

## **Youthful Offender Block Grant 2015-16 Planned Programs & Expenditures**

The following are descriptions provided by the counties of YOBG programs offered throughout California:

### **Alameda**

Intensive Probation Supervision (\$3,030,539): Deputy Probation Officers (DPO), supervised by Unit Supervisors, will provide Intensive Probation Supervision for youth whose overall total risk level on the Alameda County Juvenile Risk Assessment (ACJRA) instrument is High or Very High. The DPOs will work with youth and their families to develop case plans that will target the risks identified in the ACJRA. The DPOs will supervise youth within the County with caseloads of approximately 20-30 youth, to ensure increased contact. The DPOs will collaborate with a Behavioral Health Clinician from our County's Behavioral Health Care Services Agency, who will assist with identifying youth with special mental health needs, connecting those youth with appropriate services in the community, and facilitating Multi-Disciplinary Team meetings with the youth, parents, mental health, school, probation and community partners involved with the youth.

Camp (\$345,393): Camp Wilmont Sweeney is a 24-hour Camp facility for Alameda County's delinquent male youth who range in age from 15 through 19. Individualized treatment plans are developed for each youth with goals related to specific behavioral and educational needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Services Agency (for medical and mental health care) and a myriad of community organizations, which help to provide: parent education and support groups, drug and alcohol education, vocational programming and job readiness training/placement, structured recreational and social activities and planned, supervised outings.

Group Counseling (\$35,000): Camp Wilmont Sweeney is a 24-hour Camp facility for Alameda County's delinquent male youth who range in age from 15 through 19. Individualized treatment plans are developed for each youth with goals related to specific behavioral and educational needs. The overall goal is to return each minor to his community as a positive and productive citizen. To help achieve this overarching goal, Camp Sweeney partners with the Alameda County Office of Education, the Alameda County Health Care Services Agency (for medical and mental health care) and a myriad of community organizations, which help to provide: parent education and support groups, drug and alcohol education, vocational programming and job readiness training/placement, structured recreational and social activities and planned, supervised outings.

### **Alpine**

Recreational Activities (\$50,000): This program promotes family and community involvement in the lives of "at-risk" children in the community by providing alternative recreational strategies as well as providing a drug, alcohol, and tobacco free environment to grow and learn new things using appropriate behaviors while interacting with their peers. This program also has the highest number of Native and Non-Native American participants which bridges cultural boundaries. The opportunity for the youth to interact with mentors in the community is very high in this program. The youth get a chance to interact

with teachers, county officials, officers and staff in an environment that promotes enjoyment. As the youth participate in these special activities, they are held to very strict, action, dress, behavioral, and verbal codes of conduct. All attendees are expected to look and act appropriately.

Mentoring (\$27,300): The Alpine County Mentoring Project utilizes a community-based one-on-one mentoring approach to strengthen relationships between the youth in the program and the trained adult mentor in order to reduce juvenile delinquency, crime, drug, alcohol, and substance abuse in Alpine County. Mentors are trained as soon as they complete the enrollment process to ensure they understand and can promote positive youth development, healthy relationships, and other substance abuse prevention techniques. There are group mentoring activities such as a weekly ukulele class, Jewelry classes, and cookie exchanges. The mentors are asked to spend at least four hours a month and more, if they can, mentoring students ages under 13 to 17. The goal is to match 10% of the enrolled school children with mentors, at this time it has exceeded its goal.

Staff Salaries/Benefits (\$11,700): In Alpine County there was an implementation in 2014 from the County Auditor to do time-studies directed at hours spent by the Probation Department on the YOBG Grant. The Chief Probation Officer is a 50% employee and the administrative staff, which consist of 1 full-time employee, is tasked with overseeing the YOBG Grant as well as Probation Department duties. YOBG Grant duties include attending Board of Supervisor meetings, soliciting RFPs, grant recommendations, reporting outcomes, noticing the grant in the newspaper, implementing the RFP reviews, securing grant applications, rating the proposals, communication with the Alpine County Counsel, submitting the contracts for grantees, auditing the reports, authorizing payment, and reporting to YOBG.

Individual Mental Health Counseling (\$5,000): Alpine County has a population of 1159 people according to the 2010 Census. Approximately 387 of that 1159 are Native American and reside on the reservation, 24.2% of the total 1159 are under the age or 18, so culturally acceptable and group counseling is much needed in the county. Mental Health Counseling provides the county with services needed for individuals who are in need of psychological counseling and /or assessment to adapt to barriers faced which may include; environmental, social, economic, educational, or cultural. Counseling services provide valuable tools to the juvenile cliental that may not be accessible to them due to economic constraints.

Other Direct Service Alpine County Unified School District (\$23,000): Alpine County has only one school in the entire county. It is Alpine County Unified School District. The school provides for students in K-8 grades. There is a small continuing education high school onsite. Students do have the option of participating in junior high and high school in the neighboring state of Nevada for grades 9-12. The total enrollment in the ACUSD today is 83 students; 75% of the students are Native American. The school started implementing a researched based program called Positive Behavioral Intervention and Support (PBIS) in 2012. The program is a 3 tiered program that encourages creating a positive school-wide culture, as well as intervention with "at-risk" students, and tertiary prevention. The supports are tailored to each student and involve keeping track of his/her behavior on a behavior card.

Juvenile Hall (\$25,550): Amador County contracts for two secured bed spaces with Nevada County Juvenile Hall. The contract guarantees two secured bed spaces to house juveniles pending court detention hearings and after disposition when ordered by the Court to serve a term in juvenile hall. Amador County does not have a juvenile hall.

Aggression Replacement Therapy (\$20,052): Aggression Replacement Training (ART) will be provided to youth by Nexus Youth and Family Services. ART is an evidence-based practice program. ART is a multi-modal intervention designed to alter behavior of "chronically aggressive youth". It consists of three components: skill streaming which is designed to teach a broad curriculum of pro-social behavior, anger control which is a method of empowering youth to modify their own anger responsiveness, and moral reasoning training which is to help motivate youth to employ the skills learned by the other components.

## **Amador**

Group counseling (\$500): All youth referred by the local schools and law enforcement which are identified at-risk for substance abuse will be served. Deputy Probation Officers will refer youth to Amador County Behavioral Health Services to receive alcohol and drug group counseling services.

Individual Mental Health Counseling (\$500): All youth identified as needing and could benefit from receiving mental health counseling services by the local schools and law enforcement. Deputy Probation Officers will refer youth to Amador County Behavioral Health Services to receive individual mental health counseling services.

Mental Health Screening (\$2,000): Youth served will be those ordered by the Court for a psychological evaluation either prior to disposition or after in order to determine appropriate disposition and/or services/placement needs.

Pro-Social Skills Training (\$35,868): Four (4) groups of six (6) young men and woman identified by the Amador County Probation Department and the Amador County Unified School District would participate in the "180-You-Turn" program provided by Nexus Youth and Family Services. The program is designed for male and female youth 9-18 years of age regardless of risk factor and focuses on being responsive to adolescent male and female development from a holistic perspective which takes into consideration the effects of trauma and violence. The "safe" group experience is to foster social-emotional development and empathy while holding youth accountable and responsible for their behavior and choices. Additionally, it stimulates emotion management in a supportive way that establish healthy and caring relationships with peers and adults. It assists in reconnecting them to society in a pro-social capacity with the primary goal of being a successful community member.

Contract Services (\$46,320): No direct service will be provided to youth. This is a capacity building category and pays for the case management provider's contracted maintenance fees which includes JAIS, the juvenile risk and needs assessment tool.

## **Butte**

Electronic Monitoring (\$101,162): We are requesting approval to maintain a Probation Officer to allow growth of Global Positioning services. This service lowers populations in the Juvenile Hall. Butte County Probation is committed to expanding electronic monitoring services to make the community of Butte County safer and healthier for its residents. Provides offenders a highly structured supervision program within the community as an alternative to institutionalization, cost effectiveness, flexible sentencing alternative, allows for an immediate sanction, more intensive supervision, promotes community safety.

Risk and/or Needs Assessment (\$107,500): Butte County Probation contracted with a Risk/Needs Assessment provider to develop, train staff, and maintain a complete system of ongoing risk screening

and needs assessments. Staff was trained in using the need/risk assessment tool allowing staff to make crucial decisions to appropriately classify offenders and target interventions (Risk Principle). We have moved deeper into the implementation of evidence-based practices by developing case plans (Needs Principle), analyzing how programs are delivered and addressing gaps in services (Treatment Principle), and lastly evaluating how well programs are delivered and continuing to improve protocols and processes to how Probation will utilize the tool in the future (Fidelity Principle).

After School Services (\$50,000): Northern Valley Catholic Social Service (NVCSS) will provide weekly services focusing on a range of subjects including substance use and abuse modeled after Dr. Stalcup's evidence-based relapse prevention model. In addition, NVCSS will provide classes on social responsibility, cultural diversity, sex and health education, teen parenting and life skills. Groups will be provided to youth in Juvenile Hall after school during the week. NVCSS will assist staff with Aggression Replacement Therapy (ART) groups. ART is an intervention program, aimed at chronically aggressive 12-17 year olds, administered by trained staff to improve moral reasoning, aggression and anger management. The goal is to reduce the risk of recidivism by facilitating pro-social changes in youths' attitudes and behaviors.

Group Counseling (\$156,000): A licensed Marriage and Family Therapist (MFT) will provide group counseling to youth detained at the juvenile detention facility. They provide assessment, treatment, counseling and case management to at-risk youth. Carries a caseload of individual clients and client groups who require intervention, testing, evaluation, counseling and guidance. Screens and evaluates mentally ill persons and persons experiencing life stress; interviews clients to collect personal history; makes preliminary diagnosis for review by the Juvenile Court and the Butte County Probation Department. Provides casework services and implementation of treatment plans to at-risk wards of the court and their families. Provides personal and group therapy and counseling; develops and implements guidance, counseling and treatment plans. Teaches socialization and coping skills; advises wards and their families of community resources.

Family Counseling (\$66,000): A licensed Clinical Social Worker (LCSW) will provide Family and Individual counseling to youth detained at the juvenile detention facility. They provide assessment, treatment, counseling and case management to at-risk youth. Carries a caseload of individual clients and client groups who require intervention, testing, evaluation, counseling and guidance. Screens and evaluates mentally ill persons and persons experiencing life stress; interviews clients to collect personal history; makes preliminary diagnosis for review by the Juvenile Court and the Butte County Probation Department. Provides casework services and implementation of treatment plans to at-risk wards of the court and their families. Provides personal and group therapy and counseling; develops and implements guidance, counseling and treatment plans. Teaches socialization and coping skills; advises wards and their families of community resources.

Substance Abuse Screening (\$4,000): Monitoring and drug testing of offenders is an extremely important component in reducing recidivism. Treatment is the key to prevention, however, the offender in need of treatment must first be identified that he or she is in danger of falling back into the same recidivism patterns. Drug testing is useful in providing additional information after an initial drug-history assessment is done and can help an offender reduce denial of drug use during the first stage of treatment. Lastly, drug testing and monitoring can be a useful supervision tool in closely monitoring the behavior of at risk offenders and can possibly deter future drug use and criminal behavior.

Pro-Social Skills Training (\$2,500): We have implemented The Change Companies Interactive Journaling series. Forward Thinking is a participant driven resource for effectively guiding populations through the process of life change. The Forward Thinking series provides high-risk youth with an opportunity to identify and target risk/need areas. This series focuses not only on education, but also on guiding juvenile high-risk populations in taking ownership of the choices and actions that lead to positive change. The goal is to reduce the risk of recidivism by facilitating pro-social changes in probationer attitudes and behaviors.

Gender Specific Programming for Boys (\$4,000): Butte County Probation is implementing Boys' Council. It is a gender-responsive circle model and intervention designed in evidence-based principles and practices. It incorporates Motivational Interviewing, Cultural Responsively, Strengths-Based approaches and Trauma-Responsive practices. Results from two studies conducted by Portland State University show: significant increases in boys' school engagement; positive impacts in boys' masculinity beliefs; and a high rate of satisfaction amongst participants.

Recreational Activities (\$8,400): The Probation Department has implemented a sports team named, "The Defenders". The goal is to provide the youth with an opportunity to participate in around four different sporting events per year. Probation Officers will play on the team with youth, as well as coach. Studies indicate that formal youth mentoring programs can promote positive outcomes, such as improved self-esteem, social skills and knowledge of career opportunities. The primary goal of this program is to assist the youth in developing pro-social skills and competencies, replace aggression tendencies with more acceptable choices, and to provide opportunities to practice these newly acquired skills.

Gender Specific Programming for Girls (\$4,000): Butte County Probation is implementing Girls' Circle. It is a gender-responsive circle model and intervention designed in evidence-based principles and practices. It incorporates Motivational Interviewing, Cultural Responsively, Strengths-Based approaches and Trauma-Responsive practices. Studies in 2005 and 2007 revealed statistically significant improvement for girls in six long-term outcomes: an increase in self-efficacy; a decrease in self-harming behavior; a decrease in rates of alcohol use; an increase in attachment to school; increases in positive body image; and increases in social support.

Vocational Training (\$7,000): Butte County Probation, in coordination with the Butte County Office of Education Regional Occupational Program (ROP), will institute a vocational training class in welding for longer-term commitment youth. Curriculum will be developed by the BCOE/ROP instructor that provides welding instruction with the goal of readying participating youth for extended educational or vocational opportunities. Youth will learn shop safety, project planning, and basic welding and metal manufacturing techniques.

Restorative Justice (\$6,000): The Probation Department has adopted a local park, Riverbend Park. Youth and Probation Officers will work together to restore and maintain our parks. Duties will include clean up sessions at least three times per year, as well as regular maintenance of Riverbend Park. Youth will work to eradicate graffiti in the parks. This will provide youth the opportunity to give back to the community, improving their connections to the community in which they live.

Staff Training/Professional Development (\$5,000): Butte County Probation plans to train staff on a regular basis to keep staff current on Evidence-Based Practices that have been found to significantly

reduce problem behaviors, delinquency and alcohol and drug use in children. It also improves social competencies and school performance.

Parenting Education (\$19,000): Probation plans to train staff and implement the Strengthening Families Program. Strengthening Families is a nationally and internationally recognized parent and family strengthening program for high-risk families and regular families. The program is an evidence-based family skills training program and has been found to significantly reduce problem behaviors, delinquency and alcohol and drug use in children. It also improves social competencies and school performance. The program is designed to decrease maltreatment of children as parents strengthen the bond with their children and learn effective parenting skills. It was originally developed for substance abusing parents.

Job Readiness Training (\$7,800): Two Probation Officers are teaching youth to knit caps for donating to our local hospitals. The Butte Humane Society and SPCA will teach juveniles' how to train dogs using positive reinforcement and a clicker. Youth will work with animals to gain a better understanding of how the Humane Society works and how to serve their community. Chico parks will offer youth work sessions that will provide an educational experience in habitat restoration, vegetation management, public issues' and more. This program will provide youth the ability to develop practical job skills, expand pro-social attitudes and opportunities, strengthen confidence to find employment, and cultivate meaningful community partnerships.

Equipment (\$54,650): Butte County Probation would like to purchase a mid-size Sport Utility Vehicle to be utilized in all of the juvenile programs listed under this application to assist in transporting youth to and from project sites, transporting equipment to and from project sites, and towing necessary equipment to and from project sites. We would like to purchase equipment for staff such as 10 Tasers, 10 voice recorders, 10 digital cameras, 10 flashlights, and 1 video recorder.

Other-Garden and Bird Project (\$7,000): Butte County Juvenile Hall operates a small garden project within the secure perimeter of the facility as a method to teach youth the skills of gardening. Youth work under the supervision of staff to plan, build planter boxes, build irrigation systems, prepare soils, plant various fruits and vegetables and harvest the ripened fruits and vegetables. The harvest is incorporated into meals within the facility. We are also starting a homing pigeon club within a semi-secure portion of the facility grounds. The pigeon project will teach youth to plan out the care of birds, training of pigeons, and preparations for racing. Youth will work with staff in all aspects of building the pigeon enclosures, dietary needs of the birds, training regimen, record keeping, etc....The birds will eventually compete alongside and with other pigeon clubs in racing/ timed returns to the facility.

Restitution (\$17,000): Butte County Probation is implementing a Fresh Start program including building and caring for a garden, in order to sell produce. It will provide youth opportunities to develop life skills, develop work readiness, self-efficiency, develop critical thinking skills, and increase a connection with their communities, provide youth an opportunity to pay restitution to victims, reduce recidivism by improving their connection to their communities and increasing job and education skills. Restitution, a monetary payment by the offender to the victim for the harm resulting from the offense allows the offender to express guilt in a concrete manner. It provides an alternative sanction with far less cost than incarceration.

Life/Independent Living Skills Training (\$8,000): Catalyst provides training to medical, law enforcement and social service agencies to enhance their knowledge of and skills to work with individuals and families experiencing domestic violence. Catalyst has a Teen Dating Violence Education and Prevention program,

consisting of interactive presentations designed to educate teens about the issues of dating abuse and building healthy relationships. Weekly discussion groups at Juvenile Hall will focus on a variety of subjects such as: healthy and abusive dating relationships, communication skills, body image, self-esteem, relationships with family and friends, along with other related topics.

### **Calaveras**

Juvenile Hall (\$117,000): Minors on intensive probation supervision who re-offend or violate probation severely enough and are not appropriate for continuation in the home or for receiving rehabilitative services in a foster or group home will be committed to our contracted juvenile halls, both of which offer rehabilitative programming.

### **Colusa**

Gender Specific Programming for Girls (\$45,363): Counselors will facilitate Girls Circle and Boys Council programs. The Girls Circle and Boys Council Programs are gender specific groups that focus on the emotional and developmental needs of youth. Groups are held weekly on the youth's school campus and at the County Youth Center. These intervention groups are designed with evidence based principles and incorporate Motivational Interviewing, strength based approaches, cultural awareness and trauma-responsive practices. Young women and men who have attended are likely to have an increased in self efficacy, more attachment to school, increase in positive body image and decrease in drug and alcohol use. They also have an increased sense of belonging. These groups are offered in all Jr. High and High Schools and some elementary schools throughout the five school districts in the County.

Gender Specific Programming for Boys (\$45,363): Counselors will facilitate Girls Circle and Boys Council programs. The Girls Circle and Boys Council Programs are gender specific groups that focus on the emotional and developmental needs of youth. Groups are held weekly on the youth's school campus and at the County Youth Center. These intervention groups are designed with evidence based principles and incorporate Motivational Interviewing, strength based approaches, cultural awareness and trauma-responsive practices. Young women and men who have attended are likely to have an increased in self efficacy, more attachment to school, increase in positive body image and decrease in drug and alcohol use. They also have an increased sense of belonging. These groups are offered in all Jr. High and High Schools and some elementary schools throughout the five school districts in the County.

Staff Training/Professional Development (\$13,412): The counselors will attend training to increase their knowledge and skills in providing services to at-risk youth within the boys council and girls circle programs as well as other pro-social activities.

Community Service (\$12,412): Youth participating in Girls Circle and Boys Council programs, as well as youth from the community, will be offered the opportunity to participate in local community service activities. By serving the community, youth will gain necessary skills for school, workplace and life. youth benefit by increasing a stronger connectedness to the community and reduces engagement of at-risk behavior.

Risk and/or Needs Assessment (\$450): Colusa County is a small rural county with limited resources. The Noble assessment tool is a validated evidence based risk/needs assessment tool utilized to target youth that will most benefit from intervention. The tool also identifies the needs of the youth as well as risk and protective factors relative to each youth.

## **Contra Costa**

Other Secure/Semi-Secure Rehab Facility (\$1,811,369): The Youthful Offender Treatment Program (YOTP) is a secure 30-bed unit in the John A. Davis Juvenile Hall with programming specifically designed for the target population of male non-707(b) W&I chronic offenders for whom least restrictive services have been tried and failed. This population is those who can no longer be sent to DJJ pursuant to SB 81. All youth are committed to the program by the Superior court of Contra Costa and may petition the court to return to the community once completing three phases of the program and will complete the final phase of the program in the community while on electronic monitoring. The youth's Passport for Success (aftercare plan) is developed when he enters the program and may include Life Skills, Aggression Replacement Training, Individual/Family Therapy, Parenting Program, substance abuse treatment, crime victim awareness and Thinking for a Change.

Re-Entry or Aftercare Services (\$528,833): After completing Phases I through III of the Youthful Offender Treatment Program in the institutional setting, participants enter into Phase IV, which is the final phase to complete the program. Phase IV is intensive supervision within the community using the Passport to Success as a road map. Participants are retried home, placed with a relative, or referred to local County programs for transitional living. During Phase IV they spend a minimum of six months meeting regularly with the Probation Officer at home, school, or work. The Probation Officer also meets with the participant's family. Phase IV include 90 days on electronic monitoring, drug testing, job search, continued enrollment in high school or college, referrals to community resources, and youth are subject to all standard terms of Probation including search and seizure.

## **Del Norte**

Alcohol and Drug Treatment (\$7,200): 3rd Millennium is an early education program that addresses marijuana, alcohol and prescription drug use. It also offers education regarding shoplifting. In addition, 3rd Millennium offers "Parentwise" which is for parents who have minors that are enrolled in the marijuana and alcohol education program. 3rd Millennium will offer early intervention to minors who are in the beginning stages of substance abuse and those who are first and second time offenders regarding shoplifting.

Individual Mental Health Counseling (\$7,500): This funding will be utilized to contract for licensed clinical providers for the most needy mental health cases of wards. This would include sex offenders and those wards with serious emotional disorders.

Substance Abuse Screening (\$25,000): This funding will be used to monitor substance abuse with our high and moderate risk youth.

Vocational Training (\$128,000): This funding will be used for staff salaries and supplies needed to provide programming for our high risk youth that are detained for longer than 30 days.

## **El Dorado**

Ranch (\$30,000): The El Dorado County Probation Department currently contracts with Madera County and County of Del Norte to place youthful offenders in the Juvenile Youth Camp as established by Madera County, located at 28219 Avenue 14, Madera, CA 93638 or the County of Del Norte Bar-O Boys Ranch located at 15005 Highway 199, Gasquet, CA 95543. These programs offer ranch services in the specific locations. The ranch program instills by way of military protocols, structure, discipline and

accountability while in a correctional environment. The camp program provides therapeutic intervention, education and family involvement in the rehabilitation process.

Juvenile Hall (\$488,000): Beginning July 1, 2015, YOBG funds will be used to pay for staffing, including all training activities for staff that provide routine and standard housing and treatment of youthful offenders at the Juvenile Treatment Center (JTC). Staffing consists of twenty-four full time Juvenile Detention Officers and one licensed mental health clinician with an overall capacity of forty beds. Due to the budget constraints, we have limited the cap to thirty beds since July 1, 2009. Youth are detained based on objective decision making. Facility staff are all CORE trained and provide education, recreation, health, assessment, counseling and other intervention services to maintain a youth's well-being during their stay in custody. Programs include detention services, a six month ranch program, specialized socialization, life skills, and anger management services. 'Other funds' is based on the Departments proposed 2015-2016 budget appropriations and is subject to amendment.

## **Fresno**

Camp (\$3,635,284): The program consists of 60 beds in our Commitment facility, of which 30 beds are the New Horizons program. The New Horizons program is designed for males 14 to 18 years old who had the benefit of less restrictive commitment options or have committed an offense that could have resulted in a DJJ commitment. The program utilizes contracted services that include mental health and substance abuse counseling as well as aggressive behavior reduction therapy by using a cognitive learning model. The other 30 beds also receive the full range of services provided at the Commitment facility by contracted services not paid for with YOBG funds. These include the cognitive learning model "Thinking for a Change." Contracted psychological services are used to provide referral and psychotherapy to minors. A Probation Officer develops a case plan that includes transition and aftercare services for juveniles within the Commitment facility.

Intensive Probation Supervision (\$122,411): This program consists of a Deputy Probation Officer that provides youthful offenders intensive supervision services. The caseload provides supervisor for juvenile offenders considered to be at high risk of recidivism. The Probation Officer for this caseload will screen clients by developing a case plan that assesses risks and needs. This is to ensure proper referral opportunities and reduce the risk of reoffending.

Risk and/or Needs Assessment (\$80,000): The PACT juvenile risk and needs assessment tool is administered to all juveniles booked at the Fresno County Juvenile Hall. The comprehensive assessment instrument measures the youth's risk and protective factors in 12 domains: Criminal History, School, Use of Free Time, Employment, Relationships, Family, Living Arrangements, Alcohol and Drugs, Mental Health, Attitudes and Behaviors, Aggression, and Skills. Assessment of criminogenic risk factors and treatment directed toward changing dynamic characteristics provides the best chance of reducing recidivism. The PACT became fully implemented and operational in October, 2013.

## **Glenn**

Intensive Probation Supervision (\$127,582): Youth served under this program are deemed to be "high risk" as determined by a validated risk assessment currently utilized by the Glenn County Probation Department. This assessment is done at the time of intake and every six months thereafter to determine if the risk level has improved, and if not what areas can be improved upon. During this process, the supervision officer identifies which areas of the minor's criminogenic profile are the most

likely to be the reason for re-offense and a plan is identified to reduce instances of these types of violations. By increasing protective factors and attempting to mitigate risk factors, minors who would otherwise go on to re-offend are less likely to further penetrate the juvenile justice system thereby avoiding a commitment to Department of Juvenile Justice or lengthy commitments to the juvenile hall.

## **Humboldt**

Other Secure/Semi-Secure Rehab Facility (\$290,689): The program is designed to improve the County's capacity to reduce juvenile crime by focusing on WIC 602 juvenile court wards ages 12 - 18 who have a diagnosed mental illness, are at imminent risk of out of home placement, have a history of treatment failures in open residential settings, but whose adjudicated crimes do not meet the threshold for commitment to the State Division of Juvenile Justice.

## **Imperial**

Day or Evening Treatment Program (\$451,123): In December 2009, the Board of Supervisors approved a contract with Rite Track LLC to implement an Evening Learning Center (ELC) in the city of El Centro, CA. The targeted population for the ELC includes at risk youth between the ages of 14 to 19 who are at risk of being removed from their parents or who are transitioning back from out-of-home placement. The ELC has been in place since December 21, 2009, and operates after school from 3:30 to 8:30 p.m. during the high-crime periods. The ELC provides the following Cognitive-Based Groups: Aggression Replacement Therapy, Phoenix Gang Intervention, Cognitive Behavioral Therapy, Cultural Enrichment, Healthy Relationships, Social Awareness and will also be offering Moral Recognition Therapy. The second component of the ELC is the Mentoring/Tracking program which was designed to assist youth transitioning back from placement and to reduce re-entry into residential facilities.

## **Inyo**

Juvenile Hall (\$11,700): 10% of YOBG funds will be used for administrative overhead and salaries and benefits for the administration of all YOBG funded programs implemented in the Inyo County Juvenile Center.

Other Secure/Semi-Secure Rehab Facility (\$27,000): One Minor was sentenced to and placed in California Department of Corrections and Rehabilitation, Division of Juvenile Justice (DJJ) for a period not to exceed 5 years. Funds will be used to provide reunification services to parents of minors placed out of the county.

After School Services (\$14,500): Several after school programs were started in previous years with YOBG funds. YOBG funds will be used to ensure the continued success of these programs. Our successful after school programs include computer lab, bike repair program, gardening program, craft program, and the Power Source group counseling program. This year we would like to start a beginner's carpentry program. All minor's detained in the Inyo County Juvenile Center will take part in after school programs as well as high risk youth placed in the home.

Development of Case Plan (\$4,000): There is no organized Alcohol and Drug counseling or Anger Management counseling service provided to minors in the Inyo County Juvenile Center. In the past, The Change Companies evidence based journals were purchased with YOBG funds and used by staff with success. The center employs staff that are Certified Alcohol and Drug Counselors as well as Certified Prevention Specialists. Staff will work with Probation Officers and Mental Health staff to develop case

plans which will include Substance Abuse and Anger Management counseling. The Forwarding Thinking, Courage to Change, the MEE, and the KIDS interacting journaling series will continue to be used for a variety of counseling services that will include Alcohol and Drug and Anger Management, among others. These 4 series use over 50 different evidence based interactive journals. Probation will use these case plans to transition minors to the community from custody.

Electronic Monitoring (\$2,000): Probation Department developed an electronic monitoring program in 2011-12 to offer lower level offenders an alternative to detention. YOBG funds were used since 2012/2013 to sustain this program.

Risk and/or Needs Assessment (\$10,000): YOBG funds were used in 2009 to purchase and implement the PACT risk/needs assessment from Assessment.com. YOBG funds have been used yearly fund this project. The PACT includes a substance abuse screening component as well as a case plan development and management component. The PACT pre-screen assessment will be administered to all Minors referred to probation as well as the full assessment to all adjudicated minors referred for disposition.

Other Direct Service-Contracted Mental Health Services & Lon (\$54,500): Inyo County Juvenile Center created and launched a Long-Term Commitment program in 2010 with YOBG funds. This program is used for minors who cannot be released to live in the home or are a danger to the community. The program will have an incentive component to it. YOBG funds were used in 2010 to create a contract with a private mental health provider. The Contractor will complete a mental health assessment upon intake of all detained minors to determine mental health needs. The contractor will monitor psychotropic medications and provide regular progress reports; will provide consultation to Juvenile Center staff, DPOs and parents of minor's regarding discharge planning recommendations; The contractor will conduct in-service training to teach Juvenile Center Staff basic behavior management techniques to assist with behavioral programming of Minors

Staff Training/Professional Development (\$13,072): YOBG funds will be used for training Juvenile Probation Officers and Inyo County Juvenile Center staff. Juvenile staff will continue to receive training in the PACT as well as motivational interviewing techniques. Training will help Staff match the risk and needs of minors to the appropriate dispositional and case plan recommendations. Training will continue to assist staff enhance existing programs and help develop new evidence based programs. We will continuously look for evidence based practice training, including aggression replacement therapy and cognitive behavioral therapy.

Capital Improvements (\$10,000): A new security/camera system with 16 cameras was installed in 2013 with the use of YOBG funds. The system was projected to allow for yearly updates of additional cameras, workstations, and keyless entry doors. An additional 5 cameras and two work stations and several keyless entries were installed in 2014. In 2015, three (3) Cameras were added. The system currently has 24 functioning cameras. An updated security system would allow for enhanced safety and security of all individuals in the facility. It will also allow all minors to participate in new programs as additional cameras will be placed in areas of the facility that have no visual contact. The security system will allow for yearly updates to maximize safety and security and programs in the Juvenile Center.

Contract Services (\$8,000): YOBG funds were used in 2013 to purchase and implement a new security system for the Inyo County Juvenile Center. The new system allows for minors in custody to participate in additional programs and provides an opportunity for additional life skills programs to be introduced to the minors as additional cameras are added in areas of the facility that have no visual contact. The

system allows for continuous yearly updates to maximize safety and security and programs in the Juvenile Center. To insure proper function of the security system a yearly maintenance contract is needed.

## **Kern**

Camp (\$894,452): The Kern Crossroads Facility is a secure residential institution with an operational capacity of 80 beds. It was created in order to provide a local institution option for juvenile male offenders, age 14-18, in lieu of a Division of Juvenile Justice commitment. The rehabilitative function of the Kern Crossroads Facility relies on a program design that includes use of a validated risk assessment tool, evidence based cognitive behavioral therapy, discipline, education, work experience, vocational training, athletics, physical education, group living and a Mental Health component. Wards attend school half of the day and participate in vocational/work programs and/or counseling the other half of the day. The custody portion of the program is a three tiered, 12, 24, or 36 week program to be followed by intensive aftercare.

Day or Evening Treatment Program (\$1,199,426): The Bridges Career and Development Academy's population consists of offenders between the ages of 16 and 19 years old who have been released from the Division of Juvenile Justice and Kern County commitment programs; as well as minors assessed as "high risk" to reoffend. The Bridges program is a multi-dimensional program consisting of mental health services, educational programming, job development, enrichment activities and community supervision by Probation Officers. Specific evidence based programming includes, Motivational Interviewing, Interactive Journaling, Teaching Pro-Social Skills/Aggression Replacement Training (TPS/ART), and Matrix Drug Counseling. Daily contact and oversight with the probationer are effective tools in redirecting youth and preventing new law violations.

Other Secure/Semi-Secure Rehab Facility (\$1,292,336): The Furlough Treatment and Rehabilitation program is a short term, 30 day maximum, in-custody program exclusively for male offenders in the Aftercare program on furlough release from Camp Erwin Owen and the Kern Crossroads Facility. The program emphasizes accountability for delinquent behaviors and assists youth in their rehabilitation. The youth use journaling, family interaction, and self assessment to prevent a return to criminal activity which assist in the family, social, and educational components of their lives. The youth also participate in individual therapeutic sessions, stress management, life and social skills, Alcohol and Narcotic Anonymous classes and other education components presented by volunteers and mentors. Once released, the continuum of care is maintained as the youth return to the Aftercare program. The program also houses and provides orientation to youth awaiting delivery to Camp Owen and Crossroads.

Individual Mental Health Counseling (\$484,647): Mental Health services are being provided to minors who have been Court ordered to serve a commitment in one of two separate in-custody commitment programs, Camp Erwin Owen and Pathways Academy. Camp Erwin Owen is a 125 bed forestry camp for male offenders ages 14 to 18. The program length varies from 10 to 24 weeks in custody, depending on behavior and success in the program. Youth receive evidence based mental health treatment such as Aggression Replacement Training and Forward Thinking, as well as group and individual therapy, substance abuse education and case management services. Pathways Academy is an all female commitment program for offenders whose ages range from 14 to 18. The program length varies from 12 to 36 weeks which is determined at an assessment meeting. Youth receive individual and group evidence based services targeted to meet their criminogenic needs as identified by the PACT.

## **Kings**

Re-Entry or Aftercare Services (\$80,314): A Transitional Deputy Probation Officer assists youth with re-entry services prior to their release from custody. Contact is made with each youth that is nearing release from their Court ordered commitment and an exit plan is formed. The Transitional DPO reviews the youth's terms and conditions of probation and makes the necessary and appropriate referrals for school enrollment, mental health treatment and/or substance abuse treatment. The Transitional DPO will monitor the youth's case plan for thirty (30) days following the youth's release from custody and then the case is transferred to the field supervision officer for the remainder of the youth's probation term.

Alcohol and Drug Treatment (\$95,500): Probation has contracted with Kings View Mental Health to provide expanded adolescent drug and alcohol treatment. YOBG funds pay for .50 FTE from Kings View who provides an AOD counselor to primarily work with youth that reside in the outlying areas of Kings County. Further, Dual Diagnosis Services are provided to youth that meet those qualifications.

Individual Mental Health Counseling (\$95,500): We have one full time therapist that is a contract through Kings View Mental Health. This therapist works from our office and services those youth identified as 602 W&I Wards of the Court. Clinical assessments, group counseling, family and individual therapy and dual diagnosis services are all provided by this therapist. With direct access to the therapist, youth are diagnosed much earlier, allowing for earlier entry into treatment and improved therapeutic intervention. Youth with mental health issues and/or anger management issues are more rapidly diagnosed and treatment is started much earlier leading to better end results for the community.

Intensive Probation Supervision (\$93,377): A High Risk caseload has been identified as those youth who have committed the most serious of crimes or have been assessed to be most likely to reoffend. The assigned officer monitors those youth having committed crimes involving sexual deviancy, those having severe mental health issues, those with serious gang related behaviors and those youth with violent criminal histories. Additionally, the High Risk DPO monitors those youth returning from the Division of Juvenile Justice. The officer utilizes intensive supervision of each youth, while including necessary referrals for treatment for mental health issues, alcohol and substance abuse and other identified risks. The officer attempts to engage the youth in pro-social behaviors to deter future criminal conduct.

Community Service (\$88,350): Our Juvenile Work Program services the county, providing clean up, graffiti removal, participation in community events and other community based activities. This program works with those youth already adjudged a ward of the Court and the youth are able to complete their Court ordered community services hours. The program also provides a referral source for supervising probation officers who can refer youth rather than requesting a petition be filed for a violation of probation.

Staff Training/Professional Development (\$10,000): The ability to provide on-going training to staff is vital to the success of our evidence based practices. All new staff will be provided training in Motivational Interviewing (MI), while existing staff will receive the necessary updates to stay correct. As additional programs are implemented the need for thorough training is key to our success. We are planning to train additional staff in ART so that we can increase our capacity to meet the needs of the youth under our supervision. Additional staff will be trained to facilitate not only ART, but Why Try? and Forward Thinking as well.

Risk and/or Needs Assessment (\$70,634): These funds are used for the implementation and maintenance of the PACT assessment tool through Assessments.com. The assessment tool will begin to be used in full on May 1, 2014, and these funds will provide necessary refresher training and integration with our case management system.

Electronic Monitoring (\$72,103): Due to AB 109 and the increased adult inmate population in Kings County, we were forced to close our Academy facility and return the property to the Sheriff for use in housing adult offenders. After losing those 45 commitment beds an appropriate alternative to incarceration had to be identified. We began placing youth on a GPS monitor, freeing up valuable bed space during the past calendar year. We have set a capacity of 40 youth on GPS at any one time. While we have yet to realize the full potential of the program, we have been successful in placing youth on GPS in the community. Prior to placing a youth on GPS, a Court order is obtained and each minor is subject to intensive supervision while on the GPS monitor.

Other--Transportation Officer (\$75,253): YOBG funds will continue to pay for one Transportation Officer to work out of the Kings Juvenile Center. This Transport Officer is responsible for transporting all youth in custody to Court appearances, medical and dental appointments, as well as transports to the Division of Juvenile Facilities or the California Department of Corrections and Rehabilitation. Additionally, this officer provides transportation to psychiatric facilities if deemed appropriate by the Court

## **Lake**

Ranch (\$40,000): The Probation Department plans to continue its relationship with Bar-O-Boys Ranch. The Ranch offers youth in need of a structured environment a proven program of behavioral treatment with a rehabilitation focus. Once a youth is placed there, the Youthful Offender Deputy Probation Officer (YODPO) will either visit the youth as soon as possible post-placement or coordinate with the youth's Placement Officer to maintain continuity of care and to reinforce the intensive supervision relationship. The YODPO will coordinate with the Placement Officer, Ranch staff, family (if applicable and appropriate), and other stakeholders to develop re-entry plans for each youth. He or she will convene a Pre-Release Team meeting for each youth to assure a successful transition back to the community and/or less restrictive placement. This program has been highly effective with Lake County youth.

Intensive Probation Supervision (\$90,000): The ongoing Youthful Offender Intensive Supervision Program (YOISP) offers each youth an individualized program of supervision and rehabilitation, based on an objective assessment of criminogenic needs. This component is designed for youth who are: (a) at enhanced risk to re-offend; (b) have committed serious and/or repeat offenses; (c) have had extensive juvenile hall detention time; and/or (d) could be subject to more restrictive (higher level) placement. The youth admitted to this caseload are chosen based on the results of the PACT, the evidence-based risk assessment tool used by the Department. Using this tool, each youth's criminogenic needs are assessed at intake and at least twice during his/her participation in the YOISP.

Electronic Monitoring (\$21,500): Lake County Probation continues to use Electronic Monitoring with GPS as an evidence-based graduated sanction and/or detention alternative for a carefully-selected group of youth identified by the PACT as either: (a) at high risk to re-offend; (b) at moderate risk to re-offend; and/or (c) at risk of placement. Electronic monitoring is also an option for the delinquent youth served by the wraparound program and has been successful with them.

Staff Salaries/Benefits (\$17,950): Probation will allocate YOBG funds to cover staff and consultant costs required to monitor, evaluate, and report on the use of YOBG funding, including: (1) monitoring expenditures and creating auditable records, using generally accepted accounting practices (Fiscal Officer); (2) preparing applications and reports (Consultant); (3) collecting and inputting data documenting YOISP activities (e.g., hours and types of services delivered, youth demographics, days in YOISP, PACT results, outcomes, etc.), plus data entry, database management, and other YOISP records and communications (Staff Services Analyst); and (4) other administrative overhead, as applicable.

## **Lassen**

Risk and/or Needs Assessment (\$10,000): The Lassen County Probation Department will maintain a contract for the juvenile risk and needs assessment tool. The Risk and Needs assessment tool will assist Probation Officers in referring juveniles to appropriate services.

Other Direct Service-CASEload Pro Management Environment (\$16,000): The Lassen County Probation Department plans to use a portion of the YOBG allocation to continue operation of its case management system with a new vendor Caseload Pro. It is necessary to maintain the database in order to report the monthly JCPSS statistics to the California Department of Justice. In addition, the case management system tracks all minors on probation, detained in the County's Juvenile Detention Facility, who are supervised under electronic monitoring, ordered to probation for committing minor offenses and traffic offenses, and minors tracked under the department's Truancy Reduction Program. The case management system also provides statistical information to the department for other funding opportunities, evaluating current programs/services and the development of new programs and services available to minors.

Juvenile Hall (\$55,000): The Lassen County Probation Department desires to utilize the remaining balance of YOBG funding toward the cost of a current Juvenile Detention Counselor on staff. Juvenile Detention Counselors are responsible for providing supervision of youth detained or serving court ordered commitments in the Juvenile Detention Facility. Juvenile Detention Counselors and Probation Officers are trained to facilitate the Forward Thinking Interactive Journaling program with juvenile offenders.

Equipment-camera system, industrial Refrigerator (\$60,000): The Lassen Co Probation Department desires to utilize some of the YOBG funding towards upgrading the outdated camera system with a recordable camera system, which will eliminate current blind spots in the facility and meet PREA standards. YOBG funds will be used to replace the outdated refrigerator/freezer to insure proper food handling. Lassen County Probation is planning to purchase eight new hand held radios for Juvenile Hall staff to communicate internally and externally with other law enforcement agencies for the protection of staff and juvenile's in custody. The AC unit is outdated and YOBG would pay to replace the old unit to ensure the health and safety of staff and youth.

## **Los Angeles**

Camp (\$17,812,000): Depending on profile and needs, minors participating in the YOBG program will be housed at Camp Ellison Onizuka (CEO), Camp Glenn Rockey (CGR), Camp Ronald McNair (CRM), or Camp David Gonzales (CDG). Camp Onizuka will offer enhanced services including increased mental health services, substance abuse treatment, Aggression Replacement Training (ART), Dialectical Behavior Therapy (DBT), enhanced case management, vocational training, and transition planning. YOBG will also

be used to mitigate curtailments and maintain operations at CGR, CRM, and CDG, thereby allowing these camps to remain open and provide housing, case management, small group interventions, behavior management programs, mental health services, education services, parent resource assistance, and transition planning to approximately 471 minors annually. Additionally, a LARRC assessment and resulting case plan will be provided to each minor prior to camp placement. At Camp Gonzales, the Department will leverage and support a Community-Based Organization (CBO) that will provide services including, but not limited to: Educational Assessment, ILP development, transition planning for education or vocational education in the community, college/vocational school financial aid application completion assistance, tutoring, literacy development and mentoring.

Re-Entry or Aftercare Services (\$4,187,000): The Probation Department is changing our focus on how we service the aftercare population utilizing YOGB funds. On July 1, 2012, Camp Community Transition Program (CCTP) implemented the Supervisorial District 1 Pilot Program. CCTP Deputy Probation Officers (DPOs) are currently performing the following services and supervisorial tasks: Participate in transition planning process for youth; ensure that the transition plan is consistent with the youth service needs; conduct at least two (2) face-to-face meetings with the youth in camp prior to the youth's release; engage the family, community and school when the youth is ordered camp to ensure a seamless transition; and identify educational needs and coordinate immediate school enrollment. The critical aspect of this pilot is the requirement for the CCTP DPOs to conduct face-to-face contacts during the youth's camp placement. Early outcomes indicate that this pilot has enhanced and improved our aftercare process. As a result of these outcomes, the Department has decided to implement this model county-wide. In order for the Department to be successful with the expansion, CCTP DPOs caseload size must be reduced. YOGB funds will be used to convert the current staff to case carrying deputies and allow the Department to reduce caseloads size and successfully implement

## **Los Angeles**

Risk and/or Needs Assessment (\$550,000): Probation proposes to continue the current risk and needs assessment and case planning in residential treatment (camps) as implemented in FY 2007-2008 JJDP to identify high risk/high need minors who will be appropriate for Camp Onizuka, by utilizing two (2) dedicated assessment Deputy Probation Officers (DPOs) and one (1) dedicated DMH MSW at the Camp Assessment Unit (CAU). These two-tiered assessments will assist in identifying appropriate youthful offender dispositions, programs, goals and re-entry plans, and includes the use of a validated risk assessment instrument, the Los Angeles Risk and Resiliency Checkup (LARRC). Assessment information will be compiled by partner agencies and interested parties, at which time a Multi-Disciplinary Assessment (MDA) will be conducted prior to the minor's transfer to Camp Onizuka. Participants in the MDA meeting include the minor, parents, Probation staff, Los Angeles County Office of Education (LACOE) personnel, and Department of Mental Health (DMH) staff. A resulting case plan will be developed and approved by the minor and parents and will be available for the Probation case worker upon minors arrival at Camp Onizuka. Other assessment information (for example, MAYSI-II, STAR academic testing, DMH Substance Abuse Screening) may be used to augment the LARRC when available

Program Administration and Evaluation (\$297,000): In order to ensure that the program is operating efficiently, minors are receiving the services outlined in the JJDP, and that the YOGB award is being used in a fiscally prudent manner, the Department will dedicate specific operations, fiscal and program evaluation staff to oversee all of the various aspects of the program, including programmatic, financial, program monitoring and evaluation.

## **Madera**

Individual Mental Health Counseling (\$27,807): .25 FTE mental health clinician assigned to the Correctional Camp and Court Day School Programs. The clinician conducts individual and group therapy with the minors and their respective families. The clinician assesses minor's suitability for the camp. The clinician is also an A.R.T. facilitator at both locations as well.

Juvenile Hall (\$102,341): This provides funding for a Juvenile Detention Transport Officer position that is assigned to the Juvenile Detention Facility/Correctional Camp and works with all detained youth. This officer transports all minors to Court and various appointments as well as to and from other County detention facilities. This officer also transports wards to placements and transportation sites i.e. airport and etc. This officer is also a trained ART facilitator, as well as an A.R.T Trainer, who works with the in-custody juvenile offenders.

Day or Evening Treatment Program (\$144,941): Deputy Probation Officer assigned to work with our youth ordered into a Court Day School Program and also with youth at an alternative education school site located at our Juvenile Justice Campus. The services are many and include Behavior Modification, A.R.T., Mentoring (currently provided by contract provider (Youth for Christ) and the Ready Set Go program which is also an EBP Job readiness/training program provided by the CBO Work Force Development.

Re-Entry or Aftercare Services (\$113,441): Juvenile male offenders prior to and upon their release from the residential phase of the Correctional Camp program. These youth will receive job training, counseling, transitional education, behavior modification, ART, MRT and Forward Thinking. They will also be provided with incentives and opportunities at field trips and special events as opportunity affords.

Risk and/or Needs Assessment (\$15,000): All juveniles passing through the Juvenile System are assessed with the validated risk assessment tool JAIS and a case plan is created to target needs with services and recommendations accordingly. Ultimately the most critical offenders are identified and supervision efforts are provided based on validated risk/needs scores.

Other Direct Service-Informal/First Offender program (\$130,000): 1.5 FTE- Probation Technician dedicated to working with a targeted at risk youth population i.e. informal probation and truancy supervision by providing specialized and supervision to low risk offenders and their families. Family counseling for parents and youthful offenders to break the cycle of delinquency that ultimately leads to future adult criminality resulting in offenders' constant series of commitments to detention facilities.

Alcohol and Drug Treatment (\$240,000): The youth to be served in this program will be those whose delinquency is related to their abuse of drugs and/or alcohol. Some of these youth will be participants in the County's Juvenile Drug Court program. The program will provide a continuum of services, serving the needs of youth who are experimenting, abusing and addicted to drugs and/or alcohol.

## **Marin**

Family Counseling (\$107,028): Programs of Responsive Treatment and Linkages, or PORTAL, is a mental health program operated by the Probation Department. It includes 3 Mental Health Practitioners, and 1 Mental Health Supervisor, and uses an approach based on Functional Family Therapy to serve youth and families referred to the juvenile justice system in Marin County. PORTAL has been the primary mental

health program utilized for youth at high risk for recidivism, and it has been helpful in reducing the Department's need for out of home care. The estimated number of youth served in this program now includes those youth detained in Juvenile Hall who receive mental health services (180), in addition to those who receive mental health services in the community (30).

Risk and/or Needs Assessment (\$8,000): All youth referred to the Probation Department who undergo a face-to-face meeting with a DPO will be assessed using the PACT risk/needs instrument.

Life/Independent Living Skills Training (\$12,500): The youth to be served in this program are high and medium risk youth on probation. The Probation Department will contract with an academic counselor who will work individually with youth in the juvenile justice system to explore academic alternatives. This person will meet with youth detained at Juvenile Hall, at continuation school settings, or in the community to explain and encourage enrollment at the local junior college for appropriate youth. The services provided will include an orientation to junior college enrollment, a tour of the local campus, and assistance in completion of financial aid forms.

Mentoring (\$94,723): In an ongoing effort to improve engagement with youth and families from communities of color, the Probation Department will contract with four different CBOs to provide mentoring services to youth and parents; they include Dynamic Solutions for Youth, I Have a Hope and Future, Canal Welcome Center and Phoenix Project. These programs will primarily serve youth in Marin City and the Canal area of San Rafael, two communities that are significantly impacted by juvenile justice.

Monetary Incentives (\$5,000): The primary population for this service is youth in the Juvenile Drug Court program. JDC has been in operation since 1999, and it serves the most challenging youth in our system who, were it not for JDC, might be in residential care. The JDC program has access to a variety of sanctions available to influence behavior, but has not had a regular budget to provide incentives for positive, pro-social behavior of participants.

Restorative Justice (\$72,544): There are two programs which will be supported in this category. Victim Offender Reconciliation Program (VORP) has operated in Marin County's Probation Department for nearly 25 years. VORP provides a facilitated meeting between victims and perpetrators that can often serve as an effective alternative traditional juvenile justice proceedings. El Consejo is a group of community residents who have been trained in a particular type of restorative justice intervention. This program is a product of the community-driven program "unidos par la justicia restaurativa," which was supported through YOBG funds during FY 13-14. Members of the El Consejo will mediate juvenile justice referrals using the restorative practices they have learned.

Recreational Activities (\$5,000): The Probation Department will seek out community-based agencies capable of delivering recreational activities for youth in neighborhoods impacted by crime. The juvenile justice system emphasizes to youth all of the things they cannot do; drugs and alcohol, gang associations, truancy, etc. This effort is an intentional strategy to remind youth of the things they can do while leading sober and productive lives. Activities will include regular on-going opportunities to participate in physical activity, and periodic outdoor experiences, such as backpacking and river rafting.

Gender Specific Programming for Boys (\$83,981): The Probation Department will contract with The Canal Welcome Center to implement a youth leadership program for youth from the Canal neighborhood of Marin County. This is one of the primary communities impacted by juvenile justice, and

the Department's DMC initiative highlighted a need for programming that would provide youth with access to pro-social activities for Latino boys. The Canal Welcome Center youth leadership program provides a variety of recreational, vocational and educational opportunities designed to ensure youth's engagement in a positive, successful future.

## **Mariposa**

Staff Training/Professional Development (\$5,200): Youth will not be directly served under this expenditure category. The Probation Department will provide the latest training opportunities available to the Supervising Deputy Probation Officer assigned to the Juvenile Division. Attending appropriate training will give the Supervising DPO education and tools necessary to properly manage the Juvenile Division Officers and programs; and ensure that all youth served by the department receive services that best meet the needs of this youthful population and their families.

Staff Salaries/Benefits (\$120,054): The Supervising DPO does not carry a caseload. However, the Juvenile Division serves all youthful offenders. This program will continue to focus on youth who are identified as moderate to high risk offenders. Mariposa County has been successful in keeping probation youth in the home of their parent/guardian. Local programs and services are used as alternatives to incarceration and hold youth accountable, while maintaining them in the home. Existing programs, such as the ADAPT, VORP, Community Service and 3rd Millennium Classrooms, will continue to be used. Our Truancy intervention program is an effective prevention program that has reduced truancy issues in our school district. The Wraparound Program has also been effective in addressing youth and familial issues, reducing the risk or need for removal.

Other Direct Service -Prevention, Intervention and Supportive (\$9,250): Our moderate to high risk offenders are the targeted population. Youth identified as at risk for out-of-home placement are referred to the local Wraparound Program for intensive intervention and services, which has proven to be effective in addressing youth and familial issues, while allowing the youth to remain in the home. The Wraparound Program provides counseling, mentoring, parental role-modeling and other supportive services. Other local programs and services are used as alternatives to incarceration and hold youth accountable. The Department's Electronic Monitoring Program is utilized to maintain youthful offenders in the home so that services can be continued. The Truancy Intervention Program (JJCPA) addresses school related issues and has been successful in reducing truancy statistics in our community.

## **Mendocino**

Alcohol and Drug Treatment (\$95,000): We will continue to contract with a community based organization (CBO) to provide substance abuse treatment to juvenile probationers who are not Medi-Cal eligible. This fills an unmet need, as such services are not otherwise available. Treatment is provided on an intensive outpatient basis for up to five hours per week. Services include intake, diagnostic assessment, treatment plan development, weekly individual, group and family therapy, case management and collaboration with the Probation Department. We will also continue the Foundations Program, which provides early intervention and prevention services to youth with low-level drug and alcohol offenses and juvenile probationers with drug or alcohol related probation violations.

Risk and/or Needs Assessment (\$31,450): The Probation Department implemented the PACT assessment in 2009-10. An assessment is completed at disposition for all probationers. During our first year using the PACT, it became apparent that data collection and data entry related to the assessment is very time

consuming and the Probation Officers were spending many hours on these tasks that would otherwise have been spent delivering direct services to juvenile probationers. It is anticipated that the Department will process 160 assessments annually. This funding will be used to fund one .25 FTE Legal Secretary to assist with data collection, data entry, case plans, and other clerical assistance related to the assessment process, our annual license fee, support and training costs for the PACT assessment tool.

Intensive Probation Supervision (\$15,518): YOBG Funds will be used to cover a small portion of personnel and miscellaneous costs the New Beginnings School, a year-round educational facility. New Beginnings serves youth who are wards of the court, and who have been referred to the program by the Probation Officer. In addition to the school curriculum, students are taught the skills needed for personal, social, and academic success, and have available to them mental health and substance abuse services. New Beginnings is a multi-agency program, which is also supported by the County's Health & Human Services Agency, and the Mendocino County Office of Education.

Juvenile Hall (\$21,753): This program provides for a .5 FTE Mental Health Counselor for resident of Juvenile Hall. The counselor provides treatment to all residents, to help them change negative behaviors, and in-turn, to not re-offend. These services are provided via a contract with a Community Based Organization, and the expenditure is classified as "Community Based Organization" in conformance with the instructions appearing in the "Expenditures Details" tab, cell B29.

## **Merced**

Camp (\$1,561,328): Merced County currently operates a 60 bed camp program. The Bear Creek Academy (BCA) programs are point-based with up to five phases. The program period is one to two years, depending on which program is utilized. Program elements include vocational education, alcohol and drug education, mental health counseling, cognitive and life skills development. Participants will eventually earn home visits that will include global positioning monitoring services. The final phase of the program will include aftercare, to effectively transition youth into the community once released from the facility. A re-entry plan will be developed for each participant. Case management will be provided by an assigned probation officer, to ensure adherence to their re-entry plan.

## **Modoc**

Juvenile Hall (\$70,000): Modoc County does not have a juvenile hall and must contract with Lassen and Siskiyou Counties for juvenile hall placements. The Lassen Hall is 100 miles from Alturas and Siskiyou Hall is 150 miles from Alturas. Placements are usually short-term, consistent with the need for public safety and the needs of the youth. Placement in the hall can also be used as a sanction by the Delinquency Prevention and Treatment team and the court for negative behavior. MCPD will use YOBG funds to augment juvenile hall services to Modoc County youth placed in a juvenile hall, such as 24-hour monitoring, needed medications and/or medical care.

Staff Salaries/Benefits (\$46,000): Due to drastic budget cuts, particularly in the Modoc County General Fund, Modoc County Probation Department is wanting to use some of the funds to help pay the salary of one full-time Juvenile Probation Officer. The on-call salary will also be paid out of these funds as all of the on-call duties pertain to being available to address juvenile law violators.

Intensive Probation Supervision (\$2,000): Modoc County prefers not to have to send our juveniles to the juvenile halls if they are able to be monitored closely to ensure the public safety with electronic monitoring. YOBG funds pay for this service.

Juvenile Hall (\$58,000): Mono County does not have a juvenile hall. Youth requiring detainment will be housed at Inyo County Juvenile Hall in Independence, roughly a 7 hour round trip. The contracted price is \$95/day/youth (the cost reduces to \$75/day for youth in detention over 90 days). YOBG funds will be used to pay for detainment of youth found to be a threat to themselves or others or most likely will not appear for a hearing. Further, detainment is programmatically used as a graduated sanction. No youth charged with an incorrigibility will be detained. Monies are budgeted to cover purchasing three beds (3) per year with an additional \$6000 for medical needs (medical expenses are charged directly to Mono County and are not recalculated within the daily rate).  $365 \text{ bed days} \times \$95 = \$34,675$  (3) = \$104,025; Medical Expense \$9,000

Risk and/or Needs Assessment (\$13,500): Mono County is a member of the Central Regional Consortium to regionally purchase a risk/needs tool through Assessments.com. The cost of the tool is being shared amount the members of the consortium based upon each county's identified user needs. There are now three staff dedicated to youth due to reorganization. Two officers are assigned juveniles with a lead overseeing the team. Mono County is streamlining services relative to risk/needs and diverting youth rather than pulling them into the system which research shows is counterproductive for low risk.

Mental Health Screening (\$13,000): Youth are being ordered for psychological evaluations for educational planning and DSM-V diagnosis. Youth to be evaluated are court-ordered. Such an evaluation allows us to better plan for the needs of the youth while collaborating with Child Protective Services and Behavioral Health..

Alcohol and Drug Treatment (\$4,000): All staff have been trained in the application of two cognitive behavior programs offered through the Change Company. These programs include interactive journaling and focus on pro-social skills, substance abuse, emotional needs and criminal behavior. Using the PACT assessment tool and through collaboration with Behavioral Health, youth participate in drug and alcohol counseling groups facilitated by a behavioral health counselor, individual counseling and/or family counseling. Further, depending on their supervision level, youth are also monitored using ALCO sensors, electronic monitoring and urinalysis.

Electronic Monitoring (\$5,000): Electronic monitoring may be used for graduated sanctions, an EBP, release conditions, substance abuse and safety in the community. The daily fees are \$4.35 Blue Cell, \$3.50 Blue Land, \$7.00 Blue Tag (continuous GPS), and SCRAM (alcohol monitoring) \$9.75.

Community Service (\$4,500): In conjunction with the US Forest Service Youth Conservation Program, this program will be supervised by the probation aide in collaboration with the Forest Service to improve trails and campground maintenance. Specifically, youth will mend fences, visit fire camps, paint and clean camping sites, clean and alter hiking trails, and clean up beaches in the back country. Youth will be taught to use specific tools as well as learn about forests and its ecosystem. Youth will learn about wildlife conservation, Native heritage and land management. Their participation will result in completion of community service hours and those owing restitution will earn hours calculation to money through the DA's restitution fund thereby making the victim whole.

Tutoring (\$5,000): Many youth are in need of tutoring throughout the county. There are several tutors on record as willing, and have been, tutoring kids. Several of our youth have learning disorders where tutoring will be helpful in increasing their knowledge and confidence.

Restitution (\$14,000): The youth will work in Community Work Service for a set rate in order to pay their restitution. Restorative Justice is critical in making the victim whole. Youth who are not yet old enough to work will be able to pay off their restitution by the end of their diversion or terms and conditions of supervision.

## **Monterey**

Juvenile Hall (\$657,585): The Wellington M. Smith, Jr. Juvenile Hall is a short-term detention facility with a regular capacity of 114 beds for secure confinement of those juveniles who are: pending charge; awaiting transfer to other juvenile and adult institutions; pending placement in foster homes or group homes; or serving short-term, court-ordered custody, typically 90 days or less.

Camp (\$824,074): The Youth Center (YC) is the only secure residential treatment facility for juvenile wards, and the county's only long-term juvenile detention institution. Presently, it has a total capacity of 60 beds in dorm setting. They are distributed in 4 housing units: Ventana Bay, Gavilan Bay and Pinnacle Bay each house 16 wards, while Laguna Bay, which is the honor unit, houses 12. Youth receive medical and mental health services as needed, and attend school. In-custody time is utilized for the early and immediate exposure and engagement in supportive rehabilitation programs, such as Aggression Replacement Therapy ("ART"), The Seven Challenges, and Independent Living Skills, designed to help juveniles develop skills that will allow them to become self-sufficient; and Through and Beyond – Transition to Success, the supervised aftercare program.

NAPA-Day or Evening Treatment Program (\$237,423): The Evening Reporting Center (ERC) is designed to serve medium to high-risk offenders between the ages of 14 and 17 who meet certain eligibility requirements focusing on strengthening the ability of youth to achieve positive outcomes. The program serves as a community based alternative to detention and provides highly structured evidence-based programming and prosocial activities during high-risk periods. The program is a collaborative between the Napa County Probation Department and Aldea. Youth are court ordered into the program for 60 days where they receive evidence-based programming by staff trained as cognitive-behavior facilitators targeting criminogenic needs. Each ERC youth has an individualized case plan which is monitored by the senior ERC probation officer dedicated to coordinate the ERC program. The ERC probation officer provides case management and after care services.

NAPA-Pro-Social Skills Training (\$123,247): Youth enrolled in the Napa County Evening Reporting Center (ERC) are provided an opportunity to focus on strengthening their ability to achieve positive outcomes. The program serves as a community based alternative to detention and provides highly structured evidence-based programming and prosocial activities during high-risk periods. The program is a collaborative between the Napa County Probation Department and Aldea. Youth are court ordered into the program for 60 days where they receive evidence-based programming by staff trained as cognitive-behavior facilitators targeting criminogenic needs. Each ERC youth has an individualized case plan which is monitored by the ERC probation officer. Youth are provided with a variety of prosocial skill building activities during their program to assist them in changing their lives.

NAPA-Intensive Probation Supervision (\$125,287): The purpose of the Napa County Probation Intensive Supervision Services Program is to enhance rehabilitative treatment programs and services offered by Probation to high-risk youthful offenders residing in the community and/or returning to the community from residential treatment or camp. One (1) full-time senior probation officer is dedicated to this caseload and is responsible for monitoring very high-risk youth who will receive intensive supervision.

## **Nevada**

Aggression Replacement Therapy (\$27,500): Aggression Replacement Training (ART) program for juveniles detained at the Carl F. Bryan II Juvenile Hall, juvenile probation youth, and at risk youth, using a cognitive behavioral psycho educational model to help youth change criminal behavior.

Gender Specific Programming for Girls (\$10,000): Girls Circle is a model of structured support groups for girls from 9-18 years old. It is designed to foster self-esteem, help girls maintain authentic connection with peers and adult women in their community, counter self-doubt, and allow for genuine self-expression through verbal sharing. Every week a group of girls will meet. During this time the girls take turns talking and listening to one another about their concerns and interests. Themes are introduced which relate to the girls' lives-such as being a girl, trusting ourselves, friendships, body image, goals, competition, and decision-making.

Gender Specific Programming for Boys (\$10,000): Boys Council is a weekly group for boys, held at the Juvenile Hall and based along the same lines as Girls Circle. The average number of boys in attendance is six, and each youth participates for four weeks. The focus of the group is to improve self esteem by reinforcing desirable personal traits such as honor, self respect, ethics, and treating others with compassion and caring. Classes emphasize a participant's current self concept, contrasted with what our society values in a well adjusted young man coming of age. The idea of each participant setting positive goals for their journey into manhood, and then remaining true to each of the identified target areas forms the basis for graduation and subsequent self assessment. The class utilizes current events, for example a well known athlete who donates time and money to a charitable cause, as teaching aids.

Individual Mental Health Counseling (\$80,000): Mental Health Services delivered to Juvenile detainees with continuing mental health care upon release from Juvenile Hall. Mental Health Services include counseling which addresses cooperation, attitudes, beliefs and ways of thinking, development of personal responsibility, communication skills, personal boundaries and cultural and peer group dynamics. Services include parent/guardian counseling which addresses fair and consistent parenting, taking responsibility and expecting the same in children, and household structure and limits. Additionally, medication support and understanding is offered by mental health professionals providing therapy and counseling. Counseling services are also provided to minors upon their release from custody, so that there is a continuity of care.

Parenting Education (\$27,500): Parent Project classes are delivered to parents of Juvenile Probationers and detainees who are high risk of re-offense and/or at risk of removal from their home. Classes, held over a period of many weeks, address arguing and family conflict, poor school performance, truancy and dropouts, media influences, early teen sexuality, teen drug use, youth gangs, teen violence and bullying and runaways. Parents will acquire skills and tools aimed towards reducing family conflict, juvenile crime, recidivism and improving school attendance and performance.

Pro-Social Skills Training (\$27,500): Youth's high program participation in "Teaching Pro Social Skills" will bolster self-esteem and promote pro-social activities. Will encourage youth to look at behaviors which caused detention in the Juvenile Hall.

## **Orange**

Juvenile Hall (\$713,108): When the population permits, the Sex Offender Unit is designed to house sex offender wards separately from the general population. As a specialized unit, they are provided with

weekly group and individual counseling to address their court-ordered Sex Offender Therapy. The pre-camp units are to house youth who have already received their commitments and are pending transfer to one of the three camps that deal primarily with treatment and rehabilitation.

Camp (\$5,573,914): PRIDE (Progressive Rehabilitation In A Diverse Environment) houses male youth age 14 – 20 years old in a secure camp setting who receive lengthy commitments due to the seriousness of their offending behavior. The Leadership Program (Leading through Positive Change) houses male youth age 16 ½ - 20 years old and is designed to house older youth who require a higher level of need for transition and reentry services. Youth in both programs are assigned to a unit correctional officer, participate in a tiered level system, receive drug and alcohol counseling from outside providers, have assigned Therapists to the units, employment assistance, housing assistance, Youth Offender Wraparound (YOW) Services, college enrollment assistance, family reunification assistance, participate in Regional Occupational Program (ROP) and attend a comprehensive academic program. They also participate in sports leagues, work crews and life skills classes.

Home on Probation (\$3,795,990): Juvenile Court Work Program (JCWP) is an incarceration alternative. In lieu of serving a commitment in Juvenile Hall or Camp, wards are given commitments to the Juvenile Court Work Program. Typically, a ward serves 20 eight-hour days (10 weekends) on a work crew performing weed abatement, graffiti removal, litter pick up and projects benefiting the community. Accommodations are made for school activities, sports events, and weekend jobs. The Accountability Commitment Program (ACP) is an incarceration alternative in collaboration with the Orange County Probation Department and Orange County Department of Education. Wards participate in an on-site program five days a week from 7 a.m. to 5 p.m., and in JCWP on weekends. Wards participate in academic instruction, life skill programming, drug prevention education, gang prevention workshops, and cognitive behavior therapy.

Electronic Monitoring (\$637,791): Electronic monitoring provides intensive supervision/re-entry services for appropriate wards released early from custody commitments. All participants in the program are supervised utilizing electronic monitoring equipment. This allows wards to be served in a community based setting. The program is a collaborative effort between the Probation Department and Orange County Department of Education. Wards receive academic instruction in the morning and participate in life skill programming in the afternoon. Deputy Probation Officers are specifically assigned to this program to assist participants while holding them accountable to the rules of the program.

Intensive Probation Supervision (\$2,030,799): The youth served are supervised on probation caseloads and are wards of the delinquency court or under pre-warship programs such as diversion and non-ward probation. Youth can also be in foster care placement, or under supervision by intensive gang violence suppression units.

## **Placer**

Juvenile Hall (\$600,000): The Probation Department runs a secure facility which provides at-risk-youth with supervision, individual mental health and behavioral modification services, substance abuse treatment and education, Evidence-based programing such as Forward Thinking and Teaching Pro-Social Skills, and prosocial activities in their Gardening, Library, and Journaling Programs.

Camp (\$500,000): The Probation Department contracts with secure and semi-secure camp placements which provide at-risk youth with assessments, individual mental health and behavioral modification

services, conduct requirements, substance abuse treatment and education, life skills and family reunification services. Evidenced-based programming such as Therapeutic Behavioral Services (TBS) and Aggression Replacement Training (ART)/Teaching Pro-Social Skills (TPS) are utilized. In addition, the programs offer youth, who might otherwise have been considered for DJJ, education and vocational services and certification in welding, culinary arts, firefighting, small engine repair, and construction technology.

Other Direct Service-Medical and dental services for minors (\$3,000): At risk youth placed in secure or semi-secure camp placement were provided necessary medical and dental care.

Risk and/or Needs Assessment (\$14,500): Annual maintenance of the Juvenile Assessment and Intervention Systems (JAIS) interface with Placer County Probation case management system software vendor, Automon. The validated JAIS instrument is a juvenile risk/needs assessment and intervention planning system that provides a risk assessment, a needs assessment and a supervision strategy assessment. Criminogenic needs and youth strengths are identified and inform case plan recommendations. Examples of needs include school inadequacies, family problems, drug abuse, and emotional problems that may contribute to a youth's delinquency behaviors.

Intensive Probation Supervision (\$82,500): Youth identified by risk and needs assessments and case plans to determine levels of supervision may receive Intensive Probation Supervision. Youth receive multiple services through collaborative efforts and additional supervision and support to help stabilize volatile situations and assist youth and families to maintain a cohesive family structure. Youth receive weekly contact and services may include direct interventions coinciding with wraparound services, family driven facilitation of meetings, counseling, substance abuse treatment, non-traditional educational settings, mentoring, transitional living, job placement and/or placement services and supervision when youth return home from placement. The Placer County Juvenile Justice Development plan provides early intervention and intensives supervision to minimize out of home placements and potential commitments to the Department of Juvenile justice.

Juvenile Hall (\$75,000): Plumas County continues to experience an increase of youth with significant mental health disorders or behavioral issues that contribute to their criminality. Some of these youth require confinement in a secure facility, not only for their own safety, but also for public safety. These youth usually require a longer period of confinement, usually a minimum of six months, than the lower risk population; thus, they are detained in a juvenile hall facility that is able to meet their health, therapeutic and education needs. Stabilization of the youth can begin during this time period while a re-integration plan is devised with both County agencies and CBO's so that when the youth is returned to the community, his or her continuing treatment and supervision plan is in place using evidence-based assessment tool. Some of these youth; however, receive services while detained, and age out, so their probation is terminated.

Alcohol and Drug Treatment (\$35,000): Plumas County's Alcohol and Other Drug Department is continuing to develop a substance abuse program to serve the general population. Youth referred to the Probation Department with substance abuse issues will be forwarded to AOD for assessments and delivery of services. In addition, those youth with significant behavior issues and mental health disorders will be referred to the county Mental Health Department and/or contracted psychologist for an assessment and assistance in developing the youth's evidence-based case plan in an effort to reduce out-of-home placements.

Development of Case Plan (\$12,500): All youths referred to the Probation Department will undergo an evidence-based assessment tool evaluation (PACT) to determine their risk to reoffend. Depending on their rating (low, moderate, high risk) to recidivate, this tool will be used to develop an appropriate case plan. In addition, the Probation Department will utilize a consultant to ensure continuity and fidelity of the tool.

Electronic Monitoring (\$2,500): Plumas County Probation Department's Electric Monitoring Program will be used with the lower-risk youth committing criminal offenses. The program will allow for the youth's placement in his or her home, if appropriate, or placement with a family member and foster home within their community. Thus, placement disruption will be minimal and continuity of care can be maintained.

Pro-Social Skills Training (\$119,125): The Girls Circle and The Council (One Circle) are programs designed to reduce the risk of youth's entering the juvenile justice system. Youth participating in this program can be voluntary, referred by schools, parents/guardians, or by the Court. The goal of the program is to assist young people in making appropriate choices, improve academic success, promote pro-social skills, and assist in setting goals and leading productive lifestyles. The target group is seventh and eighth grade students; however since the implementation of the program in 2009, one group has been selected to receive the services throughout high school, depending on future measurement program outcome. In addition, the Probation Department and the County's Mental Health Department have developed an MOU to provide therapeutic services on a priority basis, for which JJCPA funds have been designated.

Risk and/or Needs Assessment (\$12,500): All juveniles referred to the Probation Department will undergo an evidence-based assessment to determine their risk to reoffend. Depending on their rating (low, moderate, high risk) to reoffend, this tool will be used to develop an appropriate case plan. In addition, the Department will be using a consultant for continuity and fidelity purposes.

Staff Training/Professional Development (\$25,000): On-going staff training on the implementation and use of the PACT evidence-based assessment and case plan development tool will ensure reliability and sustainability of the tool and data. In addition, training for the DATAMART tool will be essential for gathering of statistical data.

Staff Salaries/Benefits (\$42,557): Ten percent of the fiscal officer's wages and benefits will be allocated through YOBG for monitoring of grant expenditures, gathering of statistical data, and reporting. Temporary, part-time, extra help will assist with accounting, clerical, and program related office duties.

Parenting Education (\$20,000): Parents of probationers will participate in the following classes: Nurturing Parenting Relationships; Adolescence; Why It's Normal for Teens to Act Weird; Problem Solving; Why Teens Stop Talking; Discipline: Family Morals, Values & Rules; Helping Teens Manage Their Behavior; Everyone's Not Doing It; Saying No and Walking Cool; and Violent and Possessive Relationships. The classes will include videos, parent resource guides, and open discussions providing support, encouragement and guidance.

Recreational Activities (\$20,000): Engage youth on supervised probation, including Deferred Entry of Judgment, Formal Probation and Ward ship in a productive manner by offering positive extracurricular activities, such as memberships at the local fitness center, movie passes, bowling passes and gift certificates to local restaurants. Probation Department staff will seek to engage youth in these environments and reinforce positive efforts and progress while helping them develop positive lifestyle

habits. In addition, these activities will be used as incentives and reinforcement for positive progress in their treatment goals.

## **Riverside**

Other Placement (\$11,073,848): YOP programs are secure residential treatment programs for male and female youth, ages 15-20 that would have gone to the Department of Juvenile Justice. Since July 11, 2013, the YOP program expanded to two sites and is located at Riverside and Indio Juvenile Hall. The Probation Department uses the OYAS (Ohio Youth Assessment System) risk/needs assessment to ensure youth are properly placed at YOP and that individualized treatment needs are met. Treatment within YOP consists of educational, mental health, and treatment programming, including substance abuse treatment, gang awareness, individual and family counseling, and other life-skills programming and aftercare reintegration services. YOBG funding and plan is for the YOP Desert Campus, Riverside Campus and Aftercare Programs. The funds will also be used for the future YTEC (Youth Training and Educational Center) tentatively scheduled to open in Fall 2016.

## **Sacramento**

Other Direct Service-Juvenile Sex Offender Treatment Program (\$528,351): Program participants have been adjudicated for a violation of Penal Code Section 288 or a reasonably related offense and are between the ages of 10 and 18 years. The JSO program provides non-violent juvenile sex offenders with long-term (17 to 24 months) outpatient treatment designed to reduce the likelihood of re-offense. Following the Juvenile Sex Offender Assessment Protocol-II (J-SOAP-II), the treatment program combines individual and group treatment sessions, relapse prevention strategizing, and necessary family counseling to support successful program completion. The counselors and Deputy Probation Officers work closely to review progress, non-attendance and/or non-participation. Officers take corrective action, when necessary, including initiating a warrant or violation of probation.

Other Direct Service-Youth Services Center Program (\$1,559,673): The Youth Services Centers (YSC) program provides integrated support for at-risk students, affording students the opportunity to participate in education, and counseling and/or pro-social activities during an extended school day. YSC is a joint effort of the Probation Department, the Sacramento County Office of Education (SCOE), and the Boys and Girls Clubs of Greater Sacramento (BGC). The program focuses on leadership development, positive youth development, job readiness training, after school programming and sports, and activities designed to enhance education and student engagement. YSC is at Elinor Lincoln Hickey Junior/Senior High School, Gerber Junior/Senior High School, and North Area Community School. BGC offers a tailored after-school program at each campus. Officers are on-site to provide support, community supervision, and conduct truancy prevention/intervention.

Other Placement (\$1,246,695): The Placement Division has responsibility for the supervision of juvenile offenders committed to an out-of-home placement by the Court. Through assessments, and with the input of minors and their families, Placement Officers develop case plans to identify goals, objectives and specific treatment and/or services needed. Officers then facilitate appropriate placement of minors into group homes, residential treatment centers, and/or with foster family agencies and programs, both in-state and out-of-state.

Intensive Probation Supervision (\$4,075,812): This grant will fund three juvenile Intensive Probation Supervision units. The Officers provide community supervision of moderate risk to high risk juvenile

offenders, and report to the Court regarding such. Officers use Evidence Based Practices, including risk and needs assessments, to develop and guide case plans and identify appropriate referrals for treatment and services. One Officer will be designated to review Juvenile Field referrals for appropriate assignment to the Intensive Probation Supervision units, based on identified risk and needs.

## **San Benito**

Community Service (\$36,545): The Probation Aide will oversee the Juvenile Work Service Program (JWSP) and Juvenile Review Board (JRB). The Probation Aide will coordinate JRB hearings every week. Probation referred youth rating low on the risk assessment will be referred to the JRB. JRB members meet with youth and engage in discussions with the minors and their families to address issues that resulted in their citation. They will respond to identified needs through referrals to services and utilizes compliance incentives or accountability techniques that include giving back to the community and goal setting. JWSP consists of opportunities for youth to perform essential volunteer work that focuses on the various County needs. Minors are required to write reflections focusing on the daily events, as well as their future goals and aspirations. These programs will support our effort to provide preventative and intervention services to youth in San Benito County.

Group Counseling (\$60,000): Youth Alliance (YA), a community based organization, provides case management; individual, parent and groups interactive workshops; referral services; and transition plans. Probation officers and a Youth Alliance case manager use a family meeting model to work collaboratively with local agencies, schools, families, and the youth to improve services and provide direction and support to these families. Youth referred to this organization participate in their El Joven Noble Program. El Joven Noble is a comprehensive indigenous based, youth leadership development program that supports and guides young men through their manhood "rites of passage" process while focusing on the prevention of substance abuse, teen pregnancy, relationship violence, gang violence and school failure. Parents participate in the Cara Y Corazon program, a culturally based family strengthening program.

Parenting Education (\$11,000): Probation officers have been certified in Redirecting Children's Behavior (RDCB) and Strengthening Families Program (SFP). The officer teaching (RDCB) will facilitate to parents of probation referred youth. Classes run two hour, once a week for a period of six (6) weeks. Topics include age appropriate consequences and the power of pausing and building a healthy family. Parents are given weekly homework assignments and readings to report back to the group. Strengthening Families increases resiliency and reduces risk factors for behavioral, emotional, academic, and social problems in children. SFP has three life-skills courses delivered in 14 weekly, 2-hour sessions. The Parenting Skills sessions are designed to help parents learn to increase desired behaviors in children by using attention and rewards, problem solving, and limit setting. The Children's Life Skills sessions are designed to help children improve social and problem-solving skills.

Tutoring (\$20,000): The Paula Norton Reading Program provides one-on-one tutoring services using the Linda Mood-Bell teaching instruction tools to probation youth. This reading program has been used by the Probation Department for 12 years and has been proven through pre-and post-test results to have a significant improvement in clients spelling and reading scores.

Anger Management Counseling/Treatment (\$20,000): A counselor will provide individual and group sessions to youth using a positive youth developmental approach. During the sessions, the youth will learn to identify, work through and manage negative emotions and will be able to identify the

distortions that emerged from their dysfunctional thinking habits. The more painful the thoughts processed, the more painful the experience. The more unpleasant emotions always signal dysfunctional thinking. Even fear and anger that might arise in response to a real and present danger signal distorted thinking, which, if entertained, will result in less functional and/or perhaps catastrophic responses.

## **San Bernardino**

Other Secure/Semi-Secure Rehab Facility (\$4,669,035): The Gateway program is a secure treatment facility, created in response to the passage of SB81, to house minors who have committed non-707(b) offenses who can no longer be committed to the Department of Juvenile Justice. The program has a 44 bed capacity. The professional aspects of the programs are funded with YOBG funds and other components, such as Phoenix Curriculum, are supported through additional sources. The San Bernardino County Superintendent of Schools provides education services: GED/High school diploma, placement testing, life skills, computer skills, college preparation and college enrollment, Individual Special Education testing and services, library on-grounds, literacy program at CSUSB

Home on Probation (\$3,381,025): The High Risk Juvenile Supervision units are focused on community safety and protection. The population to be served is comprised of the most sophisticated, criminalistics minors who are at high risk to reoffend, based upon the administration of the COMPAS assessment. The Medium Risk supervision units serve a population of minors identified as requiring significant treatment intervention based upon their criminogenic needs, as assessed by the use of the COMPAS instrument. Needs should be targeted using motivational interviewing techniques and rewards systems, and a system of graduated sanctions. Individualized treatment plans and smaller caseloads will allow officers to assist minors with behavior change. Family will be involved and referrals to cognitive behavioral programs will be required. These supervision units currently have 38 employees assigned to them.

## **San Diego**

Juvenile Hall (\$2,884,885): The County of San Diego Probation Department's Youthful Offender Unit institutional program will continue to provide custodial programming, and coordination and oversight of services to ensure that the needs of participant youth are met.

Home on Probation (\$899,824): Upon participant's release into the community, County of San Diego Probation supervision will begin. A Probation Officer will be assigned to each youth, who will aid in the youth's transition from detention to the community. This transition will include frequent visits from the Probation Officer, and referrals to community-based treatment programs which may include, but are not limited to, gang intervention, mental health, drug, and alcohol treatment, continuation education, job readiness and vocational training.

Life/Independent Living Skills Training (\$40,000): Literacy services are provided to probationers who are DJJ or DJJ eligible youth. This program assists them in uniting with their respective families through the bonding experience of reading aloud together. Participants are recorded reading a book; a DVD of the recording, along with the book that was read, is sent home to the participant's children or children in the participant's family life.

Transitional Living Services/Placement (\$100,000): The Probation Department has ongoing contracts with multiple providers for transitional housing and supportive case management services for youth age 18 and older who are being released from custodial settings and have no stable housing.

Pro-Social Skills Training (\$630,000): The Probation Department has ongoing contracts with Second Chance, a community-based organization, to provide services to DJJ and DJJ-eligible youth who have demonstrated behavioral difficulties, including delinquency, substance abuse, and/or mental health problems. The primary emphasis of services is placed on group counseling, educational activity, and individual supportive counseling as needed. These services are provided both within institutions and outside, in the community.

Vocational Training (\$341,276): The County of San Diego Probation Department has on-going contracts with Second Chance for vocational and work readiness training for youthful offenders. This vocational program provides the following training: Microsoft Office (including Word, PowerPoint, Outlook, Excel and Access), Regional Occupational Programs, and literacy assessments and instruction.

Job Readiness Training (\$114,870): The County of San Diego Probation Department has on-going contracts with Second Chance for work readiness training for youthful offenders. This program provides training workshops, which include job search techniques, portfolios, résumés, job applications, references, and cover letters. Also taught are career development and financial literacy in budgeting, checking accounts and credit. Additional services are information on industry requirements for education, work experience, required job skills, career opportunities, and life skills; referrals to workforce programs and other community resources.

## **San Francisco**

Recreational Activities (\$115,000): Funding will support two programs. The first is a gardening program based on the Edible School Yard model that includes gardening, nutrition, and food preparation. Through their participation in the Urban Sprouts program, all youth at LCR tend to their own personal garden area as well as a larger communal garden and orchard. Youth work with program staff to prepare meals or snacks using the produce they grew. In addition, vegetables from the garden are used by the LCR kitchen to enhance meals. Funds will also support recreational activities, including yoga, Zumba, and improvisation acting classes. Yoga and Zumba classes focus on breathing and stretching, general exercise and good health. Improvisation classes will be a summer activity, including a final performance.

Individual Mental Health Counseling (\$129,041): San Francisco Juvenile Probation (JPD) is partnering with the San Francisco Department of Public Health (DPH) to fund one on-site clinical social workers at Log Cabin Ranch (LCR). The two clinicians are responsible for developing and overseeing clinical case plans and for providing individual counseling and support for residents. Consistent with the program model at LCR, the staff clinicians work closely with counseling staff to evaluate each child's progress and readiness to transition back to the community. As JPD expands the population at LCR, it is expected that the level of clinical support will also increase.

Pro-Social Skills Training (\$285,000): SFJPD contracts with the San Francisco Conservation Corps to provide comprehensive job readiness, vocational education programs, and social skill development to LCR residents. SFCC coordinates with the San Francisco Unified School District to provide project based learning opportunities for LCR residents that are reinforced in the classroom. Through SFCC, Log Cabin Ranch residents work together to complete projects that are focused on the environment and sustainability, and are introduced to the "green" collar job sector. SFCC will continue projects focused around the design and completion of a permanent garden and outdoor classroom area. In addition, the groups will continue efforts to plant and maintain a recently planted fruit orchard. Youth graduating

from LCR will have an opportunity to continue their work with SFCC through SF RAMP, a citywide workforce education program geared at high risk youth including those exiting the juvenile justice system. Participants take part in a rigorous 6-week training program and then are placed in transitional jobs or a skill-focused training program.

Ranch (\$963,141): JPD has funded the following positions with YOBG revenue: Assistant Director, LCR; Senior Counselor, LCR; LCR Counselor (4); one Probation Officer (1) and an Employment and Training Specialist (.77 FTE). Of a total of 31 FTEs at LCR, 8 or 26% are funded with YOBG funds.

Alcohol and Drug Treatment (\$105,000): SFJPD has recognized the need to incorporate drug and alcohol counseling services for the youth at Log Cabin Ranch. This consists of each youth receiving an assessment to identify areas of abuse and/or chemical dependency. The treatments available at Log Cabin Ranch consists of both individual and group counseling dependent upon treatment needs and a youth's Individualized Treatment Plan. Coordination with existing mental health therapists and LCR contract partners address risk and resiliency factors to identify and address substance abuse related behavior such as the dependency model, seeking safety, and identifying triggers to incorporate into relapse prevention planning. Evidence based practices, such as Seeking Safety, Cognitive Behavioral Therapy, and Motivational Interviewing, will be used to deliver effective interventions with the diagnosed substance abuse disorders.

Capital Improvements (\$100,000): These funds will be used to assist in improvements to the facilities for Log Cabin Ranch. The facility, built in the 1950s, and its capital infrastructure and systems are in constant disrepair. By having these funds available, it will assist JPD with its meager facilities maintenance budget, to ensure that the safety and security and comfort of our youth and staff are provided for.

Family Counseling (\$215,000): Justice involved youth 15 years and older and one caregiver. This program is intended to prevent a deeper penetration into the juvenile justice system. The priority for attendance will be those youth who are in danger of entering into a higher level of supervision and community service and whose families could benefit from understanding the risk to the youth, being provided additional communication and support tools, and receiving connections to other families in order to improve resilience.

Electronic Monitoring (\$50,000): Youth who are assigned to JPD's electronic monitoring program. These youth are returning from Log Cabin Ranch or on higher-level home supervision and the program is used temporarily to ensure compliance with provisions of supervision as it relates to graduated sanctions in aiding JPOs tracking of a youth as it relates to designated inclusion and exclusion zones in which a youth is assigned.

## **San Joaquin**

Camp (\$149,175): The Camp Peterson Program is designed to protect and serve the community in a cost-effective and productive manner by providing a critical component in the service options available to the Juvenile Court. This program is intended to help improve the quality of life in our community by reducing the impact of juvenile crime. This continues to be accomplished through a structured residential program that promotes the values and rewards of self-discipline, accountability, responsibility, tolerance, respect, sobriety, physical and academic education, basic life skills, and hard

work. Camp Peterson provides a therapeutic environment where youth are taught the attitudes and skills necessary for a pro-social lifestyle.

Home on Probation (\$730,038): The County Supervision Unit continues to supervise juveniles who score moderate to high risk on the PACT, a validated risk/needs assessment tool, as well as those placed on Informal Probation or Deferred Entry of Judgment by the Court. The probation officers continue to provide delinquency prevention, crisis intervention, and supervision services. Supervision services will be provided utilizing Effective Principles in Community Supervision (EPICS), which is an evidenced-based probation supervision model. These officers will be responsible for reassessing youth, referring the youth to targeted interventions, making corresponding changes to the case plan, and implementing the goals and objectives of the case plan, which addresses each youth's criminogenic needs. Officers monitor compliance with the case plan and conditions of probation, and file violations of probation when necessary.

Gender Specific Programming for Girls (\$115,923): The Gender Responsive caseload continues to serve female wards aged 12-17 who have been assessed at the moderate-high to high-risk level using a validated risk assessment tool. A Probation Officer III continues to supervise the Gender Responsive caseloads of no more than 30 female wards and provide evidenced-based programming, such as Aggression Replacement Training, Courage to Change, and Girls Moving On, in an environment that promotes participation and change in the thought process of female wards. The Probation Officer III will continue to provide services that intentionally allow gender identity and development to effect and guide all aspects of program design and service delivery. This officer will also continue to supervise a small caseload of youth participating in the Youthful Offender Vocational Education Program, where youth obtain their education while learning a vocational skill.

Re-Entry or Aftercare Services (\$127,796): Many youth who have previously been removed from parental custody and committed to out-of-home placement return to the community. The Probation Department recognizes that it is critical for these youth and their families to receive supportive transitional services, close supervision, and coordinated case management in order for them to successfully reintegrate into the community. These youth are assigned to the Family Visions program and receive Wraparound services. Some youth are placed in the program in lieu of out-of-home placement. A validated risk/needs assessment tool will be utilized in developing the reentry plan, and referrals will be made to evidence-based programs, which may be facilitated by the probation officers. Probation officer contacts are in conjunction with home and school visits, treatment provider meetings, family success team meetings, School Attendance Review Boards, and IEP meetings.

Risk and/or Needs Assessment (\$806,748): San Joaquin County has implemented a validated risk/needs assessment instrument (PACT) for all youth entering the Juvenile Justice System. The results of the PACT aid in identifying appropriate dispositions, referrals to evidence based programs, and developing reentry plans for those youth returning home after detention in Juvenile Hall, the Camp, or out-of-home placement. Criminogenic needs are identified, assessed, and prioritized to allow probation officers to make informed decisions. Youth are scored on their risk to reoffend, and resources are focused on the moderate-high to high-risk youth in an effort to reduce future criminality and recidivism. All youth booked into Juvenile Hall are assessed using the Detention Risk Assessment Instrument, a validated assessment tool used to make a determination as to whether the youth should remain detained or be released from custody pending their court proceedings.

Other Direct Service-Cognitive Behavioral Intervention (\$332,351): The Department's Youth Advocacy Unit will offer CBT groups twice daily, five days per week on each of the five housing units, additionally, youth who are detained for a substantial amount of time will participate in evidence-based stand-alone groups to address his/her criminogenic needs in an effort to reduce recidivism. These programs include: ART, Thinking for a Change (T4C), Courage to Change, Girls Moving On (GMO), and MRT. Furthermore, youth detained at Camp Peterson will attend eight different CBT curricula while participating in the year-long program: ART, T4C, and Courage to Change, Orientation, Advanced Practice, Relapse Prevention, Aftercare, and Common Sense Parenting. Youth on probation in the community will be referred to a variety of evidence-based programs based on their criminogenic needs. These programs include ART, T4C, Courage to Change, Common Sense Parenting, and Girls Moving On.

Contract Services (\$32,690): To determine the effectiveness of the evidence-based assessment tools that are in place and designed to reduce the rate of recidivism among the juvenile offender population, San Joaquin County Probation has contracted with the San Joaquin Community Data Co-op to collaborate on a comprehensive Recidivism Study for the Juvenile Division. This study will determine the recidivism rate over the course of multiple three-year periods (both before and after the implementation of an evidence-based assessment tool). During the fiscal year 2013-14, Data Co-op conducted studies for each of the three-year periods covering 2005-08, 2006-09, and 2007-10. In 2014-15, the contract will be for 2008-11, 2009-12, and 2010-13 studies. Probation Department personnel will be utilized throughout the year in gathering the raw data that will be used by Data Co-op in their analysis and final reporting.

### **San Luis Obispo**

Gang Intervention (\$234,169): These YOBG funds are used to staff the Youth in Action Program (YIA) with two Deputy Probation Officers and for supplies for the program. The program will focus on youth between the ages of 10-14 years old who are at-risk for membership or association with a criminal street gang. The program will provide youth with an intensive 18-week school-based intervention and education curriculum exploring the dynamics behind gang membership and affiliation, challenge the myths behind gang culture, and teach youth viable alternatives to the gang lifestyle. Participants will learn cognitive behavioral strategies to reduce violence through effective communication, conflict resolution, refusal and critical thinking skills.

Intensive Probation Supervision (\$115,586): These YOBG funds are used to staff the Transitional Aged Youth (TAY) caseload with a Deputy Probation Officer. This caseload consists of high to moderate risk young adults between the 18 to 21 who are still on juvenile probation due to their risk level. They will receive a high level of supervision to protect the community and assistance in their transition to adulthood. This age group would have previously been considered for commitments to DJJ.

Electronic Monitoring (\$145,586): The Electronic Monitoring that is used by the Probation Department is a GPS based system for youth who are a high risk to the community. EM uses a state of the art Global Positioning System that is backed by a 24/7 Offender Monitoring Center and a geographical information system database. This EM automatically tracks and monitors the location of the youth in real-time anywhere in the world, while also providing supervising officers round-the-clock cellular communication capabilities with the youth. EM is staffed by a Deputy Probation Officer who provides a high level of supervision of the minors by using frequent home visits. The DPO also monitors the minor's school, work and treatment attendance as applicable.

## **San Mateo**

Juvenile Hall (\$295,705): Youthful Offender Block Grant funds will be used to support additional staff time to supervise youth with serious offenses who will be housed in the long-term and segregation units of the Youth Services Center. In the past, these youth may have been sent to the Department of Juvenile Justice facilities. Many of the youth have serious mental health issues or aggression that require suicide watch and an enhanced level of supervision during daily activities. In addition, YOBG funds will be used for personal care supplies and for enhanced security equipment for the facility.

Camp (\$407,161): Camp Glenwood was established in 1961 to provide services to male youth who are facing extended detention. These youth are ordered by the court to stay at Camp Glenwood for approximately six months. During their stay, staff work intensively with the youth on controlling their impulses and anger, graduating from high school or achieving a GED, and sustaining positive relationships. Special services include mental health and substance abuse counseling and gang intervention. The youth participate in meditation and emotion regulation classes provided by the Mind Body Awareness Project. The youth participate in a yearly house-building project with Habitat for Humanity, an annual week-long hiking trip, and a holiday wreath-making business that raises money for activities throughout the year.

Home on Probation (\$150,832): The YOBG funds are used to partially cover the cost of two Deputy Probation Officers in the Gang / High Risk Offender unit with Juveniles. Youth supervised in this unit are in the community, but are considered to be at high risk of reoffending, have gang affiliation, search and seizure, and other court orders that require enhanced supervision.

Individual Mental Health Counseling (\$514,515): The YOBG funds will be used to provide behavioral health and recovery services to youth at the Youth Services Center. These services include crisis intervention, evaluation, treatment, psychiatric medication, behavioral management, and continuing care referrals. Treatment may also include cognitive behavioral therapy, substance abuse education, parenting skills, domestic violence prevention training, and trauma-informed treatment. In addition, these funds are used to provide contract behavioral health services at the Camp Kemp for Girls Program. Contractor StarVista provides gender-specific and trauma-informed individual, group, and family therapy. The contractor facilitates a Saturday Multi-Family Group of girls and their family members to increase effective communication in the family. Contractor Rape Trauma Services, provides individual and group counseling to address trauma and sexual abuse.

Other Direct Service-Therapeutic Services for Residential PI. (\$318,262): Youthful Block Offender Grant funds five community based organizations for therapeutic recreational programs for youth at the Youth Services Center, Camp Glenwood, and Camp Kemp. First, the Art of Yoga Program is a gender-specific program that uses yoga concepts and creative arts to teach emotion regulation and self-esteem. Second, the Mind Body Awareness Project helps youth gain impulse control and creates healthier lifestyles using strategies of mediation, yoga, and group process to teach emotion regulation. Third, Fresh Lifelines for Youth provides legal education, case management, and mentoring based on cognitive restructuring techniques to help youth develop consequential thinking and pro-social skills. Fourth, Peninsula Conflict Resolution Center provides gang awareness education and conflict resolution skills. Fifth, Each One Reach One uses creative arts to teach self-esteem and cognitive skills as well as STD prevention. Lastly, Pyramid Alternatives provides gang awareness education.

Re-Entry or Aftercare Services (\$201,656): The funds provided by the Youthful Offender Block Grant will be used to fund three Group Supervisor positions who provide transitional and aftercare services for youth at the County's Camp Glenwood for boys. Youth served at Camp Glenwood are high-risk young men who are facing extended detention and who would have been otherwise sent to the Department of Juvenile Justice. YOBG funds will also be used for a re-entry program provided by our contractor Pyramid Alternatives.

Electronic Monitoring (\$57,678): The Youthful Block Offender Grant funds the cost of four Deputy Probation Officers who provide additional intensive supervision for youth placed on Electronic Monitoring in lieu of being incarcerated while awaiting court. Electronic Monitoring is also used as a transitional tool for youth being released back into the community from Camp Glenwood for boys and Camp Kemp for girls.

## **Santa Barbara**

Other Direct Service-Moral Recognition Therapy (\$5,800): Moral Recognition Therapy (MRT) is presented by a Senior Juvenile Institution Officer (Sr. JIO) assigned to the Santa Maria Juvenile Hall (SMJH) YOBG commitment program. In addition to providing general case management services for all youth in the YOBG commitment program, the YOBG Sr. JIO also facilitates MRT sessions with these youth on a weekly basis. MRT is also occurring at Los Prietos Boys Camp Program and there are community-based groups being facilitated through the Alternative Report and Resource Centers. When a youth that is enrolled in MRT in the community or Camp is booked into juvenile hall, the youth will continue to participate in MRT while in custody to maintain their progress in MRT. Youth that begin MRT while detained are also able to complete MRT programing as they re-enter into the community.

Intensive Probation Supervision (\$762,363): Three (3) Deputy Probation Officers (DPOs) are assigned to supervise caseloads of high risk youth meeting internal requirements for supervision. Serving three geographical regions of the County, Officers coordinate activities with assigned mentors. YOBG DPOs provide a high level of contact with the youth and parents. Two and three quarter (2.75) JIOs serve as Community Transition Officers (CTO) and monitor youth who complete the Camp programs and return to their homes. CTOs augment supervision by assisting with referrals, drug testing, home visits, and school visits during a 90 day aftercare period. The use of global positioning satellite (GPS) technology for enhanced supervision and accountability is also employed.

Mentoring (\$181,500): The Probation Department contracts with Community Action Commission (CAC) for mentoring services for youth who are on the YOBG caseloads as well as other appropriate youth as capacity allows. A CAC mentor is assigned to a YOBG community caseload in each geographic region. The mentors are required to have bi-weekly contact with the youth assigned to them and work closely with the family members of the youthful offenders. CAC provides female mentors as necessary. They coordinate activities with the assigned YOBG Officers and will contact youth in their homes, the community, school, or in detention facilities. CAC mentors make referrals to other community organizations for academic, vocational, counseling, and recreational programs. Mentors also work closely with County personnel on independent living skills development and preparation.

Risk and/or Needs Assessment (\$274,937): Sr. DPOs conduct juvenile intake assessments with the use of a validated instrument. The Santa Barbara Assets and Risk Assessment (SBARA) was developed by the University of California at Santa Barbara. The use of the SBARA includes a screening version intended to screen out lower risk offenders at the intake level, as well as the full version for a more comprehensive

assessment. Those deemed to not be a higher risk for recidivism by the screening instrument are handled informally on most occasions. Those that are deemed to be a higher risk to reoffend are administered the full SBARA and are usually handled formally. It is anticipated the two (2) Sr. DPOs will conduct approximately 425 screening and full assessments while other Officers not funded by YOBG will conduct an additional 235 such assessments.

Other Direct Service-YOBG Commitment Program (\$138,138): A long-term commitment program at the SMJH is operated for youth who meet eligibility and suitability criteria. It provides an alternative to Department of Juvenile Facilities (DJF) for youth who have committed violent or serious crimes, may be gang affiliated, and who may have been tried in other detention and community interventions. It is composed of (3) three in-custody phases. The youth must meet required milestones and maintain above average behavior to progress through each phase. The program lasts between 7.5 and 13.5 months. Youth receive MRT, restorative justice, individual mental health and group counseling, mentoring and case management services from a Sr. JIO. At the completion of the in-custody program, youth are released on GPS for a minimum of 75 days monitored by the Sr. JIO while also receiving intensive supervision by a Deputy Probation Officer assigned to YOBG community caseloads.

Mental Health Screening (\$62,816): In recent years, there has been an increase in the number of youth involved in the juvenile justice system with mental health needs and well as an increase in the severity of these mental health issues. Youth receive significant mental health services while detained in juvenile hall however lack support in mental health services as they transition to community-based services. A need has been identified to have a mental health professional serve as a liaison to these youth to assist in the transition of mental health services between the institution setting into the community.

## **Santa Clara**

Intensive Probation Supervision (\$3,739,536): In FY15, Santa Clara County Probation Department will utilize the Community Safety Strategy of Intensive Supervision to provide intense supervision of youth in the community and/or at schools. Youthful offenders will also receive rehabilitative services. The Deputy Probation Officers (DPO) play a key role and provide the intensive supervision to the youthful offenders. In conjunction with the intensive supervision, the youth also receive mental health treatment services through the Mental Health Department and Vocational/Educational Services via a Community Based Organization. Probation will also utilize DPOs in schools to further meet the needs of high risk youth in the community. The strategy is to have school-based DPOs at school sites with a large number of probation youth enrolled and security issues related to law violations. Professional Services will assist youth exiting facilities with school enrollment and accessing community resources.

Capital Improvements (\$96,695): A General Maintenance Mechanic will be utilized to provide immediate and needed repairs at Juvenile Hall and/or the Ranch(es) to ensure adequate conditions of confinement for incarcerated youth.

Staff Salaries/Benefits (\$162,313): A Program Manager I works to systemically build EBP modalities into all areas of service response, including direct services from the Probation Officers. The Manager will also provide project management support to all EBP workgroups in order that Probation may gain the necessary tools to bring EBP workgroup's goals and strategic recommendations to completion.

## **Santa Cruz**

Detention Assessment(s) (\$196,091): The Probation Officers assigned to the intake unit make initial contact with all youth and families who have new cases referred to the Probation Department, both in and out of custody. In Fiscal Year 2014-15, a total of 1,086 arrest referrals were made to the department a -9% change from Fiscal Year 2013-14. For youth booked into the juvenile hall, the Intake Officers use a Detention Risk Assessment Instrument (RAI) to determine whether the youth can safely be released pending a court hearing or intake interview, or whether they must be detained in juvenile hall pending court. The officer may also forward the case to the District Attorney to file a petition. Other responses include informal behavioral contracts, referrals to counseling, assignment of volunteer service hours, referrals to Teen Peer Court, educational classes and Neighborhood Accountability Boards or admonishment/dismissal. Sex offenses receive assessment and recommendations.

Day or Evening Treatment Program (\$65,747): YOBG funds supported partial costs associated with the Santa Cruz Probation - Luna Evening Center program. The Evening Center is a short term, immediate intervention and detention alternative program for pre and post adjudicated youth. Services are provided to youth who are struggling to meet their terms of probation and/or committing new offenses. In Fiscal Year 2014-15, the Luna Evening Center served 60 unique youth for a total of 112 episodes with an average of 8 days each episode. JJCPA funds are used for an on-call staff at the Evening Center to assist in supervision, transportation and daily programming. JJCPA partially funds a community based agency to provide job training and mentorship workshops one day each week and also supervise youth participating park restoration projects throughout the county on Saturdays. This program provides a service that allows youth to contribute back to their community.

Ranch (\$127,574): YOBG funds were utilized to fund a portion of one (1) probation officer who travels visiting youth placed in out of county, out of state residential foster care and ranch camp programs. Typically out of state foster care and ranch camp placements are used as an alternative to a DJJ commitment for youth who are ineligible. In Fiscal Year 2014-15, Santa Cruz placed twenty-one (22) youth served in local (in-state) residential programs, four (4) youth in ranch camp and three (3) youth in DJJ. YOBG funds paid for partial travel costs of parent/guardians to attend required family meetings of youth placed in out of state programs and ranch camp placements. These meetings serve to facilitate transition planning to ensure successful returns to the community with supportive transitional services in place. Funding will also help pay for some medical costs such as dental care, eye care and/or medications.

Home on Probation (\$112,516): Alternative to Detention (ATD) staff and Probation Officers provide community based supervision adhering to the prescripts of Risk Based Supervision while ensuring community safety. Youth are assigned to ATD staff and Probation Officers based on risk level assignments of low, moderate and high. For these youth, a thorough risk and needs assessment was conducted prior to disposition, or within 30 days following their disposition to identify their strengths and top presenting needs along with a supervision strategy type. This assessment assists the officer to make more informed referrals for appropriate interventions for youth. The probation officer may provide referrals for youth to programs such as drug education, teen parent mediation, community service, weekend restoration program or aggression replacement training sessions. Also, parents may be referred to classes that address improving parenting skills that are culturally appropriate.

Other-Continuous Quality Improvement of Evidence (\$107,599): The Continuous Quality Improvement (CQI) Supervisor focused on inter-rater reliability practices related to probation officers utilizing the JAIS and EPICS with youth they supervise. This Supervisor monitors outcomes & utilization data reports of

assessments and risk levels generated by probation officers. The department is focusing on youth with a moderate and high level of risk and identifying appropriate interventions to meet their identified needs and strengths. The utilization of the JAIS supports the role and responsibilities of the probation officer as an “agent of change”, who encourages pro-social behaviors and improves decision-making skills; enhances youth motivation through motivational interviewing skills; engage in practices consistent with risk, needs and responsivity principles (RNR) and with the equity lens; and consistently utilizes EPICS (Effective Practices in Community Supervision) in structured dialogue with youth.

### **Shasta**

Juvenile Hall (\$676,333): YOBG funds this year will be used for routine and standard housing and treatment of youth offenders in the Juvenile Rehabilitation Facility. Staffing includes one Division Director, one clerk, two Supervising Probation Officers, four Supervising Juvenile Detention Officers, two cooks, up to 25 full time Juvenile Detention Officers, and up to 15 part-time Juvenile Detention Officers. Juvenile Rehabilitation Facility is 90, but due to budget constraints we have a self-imposed cap of 30. Staff are core trained. They provide educational, recreational, health, assessment, counseling, and other intervention services with the intent of maintaining a youth's well-being during his or her stay in custody. The Facility's programming provides highly structured and supervised group activities. Programs include recreational therapy activities, specialized socialization, life skills, and cognitive behavioral education intervention. Other funds will be used to contract with other agencies to provide medical, counseling, dietician, and some building maintenance services.

### **Sierra**

Staff Salaries/Benefits (\$117,000): The probation department consists of four people, the CPO and two deputies and one office support staff. When I was appointed CPO in April of 2009, I had five total staff. Our number of probationers (both adult and juvenile) has declined every year for the last five years. Further, until recently, we haven't had a juvenile hall booking for a couple of years. Nonetheless YOBG funds are an important part of the budget. Without it, the department would be reduced to just the CPO and an adult field officer. Consequently, at this juncture, it would be best to use 100% of YOBG funds in salary, so that I can keep a juvenile officer. This enables us to respond quickly to juvenile matters when they do occur.

### **Siskiyou**

Individual Mental Health Counseling (\$98,440): Heal Therapy, a private CBO, is contracted for 40 hours a week of services by licensed clinician(s). The youth served include the five targeted categories listed above, in or out of custody, youth transitioning in or out of placement, and preventative services for informal cases. They provide crisis counseling/emergency interventions, individual intensive counseling, family counseling / reunification, drug and alcohol counseling's, and counseling for youth presenting significant mental health needs. The clinician(s) facilitate/co-facilitate cognitive behavioral / evidence based programs (EBP), with juvenile corrections officers and probation officers. The groups include Equine Therapy (horses brought into the facility yard), Aggression Replacement Training (ART), Change Company Groups and Interactive Journaling. Clinician(s) utilize shared office / interview space in our juvenile probation office/juvenile hall. Note: \$8556 paid as a pass through from Human Services.

Vocational Training (\$8,960): A Culinary Arts program continues to be offered in the juvenile hall. Participants are youth that would benefit from a local short term custody program to avoid long term

placement out of county or state, and/or youth in need of longer custody programs that would have been sent to DJJ in the past. Participants are taught how to prepare a menu, basic math in the kitchen, set a table, and serve and prepare meals. We have several luncheons a year with invitations to the Juvenile Court Judge, Board of Supervisors, Public Defender's office, District Attorney's office, Court Appointed Special Advocate(CASA) and other justice system stakeholders

## **Solano**

Other Placement (\$875,000): YOBG funding will be used to support direct placement costs for approximately 14 high-risk youth requiring specialized residential intervention. These placements provide an alternative for minors whose delinquent behavior is escalating, committing serious felonies, posing a continued threat to the community, and who may otherwise be placed at DJF. Specialized intervention services will include strong educational and vocational components, cognitive based programming with the goal of helping minors address and internalize behavioral change, while equipping them with the skills and abilities to reduce recidivism.

Contract Services Counseling Aldea Counseling Services (\$280,000): YOBG funding will be used to support a contract with Aldea Children's Services, community based treatment providers, to provide individual/family counseling for approximately 45 minors involved in probation supervision, as well as, servicing minors reentering the community from the Department's four month New Foundations Residential Treatment Program. Minors receiving these services could substantially reduce the likelihood they will become more deeply involved in the Juvenile Justice System. Minors and families receive counseling one to two times per week based on individual need. Aldea Children's Services works collaboratively with the probation officers to help coordinate any additional services the minor or family may require. This program fills a specific service gap to minors and families who are identified in Solano County's Comprehensive Multi-agency Juvenile Justice Action Plan (CMJJP).

Mental Health Screening (\$319,441): YOBG funding will be used to provide mental health assessments and services to youth detained at the Juvenile Detention Facility. It is anticipated that approximately 500 minors will receive an initial screening. Many youth receive additional services to include assessments, detailed evaluations, crisis intervention, medication evaluation and monitoring, referrals for 5150 evaluation, and general ongoing mental health support. A twenty four hour mobile crisis unit will be utilized as a back-up resource. A clinician will also provide individual and group sessions to address minors' social needs. These services support the need to have a consistent continuum of care for youth in the juvenile justice system to include detention as identified in the Solano County Comprehensive Multi- agency Juvenile Justice Action Plan (CMJJP).

Risk and/or Needs Assessment (\$9,450): All minors that come to the attention of the probation department that require supervision receive an assessment. The department currently uses the Juvenile Assessment Intervention System (JAIS) tool. This risk assessment tool identifies the criminogenic risk and individual treatment needs. It also provides strategies that the probation officers use to make recommendations to the court and develop treatment plans for the minor and family. Approximately 500 youth will have an initial and/or reassessment completed during the period of supervision. Staff will also receive annual enhanced training to remain proficient with the assessment instrument.

Mentoring (\$110,553): A Mentor will partner with the assigned probation officer to help monitor and support the transition of the youth the first 60-90 days of the youth release from New Foundations or Challenge Programs and other home placements. A Group Counselor Mentor will be assigned to youth

during the aftercare phase of the New Foundations and Challenge programs to help the youth re-acclimate back into the community by providing a positive support system. The Mentor will assist the assigned probation officer in development of a transition plan for the youth, prior to entering the Aftercare phase of the program, focusing on positive integration back to their family, school and community.

Electronic Monitoring (\$16,500): The EMP program is used as a limit setting consequence for youth who would have been detained in Juvenile Hall. Youth placed on EMP will be monitored by group counselors assigned to field services. These youth will be contacted by the group counselors two times a week in the home and at school. Staff will complete time studies to justify what percentage of their time will be supported by YOBG funding.

Alcohol and Drug Treatment (\$60,000): YOBG funding will be used to support a contract with a community based treatment provider, to provide individual and group counseling services for approximately 65 youth with substance abuse issues of youth within the community. Youth will receive substance abuse group counseling weekly based on treatment needs. The provider will work collaboratively with the probation officers to help coordinate any individual services the youth may require.

Staff Salaries/Benefits Program Fidelity Supervisor (\$131,495): The assigned supervisor will ensure fidelity and quality assurance of all juvenile programming (ART, Thinking for Change and Substance Abuse Counseling) and services provided by contracted vendors for Field Services and the Juvenile Detention Facility (Aldea, HealthRight 360, CFMG and (LCA) Leaders in Community Alternatives). The supervisor will make sure the staff maintain the integrity and standards of evidence based practices as defined by each curriculum. The supervisor will oversee trainings and support continued quality assurance through coaching exercises for services provided to youth under the jurisdiction of the Probation Department.

Other-Senior Systems Analyst (\$31,940): YOBG funding will partially support a (SSA) Senior Systems Staff Analyst position. The SSA collects, analyzes and provides data to management and probation officers. This information allows the Department to make data driven decisions regarding allocations, resources and staffing. This position will also support the Department in meeting local and state reporting requirements.

Juvenile Hall (\$505,940): YOBG funds will be used to offset the salary and benefits of four Juvenile Correctional Counselors (JCC-II) who staff the maximum security unit in the County of Sonoma Juvenile Hall. The Juvenile Hall has seen a significant increase in the number of youth ordered to serve long terms in detention. Many of these youth have ongoing behavioral and delinquency problems and, in the past, may have been sent to DJJ after failing local options. The Juvenile Correctional Counselors provide custody, programming, coordination and oversight of services to ensure the needs of participant youth are met.

Other Placement (\$100,000): Sonoma County Probation Department will maintain a percentage of DJJ funding for the purpose of ensuring immediate access to necessary specialized treatment and/or monitoring services that will provide appropriate rehabilitative and supervision services to youth, protect the community, and reduce liability. Noting that the non-707(b) offenders who were historically sent to the Department of Juvenile Justice had either expended all available local resources and programs or were not found to be acceptable for the majority of group home placements, this type of funding is necessary for specialized intensive case management and treatment services.

Day or Evening Treatment Program (\$412,000): The Vista Academy is Sonoma County's juvenile evening reporting center (ERC), which is a detention alternative for youth who are court wards and need intensive structure and services to change behavior. The Center for Social and Environmental Stewardship is contracted to deliver the ERC program to juveniles who are assessed to be moderate to high risk to re-offend. Clients are transported to the ERC after school hours and are provided intensive programming and activities designed to structure 40-70% of a youth's free time. Clients receive counseling, tutoring, structured activities; parents are also invited to participate in weekly parent groups. Transportation and meals are provided to program participants. Depending on the participant's progression through the case plan, the expected term of a successful participant is four to six months.

Gender Specific Programming for Girls (\$48,000): Circles across Sonoma provides group services to female juvenile offenders in the Girls Circle format. Services are delivered by Petaluma People Services Center, California Parenting Institute, Verity, and Social Advocates for Youth-- four local CBOs that deliver the Girls Circle groups throughout Sonoma County. The program utilizes a female-responsive, Motivational Interviewing approach to treatment services involving relationship building, ritual, and directed techniques to elicit self-change. Girls Circles are offered at every level of Probation services— juvenile diversion, community probation, detention and aftercare. In doing so, the program allows a girl the same consistent programming at any level of participation in the juvenile justice system. Weekly two-hour groups are conducted in eight-week cycles.

Other Direct Service Juvenile Sex Offender Program (\$51,450): Sonoma County's Juvenile Sex Offender Treatment Program utilizes the Containment Model for the supervision and treatment of juvenile sexual offenders. The model incorporates assessment, monitoring, supervision, intervention and treatment into a comprehensive program that is designed to reduce recidivism in the sex offender population. The Juvenile Sexual Offense Recidivism Risk Assessment Tool-II (JSORRAT-II) is utilized as the required risk assessment tool for juveniles determined appropriate for the program. Results of this assessment are used to inform a range of decisions, including placement, programming, supervision, and other resource allocation decisions. Community treatment involves group counseling, monthly parent groups, and individual treatment.

Special Education Services (\$13,250): Sonoma County's Educational Liaison Services (SCELS) works with the Juvenile Court to facilitate education services and placement of adjudicated youth into local schools, and to monitor the adjudicated youths' progress in completing educational goals and accessing appropriate support services. The consultant also provides assistance to parents in understanding their children's educational rights and successfully navigating school systems. YOBG funds the contracted consultant to deliver SCELS services. The target population is students who have little or no support in addressing the educational and behavioral challenges that resulted in their referral into the juvenile justice system. SCELS draws from collaborative work involving the Juvenile Court, the Probation Department, the Sonoma County Office of Education, attorneys, public and private schools, community-based organizations, parents, guardians, families of students, and advocates.

Parenting Education (\$45,000): This program will serve youth under probation supervision and their parents. Teen Triple P (Positive Parenting Program) provides parents with a broad focused parenting support intervention on a one-to-one basis for parents of teenagers. After thorough family assessment parents set their own goals, learn ways to encourage positive behavior for teens, and teach their teens new skills such as problem solving, conflict resolution and self-regulation. Parents also learn ways to use

appropriate consequences for misbehaviors (e.g. breaking family rules, taking inappropriate risks, emotional outbursts).

Staff Salaries/Benefits (\$113,528): The Sonoma County Probation Department has been heavily involved over the past several years in the systematic development of evidence-based practices, including the integration of case management and evidence-based programs. YOBG funds are being allocated to maintaining existing effective programs, expand the continuum of alternatives to detention services, and fill gaps in treatment needs. YOBG funds are utilized to support administrative functions to implement, oversee, and evaluate evidence-based programming in Sonoma County. A 1.0 FTE analyst supports Department capacity to develop and administer programs, conduct statistical analysis, and monitor data for the Juvenile Probation Services Division. The analyst will be partially funded by YOBG. Additional support comes from the Juvenile Accountability Block Grant (Evidence-Based Practices to Improve Public Safety)

### **Stanislaus**

Home on Probation (\$207,980): In an ongoing effort to promote public safety by preventing lower risk minors from escalating into delinquency, from being sent to out-of-home placement, or from otherwise being detained, Stanislaus County will use the Juvenile Assessment and Intervention System (JAIS), an evidence based risk assessment tool, to develop case plans for minors supervised on probation. The JAIS identifies strategies that emphasize public safety, rehabilitation and accountability, and focuses efforts on criminogenic needs. Juvenile Supervision Officers will use this evidence based and gender responsive assessment tool in developing a plan to provide treatment options aligned with the assessed needs of minors before they are re-committed to juvenile hall, sent to placement or sentenced to DJJ. The JAIS complements the professional judgment of the supervising officer and emphasizes the reduction in recidivism through the use of evidence based supervision strategies.

Camp (\$1,274,057): Stanislaus County completed the construction of a 47,207 square foot Commitment Facility. The 60-bed treatment facility is comprised of three living units; a 30-bed living unit and two 15-bed living units. The facility is separated from, but directly adjacent to the existing Juvenile Hall and Juvenile Justice Center located at 2215 Blue Gum Ave in Modesto. The Commitment Facility is providing residential programming for post-adjudicated wards, thereby preserving secure beds at the Juvenile Hall for pre-adjudicated juvenile offenders. The facility is designed to house longer term Juvenile Court commitments and provides academic and vocational education programs, mental health and substance abuse services, and other programs which promote a sense of self-discipline and responsibility. YOBG funds will be used to provide supervision and treatment of youth detained at the Commitment Facility.

Staff Salaries/Benefits (\$82,430): The Crime Analyst (Program Evaluation Researcher) will plan and conduct program evaluation research to determine if department programs are achieving intended outcomes. Work will include designing research methods and statistical analysis to assess program needs, theory, processes, efficiency, outcomes, and impacts. This individual will measure and interpret empirical data, draw evidence-based conclusions, and make informed recommendations aimed at maintaining or improving program design and/or administration. In addition, this individual is responsible to prepare and disseminate research proposals and reports, grant compliance reports, and other related memoranda as necessary to administer and manage effective program evaluation pursuits.

### **Sutter**

Intensive Probation Supervision (\$219,900): Probation officers are assigned offenders who attend Yuba City High School, River Valley High School, Albert Powell Continuation School and Feather River Academy, and also provide services to identified at-risk youth. One officer focuses on high risk youth who receive services from other agencies, but may not be attending school. Because of the reduced caseload size, intensive supervision, guidance and oversight is provided by these officers. Many youth receiving intensive services have experienced school failure and are gang offenders or are at risk of gang involvement. Officers may facilitate groups or coordinate athletic and extracurricular activities for both offenders and at-risk students. Officers also provide truancy services. Officers regularly collaborate with community agencies to provide support for youth and families. All youth receive assessments and case plans, using SMART (Specific, Measureable, Attainable, Realistic, Timely).

Parenting Education (\$4,221): Officers will facilitate three Parent Project sessions of 10 to 16 weeks per year for up to 30 parents. Facilitators provide activity-based instruction and step-by-step plans to help parents learn how to manage "strong willed" adolescent behavior problems at home. Parents also attend support groups where they receive emotional and practical support from facilitators and other parents and practice implementing newly acquired skills and techniques (e.g., addressing problem behaviors, managing conflict, building positive self-concepts in their children).

Risk and/or Needs Assessment (\$13,095): The Positive Achievement Change Tool (PACT) risk/needs assessment and case planning tool is one aspect of the department's efforts to implement evidence based practices. The PACT satisfies the following areas: 1) determines a minor's level of risk to reoffend; 2) identifies the risk and protective factors linked to criminal behavior so that the rehabilitative effort can be tailored to address the minor's unique criminogenic needs; 3) pre-populates an automated case plan focused on reducing risk factors and increasing protective factors; 4) allows managers to run reports to see changes in risk/protective factors over time.

## **Tehama**

Staff Salaries/Benefits (\$155,160): Reductions in general fund revenues have resulted in the use of YOBG funds to maintain existing programs. Tehama County Probation operates juvenile evidenced based programs, uses a risk/needs assessment for supervision strategies, case planning and support services as needed by the youth.

## **Trinity**

Intensive Probation Supervision (\$117,000): The population served through the use of YOBG funding will include youth under the supervision of the Trinity County Probation Department who have been identified through the use of the Positive Achievement Change Tool (PACT) as being at an elevated risk of recidivism due to factors including school absenteeism, school suspensions, behavioral issues, family problems, and limited pro-social activities in their lives. Through various mechanisms and methods including counseling, mentoring, and community-based treatment services, these youth will be provided supervision and services by a specially-trained juvenile probation officer. Additionally, each at-risk youth identified for inclusion will be provided with a comprehensive, evidence-based case plan that will address these various factors and assist in reducing recidivism in this population.

## **Tulare**

Juvenile Hall (\$1,374,125): Youth held in the Youth Correction Center Unit (YCCU) of the Juvenile Detention Facility (JDF) generally have committed higher-level offenses or have been violated from the

Youth Facility program, and meet suitability criteria for the 365-day placement. Probation Correctional Officers (PCO) provide security for the YCCU and participate in tailored, sequential programs that address individual criminogenic needs. These programs include gender-specific. The JDF institution staff responds to facility critical incidents such as riots and cell extractions. The Transport Unit provides high security transport of youth subject to direct file to and from the adult courts. Pre and post release services and program coordination is provided to YCCU wards by Probation Officers. Services include mental health/substance abuse counseling, education, healthcare, job training and supervision.

Intensive Probation Supervision (\$490,675): Services to wards in the Youth Correction Center Unit (YCCU) of the Juvenile Detention Facility (JDF) include review of court documents and reports; review of PACT, SASSI, Urica, and Change Talk Inventory assessment information; development of individualized case plans to aid in the ward's successful community re-entry; coordination of educational services; coordination of job training and placement services; coordination of mental health/substance abuse treatment and public social services' programs; establishing terms and conditions of probation upon release; providing field supervision upon release; participation and facilitation of gender-specific programming and the Phoenix / New Freedom Core Program; assistance with obtaining birth certificates, California I.D. cards, educational records and various other records; conducting full PACT assessments at six months to respond to ongoing or changing ward risks/needs.

Other Direct Service-Youth Correction Center Unit (YCCU) (\$62,500): Based on the need of the JDF population at any given time, sex offender treatment and counseling services will be provided to identify wards in the Youth Correction Center Unit (YCCU) at the Juvenile Detention Facility. Services may include risk assessment, individual and group therapy if numbers allow, development and implementation of offense prevention plans, preparation for discharge and transition to ongoing outpatient treatment. Tattoo Removal - laser treatment services for removal of gang-related tattoos assists youth in making a successful re-entry to their homes, schools and communities. It also aids in job training and eventual job placement.

## **Tuolumne**

Juvenile Hall (\$117,500): Tuolumne County does not have an in-county Juvenile Detention Facility. Youthful Offender funds continue to be used to contract with surrounding counties with "like" juveniles for detention beds for youthful offenders. Facilities with evidenced based programs that match the juvenile's individual criminogenic risk/need factors will be utilized. Although all of our Youthful Offender grant funds are dedicated to detention costs, the risk and needs assessment provided by Tuolumne County Probation staff is paid in part with JJCPA funds.

## **Ventura**

Other Direct Service-Leaders Program (\$2,518,345): Youth in the Leaders program will be serving commitments of 60 days or more at the Juvenile Facilities. Programming will be delivered as a group and/or on an individual basis. Leaders youth will learn skills to aide them with their transition back to the community. Based on needs, programming may include: drug and alcohol treatment, mental health treatment, gender specific classes, mentorships and other enrichment programming. Another significant component is Vocational Training. Courses offered include Landscaping, Screen Printing and Career Preparation, to be taught by those in the trade and/or through the Ventura Office of Education. The City of Oxnard provides landscaping internships for Leaders youth, which may lead to a paid position

upon release. Food Share (a local food bank) provides certification in fork-lift operation. Paxton Patterson Building Skills construction courses will also be taught by staff.

Gender Specific Programming for Girls (\$19,731): Girls Inc. (Provider) is a community based organization working in the Juvenile Facilities (JF) to provide programming that is gender specific for offenders housed at the JF. Gender specific programming includes the following specialized programming: domestic violence/date rape, self-esteem building, values and morals, relationships, health/hygiene, the reproductive system, assertiveness and communication, decision-making, goal setting, strategic plans for the future, media literacy, sexually transmitted infections, gender roles and expectations, job skills, economic literacy, gardening and life skills. Girls Inc. will provide weekly educational groups and create new groups as needs arise. Females will participate in the above programming, along with gardening.

Aggression Replacement Therapy (\$113,555): ART is an evidence-based model of aggression replacement training that will be given to youth housed at the Juvenile Facilities. ART is designed to alter the behavior of chronically aggressive adolescents in order to improve social skills competence, anger control, and moral reasoning. The program uses modeling, roleplaying, and performance feedback. By design, it is a ten week, 30 hour intervention administered to groups of 6 to 8 juvenile offenders three times per week. An abbreviated skill streaming program is also offered over a four week period that allows youth to participate who are detained or committed less than ten weeks.

Alcohol and Drug Treatment (\$2,200): This program provides assessment, group, and individual counseling for offenders housed at the Juvenile Facilities who are assessed as high risk for alcohol and drug abuse and in need of rehabilitative services as a preventative measure. The Palmer Drug Abuse Program (PDAP), a community based organization, will supply one alcohol and drug counselor to provide on-site treatment for alcohol and drug abuse to youth housed at the Juvenile Facilities. The counselor will utilize the Adolescent Alcohol and Drug Involvement Scale (AADIS) and the University of Rhode Island Change Assessment Scale (URICA). PDAP will utilize 7 Challenges treatment modality, including newly designed Brief Challenges. Brief Challenges enables the facilitators to work with youth incarcerated for shorter periods of time.

Other Direct Service-Enrichment Services (\$193,281): Enrichment Services will provide an array of services to youth housed at the Juvenile Facilities. These services will focus on continuing education, career and technology training, life skills and cultural diversity & awareness. Programs include Broadcast Journalism, Paxton Patterson Building Skills (introductory construction course), Ventura County Community College on-line courses, General Educational Development Testing, music & art lessons, community service activities, etc. Probation staff will coordinate these activities, engage in community outreach and provide re-entry resources for youth (securing Medi-cal benefits, dental and vision care, etc). Additionally, a contract will be established with a vendor, to review and analyze the effectiveness of Ventura County's YOBG programming. School staff will participate in GED preparation and develop release plans in conjunction with probation, youth and their families.

## **Yolo**

Intensive Probation Supervision (\$435,740): Community Based Supervision: the goal of the program is to reduce the risk of recidivism and prevent removal from the community by providing targeted community based case management and evidence based programming. The PO utilizes a risk/needs actuarial screening tool to identify the youth's risk and protective factors to ensure that the level of supervision and services adequately match the youth. Case planning will be conducted with the youth

and family, to include achievement plans that outline services, supports, and opportunities in the communities where youth live. The target population is moderate-high risk probation youth. In collaboration with community based juvenile justice provider(s), interventions may include: FFT, TFCBT, Cog-SBI, TBS, CBS, Wrap, or individual therapy. Through this strength based approach to case management, the PO will use a system of graduated response to reward compliant behavior/address non-compliance.

Individual Mental Health Counseling (\$26,000): The target population are youth who are detained in our local Juvenile Detention Facility. Only our highest risk youth are detained in this local facility as determined by a validated detention risk assessment and actuarial risk/needs assessment. Further, the prevalence of trauma is high amongst this population. The clinician would provide crisis intervention, assessment services, treatment planning, and individual therapy using principles of CBT strategies, collaborative case management, and assist with community re-entry planning. The clinician may also assist in the facilitation of cognitive behavioral therapy groups.

Other Direct Service-Alternative to Incarceration (\$68,000): Providing alternatives to incarceration for pre and post adjudicated youth is a necessity in order to avoid unnecessarily detaining youth. It is also cost effective, promotes community safety, and provides highly structured supervision for those youth who can be maintained within the community. This program will support those alternatives to include EMP and GPS monitoring. The Probation Officer will case manage the youth within the guidelines of the Community Based Supervision model to ensure case planning, targeting interventions, and family involvement. Funding will also be used to support programming within an evening learning center which will include educational, recreational, life development, and parental involvement. Participant numbers would be limited to 20 at any given time and may be used for youth pending adjudication or in response to violation behavior.

Staff Training/Professional Development (\$6,000): Training will be provided for the professional development of staff and for the support and sustainability of evidence-based programming. The goal is to provide staff with the most current and up to date training needed to effectively achieve desired outcomes; and to support ongoing systemic changes within the department. The overarching goal and expected benefit is reducing offender risk.

Equipment (\$51,172): Basic supplies and equipment are utilized to support the project including: computer equipment, communication devices, and other supplies. The equipment improves the officer's ability and capacity to efficiently perform their case management duties. Incentives for youth to promote change behavior are also included.

Juvenile Hall (\$168,746): Title 15 of the California Code of Regulations requires various types of programs be offered to minors within a juvenile detention facility. Further, specific programming designed to promote social awareness and reduce recidivism shall be provided. The Detention Program Coordinator is responsible for coordinating these programs, implementing Evidence-based treatment programs and other related services. These activities/programs include: Volunteer Program, Recovery Groups, AA/NA, Church/Faith Services, Girls Circle (PP), Literacy Program, Boy's Council (PP), GED testing, Teen Parenting Program, Aggression Replacement Training, Thinking for a Change (T4C), recreational activities. The Detention Program Coordinator is a trained Aggression Replacement Training (ART) and Girls Circle facilitator and conducts these groups on a weekly basis with other trained facilitators. All youth who come through the detention facility are eligible for services.

## **Yuba**

Camp (\$8,954): The youth to be served by this program include all minors who have been committed to the Maxine Singer Youth Guidance Center. Upon commitment the assigned deputy probation officer will begin to develop an aftercare plan with the minor and their families. The aftercare plan will include the PACT assessment and case plan which will identify the minor's needs, services to be offered and their providers which will begin the transition from the camp to their home.

Alcohol and Drug Treatment (\$12,434): Any Yuba County minor, whether on probation or not, is eligible for Drug and Alcohol treatment following a Cognitive Behavioral Therapy Approach. All services will be delivered at either Maxine Singer Youth Guidance Center, Dan Avenue Day/Evening Reporting Center, school site or the probation department.

Day or Evening Treatment Program (\$132,205): Any Yuba County minor who is "At Risk", on formal or informal probation and as a preventative intervention. All programs will be offered at the Dan Avenue Day/Evening Reporting Center, at the probation department or on a school site as necessary. Services include Prosocial Games, Indoor Outdoor Recreational Program, Life Skills Groups, Theft Awareness, Probation Orientation, Anger Management Counseling, Parenting Classes, Sexual Health Classes, Leadership Training, Community Service, GED Preparation, Individual and/or Family Therapy, Gang Awareness, Parent Child Interactive Therapy for minor's who are parents and tutoring programs.

Risk and/or Needs Assessment (\$10,610): All minors who are referred to the probation department, regardless of their offense, shall have a formal Risk/Needs Assessment completed to aid in determining the disposition of the case.