional Family Therapy (\$105,229): Functional Family Therapy (FFT), an evidence based treatment program, was delivered through Programs of Responsive Treatment and Linkages (PORTAL). PORTAL is comprised of four Mental Health Practitioners who are trained in FFT and who provide services to high risk probation youth and their families.

Aggression Replacement Training (\$40,000): Aggression Replacement Training is an evidence based intervention designed to develop the use of pro-social skills through role-playing and modeling. This program was delivered at the local continuation school to a small group of students (all of whom were on some form of probation) in need of the service.

Implementation of PACT (\$51,450): The Probation Department used funds to begin implementation of the PACT, an automated and validated risk assessment instrument. Despite difficulties with the vendor, the Probation Department remains committed to the use of evidence based assessment instruments and expects to be able to deploy them once a contract is finalized with the new company which will assume the task of implementing it.

Alcohol and Drug Treatment (\$318,203): The Probation Department used YOBG funds to sustain the Family Connections program, a drug and alcohol treatment program that utilizes Multi-Dimensional Family Therapy (MDFT) for youth and families. This program complements the PORTAL program as it provides intensive services to youth with primarily substance abuse issues, and PORTAL works mostly with youth with other mental health problems.

Restorative Justice (\$27,637): YOBG funds were used to fund a contractor who helped to organize a grass-roots effort to develop understanding and interest in restorative justice and its potential to assist communities most affected by juvenile crime. The restorative justice coordinator met with interested community members and agencies to foster this idea. The work was culminated by a community meeting in June of 2012 in which an effort was made to recruit members of the community to participate in an on-going committee to investigate the use of restorative justice in the Canal neighborhood of San Rafael. Today, a community group known as "United for Restorative Justice" is working to develop a restorative justice approach to delinquency in their community. In addition, students, teachers, and administrators are crafting a restorative justice-based response to school discipline issues at San Rafael High School.

Recreational Activities (\$2,265): These funds were used to provide recreational activities for youth on probation.

Mariposa County

Home on Probation (\$1,431): Mariposa County used YOBG funds to maintain an EM program. The youth served were minors who had drug and alcohol issues, and placement failures that may have been placed in Juvenile Hall but instead were allowed to remain at home under electronic supervision. By allowing these minor's to return home under EM supervision, the intensive caseload supervision Officer could facilitate recovery services and any other counseling needs under a controlled environment.

Intensive Probation Supervision (\$92,690): Mariposa County has an Officer assigned to youth who have been deemed high risk. This Officer's task is to engage the minor in every major segment of his/her life and to facilitate the rehabilitative process by accessing community tools that are available in this process. YOBG funds were used to pay the Officer's salary and benefits. There are some overhead expenses that accompany the intensive caseload. These expenses included the use of a County vehicle, gas and insurance for that vehicle, and other fixed assets such as maintaining an office.

Staff Training/Professional Development (\$1,412): High risk youth have special needs that sometimes include drug abuse, emotional distress, violent tendencies and dysfunctional homes. These issues require special needs training in order to successfully address the rehabilitation process. The intensive caseload Officer was able to use information gained in these various trainings to assist minors at home, school and in the community using proven evidence based techniques.

Mendocino County

Staff Salaries/Benefits (\$48,073): The YOBG funded Probation Officer provides intensive supervision to a caseload of Spanish speaking juvenile probationers. Several of these probationers are considered part of our gang caseload and are included in the statistics reported to JJCPA in the Rural Gang Unit program. In addition, the YOBG funded Probation Officer provides assistance interpreting for all juvenile probation caseloads to ensure accurate communication between the juvenile, their family, the court and the Probation Officer supervising the case. In addition to 42 juvenile probation cases, the YOBG funded Probation Officer assisted with 123 juvenile citation hearings for Spanish speakers in 2010-11.

Staff Training/Professional Development (\$3,600): Youth served are those detained in the Juvenile Hall. We are having difficulty covering all shifts in the facility with fully trained Juvenile Corrections Counselors (JCOs) as mandated by the State when staff are away at training, ill, or on vacation. With this funding, we will send four long-term extra help JCOs to CORE training. Training four additional staff will alleviate the scheduling problems we now face and provide fully trained staff for coverage as needed.

Risk and/or Needs Assessment (\$26,625): Juvenile Probation Officers complete a risk and needs assessment for all juveniles on probation at disposition to assist in the development of

case plans. The assessment file is updated at each review, when new charges are added, and at termination. This funding provides clerical assistance to perform the on-going data entry and gather necessary documents.

Merced County

Camp (\$1,101,218): Merced County operates a 60 bed camp program, the Bear Creek Academy (BCA). 30 beds are dedicated to the Long Term and Youth Treatment Programs. The BCA programs are point-based with up to five phases. The program period is one to two years, depending on which program is utilized. Program elements include vocational education, alcohol and drug education, mental health counseling, and cognitive and life skills development. Participants will eventually earn home visits that will include EM services. The final phase of the program will include aftercare to effectively transition youth into the community once released from the facility. A reentry plan will be developed for each participant. Case management will be provided by an assigned Probation Officer, to ensure adherence to the reentry plan.

Modoc County

Juvenile Hall (\$24,125): Modoc County does not have a Juvenile Hall and must contract with Lassen, Trinity and Siskiyou counties for Juvenile Hall placements. The Lassen Hall is 100 miles from Alturas, Trinity Hall is 180 miles from Alturas and Siskiyou Hall is approximately 150 miles away. Placements are usually short-term, consistent with the need for public safety and the needs of the youth. Placement in the hall can also be used as a sanction by the delinquency Prevention and Treatment team and the court for negative behavior. MCPD will use YOBG funds to augment Juvenile Hall services to Modoc County youth placed in a Juvenile Hall, such as 24-hour monitoring, needed medications and/or medical care.

Staff Salaries/Benefits (\$120,500): Due to the drastic budget cuts, particularly in the Modoc County General Fund, Modoc County Probation Department had to cut one Juvenile Probation Officer Position last year as well as one office position, but rehired this position in the last quarter of the 11/12 fiscal year. Some of the salary expense will be paid with these funds. The on-call salary will also be paid out of these funds as all of the on-call duty is directly related to being available to address juvenile law violators after regular business hours. Also, a portion of the Department Fiscal Officer Salary will be paid with these funds as this Officer works directly on this grant and much of their time is allotted to track deposits, distribution and the filing of the grant. Some of the funds will also pay a portion of the Extra Help salary to drug test the juvenile offenders when other staff is unavailable.

Community Service (\$344): We have a program in place to do a Community Work Service (CWS) Program for all probation youth and youth from informal Juvenile Traffic Court who are assigned CWS hours. The program develops sites, provides supervision, and the development of pro-social skills, as well as doing a service to the community in an effort to teach the juveniles responsibility.

Intensive Probation Supervision (\$340): Modoc County prefers not to have to send our juveniles to the Juvenile Halls if they are able to be monitored closely to ensure the public safety with EM. YOBG funds pay for this service.

Reentry or Aftercare Services (\$1,715): The youth served were those over the age of 18 who could not return to the homes they were taken out of and, upon finishing their placement programs, needed assistance with housing, clothes, and transportation (one needed a bicycle). We helped to pay for their needs while they were waiting for assistance with other agencies.

Equipment (\$9,367): Modoc County Probation Department moved to a new location July 2011, and needed to install three security cameras: one in the West Side of the Parking area, and one in each of the Juvenile Holding rooms. The cameras allow monitoring of the parking area, as well as juveniles from Officers' desks at all times while there is an in-custody youth. The camera outside has also helped with dealing with some vandalism. The Department had also been using a server for the last ten years that was outdated and unable to allow connection with the new database that needed to be installed to help track and monitor juveniles as they process through the office. YOBG paid for a portion of the server.

Mono County

Juvenile Hall (\$49,148): Mono County does not operate a full-service Juvenile Hall. For those youth requiring Juvenile Hall detention/commitments, our department utilizes beds in Inyo County and Trinity County Juvenile Halls. These beds are on an as-needed basis. When used, Inyo County charges \$95.00 per day and Trinity County charges \$75.00 per day.

Risk and/or Needs Assessment (\$10,000): Mono County joined the Central Regional Consortium to regionally purchase a risk/need tool through Assessments.com. The cost of the tool is being shared among the members of the consortium based upon each County's identified user needs. Mono County's cost for the 1st year is \$41,152. This cost includes set-up, implementation and staff training in the use of the tool. No monies were spent this fiscal year on the risk/needs assessment tool. Additionally, our application indicated that YOBG funds would be used to cover 10% of a Probation Officer's salary and benefits to administer the tool.

Electronic Monitoring (\$188): EM will be offered to youth as a graduated sanction for technical or new law violations. EM was utilized on two youth during this grant period.

Pro-Social Skills Training (\$2,000): Last year our department was trained and implemented 2 cognitive behavior programs offered through the Change Companies. These programs included interactive journaling and focus on pro-social skills, substance abuse, social and emotional needs, and criminal behavior. YOBG funds will be used to pay for the costs of the program, program supplies and for the salary and benefits of the staff delivering the services.

Monterey County

Juvenile Hall (\$406,740): The Wellington M. Smith, Jr. Juvenile Hall is a short-term detention facility with a regular capacity of 114 beds for secure confinement of those juveniles who are: pending charge; awaiting transfer to other juvenile and adult institutions; pending placement in foster homes or group homes; or serving short-term, court ordered custody, typically 90 days or less.

Camp (\$588,566): The Youth Center (YC) is the only secure residential treatment facility for juvenile wards, and the County's only long-term juvenile detention institution. Presently, it has a total capacity of 60 beds in dorm setting. They are distributed in 4 housing units: Ventana Bay, Gavilan Bay and Pinnacle Bay each house 16 wards, while Laguna Bay, which is the honor unit, houses 12. Youth receive medical and mental health services as needed, and attend school. In-custody time is utilized for the early and immediate exposure and engagement in supportive rehabilitation programs, such as ART, The Seven Challenges, and Independent Living Skills, designed to help juveniles develop skills that will allow them to become self-sufficient; and Through and Beyond – Transition to Success, the supervised aftercare program. The YC also provided for the services of a Psychiatric Social Worker II from Children's Behavioral Health who provides counseling services.

Napa County

Alcohol and Drug Treatment (\$50,176): This program targeted youth who were medium to high-risk between the ages of 14 - 17 who were enrolled in the Napa County Juvenile Evening Reporting Center (ERC). The program is collaboration between the Napa County Probation Department, Aldea, and the Wolfe Center, local non-profit agencies. The Wolfe Center is an adolescent substance abuse treatment provider who facilitated evidence based programming and curriculum for youth who met eligibility and suitability requirements initially in a 30-day format and then in a new 60-day format. Youth were assessed for substance abuse issues. During the course of the program, youth participated in Friday night programming at the Wolfe Center campus where they participated in sober, pro-social activities designed to engage the youth. Once youth were screened and identified as having substance abuse issues they were referred to the Wolfe Center for follow-up treatment.

Day or Evening Treatment Program (\$153,957): The Evening Reporting Center (ERC) served medium to high-risk youth between the ages of 14-17 who met certain eligibility requirements focused on strengthening the ability of youth to achieve positive outcomes. The program is a community based alternative to detention which provided highly structured evidence based programming and pro-social activities during high-risk periods. The program is a collaborative between the Napa County Probation Department, Aldea, and the Wolfe Center, local non-profit agencies providing mental health and substance abuse treatment respectively. Youth were court ordered into the program initially for 30 days and then into a new 60 day format. During the program they received evidence based programming by staff trained as cognitive-behavior facilitators targeting their criminogenic needs. Each ERC youth had an individualized case plan based on an evidence based risk assessment tool which was

monitored by the senior ERC Probation Officer dedicated to coordinating the ERC program. The ERC Probation Officer also provided the youth with case management and after care services.

Intensive Probation Supervision (\$148,825): The Napa County Probation Intensive Supervision Services Program served high-risk youthful offenders residing in the community and/or returning to the community from residential treatment or camp. The program was designed to enhance rehabilitative treatment programs and services offered to these youth. One full time senior Probation Officer was dedicated to this caseload and was responsible for monitoring high risk and very high risk youth who received intensive supervision. A .25 Probation Officer position was responsible for supervising a caseload of high-risk youth re-entering the community from camp. The youth who were re-entering the community from camp were provided with a reentry program including evidence based curriculum to assist the youth in successfully reintegrating back into the community.

Pro-Social Skills Training (\$57,838): Youth who were enrolled in the Evening Reporting Center (ERC) were provided pro-social skills training to strengthen their ability to achieve positive outcomes. The ERC program serves as a community based alternative to detention and provides highly structured evidence based programming and pro-social activities during high-risk periods. The program is a collaborative between the Napa County Probation Department, Aldea, and the Wolfe Center. Youth are court ordered into the program for sixty days where they receive evidence based programming by staff trained as cognitive-behavior facilitators targeting criminogenic needs. Each ERC youth had an individualized case plan which was monitored by the ERC Probation Officer. Youth were provided a variety of pro-social skill building activities during their program including, but not limited to, resume writing, interviewing skills, career exploration with guest speakers, art, physical recreation activities and community service. The pro-social activities were designed to enhance the evidence based curriculum of the ERC program and to assist youth in changing their lives.

Nevada County

Humboldt County New Horizons Placement (\$43,115): New Horizons Program, offered by Humboldt County Probation, is a program of intensive in-custody mental health treatment within the secure environment of their Northern California Regional Facility. The mental health treatment program includes a combination of medication support, individual, group, and family counseling, alcohol/drug assessment and counseling, skill development training focused on anger management, moral judgment, correcting thinking errors, social skills, and victim awareness. Aftercare transition support includes linkages to Nevada County Children Behavioral Health System of Care Services, outpatient counseling, medication support, and case management services. Humboldt County's Mental Health, Office of Education, and Social Services Departments work in conjunction with Probation to provide and promote wraparound services to high-risk children placed in the New Horizons Program.

After School Services (\$26,015): Study hall period is available to minors in Juvenile Hall. Group Supervisors provide academic tutoring at individual levels as well as life skills counseling. Activities which promote physical and mental health are also held after school and include calisthenics, circuit drills, team activities, and yoga and art classes.

Development of Case Plan (\$10,217): Juvenile Hall Group Supervisors serve as Case Coordinators (CC) for detained youth. CCs are responsible for providing case plan documentation, determining minor's risks and needs and for matching minor with services and programs available in Juvenile Hall. CCs are also responsible for making regular contact with minor's parents to ensure parents are fully aware of visiting times, obtain any necessary medical treatment authorization, and to provide progress reports. Coordinators develop personalized "reward contracts" for each minor, based on identified needs, which allow the youth to obtain certain privileges (home pass, in-house pass, early release). For example, a young person who has a history of substance abuse may have a stipulation that they need to attend substance abuse classes to meet the criteria for the reward contract. Weekly evaluations are completed and placed into the Juvenile Hall electronic case management system, which include the minor's weekly behavior grades and progress level. CCs actively encourage minors to participate in programs.

Detention Assessment(s) (\$8,337): The DRAI is a 13 question risk-based instrument used to guide detention decisions at Juvenile Hall. Group Supervisors complete DRAIs for all incoming potential detainees. DRAI results influence decisions to detain or release.

Life/Independent Living Skills Training/Education (\$14,650): Juvenile Hall Group Supervisors engage youth in several programs to enhance future life management and prepare them for successful living. Independent Living Program identifies age related gaps in life skills and matches youth with state and local programs and organizations which can provide assistance in areas such as balancing checkbooks, applying for jobs, manners and interviewing skills. Cosmetology vocational training is delivered by a volunteer and teaches minors style techniques, hygiene practices, safety and maintaining personal appearance. Culinary program is a five week Serve Safe Food Handlers course where youth learn meal preparation and food safety then pass a test and leave Juvenile Hall with a marketable skill. Girls Circle and Boys Council are models of structured support groups designed to foster self-esteem, help girls maintain authentic connection with peers and adult women in their community, counter self-doubt, and allow for genuine self-expression through verbal sharing. For boys, self-esteem, reinforcing desirable personal traits such as honor, self-respect, ethics, and treating others with compassion and caring are reinforced in self-concepts.

Mental Health Screening (\$13,467): The Massachusetts Youth Screening Instrument (MAYSI) is a standardized, 52 item, true or false, triage tool used to identify mental health issues, risks, and needs of incoming juvenile detainees. Group Supervisors complete MAYSIs for all incoming detainees which have been effective in early identification of mental health needs.

Pro-Social Skills Training (\$36,808): Juvenile Hall Group Supervisors provide counseling to youth and families to support development of positive relationships with family and peers, family reunification efforts, and proper relationships with authority figures and teachers. This includes guiding youth to respect teachers and focus on the importance of education. Group Supervisors participate by facilitating and role playing in vendor led pro-social skills classes. This program aimed towards reducing thinking errors leading to acts of violence and assisting youth in developing alternatives to making threats or intimidating others through a cognitive behavioral approach.

Reentry or Aftercare Services (\$24,687): Two major reentry efforts are made in Juvenile Hall to assist youth re-entering the community. The first program develops discharge plans for each youth upon release. Group Supervisors use a discharge plan discussion to reinforce rules, responsibilities, encourage continued treatment, counseling and utilization of other identified services. A second effort is called "Hall to Home," a vendor provided evidence based assessment/practice and therapeutic/case management service to selected youths and their families to prevent reentry into the criminal justice system post release from Juvenile Hall. While youth are detained the program includes individual and family therapy while youths are detained, participation with Group Supervisors, Probation Officers in development of discharge plans which include educational goals, vocational goals, substance abuse, mental health, physical health needs, probation terms and creation of family "Reentry Safety Plans". Ongoing services are provided post release. After youth are released, services continue through coordination with assigned Probation Officer, ongoing individual and family therapy, case plan monitoring and intensive case management which includes referrals and linkages to community resources (i.e. drug treatment, mental health and social services, transitional housing, employment services, medication management and education). Other services provided as needed include psychiatric services medication support and monitoring, behavioral interventions, skill building, family team meetings and goal setting, crisis intervention and stabilization available 24/7 and parent training (behavior management, communication, daily scheduling, etc.).

Juvenile Hall Case Coordinator (\$71,951): Each minor who is placed in the Juvenile Hall is assigned a Case Coordinator who is responsible for an "Assessment and Plan" to be completed during the first two weeks of a minor's stay. Based on a youth's history, the assessment includes (but is not limited to) information related to offense history, substance abuse, educational level, counseling and family reunification needs. It is the Coordinator's responsibility to develop a plan to identify the most appropriate resources available within the Juvenile Hall based on current programs and services. Coordinators are responsible for making regular contact with the minor's parents to ensure they are fully aware of visiting times, obtain any necessary medical treatment authorization, and to provide progress reports. Coordinators develop personalized "reward contracts" for each minor, which allow the youth to obtain certain rewards to engage and encourage minors participation in program and case

plans. JJCPA funded Officers engage with Coordinators, youth and families while youth are detained and provide or manage continuum of care and services when youth are released.

Orange County

Camp (\$4,393,852): The PRIDE Program was specifically designed to house wards in a secure setting who receive lengthy commitments due to the seriousness or high level of sophistication of their offending behavior. Many of these wards would have previously been candidates for commitment to the DJJ as non-707(b) offenders.

The Youth Leadership Academy (YLA) is designed to house older wards who have a high level of need for transition and reentry services. Wards in both programs are assigned to a unit correctional Officer, participate in a tiered level system, receive drug and alcohol counseling from outside providers, and attend a comprehensive academic program. The YOGB funds dedicated to these two programs provides for the staff and facilities costs to operate our YLA as well as one unit within our Juvenile Hall. The professional services dollars provided counseling services to the wards in these programs.

Home on Probation (\$2,867,007): The Juvenile Court Work Program (JCWP) provides an alternative to incarceration for appropriate offenders. Wards on the JCWP are held accountable for their criminal or violational behavior through structured work on the weekends. Typically, a juvenile will serve 20 eight-hour days (ten weekends) on a work crew. The Accountability Commitment Program (ACP) provides intensive supervision / reentry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing EM equipment. This allows for these minors to be served in a community based setting and return to their homes in the evening. Wards receive academic instruction in the morning and participate in life skill programming in the afternoons. They are assigned to work crews to do weed abatement, graffiti removal, and other projects benefiting the community.

Electronic Monitoring (\$494,926): The Accountability Commitment Program (ACP) provides intensive supervision / reentry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing EM equipment. This allows for the minors to be served in a community based setting. The program is a collaborative effort between Probation Department and Orange County Department of Education. They receive academic instruction in the morning and participate in life skill programming in the afternoons. Deputy Probation Officers are specifically assigned to the programs to assist participants while holding them accountable for complying with the rules of the program. The Home Supervision Program (HSP) serves minors who are pending the disposition of their cases. They can be court ordered or authorized released on HSP. They are placed on EM equipment and remain in the community while pending court.

Placer County

Medical/Dental Services to Minors in Camp and Ranch (\$558): This category captured medical and dental costs of the minors while away at the camp or ranch.

Camp (\$291,222): Placer County utilized semi-secure camp placements that specialize in mental health and substance abuse treatment, anger management, independent living skills, vocational training, and education programming to facilitate the individual's reentry into the community. Placer County has existing bed space contracts with multiple counties including El Dorado, Yuba, Madera, Solano, and Del Norte. The served population presented a variety of factors including poor socialization, severe substance abuse and mental health needs, and a lack of family resources to help with successful reunification. These youth received services such as Therapeutic Behavior Services (TBS), anger management (TPS), substance abuse counseling, family counseling, and reunification services. Some Boot Camps provided culinary arts training as well as basic construction and fire fighter programs.

Electronic Monitoring (\$6,400): Placer County Probation utilized Electronic Home Monitoring equipment (GPS) to provide more intensive supervision for at-risk youth placed in the community. The equipment allowed Probation Officers the ability to track juvenile offenders while allowing these offenders to attend school, counseling, and treatment. Additionally, the minors were able to reunify with their families while holding the minors accountable for their behavior.

Intensive Probation Supervision (\$301,820): The Placer County Juvenile Justice Development Plan will provide a variety of services to youthful offenders including the risk needs assessments and case plans that will be utilized to determine appropriate levels of supervision services. Services may include intensive supervision, direct interventions coinciding with wraparound services, family driven facilitation meetings, job placement, mentoring, transitional living, and/or placement services, which may include housing and employment related skill building. Additional services provided to minors and families include counseling, drug and alcohol treatment and non-traditional educational settings designed to enhance learning opportunities for minors who are at risk. In order to provide these services while minimizing future out of home placements and DJJ commitments, YOBG funds will be utilized to fund portions of five Deputy Probation Officers directly assigned to these services.

Plumas County

Juvenile Hall (\$12,457): Plumas County is one of the few counties in the State of California that does not have its own Juvenile Hall facility. Therefore, the Probation Department contracts with other counties in the northern region for the use of their facilities. With the restructuring of the DJJ, youth in Plumas County at risk of harming themselves or victimizing community members are contained in these contracted facilities. Juveniles with significant mental health or behavioral issues that contribute to their criminality require long-term incarceration in a facility capable of meeting their health, therapeutic, and educational needs. Stabilization of the youth begins during this period while the reintegration plan is developed between County agencies and Community Based Organizations so that when the youth is returned to his or her community, continuing treatment, and supervision plans are already in place.

Electronic Monitoring (\$439): EM is implemented on lower-risk youth committing criminal offenses. The program allows for the youth's placement in his or her home, if appropriate, or placement with a family member or foster home within their community. In this way, placement disruption will be kept to a minimum and continuity of care can be maintained.

Pro-Social Skills Training (\$71,764): The Girls Circle and Boys Council are programs designed to reduce the risk of youth to enter the Juvenile Justice System. Youth participating in these programs can be voluntary, referred by the school, referred by parents/guardians, or by the court. The programs assist youth in setting goals and leading productive lifestyles. The target age group is seventh and eighth grade students; however, since the implementation of the program in 2009, one group has been selected to receive the program's services until graduation from high school, depending upon funding, to measure program outcomes. The Probation Department and the County's Mental Health Department have developed a Memorandum Of Understanding to provide therapeutic services on a priority basis for which JJCPA funds have been allocated and utilized.

Staff Training/Professional Development (\$2,027): On-going staff training on the PACT evidence based assessment and case planning tool.

Staff Salaries/Benefits (\$36,158): A part-time fiscal officer is responsible for monitoring of grant expenditures and gathering and reporting of statistical data.

Contract Services (\$3,349): Annual software licensing fees for the PACT evidence based risk assessment and DATAMART tools.

Riverside County

Youthful Offender Program (\$2,821,433): In Fiscal Year 2011/12, 322 minors received services via Riverside County Probation Department's Youthful Offender Program (YOP) located at Indio Juvenile Hall, Twin Pines Ranch, and Van Horn Youth Center. Placed minors consisted of high-risk male & female non-707(b) offenders, ages 15-20, in lieu of DJJ orders. YOP serviced youths usually have had the benefit of supervision and lower level placement services prior to YOP placement. The Residential Positive Change Tool for risk/needs assessment was used to ensure youths are properly placed and individualized treatment needs are met. YOP treatment includes educational, mental health, and treatment programming containing anti-substance abuse treatment, gang awareness, individual and family counseling, other life-skills programming, and aftercare reintegration services. In the past year YOP implemented a program to ensure all residents, prior to program graduation, receive a CA I.D. Card, a Food Service card, CPR and First Aid training, and a copy of their school transcripts, original Birth Certificate, and SSN card. This is to help residents with reintegration and aftercare in their assisting the graduates.

Reentry or Aftercare Services (\$697,688): The YOP encompassed a comprehensive enhanced aftercare program that provided intensive community based supervision of minors released from YOP and other placement programs. Aftercare Officers followed minors throughout their participation in YOP, from initial assessment through reintegration into the community. Four full-time equivalent aftercare Officers each carried a maximum caseload of 25 cases, thus ensuring a more successful, individualized approach to community reintegration. Services included: reentry counseling, job placement, emancipation, transitional housing assistance, a program for the parents of YOP residents, and Forward Thinking.

Sacramento County

Functional Family Probation Supervision (\$852,039): YOBG funding supported EBP implementation in the Juvenile Field Division. The Officers assigned to the YOBG unit administered the PACT assessment updates using motivational interviewing techniques. (The PACT is a risk and needs assessment tool used to determine each offender's risk to reoffend and assist in the development of a case plan targeting the offender's individual needs.) The unit also utilized Functional Family Probation Supervision (FFPS), drawing from key concepts of the Blueprint program Functional Family Therapy. FFPS Officers were advocates of effective services and played an active part in assessment, referral, monitoring, and maintenance of change. Individual case plans were developed in unison with the minor, the family, and the Officer. Officers viewed youth through relational systems and applied assessments to match youth to interventions and monitoring programs in a way that enhanced the chance for success. The FFPS program included weekly visitation by the Officer and focused on how to change the minor's behavior.

Family Counseling (\$1,013,494): Probation, in collaboration with the River Oak Center for Children and the Department of Health and Human Services, provided the following to youth with mental health needs: 1) a comprehensive evaluation; 2) evidence based Multisystemic Therapy (MST) services; and 3) intensive community supervision. MST offered a focused, short-term approach to working with children, their families, and community organizations to address emotional and behavioral issues. It facilitated change by teaching children, school officials, peers, and family members to identify and address factors leading to problem behaviors. MST focused on improving a family's capacity to overcome the known causes of delinquency, introduced youth to pro-social peers and activities, and promoted the parents' ability to monitor and discipline their children.

Staff Training/Professional Development (\$253,489): The Sacramento County Probation Department has been consistently working to successfully embed EBP throughout its operations, and formed the EBP Unit to manage such efforts. During this reporting period, Officers in the Unit facilitated one evidence based intervention. They provided EBP-related support for all Department divisions. In addition, they worked with Community Based Organizations (CBOs) to build and maintain quality EBP capacity in the community, as well as assess and coordinate those providing evidence based services to probationers. This

centralized Unit enhanced probation services across both the juvenile and adult systems of care. Officers assigned to the Unit focused on quality assurance and fidelity monitoring of evidence based interventions, assessments, and strategies.

Intensive Probation Supervision (\$848,182): The Intensive Probation Supervision Unit provided community supervision to moderate- and high-risk juvenile offenders and provided progress reports to the court regarding the status of the juveniles on their caseloads. Officers utilized the PACT risk and needs assessment to guide case plans and used motivational interviewing techniques.

Supervision of Juvenile Offenders Committed to a Placement Program by the Juvenile Court (\$877,594): The Placement Division was responsible for the supervision of juvenile offenders that were committed to an out of home placement program by the Juvenile Delinquency Court. Officers in the Placement Division facilitated appropriate placement of minors in group homes, residential treatment centers, and/or with foster family agencies and programs both in-state and out-of-state. Officers assessed each youth to find the most appropriate placement to meet the minor's needs. They developed case plans with the minor and family to identify goals, objectives, and specific services to be provided. Case plans ensured the family, youth and the Probation Officer (case management) were involved in the treatment plan.

San Benito County

Life/Independent Living Skills Training/Education (\$695): The Abuelos Program was facilitated by Probation Officers to at-risk wards. The program was designed to reconnect probation wards (both 707b and non-707b WIC offenders) with their family and extended family cultural values. The youth learned the value of their culture, family of origin, traditions and important themes that were present in their families today. Extensive research was done through family interviews and ancestry research. At the end of the program the youth completed a comprehensive research paper for which they were granted school credits and individually gave an oral presentation of their findings to their family and fellow peers.

Group Counseling (\$58,042): Hollister Youth Alliance, a Community Based Organization, provided case management, individual and group family interactive workshops, referral services and transition plans for both 707b and non-707b WIC offenders. Probation Officers and Hollister Youth Alliance Case Managers used a family meeting model to work collaboratively with local agencies, schools, families, and the youth to improve services and provide direction and support to these families. Youth referred to this organization participated in their El Joven Noble Program. El Joven Noble is a comprehensive, indigenous based youth leadership development program that supports and guides young men through their manhood "rites of passage" process while focusing on the prevention of substance abuse, teen pregnancy, relationship violence, gang violence, and school failure.

Tutoring (\$5,100): The Paula Norton Reading Program provided one-on-one tutoring services using the Linda Mood-Bell teaching instruction tools to both 707b and non-707b WIC offenders. More recently, services were extended to children of adult probation offenders. This reading program has been used by the Probation Department for nine years and has been proven through pre- and post-test results to have a significant improvement in spelling and reading scores.

Community Service (\$50,107): The Juvenile Work Service Program (JWSP) offered minors valuable skills, shared talents and knowledge, gained experience, made positive relationships and helped to make the community a better place to live. This program consisted of opportunities for youth to perform essential volunteer work that focused on the various County needs. The program was an alternative to incarceration. Formal probation youth were supervised by a Juvenile Institution Officer that was able to counsel and mentor the juveniles through the process of giving back to the community. Minors were required to write reflections focusing on the daily events, as well as their future goals and aspirations. The Officer engaged in discussions with the minors that helped them deal with their mistakes and taught them to make positive decisions in the future. There was an ongoing communication process between the Juvenile Institution Officer and the minor's Probation Officer.

San Bernardino County

Other Secure/Semi-Secure Rehab Facility (\$5,313,428): The Gateway program is a secure treatment facility, created in response to the passage of SB81, to house minors who have committed non-707(b) offenses who can no longer be committed to the DJJ. The program has a 44 bed capacity.

The professional aspects of the programs are funded with YOBG funds and other components, such as Phoenix Curriculum, are supported through additional sources. The San Bernardino County Superintendent of Schools provides education services: GED/High school diploma, placement testing, life skills, computer skills, college preparation and college enrollment, Individual Special Education testing and services, library on the grounds, and a literacy program at CSUSB.

Home on Probation (\$3,941,930): The High Risk Juvenile Supervision units are focused on community safety and protection. The population to be served is comprised of the most sophisticated, criminalistic minors who are at high risk to reoffend, based upon the administration of the COMPAS assessment. The Medium Risk supervision units serve a population of minors identified as requiring significant treatment intervention based upon their criminogenic needs, as assessed by the use of the COMPAS instrument. Needs should be targeted using motivational interviewing techniques and rewards systems, and a system of graduated sanctions. Individualized treatment plans and smaller caseloads will allow Officers to assist minors with behavior change. Family will be involved and referrals to cognitive behavioral programs will be required. These supervision units currently have 38 employees assigned to them.

San Diego County

Juvenile Hall (\$5,263,036): The County of San Diego Probation Youthful Offender Unit detention program provided custody, programming, coordination and oversight of services to ensure the needs of participant youth were met.

Home on Probation (\$1,579,511). Upon participants release to the community, County of San Diego Probation supervision began. The youth were assigned to Probation Officers who aided in the transition from long term custodial care, which included frequent visits with the probationers and referrals to community based treatment programs which included, but were not limited to, gang intervention, mental health, alcohol and drug treatment programs, continuing education, and job readiness/vocational training.

Pro-Social Skills Training (\$630,000): Probation Department has ongoing contracts with Second Chance, a Community Based Organization, that provided services to DJJ and DJJ eligible youth who have demonstrated behavioral difficulties including delinquency, substance abuse, and/or mental health problems. Primary emphasis was placed on group counseling, education activities, and individual supportive counseling as needed.

Life/Independent Living Skills Training/Education (\$40,000): Literacy services were provided to probationers who were DJJ or DJJ eligible youth to assist them in uniting with their families through the bonding experience of reading aloud together. Participants were recorded reading a book; the DVD of the recording, along with the book read, was sent home to the participants' children or to children who were special in the participants' lives.

Vocational Training (\$424,538): San Diego Probation has ongoing contracts with County Office of Education for vocational work readiness training. The vocational program provided the following training: Microsoft Office, including Word, Power Point, Outlook, Excel, and Access; graphics, culinary, and laundry Regional Occupational Programs; and literacy assessments and instruction.

Job Readiness Training (\$100,156): San Diego Probation has ongoing contract with County Office of Education for work readiness training. The work readiness program consisted of training workshops that included: job search techniques, portfolios of resumes, job applications, references, and cover letters; financial literacy in budgeting, checking accounts, and credit; and career development. Additional services are: information on industry requirements for education, work experience, required job skills, career opportunities: and life skills, referrals to workforce programs, and other community resources.

Transitional Living Services/Placement (\$78,055): Probation Department has ongoing contracts with various providers for Transitional Housing and supportive case management services for youth age 16 and older who are being released from custodial settings and have no stable housing. Transitional housing allowed these youths who were reentering the community to reside in a safe, healthy, and stable living environment, thereby increasing their

ability to abide by conditions of probations with the ultimate goal of helping them terminate from probation.

Equipment (\$62,305): IT Chargebacks are ongoing IT costs associated with the implementation of the program. These are costs incurred to maintain and efficiently operate various equipment such as desktop computers, phones and voice mail, data centers, etc. used by the program staff.

Staff Training/Professional Development (\$3,239): San Diego Probation Officers attended the following trainings: Information Gathering-Orange County Probation Sex Offender Program, Ribbon Cutting Ceremony at Building Skills Program, 7th California Wraparound Institute, The Art and Science of Trauma informed Care, APPA Conference, Southern California Gang Conference and Summer Clinical Institute Addiction Studies.

Other Procurements (\$142,600): Probation Department contracted with Allvest Information Services Inc., dba Assessments.com (ADC) for PACT. PACT is an evidence based juvenile offender risk/needs assessment tool hosted by ADC. Juvenile Probation Officers will be using the web-based version of the tool to complete an assessment of every ward that is being supervised by Probation. The PACT will provide Probation with information related to a youth's level of risk to reoffend, identifying criminogenic need, develop meaningful case plans, and to be used to monitor progress in reducing criminogenic risk. Additionally, Probation contracted with Clearwave to develop a Community Resource Directory to create a single source for Officers to find appropriate programming, resources, and other services for clients divided up geographically in the County.

San Francisco County

Job Readiness Training (\$40,302): During the reporting period, San Francisco engaged in multiple job readiness strategies for its Log Cabin Ranch (LCR) residents. Two LCR graduates were accepted into Project Pull, a paid summer internship program sponsored by the City and County of San Francisco through the Department of Public Works (DPW), San Francisco Public Utilities Commission (SFPUC) and New Ways Workers-SF. Going on its 17th year, Project Pull provides professional mentorship to highly motivated, promising high school students from the diverse communities within San Francisco. During the eight-week program, our interns get a chance to explore careers in architecture, business, engineering and science by interning with a full-time City employee from various City departments. The ultimate goal of Project Pull is to expose diverse and talented students to a work environment conducive to their personal growth and to draw young citizens to the public sector and perhaps into the workforce of the City and County of San Francisco. The inclusion of two former system involved youth was an indication of the Ranch program's continued success. The Juvenile Probation Department (SFJPD) also developed and implemented its own job readiness program. By partnering with local businesses, SFJPD staff were able to match youth, including LCR graduates with permanent employment opportunities. SFJPD worked with participating youth to ensure readiness and saw encouraging results in the first year.

Finally, SFJPD participated in some city-wide workforce programming efforts, including summer employment programs, and a collaborative with the City's Department of Children, Youth, and their Families.

Individual Mental Health Counseling (\$103,859): SFJPD is partnering with the San Francisco Department of Public Health (DPH) to fund two onsite clinical social workers at LCR. The two clinicians are responsible for developing and overseeing clinical case plans and for providing individual counseling and support for residents.

Recreational Activities (\$36,858): All of the programming at LCR was planned to compliment the environment and help develop resident's social and life skills. Urban Sprouts, a local community based service provider was funded to create a program similar to the Edible School Yard developed by Alice Waters in the Berkeley Public Schools. Through Urban Sprouts, youth maintain a large kitchen garden and small fruit orchard. The garden includes individual planter boxes [(constructed by the youth in their work with the San Francisco Conservation Corps (SFCC))] for each resident and a large communal garden. Residents grow a wide range of fruit and vegetables and prepare them as meals through the Urban Sprouts program. The produce is also used in the daily meals served in the kitchen. The program is supported by both the SFCC and the school through coordinated curriculum and projects.

Vocational Training (\$311,259): SFJPD contracts with the SFCC to provide comprehensive job readiness and vocational education programs to LCR residents. SFCC coordinates with the San Francisco Unified School District to provide project based learning opportunities for LCR residents that are reinforced in the classroom. Through SFCC, LCR residents work together to complete projects that are focused on the environment and sustainability and are introduced to the "green" collar job sector.

Staff Salaries/Benefits (\$583,405): SFJPD has funded the following positions with YOBG revenue: Assistant Director, LCR; Senior Counselor, LCR; LCR Counselor (2); and one Probation Officer.

Equipment (\$1,352): This year, SFJPD used a small portion of YOBG funds to purchase a laptop and projector. The equipment allows the Department to offer onsite trainings for staff and for more formal and better organized group presentations for residents.

Contract Services (\$1,140): SFJPD has purchased a satellite telephone for emergencies at LCR. The facility receives intermittent and unreliable cell service and, given its remote location, a secondary source of communication is necessary. The Department made the decision to purchase the phone after losing power during a series of winter storms.

Other Procurements (\$162): A small portion of YOBG funds are used to purchase snacks offered to youth during group sessions and events.

Gardening & Plumbing Supplies (\$6,492): General gardening supplies such as irrigation piping and planter boxes. In addition, funds were used for fire hydrant maintenance, including PVC piping and other materials.

San Joaquin County

Risk and/or Needs Assessment (\$1,019,573): San Joaquin County utilizes a validated risk/needs assessment instrument, PACT, for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, referrals to evidence based programs and developing reentry plans for those youth returning home after detention in Juvenile Hall, the Camp, or out of home placement. Criminogenic needs are identified, assessed, and prioritized to allow Probation Officers to make informed decisions. Youth are scored on their risk to reoffend, and resources are focused on the moderate-high to high risk youth in an effort to reduce future criminality and recidivism. All youth booked who were booked into Juvenile Hall were assessed using the DRAI, a validated assessment tool used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings.

Cognitive Behavioral Interventions (\$247,436): The Department's Youth Advocacy Unit offered Cognitive Behavior Interventions (CBT) groups twice a day, five days a week, on each of the five housing units at Juvenile Hall. Additionally, for the long-term youth housed at Juvenile Detention, these youth received Aggression Replacement Training (ART), Moral Reconation Training (MRT) and Girls Moving On (GMO) two (2) days per week. Furthermore, the youth detained at Camp Peterson attended eight different CBT curricula while participating in the year-long program: ART; Thinking for a Change (T4C); Courage to Change; Orientation; Advanced Practice; Relapse Prevention; Aftercare; and Common Sense Parenting. Furthermore, youth on probation in the community were referred to a variety of evidence based programs based on their criminogenic needs. These programs included ART, T4C, Courage to Change, and Common Sense Parenting. As youth transitioned out of Camp Peterson, an intense Relapse Prevention plan was developed to continue with delivery of services. As the youth transitioned out of Juvenile Detention Services, their case plan was updated.

Home on Probation (\$526,356): The County Supervision Unit supervised juveniles who scored moderate to high risk on the PACT, a validated risk/needs assessment tool, as well as those placed on Informal Probation or Deferred Entry of Judgment by the court. The Probation Officers provided delinquency prevention, crisis intervention, and supervision services. These Officers were responsible for reassessing youth, referring the youth to targeted interventions, making corresponding changes to the case plan, and implementing the goals and objectives of the case plan, which addresses each youth's criminogenic needs. Officers monitored compliance with the case plan and conditions of probation, and filed violations of probation when necessary.

Reentry or Aftercare Services (\$236,924): Youth who had previously been removed from parental custody and committed to out of home placement and return to the community. The Probation Department recognizes that it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate back into the community. These youth were assigned to the Family Visions program and receive Wraparound services. Some of these youth were placed in the program in lieu of out of home placement. A validated risk/needs assessment tool was utilized in developing the reentry plan, and referrals were made to evidence based programs, which were facilitated by the Probation Officers. Probation Officer contacts were in conjunction with home and school visits, treatment provider meetings, family success team meetings, School Attendance Review Boards, and IEP meetings.

Camp (\$155,068): The Camp Peterson Program is designed to protect and serve the community in a cost effective and productive manner by providing a critical component in the service options available to the Juvenile Court. This program is intended to help improve the quality of life in our community by reducing the impact of juvenile crime. This will be accomplished through a structured residential program that promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard work. Camp Peterson provides a therapeutic environment where youth are taught the attitudes and skills necessary for a pro-social lifestyle.

Gender Specific Programming for Girls (\$127,801): In September 2011, Juvenile Hall implemented the GMO program for all female youth committed, pending placement or adult court at Juvenile Hall. Several Officers were trained in facilitating this curriculum. Additionally, the Probation Departments Supervision Unit has the Gender Responsive caseload that serves female wards ages 12-17 that were assessed at the moderate-high to high risk level using a validated risk assessment. The Officer also supervises youth participating in the Youthful Offender Vocational Education Program, which assists youth in obtaining his/her high school diploma or G.E.D. while learning vocational skills, life skills, and job placement upon completion of the program to afford them the opportunity to become self-sufficient.

San Luis Obispo County

Electronic Monitoring (\$27,392): The EM that is used by the Probation Department is a GPS based system for youth who are a high risk to the community. EM uses a state of the art Global Positioning System that is backed by a 24/7 Offender Monitoring Center and a geographical information system database. This EM automatically tracks and monitors the location of the youth in real time anywhere in the world, while also providing supervising Officers around the clock cellular communication capabilities with the youth. EM is staffed by a Juvenile Services Officer (JSO) who provides a high level of supervision of the minors by

using frequent home visits. The JSO also monitors the minor's school, work, and treatment attendance as applicable.

Gang Intervention (\$200,666): These YOBG funds are used to staff the Youth in Action Program (YIA) with two Deputy Probation Officers and for supplies for the program. The program will focus on youth between the ages of 10-14 years old who are at risk for membership or association with a criminal street gang. The program will provide youth with an intensive 18-week school based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenge the myths behind gang culture, and teach youth viable alternatives to the gang lifestyle. Participants will learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal, and critical thinking skills.

Mentoring (\$19,652): The Probation Department has entered into collaboration with Cal Poly University and Associate Professor Doctor Roslyn Caldwell to begin The Bakari Project. The project is a mentoring program that was developed by Dr. Thomas A. Parham in 1994 at the University of Irvine and serves as an alternative to incarceration for system involved youth. The project objectives include implementation of treatment interventions and prevention, assisting youth in resocializing their behavior, exposure to pro-social activities, and helping to reduce recidivism. The project consists of two hour weekly sessions for 52 consecutive weeks and substance abuse groups. Each minor is assigned a mentor who is a Cal Poly University student intern. Parents and/or guardians of the minors are encouraged to participate in the program. Services for the parent consist of parenting skills training and support groups in both English and Spanish. The interventions for the minors include anger management, positive relationship development, communication skills, career development, substance abuse, leadership, and pro-social activities.

Case Management Systems License (\$36,792): The Probation Department purchased a case management system (Monitor) that was implemented beginning in the 09-10 budget year. These YOBG funds will be used for the annual associated cost with the system. The Monitor system allows the Department to manage all aspects of Juvenile Probation cases.

Individual Mental Health Counseling (\$8,120): Cognitive Behavior Therapy (CBT) helps a person overcome their difficulties by identifying and changing dysfunctional thinking, behavior, and emotional responses. This involves helping people develop skills for modifying beliefs, identifying distorted thinking, and changing behaviors. Research has shown that CBT is a promising method of rehabilitative treatment for probation offenders. Probationers have been found to distort cognition, which impairs their ability to correctly read social clues, accept blame, and morally reason. This distorted thinking can lead them to continue to recidivate. CBT targets this distorted thinking which has the positive effect of reducing recidivism. Many of these wards were once eligible for commitment to Division of Juvenile Facilities.

Intensive Probation Supervision (\$53,457): These YOBG funds are used to staff the Transitional Aged Youth (TAY) caseload with a Deputy Probation Officer. This caseload consists of high to moderate risk young adults between 18 to 21 who are still on juvenile probation due to their risk level. They will receive a high level of supervision to protect the community and assistance in their transition to adulthood. This age group would have previously been considered for commitments to DJJ.

San Mateo County

Juvenile Hall (\$341,614): YOBG funds were used to support additional staff time to supervise youth with serious offenses who are housed in the long-term and segregation units of Youth Services Center (Juvenile Hall). These are youth who may have, in past years, been sent to DJJ facilities. Many of the youth have serious mental health issues or aggression which require suicide watch or separate time for large muscle activity. In addition, YOBG funds were used for personal care supplies for these youth.

Camp (\$437,410): Established in 1961, Camp Glenwood services high-risk young men who are facing extended detention at the County's Juvenile Hall. Boys are court ordered to a stay at Camp Glenwood for approximately six months. During that time, staff worked intensively with boys on controlling their impulses and anger, graduating from high school or achieving a GED, and sustaining positive relationships. Special services included mental health and substance abuse counseling and gang intervention. The youth participated in meditation and emotion regulation classes provided by Mind Body Awareness Project. Boys participated in a yearly house-building project with Habitat for Humanity, an annual week-long hiking trip, and a holiday wreath-making business that raises money for activities throughout the year.

Home on Probation (\$145,805): YOBG funds were used for salary and benefits for one Deputy Probation Officer in the Gang/High Risk Offender unit with juveniles. Youth supervised in this unit are in the community, but considered to be at high risk to reoffend, have gang, search/seizure, and other court orders that require enhanced supervision.

Individual Mental Health Counseling (\$581,143): YOBG funds were used to provide behavioral health and recovery services for youth at the County's Juvenile Hall. These services included crisis intervention, evaluation, treatment, psychiatric medication, behavioral management, and continuing care referrals. Treatment also included cognitive behavioral therapy, substance abuse education, parenting skills and domestic violence prevention training, and trauma-informed treatment. Contracted behavioral health services were also provided at the Margaret J. Kemp Camp for Girls. The contractor, Youth and Family Enrichment Services, provided gender-specific and trauma-informed individual, group, and family therapy.

Recreational Activities (\$248,324): YOBG funds were used to support the services of two Community Based Organizations: the Art of Yoga Project and the Mind Body Awareness Project. The Art of Yoga provided a yoga, mindfulness, art, and writing program four days per

week at the Margaret J. Kemp Camp for Girls. The curriculum has been designed specifically for girls in the Juvenile Justice System. The Art of Yoga also provides a yoga class one day per week on the girls' unit in Juvenile Hall. The Mind Body Awareness Project provided a mindfulness and meditation program at Camp Glenwood and in four units of Juvenile Hall using a curriculum developed specifically for boys in the Juvenile Justice System.

Reentry or Aftercare Services (\$145,346): This program assisted youth in transitioning to the community after long stays in Juvenile Hall or Camp Glenwood. The youth in these facilities had multiple risk factors and histories of serious and/or violent behavior. The Probation Officers assigned assisted with obtaining a driver's license, a job, and housing. These services were particularly important for youth in "time and term" status, meaning that their term of confinement will end when they age out of the juvenile system.

Santa Barbara County

Aggression Replacement Training (\$5,800): Aggression Replacement Training is presented by a Senior Juvenile Institutions Officer (Sr. JIO) assigned to the Santa Maria Juvenile Hall (SMJH) YOBG commitment program. In addition to providing general case management services for all offenders in the YOBG commitment program, the YOBG Sr. JIO also facilitates Aggression Replacement Training sessions with them on a weekly basis. Aggression Replacement Training is also presented by other JIO staff formally trained in Aggression Replacement Training who are assigned to the SMJH. These sessions are open to all YOBG eligible offenders.

Intensive Probation Supervision (\$494,926): Three (3) Senior Deputy Probation Officers are assigned to the probation specialty YOBG caseloads of eligible offenders who meet internal requirements for supervision. Caseloads are kept at 25 offenders and serve the three geographic regions of the County. Officers coordinate activities with assigned Community Based Organization mentors for referrals to academic, vocational, counseling, and recreational programs. Officers are responsible for a high level of contact with youth and their parents. Two (2) JIOs serve as Community Transition Officers (CTO) and monitor offenders who complete Los Prietos Boys Camp and Academy programs and return to their homes. CTOs augment supervision by assisting with referrals, drug testing, home and school visits during a 90-day aftercare period. A Probation Assistant (PA) provides support services to the YOBG Officers. The use of EM and GPS technology for supervision and accountability is also employed.

Individual Mental Health Counseling (\$44,223): Local Community Based Organizations provide individual counseling to address criminogenic needs and related causes for delinquency. These Community Based Organizations currently hold contracts under JJCPA with the Probation Department and provide similar services to offenders targeted by that program. The programming for YOBG offenders considers the formally assessed needs and backgrounds of this population, and offenders are referred based on risk, need, and suitability. Counseling may include persons important to the offender, such as a parent or

other family member. These counseling services are provided for 15 weeks per offender referral.

Mentoring (\$166,405): The Probation Department contracts with the Community Action Commission (CAC) for mentoring services for youth who are on specialty probation supervision YOBG caseloads. A CAC mentor is assigned to a YOBG caseload in each geographic region. The mentors are required to have bi-weekly contact with the offenders assigned to them and also work closely with the youth's family members. CAC provides female mentors as necessary. They coordinate activities with the assigned Senior Deputy Probation Officers and will contact youth in their homes, the community, and school, or at the Juvenile Hall or camp if detained. CAC mentors make referrals to other Community Based Organizations for academic, vocational, counseling, and recreational programs. Mentors also work closely with County personnel on independent living skills development and preparation.

Risk and/or Needs Assessment (\$175,208): Senior Deputy Probation Officers in each of the three regional offices conduct juvenile intake assessments with the use of a validated instrument. The Santa Barbara Assets and Risk Assessment (SBARA) has been in use for 11 years and was developed by University of California, Santa Barbara (UCSB). The use of the SBARA includes a screening version intended to screen out lower risk offenders at the intake level, as well as the full version for a more comprehensive assessment. Those deemed to be a higher risk to reoffend are given the full SBARA and are usually handled formally. The full version of the SBARA was revalidated in 2010 and was modified to increase its reliability. A reevaluation of the screening version is currently being conducted by UCSB. Of the total number of assessments, 814 were screening assessments and 455 were full assessments.

Commitment Program (\$116,362): A long-term commitment program at the SMJH is operated for YOBG offenders who meet eligibility and suitability criteria. It provides an alternative to Division of Juvenile Facilities for offenders who have committed serious or violent crimes, are gang affiliated, and have been tried in other detention, placement or community interventions. It is composed of four phases and an offender progresses based on their completion of the requirements in each phase and positive behavior. The program lasts between 7.5 and 13.5 months. Programming consists of ART, restorative justice, individual mental health and group counseling, and the availability of a mentor while in custody. ADMHS provides mental health counseling through clinicians stationed at SMJH.

Santa Clara County

Intensive Probation Supervision (\$1,529,714): The Santa Clara County Probation Department utilizes an Intensive Probation Supervision unit to provide non-707(b) youthful offenders with intensive supervision and rehabilitative services. For those youth released from DJJ facilities, the Deputy Probation Officers play a key role and provide intensive supervision upon the return of offenders to the community. In conjunction with the intensive supervision, the youth also receive mental health treatment services through the Mental

Health Department and Vocational/Educ Services through Catholic Charities. Professional and contracted services will be utilized to assist with program evaluation and the continued development and maintenance of the automated data marts to conduct recidivism analysis.

School Based Probation Officer Program (\$1,912,313): The Santa Clara Probation Department utilizes School Based Probation to further meet the needs of high risk youth in the community. The strategy used by this program is to have school based Deputy Probation Officers at school sites with a large number of probation youth enrolled and security issues related to law violations. The Deputy Probation Officers supervise small caseloads to serve youth more effectively. These Deputy Probation Officers supervise youth and assist school personnel in addressing truancy and behavioral problems. The Deputy Probation Officers help youth and parents in the enrollment process and the Deputy Probation Officers provide prevention and intervention services to their own campuses as well as feeder school campuses. The Deputy Probation Officers serve as liaisons between the School District and the Probation Department. Additional staff ensures case compliance and work with youth who are on the EM or community release program.

Santa Cruz County

Detention Assessment(s) (\$210,733): The Probation Officers assigned to the intake unit made initial contact with all youth and families who have new cases referred to the Probation Department, both in and out of custody. During the reporting period, a total of 1,501 new juvenile cases were referred to the department, which is a 12% decrease from 2010. Intake Officers used a DRAI to determine whether the youth can safely be released pending a court hearing or if they must remain detained pending a court hearing. The Officer may forward the case to a District Attorney for a filing decision that may require the youth to appear in Juvenile Court, depending upon specific circumstances. Other responses included informal contracts, referrals to counseling, assignment to volunteer services hours, referrals to Teen Peer Court, referrals to various educational or substance abuse classes, Neighborhood Accountability Boards, admonishment, or dismissal.

Day or Evening Treatment Program (\$49,215): Funds supported partial costs associated with the Luna Evening Center program, which is a short term immediate intervention also used as an alternative to detention that operates Tuesday through Saturday. Saturday programming provides youth an opportunity to repair harm to their community by completing beautification projects with a local community based agency. Typically, participants were male youth struggling to comply with the terms of their probation. YOBG funds paid for some support costs for the daily operation of the program and partial costs for an on-call Group Supervisor. During this reporting period, there were 103 episodes serving 66 unique youth.

Electronic Monitoring (\$75,591): Home Supervision/Electronic Monitoring program served as an alternative to secure detention and played a crucial role for youth placed in the most appropriate, least restrictive environment while participating in the court process. During the reporting period, a total of 289 youth participated in the program, with a 95% success rate.

Three Group Supervisors have been assigned to the program monitoring youth and ensuring no re-offense occurs and the youth attend future court hearings. Staff also monitor school attendance of youth and often appear in court on behalf of youth to provide additional information for the Judge as needed. This unit provides seven day a week coverage including holidays, furlough days, and weekends and is necessary for a successful alternative to secure detention.

Ranch (\$10,683): Funds paid for partial costs associated with monthly travel to out of state programs to visit youth as mandated and as an alternative to a commitment to DJJ for both eligible and ineligible youth. In Fiscal Year 2011-12, three (3) youth were placed in an out of state program with a total of 38 unique youth placed in residential care. Additionally, Probation placed a total of six (6) youth in Ranch Camp, compared to nine (9) youth in 2010. The youth received services related to substance abuse and gang issues and were enrolled in education and individual/group counseling services. Additionally, costs for family to visit their youth while in Ranch Camp, or in foster care placements, were also paid for. Some medical costs for youth in a Ranch Camp or foster care were paid for using YOBS funds.

Shasta County

Juvenile Hall (\$241,164): Routine, standard housing and treatment of youthful offenders in 56 bed Juvenile Hall. Beds have been limited to 35 due to budget constraints. Intake staff uses the DRAI as a guide to determine whether to detain or release referred youth. The PACT to assess risk and needs of all referred youth is also used by staff. Staff focuses on providing education, recreation, health, counseling, and other intervention services. Highly structured and supervised group activities are provided, such as recreational therapy activities, specialized socialization, life skills, and cognitive behavioral education.

Sierra County

Staff Salaries/Benefits (\$28,808): This pays for a portion of the officer who handles the juvenile caseload. This officer spends a lot of time at the local schools doing prevention and addressing attendance issues. In addition, the administrative overhead helps cover our costs for phone bills, gasoline, etc.

Staff Training/Professional Development (\$1,496): Due to expected budget cuts in other areas, additional training was needed. At the beginning of the 2011-2012 year, one Chief Probation Officer, two full time Deputy Probation Officers, and an extra help Deputy Probation Officer were on staff. By mid Dec 2012, only one Chief Probation Officer and one Deputy Probation Officer remained, with no office staff. As the Chief Probation Officer doesn't have any recent training in juvenile placement, it was necessary to arrange for some. Additional training in legal updates and fitness hearings was also provided.

Juvenile Hall (\$2,080): Sierra County does not have a Juvenile Hall and consequently contracts with Nevada County. The above represents the cost charged by Nevada County for keeping the two juveniles who were booked during the year.

Risk and/or Needs Assessment (\$5,013): The above represents Sierra County's share of a risk/needs assessment service that several northern California Probation Departments share. Due to a small caseload in the County, it was not utilized very often. However, it is necessary that the program be up and running in case of need.

Equipment (\$1,661): The Department needed a new computer to replace an aging laptop used by the Officer who was taking over the caseload. The Department is not big enough to have separate juvenile and adult field Officers. Consequently, all field work, searches, arrests, etc. (for both juvenile and adult) are done by a single Officer, backed up by the Chief Probation Officer.

Vehicle Purchase (\$36,503): The Department's cage car was becoming unserviceable as a result of age and excessive mileage. The Department has not had to use it yet since it was delivered. It is anticipated that this vehicle will be used any time we have to book a juvenile in the Nevada County Juvenile Hall (sometimes a two hour trip each way). Although funds were encumbered for this purchase at the time last year's report was completed, the purchase ultimately occurred in the 2011-12 fiscal year.

Rent & Utilities (\$6,000): Sierra County maintains two offices, in spite of our small size. They are over an hour's drive apart. One is in the Court House; the other is on the far side of the County, where most of the probationers live.

Siskiyou County

Risk and/or Needs Assessment (\$544): These funds were expended on the yearly licenses for the validated assessment tool that the Department uses on all juveniles who are on probation. However, this year there was a contract issue with Shasta County and Assessments.com, which resulted in Siskiyou County only paying for part of the year. Siskiyou County is still using the PACT, as well as the DRAI. Shasta County continues to hold the parent contract for the Northern California Probation Consortium (NCPC), and our County sub-contracts with them for the access to and use of the tool, as well as for training and technical assistance.

Individual Mental Health Counseling (\$107,391): These funds continue to be expended on a contract with a private Community Based Organization (Heal Therapy) for 40 hours a week of services by a licensed clinician. This clinician continues to have a work space at the Juvenile Probation/Corrections Center, and meets with minors inside the facility and placed in the community. This clinician also cofacilitates ART groups, Change Company groups, and works with Heal Therapy to have equine therapy in the facility for youth in commitment programs. Lastly, in addition to YOBG funds, CWS-OIP monies were used to fund the clinician's salary.

Equipment (\$7,945): Due to the increasingly high risk offenders being housed in the corrections center, razor wire was added to the back fence with some mesh shading, and upgrades to cameras and the monitoring system were essential to ensure the safety and security of the facility.

Staff Training/Professional Development (\$5,900): The Senior Correctional Officers were placed in a County based Supervisor Training provided by University of California, Davis. The training focused on EBP in the area of supervising staff. Motivational Interviewing and attendance to the Beyond the Bench training aided the Department in evidence based trainings and exposure to new/innovative ideas from other counties within the state of California.

Contract Services (\$4,375): These funds were expended on our case management system, Probation Knowledge Center (PKC). With the addition of Assessments.com to our system, it is essential that our system is continuously upgraded to allow us to continue doing the validated risk and needs assessments for all juvenile probationers.

Vocational Training (\$4,047): A Culinary Program continues to be offered in the facility to youth that are in longer programs. This course offers meal preparation, nutritional guidelines, and food safety. Youth are introduced to menu planning, career and job opportunities, as well as appropriate job hunting strategies in the culinary field.

Solano County

Rite Of Passage Program (\$450,000): YOBG funding was used to support direct placement costs for 11 high risk minors requiring specialized residential intervention. Rite Of Passage provided programming such as strong educational and vocational components. In addition, minors received cognitive based programming to help them internalize behavioral change to reduce recidivism.

Family Counseling (\$189,084): YOBG funding was used to support a contract with Seneca Center, a community based treatment provider, to provide individual/family counseling for approximately 45 minors involved in the Felony Diversion Program, the Multi-Agency Intervention and Treatment Program (MIT), and for minors reentering the community from the Department's four month New Foundations Residential Treatment Program. Minors received these services to substantially reduce the likelihood that they would become more deeply involved in the Juvenile Justice System. Minors and families met with the Probation Officer one to two times per week based on individual need. In addition, Seneca Center worked collaboratively with the Probation Officer to help coordinate any additional services the minor or family required weekly. This program addressed specific service gaps to minors and families that is identified in Solano County's Comprehensive Multi-agency Juvenile Justice Action Plan.

Mental Health Screening (\$197,870): YOBG funding in this category was used to provide critically needed mental health services to minors detained at our Juvenile Detention Facility. It is anticipated that approximately 300 minors will receive a menu of services based upon an initial screening assessments to include detailed evaluations, crisis interventions, medication evaluation and monitoring, referrals for 5150 evaluation, and general ongoing mental health support while in detention as assessed. Solano County's 24-hour mobile crisis unit will also be utilized as a backup resource. These services supported the need to have a consistent continuum of care for minors in the Juvenile Justice System, including detention as identified in the Solano County Comprehensive Multi-agency Juvenile Justice Action Plan (CMJJP).

Intensive Probation Supervision (\$402,136): One Senior Deputy Probation Officer supervised 45 minors referred to the Felony Diversion program for felony offenses. Identified minors were afforded timely assessments; intervention and diversion services for minors and their families reduced the likelihood of those minors entering the Juvenile Court System and reduced the number of minors referred to Juvenile Court hearings. A second Probation Officer provided intensive community based services to 17 minors who experienced significant legal educational and social issues related to a diagnosed or related mental health issues. This Officer also provided support services to minors and their families while case managing various community based services minors required. Once a treatment plan was determined, the minors were supervised on an intensive level for the two distinctly identified populations. In addition, a Supervising Deputy Probation Officer provided program management to include direct oversight of the Probation Officers and data collection. Both caseloads focused on the gaps identified in Solano County's CMJJP to address early and intermediate interventions.

Sonoma County

Juvenile Hall (\$440,756): YOBG funds were used to offset the salary and benefits of four Juvenile Correctional Counselors (JCC-II) who staff the maximum security unit in the County of Sonoma Juvenile Hall. The Juvenile Hall has seen a significant increase in the number of youth ordered to serve long terms in detention. Many of these youth have ongoing behavioral and delinquency problems and, in the past, may have been sent to DJJ after failing local options. The JCC-II provided custody, programming, coordination, and oversight of services to ensure the needs of participant youth were met.

Anger Management Counseling/Treatment (\$16,600): Sonoma County's Anger Management Program is an after school program that aims to teach participants to gain self-control and to develop pro-social relationships. The Center for Social and Environmental Stewardship, a local Community Based Organization, provides the program to court ordered wards who are assessed to be moderate to high risk to reoffend. The program follows the Anderson and Anderson Model of Anger Management Training. The goal of the program is to realize reductions in aggressive behavior in frequent and intense episodes of anger and destructive consequences, leading to the improved physical and mental health of individuals and families. Participants learn to identify triggers, utilize coping skills and relaxation techniques,

and incorporate emotional intelligence as a key component of the skills taught in group counseling sessions. Anger Management services consist of after school weekly groups for a course of ten weeks.

Day or Evening Treatment Program (\$366,636): The Vista Academy is Sonoma County's juvenile Evening Reporting Center (ERC), which is a detention alternative for youth who are court wards and need intensive structure and services to change behavior. The Center for Social and Environmental Stewardship is contracted to deliver the ERC program to male juveniles who are assessed to be moderate to high risk to reoffend. Clients are transported to the ERC after school hours and are provided intensive programming and activities designed to structure 40-70% of a youth's free time. The core programming of the ERC is Moral Reconciliation Therapy. Clients also receive counseling, tutoring, and structured activities; parents are also invited to participate in weekly parent groups. Transportation and meals are provided to program participants. Depending on the participant's progression through the case plan, the expected term of a successful participant is four to six months.

Gender Specific Programming for Girls (\$55,677): Circles Across Sonoma provides group services to female juvenile offenders in the Girls Circle format. Services are delivered by Petaluma People Services Center, Sonoma County Adult and Youth Development, Verity, and West County Community Services – four local Community Based Organizations that deliver the Girls Circle groups throughout Sonoma County. The program utilizes a female-responsive, Motivational Interviewing approach to treatment services involving relationship building, ritual, and directed techniques to elicit self-change. Girls Circles are offered at every level of Probation services – juvenile diversion, community probation, detention, and aftercare. In doing so, the program allows a girl the same consistent programming at any level of participation in the Juvenile Justice System. Weekly two-hour groups are conducted in eight-week cycles.

Juvenile Sex Offender Program (\$50,000): Sonoma County's Juvenile Sex Offender Treatment Program incorporates assessment (using the Juvenile Sexual Offense Recidivism Risk Assessment Tool-II), monitoring, supervision, intervention, and treatment into a comprehensive program that is designed to reduce recidivism in the sex offender population. Community treatment involves group counseling, monthly parent groups, and individual treatment. The following types of youth received services: WIC 602 youth, felony offenders, and sex offenders. 19 youth received services under the Community Based Organization contract.

Individual Mental Health Counseling (\$139,780): Assertive Community Treatment (ACT) is a wrap-around family treatment program for juvenile probationers diagnosed with mental health disorders. YOBG funds the Probation Officer III who supervises the specialty caseload of this program. Treatment services are provided in home and include a specialty court, wraparound mental health treatment, intensive case management, medication monitoring, crisis intervention, and family support. Clients are screened for eligibility by the ACT team

and enrolled into the program as part of the ACT probation caseload. The service team includes the ACT Probation Officer and staff of Sunny Hills Services, including licensed clinicians, family advocates, and a psychiatrist. The course of treatment is six months, at the end of which clients are invited to enroll in a two-month aftercare program. Minors must be Medi-Cal eligible to qualify for the program.

Special Education Services (\$27,014): Sonoma County's Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths' progress in completing educational goals and accessing appropriate support services. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the Juvenile Justice System. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, Community Based Organizations, parents, guardians, families of students, and advocates.

Staff Salaries/Benefits (\$41,200): The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence based practices, including the implementation of risk and needs assessments, and the integration of case management and evidence based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs. YOBG funds are utilized to support administrative functions to implement, oversee, and evaluate evidence based programming in Sonoma County. A 1.0 FTE analyst supports Department capacity to develop and administer grant programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division; 0.5 FTE analyst is funded out of YOBG, and 0.5 FTE analyst is funded out of JJCPA.

Intensive Probation Supervision (\$138,225): This category includes expenditures for salary, benefits, services and supplies of one Probation Officer (Deputy Probation Officer-III) who supervises wards participating in the Wrap Program, which provides community based, wraparound services to youth who are in need of intensive behavioral programming and community support as an alternative to out of home placement. The caseload includes Wrap clients, some placement wards, and wards stepping down from placement. Types of youth receiving services: WIC 602 youth, felony offenders, misdemeanor offenders, and repeat offenders. 32 minors were served.

Stanislaus County

Intensive Probation Supervision (\$96,453): Intensive supervision services were provided to juvenile probationers that would have previously been committed to the DJJ or are at risk for out of home placement. Supervision services include: weekend and evening supervision in collaboration with partnering law enforcement agencies; offender participation in Cognitive

Behavioral and ART; apprehension of offenders with active warrants; gang awareness/prevention events in the community; drug testing; and linkages to AOD/mental health services. The assigned Officer was transferred to a different unit where he assumed new/additional high risk minors, which accounts for the higher number above, although he maintained an average monthly caseload of approximately 30 minors. The remaining high risk offenders receive the same levels of supervision and services through the Probation Department's JJCPA program. JJCPA programs in Stanislaus County demonstrate reductions in arrest, adjudications, violation of probation, and days incarcerated.

Sutter County

Functional Family Therapy (\$65,773): Sutter County Probation provides Functional Family Therapy (FFT) for youth and families in coordination with the Yuba-Sutter Mental Health. FFT has remained a viable program offered by the Probation Department, for those families who are dealing with family dysfunction, communication issues, juvenile probation issues, and those families who do not have youth officially in the probation arena. FFT is a short-term, high quality intervention program with an average of 12 sessions over a 3-4 month period. FFT is a strength-based model. At its core, is a focus on assessment of those risk and protective factors that impact the adolescent and his or her environment, with specific attention paid to both interfamilial and extra familial factors, and how they present within, and influence the therapeutic process.

Reentry or Aftercare Services (\$69,370): The Maxine Singer Youth Guidance Center is a commitment program, where youth are committed up to one year. The assigned Officer provides aftercare services from the day the youth enters the program. Case planning services are provided, addressing educational, vocational, employment, and family issues. Numerous home visits are made by the Probation Officer, to not only meet with the youth but to also talk with the parents/guardians about the progress/lack thereof and to discuss additional services that might be needed to assist the youth during the transition. The philosophy of the program is to assist each juvenile, and their family, in developing a sense of achievement and personal responsibility. Youth committed to Camp Singer are afforded the ability to change their own personal outlook on life and to believe in their ability to succeed in life, which begins the day they commit themselves to excelling in the program.

Intensive Probation Supervision (\$98,271): Two Deputy Probation Officers are located at Yuba City High School, Albert Powell Continuation School, and Feather River Academy to supervise probationers who attend these schools and to provide services to identified at-risk youth. Many of these youth have experienced school failure, are gang offenders, or are at risk of gang involvement. Location on campus affords the opportunity for the Officers to provide intensive supervision through regular interaction with youth, as well as to monitor and provide support based upon their conduct and progress in school. Officers facilitate groups and coordinate athletic and extracurricular activities for both offenders and at-risk students. Officers also provide truancy services. Officers focus some on-campus services to address

gang issues and regularly collaborate with community agencies to provide support for youth and families.

Tehama County

Staff Salaries/Benefits (\$150,106): YOBG funds were utilized to cover salary expenditures for a Supervising Deputy Probation Officer and a Probation Aide in the performance of assuring compliance with the court orders, specifically supervising work details of youth working off community service hours that have been ordered by the court. In addition to community service hours, the youth are assessed to determine criminogenic needs, then referred to the service needed. Those parents that are identified as needing parenting classes are also mandated to attend a Probation staff-taught parenting class. An extra help Deputy Probation Officer's expenditures are included as this Officer has assisted with the additional workload associated with the implementation of the PACT Assessment tool for youthful offenders.

Trinity County

Intensive Probation Supervision (\$117,000): Due to increased salary demands, all of the funds were used to provide an intensive home supervision program designed to serve our most high risk juvenile population. All youth are screened using the PACT risk assessment tool to determine level of risk. Higher risk youth, those with the greatest risk of being committed to the youth authority, are provided intensive supervision by a deputy Probation Officer III. This Officer utilizes a variety of programs provided by our Mental Health Department and a private nonprofit provider, as well as EM and GPS services run internally by the Probation Department.

Tulare County

Juvenile Hall (\$1,206,187): Probation Correctional Officers provide security for the expanded Long Term Unit (LTU) and participate in tailored, sequential programs that address individual criminogenic needs including gender-specific Boys Council/Girls Circle and Aggression Replacement Training (ART). Juvenile Detention Facility (JDF) Security Team responds to critical incidents such as riots, suicide attempts, and cell extraction. Transport Unit provides secure transport of youth subject to Direct File to and from Adult courts (high security escape risks, 12-45 miles from JTF to court). Pre-release reentry services and program coordination is provided to wards in the LTU by Deputy Probation Officers and include coordinating wrap-around services such as mental health/substance abuse counseling/treatment, Medi-Cal, education, and job training/placement upon release.

Development of Case Plan (\$390,664): Services to wards in the LTU at the JDF and in the Youth Facility include: review of court documents and reports for wards; review of PACT assessment information; development of individualized case plans to aid in the ward's successful community reentry; coordination of educational services; coordination of job training and placement services; coordination of mental health/substance abuse treatment, and public social services program; establishing terms of probation upon release; providing

field supervision upon release; participating and facilitating gender-specific programming and Aggression Replacement Training (ART); assisting in obtaining birth certificates, California I.D. cards, etc.; and conducting full PACT assessments at six months to respond to ongoing or changing ward needs.

Prevention and intervention Services Including Sex Offender Treatment and Counseling

(\$4,770): 1. Adolescent Sexual Responsibility – provide sex offender treatment and counseling services to wards in the LTU at the JDF. Includes risk assessment, individual and group therapy, development and implementation of offense prevention plan, preparation for discharge, and transition to ongoing outpatient treatment. 2. Tattoo Removal – laser services for removal of gang-related tattoos to assist with successful reentry. 3. Aggression Replacement Training (ART) - cognitive behavioral intervention focused on adolescents, training them to cope with their aggressive and violent behaviors.

Tuolumne County

Juvenile Hall (\$117,500): The youth served by this funding are those who are detained in a contracted Juvenile Detention Facility. This funding helps to fund the ongoing contract to provide secure detention beds for youth who are deemed appropriate for detention due to the nature of their offenses. It is a goal of Tuolumne County to house youthful offenders with a "like" population of our youth as they often lack the sophistication and delinquent history that may be more prevalent in larger counties.

Ventura County

Leaders Program (\$1,538,275): The Leaders Program is a long term program for non-707(b) offenders committed to the Juvenile Facilities (JF) for 120 days or more. An array of programming was offered to these youth as a group or on an individual basis, based on their needs. Programming included: drug, alcohol, and mental health counseling; gender specific classes; mentorships; and other enrichment programming. The most significant component of the Leaders Program has been Vocational Training. This has been offered through a partnership with Ventura County Office of Education's - Regional Occupational Program (VCOE-ROP). Courses offered included Landscaping, Screen Printing, and Computer Repair. The City of Oxnard also provided landscaping internships to youth while incarcerated, which has the potential for a paid position upon release. Food Share (a local food bank) also provided certification in fork lift operation and general warehouse experience.

Gender Specific Programming for Boys (\$85,358): Girls Inc. is a Community Based Organization working in the JF to provide programming that is gender specific for non-707(b) offenders housed at the JF. Gender specific programming included the following specialized programming: domestic violence/date rape; self-esteem building; values and morals; relationships; health/hygiene; the reproductive system; assertiveness and communication; decision-making; goal setting; strategic plans for the future; media literacy; sexually transmitted infections; gender roles and expectations; job skills; economic literacy; gardening;

and life skills. Girls Inc. provided weekly educational groups and created new groups as needs arose. Female youth participated in the above programming, as well as gardening.

Aggression Replacement Therapy (\$114,631): ART is an evidence based model that was given to non-707(b) offenders housed at the JF. ART is designed to alter the behavior of chronically aggressive adolescents in order to improve social skills competence, anger control, and moral reasoning. The program at the JF continued to use modeling, roleplaying, and performance feedback. By design, it is a ten week, 30 hour intervention administered to groups of six to eight juvenile offenders three times per week.

Alcohol and Drug Treatment (\$44,366): This program provided assessment, group, and individual counseling for non-707(b) offenders housed at the JF who were assessed as high risk for alcohol and drug abuse and in need of rehabilitative services as a preventative measure. The Palmer Drug Abuse Program (PDAP), a Community Based Organization, was contracted to provide one alcohol and drug counselor to deliver treatment to youth housed at the JF. The counselor utilized the Adolescent Alcohol and Drug Involvement Scale (AADIS) and the University of Rhode Island Change Assessment Scale (URICA).

Enrichment Services (\$151,526): Enrichment Services provided an array of services to non-707(b) offenders housed at the JF. These services focused on continuing education, career and technology training, life skills, and cultural diversity and awareness. Programs included Broadcast Journalism ("The Hall" broadcasts throughout the facility 24 hours a day), Paxton Patterson Building Skills (introductory construction course), Ventura County Community College on-line courses, General Educational Development Testing (40 youth took the GED, 32 passed), music and art lessons, community service activities, etc. Probation staff coordinated these activities, engaged in community outreach, and provided reentry resources for youth (securing Medi-Cal benefits, dental and vision care, etc.).

Mentoring (\$28,010): The Aftercare Mentoring Program (AMP) focused on non-707(b) offenders committed to the JF who expressed and demonstrated a willingness to change their delinquent behavior. AMP participants received increased judicial oversight and had ongoing contact with a community member/mentor. This mentor was supervised and trained by the Boys and Girls Club of Greater Oxnard and Port Hueneme. In October 2011, the Boys and Girls Club received an OJJDP Second Chance Act Juvenile Mentoring Initiative grant, Reentry Aftercare Mentoring Program (RAMP). RAMP basically upgraded the AMP program to include alcohol and drug counseling, mental health counseling, and restorative justice components. Therefore, the YOBG mentoring program was discontinued as of December 2011.

Yolo County

Juvenile Hall (\$78,407): This is an indirect service. The Detention Program Coordinator (position funded under YOBG) coordinates all programming for juveniles who are admitted into detention under a new law violation or probation violation and who are pending the court

process, awaiting placement, or serving a commitment. Title 15 of the California Code of Regulations requires various types of programs be offered to minors within a Juvenile Detention Facility (JDF). Further, specific programming designed to promote social awareness and reduce recidivism shall be provided. These activities/programs include: Volunteer Program; Recovery Groups; Church/Faith Services; Girls Circle; Literacy Program; Girl Scouts; Boy's Council; GED testing; Teen Parenting; Newspaper; Aggression Replacement Training (ART); and Thinking for a Change (T4C).

Functional Family Probation (FFP) (\$172,516): Moderate-high risk probation youth were supervised through FFP [a strengths based strategy which emphasizes family engagement, motivation to change, and building of a balanced alliance between the case manager (Probation Officer) and each member of the youth's family]. Through this case management model, the Probation Officer maintains a relational focus, rather than providing individually focused youth based services with the understanding that Probation is temporary and it is the family/support system we want to rely on to encourage and sustain positive change. The three phases within FFP are: Engagement and Motivation, Support and Monitor, and Generalization. Through this process and at the end of the Engagement and Motivation phase, the minor and family are referred to EBP services or other change programs. This phase may last between four and eight weeks. The Probation Officer then provides support and monitors progress (Phase 2) for as long as treatment services are provided, transitioning into Generalization.

Staff Training/Professional Development (\$4,851): Training was provided for the professional development of staff and for the support and sustainability of evidence based programming.

Equipment (\$9,983): Basic supplies and equipment are utilized to support the project including computer equipment, communication devices, and office supplies.

Information Technology Services (IT) (\$109,417): Information Technology Services (IT) was utilized in order to meet our organizations goal of providing our youth and their families' services through quality evidence based programs, delivered with fidelity while continuously measuring program efficacy.

Yuba County

Camp (\$98,286): The youth to be served by this program include all minors who have been committed to the Maxine Singer Youth Guidance Center. Upon commitment, the assigned Probation Officer will begin to develop an aftercare plan with the minor and their families. The aftercare plan will include the PACT assessment and case plan, which will identify the minors' needs, and services and their providers, which will begin the transition back into the home from day one of camp commitment.

Alcohol and Drug Treatment (\$60,719): Any minor, whether on Probation or not, who resides in Yuba County is eligible for drug and alcohol treatment following a Cognitive Behavioral

Therapy Approach. All service will be delivered at Maxine Singer Youth Guidance Center, Dan Avenue Day/Evening Reporting Center, Probation's main office, or Victim Services.

Day or Evening Treatment Program (\$14,177): This program is available to any Yuba County minor who is "at-risk," on formal probation, or on informal probation. It is also used as a preventative intervention. All programs will be delivered at the Dan Avenue Day/Evening Reporting Center, at Probation's main office, or on a school site when necessary. Services include pro-social games, indoor and outdoor recreation programs, Life Skill groups, Theft Awareness, Probation Orientation, Anger Management Counseling, Parenting Classes, Sexual Health Classes, Leadership Training, Community Service, Restorative Justice, GED preparation, individual and/or family therapy, Gang Awareness groups, Parent-Child Interactive Therapy for minors who are parents, and Tutoring Programs. The major activity under this category is a drug/alcohol abuse group and transportation assistance.

Risk and/or Needs Assessment (\$6,010): All minors who are referred to the Probation Department, regardless of their offense, shall have a formal Risk/Needs Assessment completed to aid in determining the disposition of a case.